North Ayrshire Council 1 March 2017

IRVINE, 1 March 2017 - At a Special Meeting of North Ayrshire Council at 1.00 p.m.

Present

Ian Clarkson, John Bell, Matthew Brown, John Bruce, Marie Burns, Joe Cullinane, John Easdale, John Ferguson, Alex Gallagher, Willie Gibson, Tony Gurney, Alan Hill, John Hunter, Tom Marshall, Grace McLean, Catherine McMillan, Peter McNamara, Ronnie McNicol, Louise McPhater, Jim Montgomerie, Alan Munro, David O'Neill, Irene Oldfather, Donald Reid, Robert Steel and Joan Sturgeon.

In Attendance

E. Murray, Chief Executive; L. Friel, Executive Director, M. Hogg, Head of Finance, F. Walker, Interim Head of Service (People and Transformation) and D. Forbes, Senior Manager (Financial Management) (Finance and Corporate Support); C. Hatton, Executive Director and R. McCutcheon, Head of Service (Commercial Services) (Place); Iona Colvin, Director and S. Brown, Head of Service (Children, Families and Criminal Justice) (Health and Social Care Partnership); J. Butcher, Executive Director (Education and Youth Employment); K. Yeomans, Executive Director, A. Sutton, Head of Service (Connected Communities) and C. McAuley, Head of Service (Economic Growth) (Economy and Communities); and A. Fraser, Head of Democratic Support, C. Andrew, Senior Manager (Legal Services) and M. Anderson, Committee Services Team Leader (Chief Executive's Service).

Chair

Provost Clarkson in the Chair.

Apologies for Absence

Robert Barr, Anthea Dickson, Jean Highgate and Elizabeth McLardy.

1. Apologies

The Provost invited intimation of apologies for absence, which were recorded.

2. Declarations of Interest

There were no declarations of interest in terms of Standing Order 10 and Section 5 of the Councillors' Code of Conduct.

There were no declarations of the Party Whip.

3. Minutes of Special Meeting of Cabinet

Submitted report, being the Minutes of the Special Meeting of the Cabinet of North Ayrshire Council held on 1 March 2017. Appendix NAC1 to the Minute contained amendments submitted by the Administration in respect of the officer proposals.

The Chief Executive made reference to the circulation of a paper setting out a further amendment proposed by the Administration in respect of the proposed application of the £2.462m Tarryholme project underspend (which was reported to the Cabinet at its meeting of 28 February 2017) to a Community Investment Fund. The Chief Executive advised Members that no robust review or appraisal had been carried out in respect of this proposal and that her advice, and that of the Council's Section 95 Officer, would be that the proposal did not represent Best Value as defined in the Local Government in Scotland Act 2003.

Noted.

4. Audit Scotland Report: Local Government in Scotland Financial Overview 2015/16

Submitted report by the Executive Director (Finance and Corporate Support) on the findings of the recent Audit Scotland report outlining the current position in North Ayrshire. The Audit Scotland report on its 2015/16 financial overview of local government in Scotland, was set out in Appendix 1 to the report. Appendix 2 contained a separate self-assessment supplement which identified a number of questions which can assist councillors in understanding their council's financial position and scrutinising its financial performance.

Councillor Cullinane, seconded by Councillor Bell, moved that the Council agree to (a) note (i) the findings of the recent Audit Scotland report and (ii) the current position in North Ayrshire; and (b) consider the findings as part of its budget deliberations. There being no amendment, the motion was declared carried.

5. General Services Revenue Estimates 2017/18 to 2019/20 and Capital Investment Programme 2017/18 to 2025/26 (Budget Paper 1)

Submitted report by the Executive Director (Finance and Corporate Support) on (a) the Council's revenue spending requirements and anticipated funding for the years 2017/18 to 2019/20; (b) the level of reserves and fund balances held by the Council; (c) options to address the funding gap; and (d) the draft Capital Investment Programme to 2025/26. The appendices to the report provided information on the summary position, the detailed base budget adjustments, savings approved in 2016/17 for 2017/18, the revised expenditure requirements for 2017/18, information on IJB service pressures and proposed new savings options, proposed increases to charges in line with inflation, the budget matrix, the approved capital expenditure programme and proposed changes to it, and aspirational projects.

Councillor Cullinane thanked officers for their work in preparing the report and addressed the meeting on the Administration's budget proposals.

Thereafter, Councillor Cullinane, seconded by Councillor Bell, moved that the Council approve the proposals set out in the report, subject to (i) amendments contained in the appendix to the Minute of the Special Meeting of the Cabinet held on 1 March 2017 and (ii) a further amendment set out in Appendix NAC 1 to the Minute in respect of the application of the £2.462m Tarryholme project underspend (which was reported to the Cabinet at its meeting of 28 February 2017) to a Community Investment Fund.

The Council adjourned for a recess at 1.35 p.m., reconvening at 1.40 p.m. with the same Members and Officers present and in attendance.

Councillor Burns then addressed the meeting as Leader of the Opposition, thanking officers for their work and responding to the Administration's budget proposals.

Thereafter, Councillor Burns, seconded by Councillor Hill, moved as an amendment that the Council approve the proposals set out in the report, subject to further amendments set out in Appendix NAC 2 to the Minute.

The Council then adjourned for a further recess at 1.55 p.m., reconvening at 2.05 p.m. with the same Members and Officers present and in attendance.

Councillor Hunter addressed the meeting as Leader of the Three Towns Independent Group, thanking officers for their work. He requested, and received, clarification in relation to budget line SP-PL 16-25 within Appendix 3 to the report, that the public toilets located at the shorefronts of Ardrossan, Saltcoats and Largs would remain open. Councillor Hunter then proposed the removal of the previously approved budget saving relating to the reduction of opening hours at Household Waste Recycling Centres (as set out in budget line SP-PL 16-11 within Appendix 3). Following receipt of information from the Chief Executive, Councillor Hunter withdrew his request.

Thereafter, Councillor Marshall addressed the meeting, thanking officers for their work and responding to the motion and amendment before the Council.

Councillor Marshall, seconded by Councillor Hunter, moved as a further amendment that the Council approve the proposals set out in the report, subject to an amendment to remove the proposed 3% Council Tax rise, the cost of which would be met in 2017/18 from reserves and 2016/17 underspend.

Councillor Steel then addressed the meeting on behalf of the Kilwinning and Dalry Independent Group, thanking officers and speaking in support of Councillor Marshall's amendment.

Members asked questions and debated the motion and amendments.

The Council adjourned for a recess at 2.30 p.m., reconvening at 2.40 p.m. with the same Members and Officers present and in attendance.

In terms of Standing Order 14.5 and with the agreement of Councillors Cullinane and Bell, the motion was amended to accept the terms of Councillor Burns's amendment.

A roll call vote was requested, but failed to secure the support of the requisite six Members.

On a division, there voted for the amendment 3 and for the motion 23 and the motion was declared carried.

Accordingly, the Council agreed to approve the proposals set out in the report, subject to the amendments set out in Appendix NAC 2 to the Minute.

6. Housing Revenue Account (HRA) Capital Investment Programme, Revenue Budget and Rent Levels for 2017/18 (Budget Paper 2)

Submitted report by the Executive Director (Finance and Corporate Support) on the HRA capital investment programme and revenue budget for 2017/18 and the consequential rent levels. The appendices to the report set out the proposed 2017/18 HRA Capital Programme, the proposed 2017/18 HRA revenue budget, with planned expenditure of £48.257m mainly funded by rental income and charges for services, in addition to details of the consultation undertaken with tenants.

Councillor Cullinane, seconded by Councillor Bell, moved that the Council agree to (a) approve (i) the HRA capital investment programme for 2017/18, as detailed in the attached Appendix 1 to the report; (ii) the HRA revenue budget for 2017/18, as detailed in the attached Appendix 2; (iii) a rent increase of 2.79% in 2017/18 for council houses (including sheltered housing); (iv) a garage site increase of £0.07 per week and a lock-up increase of £0.15 per week to £2.77 and £5.53 per week respectively, equivalent to 2.79%; and (v) an increase of 7.9% in sheltered housing service charges, as part of equalisation of the cost of service charges, for existing tenants; and (b) note the indicative rent increases of 2.79% for 2018/19 and 2.93% for 2019/20. There being no amendment, the motion was declared carried.

7. Treasury Management and Investment Strategy 2017/18

Submitted report by the Executive Director (Finance and Corporate Support) on the Treasury Management and Investment Strategy for 2017/18 and the policy on the repayment of loans fund advances. The proposed Treasury Management and Investment Strategy for 2017/18 was set out in Appendix 1 to the report.

The Executive Director (Finance and Corporate Support) advised Members of the Head of Finance and her team's success in being named as finalists in the Public Finance Innovation Awards 2017 for their approach to Treasury Management.

In response to a question by Councillor Hunter, the Executive Director (Finance and Corporate Support) undertook to provide Members with a breakdown of the categories which appeared under the heading of PPP/NPD long-term liability in the table at Section 3(b) of the appendix to the report.

Councillor Cullinane, seconded by Councillor Bell, moved that the Council agree to approve (i) the Treasury Management and Investment Strategy for 2017/18 as attached at Appendix 1 to the report and (ii) the policy on the repayment of loans fund advances contained within Appendix 3 of the Strategy for implementation in 2016/17. There being no amendment, the motion was declared carried.

8. Revenue Estimates 2017/18 - Common Good and Trusts

Submitted report by the Executive Director (Finance and Corporate Support) on the anticipated annual income and expenditure of the Common Good Funds and Trusts administered by North Ayrshire Council. Appendices 1 and 2 to the report provided details of the remaining smaller trusts administered by the Council and the anticipated income and expenditure for the Common Good Funds and major Trusts, respectively.

Members asked questions, and received further information, on the following:-

- whether funds from the dormant Charitable Trust (Largs) could be applied to Largs Common Good Fund;
- the implications of the different grant criteria applicable to Trusts and Common Good Funds;
- whether the Charitable Trust (Irvine) income set out in the table at Section 2.13 of the report related entirely to interest paid; and
- income in relation to rental of property at Routenburn Golf Club, given an earlier decision in respect of its sale.

The Executive Director (Finance and Corporate Support) undertook to provide Members with clarification on the position with regard to rental income relating to Routenburn Golf Club.

Councillor Cullinane, seconded by Councillor Bell, moved that the Council agree to (a) approve the 2017/18 revenue estimates for the Common Good Funds and registered charitable trusts noted at Section 2.13 of the report; (b) delegate authority for approval of the individual disbursements from all Common Good and Trusts to the Locality Partnerships, provided that the annual budgeted level of expenditure is not breached; and (c) delegate authority to the Locality Partnerships to approve proposals in relation to dormant trusts later in the year. There being no amendment, the motion was declared carried.

The meeting ended at 3.05 p.m.

ADMINISTRATION BUDGET OPTIONS 2017/18

		Funding Source	£	wte
Pro	posals			
	Removal of Savings			
	Revised Budget savings (non HSCP)	1	£693,763	
1.2	Removal of new savings HSCP	1	£1,486,113	
	Addressing Food, Income and Vulnerability			
2	,	1	6100.000	
	Better off North Ayrshire web interface	1	£100,000	3.00
	Financial Inclusion linkages to HSCP Digital Skills	1	£300,000 £100,000	3.00
	Fair for All	1	£150,000	1.00
	Basic Income Pledge	1	£200,000	1.00
	Poverty Challenge Fund*	2	£873,124	
	, .		,	
3	Community Capacity Building			
3.1	, ,	1	£230,000	2.00
3.2	Community Investment Fund ****	2/4	£3,462,000	
4	Food Security			
4.1	Community Food Plan	1	£122,000	1.00
5	Modern Apprenticeships	1	£200,000	12.00
6	HSCP Challenge Fund**	3	£2,570,000	
7	Local Rates Relief	1	£325,000	
8	Ardrossan Harbour Car Park Investment	2	£800,000	
9	Roads	5	700000	
	Total non recurring investment		£12,312,000	19.00
	Funding Streams			
	Investment Funds	1	£3,809,000	
	2016/17 underspend***	2	£2,771,000	
	Reduce unearmarked reserves to 2%	3	£2,570,000	
	Capital Programme - Tarrryholme underspend	4	£2,462,000	
	Additional SG capital grant	5	£700,000	
	Total Investment Funds	al Investment Funds £12,312,000		
	* Value dependent on 2016/17 final outturn			

* Value dependent on 2016/17 final outturn**total fund £4m (including £1.5m of HSCP savings)

***period 8

**** revenue £1m / capital £2.462m

Protecting and enhancing the environment for future generations for each program in the environment for future generations for each program in the environment for future generations for each program in the environment of the environment		North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Savings to be Approved			
Protecting and enhancing the environment for future generations Base Base Base Base Base Base Base Centerely Produce in mosage charges by 56: SP-PL-17-01 Base Centerely Produce in the masses charges by 56: SP-PL-17-02 Base Centerely Produce in the masses charges by 56: Centerely Produce in the masses charges by 56:	Council Objective/Service	Saving	Reference	Officer	Administration
Increase Increase charges SP-PL-17-02 (2,00) Place Writer Mainmannan - Introduction of route SP-PL-17-03 (10,000) (10,000) Place Review of signillumination in line with reviewids SP-PL-17-03 (2,00) (10,000) (10,000) Place Organic Mass Charges and social SP-PL-17-03 (2,00) (10,000) (10,000) Place Organic Mass Charges and social SP-PL-17-03 (2,00) (10,000) (10,000) Place Organic Mass Review of signillumination in line with reviewids SP-PL-17-17 (10,000) (10,000) Place Organic Mass Review of signillumination in line with reviewids SP-PL-17-17 (10,000) (10,000) Place Increases Special Upit that Asilis for learning, the and work SP-PL-17-17 (10,000) (10,000) Statution and Youth Encloyment Reduce intrains fifting by 50% SP-PL-17-02 (10,000) (10,000) Statution and Youth Encloyment Reduce intrains fifting by 20% SP-PL-17-12 (10,000) (10,000) Statution and Youth Encloyment Reduce intrains fifti			SP-PL-17-01		2
Pace Winter Maintenance - Introduction of roue SP-PL-17-07 Line (0.000) (10		increase charges			
Base Based foresating Close					(10,000)
Particle regulations Phylic response of Fees & Charges across Roads SP-PL-17-09 (2,600) Parts Organity Microscience of Fees & Charges across Roads SP-PL-17-15 (105,000) (105,000) Parts Organity Microscience of Fees & Charges across Roads SP-PL-17-17 (26,000) (122,000) Parts Increases Special Upfict Charges to achieve broke even over 2 years SP-PL-17-17 (26,000) (122,000) Arbitrop actions Reduce Instrains attilling by 50% SP-PL-17-01 (120,225) (26,000) Sciencing people have the right skills for learning. Iffe and work SP-PL-17-01 (26,000) (22,000) Sciencing and Youth Employment Reduce Instrains attilling by 50% SP-PL-17-01 (26,000) (26,000) Sciencing and Youth Employment Reduce Instrains attilling by 20% SP-PL-17-01 (26,000) (26,000) Sciencing and Youth Employment Reduce Instrains attigger by 20% SP-PL-17-10 (26,000) (26,000) Sciencing and Youth Employment Reduce Instrains attigger by 20% SP-PL-17-11 (26,000) (26,000) Scincation and Youth Employment Reduce Instrains att		based forecasting			
Barcia Barcia Organic Master SP-PL-17-15 chringshy collection increases Spocial Upilit drarges to active vo teste even over 2 years SP-PL-17-17 (197.600) (195.000) Place Increases Spocial Upilit drarges to active vo teste even over 2 years SP-PL-17-17 (197.600) (195.000) Place Increases Spocial Upilit drarges to active vo teste even over 2 years SP-PL-17-17 (197.600) (192.000) reging pack have the right skills for learning, life and work discation and Youth Employment Reduce centrally held ICT budget Sociation and Youth Employment Reduce spawments to parent councils SP-EV-17-26 (Sociation and Youth Employment Reduce School non parroll budgets to 20% SP-EV-17-10 (Sociation and Youth Employment Reduce School non parroll budgets from SP-EV-17-11 (Sociation and Youth Employment Reduce School non parroll budgets SP-EV-17-12 (Sociation and Youth Employment Reduce School non parroll budgets SP-EV-17-12 (Sociation and Youth Employment Reduce School non parroll budgets SP-EV-17-13 (Sociation and Youth Employment Reduce School non parroll budgets SP-EV-17-13 (Sociation and Youth Employment Reduce School non parroll budgets SP-EV-17-13 (Sociation SP-EC-17-13 (Sociation SP-EC-17-13 (Sociation SP-EC-17-13 (Sociation SP-EC-17-13 (So		regulations			(7,000)
Hase torringPhy collection Increases Special Lip/It charges to achieve Dress Special Lip/It Charges Tress Dress Dress Special Lip/It Charges Tress Dress D		service			
brack even over 2 years (197.600) (122.000) telping all of our people to stay safe, healthy and active (197.600) (122.000) febring all of our people to stay safe, healthy and active (197.600) (122.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active (197.600) (192.000) febring all of our people to stay safe, healthy and active various budgets for supervisory meals in SP-EV-17.12 (197.600) (192.000) febring all or our Employment Reduce School from period budgets from SP-EV-17.12 (197.600) (197.600) febring and Youth Employment<		fortnightly collection			(105,000)
Total Image: Control of the properties of stary state, healthy and active Image: Control of the properties of the stary state, healthy and active Final Control Image: Control of the properties of the stary state, healthy and active Image: Control of the properties of the stary start of the start of the stary start of the	Place		SP-PL-17-17	(36,000)	
Codel	Fotal			(187,600)	(122,000)
Control people have the right skills for learning, life and work Education and Youth Employment Reduce librarian staffing by 50% SP-EY-17-01 SP-EY-17-03 (190,230) (35,977) (25,860) (40,000) (60,000)	lelping all of our people to stay safe, healthy	and active			
Education and Youth Employment Reduce invariants staffing by 50% SP-EY-17-02 Securation and Youth Employment Reduce enraus service by 10% SP-EY-17-02 Securation and Youth Employment Reduce earning budgets across Education SP-EY-17-03 Securation and Youth Employment Reduce payments to parent councils SP-EY-17-04 Securation and Youth Employment Reduce payments to parent councils SP-EY-17-04 Securation and Youth Employment Reduce payments to parent councils SP-EY-17-04 Securation and Youth Employment Reduce payments to parent councils SP-EY-17-10 Securation and Youth Employment Reduce payments to parent councils SP-EY-17-11 Securation and Youth Employment Reduce School non payroll budgets from SP-EY-17-12 Securation and Youth Employment Review School Technician Services SP-EY-17-12 Securation and Youth Employment Review School Technician Services SP-EY-17-24 Securation and Communities Communities Communities Community Developments - redesign staff and SP-EC-17-03 Securation and Communities SP-EX-17-03 Securation and Communities SP-EX-17-04 Securation and Securation Services Securation and Securation Services Securation and Securation Securation Services Securation and Securation Securation Services Securation and Securation and Securation Securation Securation Securation Securation Securation and Securation Securation Securation Secur	Fotal			-	
Siduation and Youth Employment Reduce music service by 10% SP-EY-17-02 (85.977) Siduation and Youth Employment Reduce varially biddets by 20% SP-EY-17-03 (80.000) Siduation and Youth Employment Reduce varially biddets by 20% SP-EY-17-06 (80.000) Siduation and Youth Employment Reduce PCD training budgets by 20% SP-EY-17-06 (80.000) Siduation and Youth Employment Reduce payments to payments or supervisory meals in SP-EY-17-10 (80.000) Siduation and Youth Employment Reduce payments to payments or supervisory and site of the payment of th					
Education and Youth Employment Reduce earlarly held ICT budget SP-EY-17-03 (60.000) (60.000) Education and Youth Employment Reduce CPD training budgets by 20% SP-EY-17-04 (25.800) (25.800) Education and Youth Employment Reduce Partments to supervisory meals in SP-EY-17-09 (25.800) (25.800) Education and Youth Employment Reduce Partments to supervisory meals in SP-EY-17-10 (3.470) (26.902) Education and Youth Employment Reduce Partments to supervisory meals in SP-EY-17-10 (3.470) (36.962) Education and Youth Employment Reduce School non payroll budgets from SP-EY-17-13 (90.035) Education and Youth Employment Review School Technician Services SP-EY-17-13 (90.035) Education and Youth Employment Review School Technician Services SP-EY-17-13 (90.035) Education and Youth Employment Review School Technician Services SP-EY-17-14 (110.000) (145.04) (110.084) Education and Youth Employment Review School Technician Services SP-EY-17-24 (116.594) (145.694) (145.694) (145.694) (145.694) (145.694) (145.694) (145.694) (145.694)					
Education and Youth Employment Reduce (2PD training budgets by 20% SP-EY-17-08 (40,989) Education and Youth Employment Reduce payments to supervisory meals in sP-EY-17-10 (2,23) (2,23) Education and Youth Employment Reduce payments to supervisory meals in sP-EY-17-10 (2,470) (2,470) Education and Youth Employment Remove supported study budgets from spectroscols SP-EY-17-12 (28,504) Education and Youth Employment Remove determined to succeed budgets from spectroscols SP-EY-17-12 (28,504) Education and Youth Employment Remove determined to succeed budgets from spectroscols SP-EY-17-11 (60,000) Education and Youth Employment Remove determined to succeed budgets from spectroscols SP-EY-17-12 (28,504) Education and Youth Employment Remove determined to succeed budgets from spectroscols SP-EY-17-01 (61,239) Education and Youth Employment Remove determined to succeed budgets from spectroscols SP-EY-17-01 (145,004) (100,084) Education and Youth Employment Refuce a Contron staff Continuity Developments - reducesign staff and SP-EC-17-02 (145,004) (155,594) (155,594) Economy and Communities Information and cultural Services - reducesign staff and SP-EC-17-0	Education and Youth Employment	Reduce centrally held ICT budget	SP-EY-17-03	(60,000)	(60,000)
Education and Youth Employment Cease payments for supervisory meals in shools SP-EY-17-09 (29,233) Education and Youth Employment Reduce payments to parent ocuncils SP-EY-17-10 (6,69,692) Education and Youth Employment Remove supported study budgets from secondary schools SP-EY-17-11 (60,085) Education and Youth Employment Remove determined to succede budgets from secondary schools SP-EY-17-11 (60,085) Education and Youth Employment Remove determined to succede budgets from secondary schools SP-EY-17-11 (60,085) Education and Youth Employment Review School Technician Services SP-EY-17-11 (61,239) Education and Youth Employment Review School Technician Services SP-EY-17-24 (100,000) Education and Youth Employment Review School Technician Services SP-EY-17-21 (100,004) Education and Communities Community Facilities - reorganisation of support staff and SP-EC-17-03 (145,084) (100,084) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (145,084) (155,584) Foral Community Developments - reduced staffing SP-EC-17-03 (156,487) (156,457) Foral Education and Democratic Services <			• • • • •		(25,860)
Education and Youth Employment Reduce payments to parent councils SP-EY-17-11 (3,470) Education and Youth Employment Remove supported study budgets from SP-EY-17-12 (28,504) Education and Youth Employment Remove determined to succeed budgets from SP-EY-17-13 (50,035) Education and Youth Employment Remove determined to succeed budgets from SP-EY-17-14 (100,000) Education and Youth Employment Review School Technician Services SP-EY-17-14 (62,466) (142,822) Working together to develop stronger communities Community Facilities - reorganisation of support staff and SP-EC-17-01 (100,084) (100,084) Economy and Communities Community Pacilities - reorganisation of support staff and SP-EC-17-03 (15,594) (155,594) Foral Communities Information and Cultural Services - redesign to SP-EC-17-03 (35,457) (54,457) Foral Communities Information and Cultural Services - redesign to SP-EC-17-03 (35,457) (54,579) Foral Communities Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (54,547) Foral Communities Legal and Licensing restructure SP-CS-17-03 (35,457) (54,657) <td></td> <td>Cease payments for supervisory meals in</td> <td></td> <td></td> <td></td>		Cease payments for supervisory meals in			
Secondary schools Secondary schools (80,035) Education and Youth Employment Remove determined to succeed budgets from secondary schools SP-EY-17-13 (60,035) Education and Youth Employment Reduce School non payroll budgets SP-EY-17-24 (100,000) Working together to develop stronger communities Community Facilities - reorganisation of support staff SP-EC-17-01 (51,239) Economy and Communities Community Developments - redesign staff and budgets SP-EC-17-02 (145,084) (100,084) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 SP-EC-17-03 (35,457) (255,678) Fotal Information and Cultural Services - redesign to SP-EC-17-03 (35,457) (35,457) (35,457) Fotal Information and Cultural Services - reduced staffing Finance and Corporate Support Policy, Performance and CPP restructure SP-CX-17-03 SP-EC-517-01 (70,795) (70,795) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 SP-FCS-17-02 (27,000) (27,000) (27,000) (27,000) (27,000) (27,000) (27,000) (27,000) (27,000) (27,000) (27,		Reduce payments to parent councils			(56,962)
Education and Youth Employment Remove determined to succeed budgets from SP-EY-17-13 (50.035) Education and Youth Employment Reduce School no payroll budgets SP-EY-17-17 (100.000) Education and Youth Employment Review School Technician Services SP-EY-17-20 (142.022) Forlal Community Facilities - reorganisation of support staff and SP-EC-17-01 (51.239) (145.084) (100.084) Economy and Communities Community Developments - redesign staff and SP-EC-17-01 (51.239) (145.694) (155.594) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (35.477)<	Education and Youth Employment		SP-EY-17-12	(28,504)	
ducation and Youth Employment Reduce School non payroll budgets SP-EY-17-17 (100,000) (72,231) (624.466) (142,822) (624.466) Working together to develop stronger communities Community Facilities - reorganisation of support staff SP-EC-17-01 (51,239) Economy and Communities Community Facilities - reorganisation of support staff SP-EC-17-01 (145,084) (100,084) Economy and Communities Information and Cultural Services - redesign staff and seconomy, and Communities SP-EC-17-01 (35,1917) (255,678) Strowing our economy, increasing employment and regenerating towns - - - Total - - - - - Inderpining our priorities Policy, Performance and CPP restructure SP-CX.17-03 (35,457) (3	Education and Youth Employment	Remove determined to succeed budgets from	SP-EY-17-13	(50,035)	
Total (624,466) (142,822 Working together to develop stronger communities Community Facilities - reorganisation of support staff SP-EC-17-01 (61,239) Economy and Communities Community Developments - redesign staff and SP-EC-17-02 (145,084) (100,084) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (145,084) (155,594) Total reflect new facilities SP-EC-17-03 (35,457) (35,457) Total Statement and regenerating towns (35,457) (35,457) (35,457) Total SP-CX-17-03 (35,457) (35,457) (35,457) Diderpinning our priorities Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (35,457) Trance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (70,795) (70,795) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-07 (9,287) (9,287) Finance and Corporate Support Customer & Digital Services - introduction of SP-FCS-17-07 (9,287) (9,287) Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-07 (9,287) <t< td=""><td></td><td>Reduce School non payroll budgets</td><td>SP-EY-17-17</td><td>(100,000)</td><td></td></t<>		Reduce School non payroll budgets	SP-EY-17-17	(100,000)	
Economy and Communities Community Facilities - reorganisation of support staff SP-EC-17-01 (51,239) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (145,084) (100,084) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (155,594) (155,594) Fotal Spectral (351,917) (255,678) Order priorities Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (35,457) Chief Executive and Democratic Services Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (5,548) (5,548) Finance and Corporate Support Audit, Risk and Insurance - reduced staffing SP-FCS-17-01 (37,000)	Education and Youth Employment Fotal	Review School Technician Services	SP-EY-17-24		(142,822)
Economy and Communities Community Facilities - reorganisation of support staff SP-EC-17-01 (51,239) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (145,084) (100,084) Total Information and Cultural Services - redesign to SP-EC-17-03 (35,1917) (255,678) She commy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (35,457) (35,457) Fotal Spectral Services Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (35,457) Chef Executive and Democratic Services Legal and Licensing restructure SP-FCS-17-01 (35,457) (35,457) Chef Executive and Democratic Services Legal and Licensing restructure SP-FCS-17-01 (37,000) (37,000) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (37,000) (37,000) (37,000) Finance and Corporate Support Customer & Digital Services - introduction of SP-FCS-17-02 (30,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,000) (37,00	Norking together to develop stronger commu	nities			
Economy and Communities Community Developments - redesign staff and SP-EC-17-02 budgets (145,084) (100,084) Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 reflect new facilities (155,594) (155,694) (156,480) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,481) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (156,181) (167,181) (160,181) (170,091)		Community Facilities - reorganisation of	SP-EC-17-01	(51,239)	
Economy and Communities Information and Cultural Services - redesign to SP-EC-17-03 (155,594) (155,594) Total (351,917) (255,678) Growing our economy, increasing employment and regenerating towns (351,917) (255,678) Fotal - - Inderpinning our priorities Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (35,457) Chief Executive and Democratic Services Legal and Licensing restructure SP-CX-17-05 (15,548) (70,795) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (27,000) (27,000) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (37,000) (37,000) Finance and Corporate Support Customer & Digital Services - introduction of SP-FCS-17-22 (50,280) (56,000) (30,000) Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-22 (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (2	Economy and Communities	Community Developments - redesign staff and	SP-EC-17-02	(145,084)	(100,084)
Fotal (351,917) (255,678) Growing our economy, increasing employment and regenerating towns	Economy and Communities	Information and Cultural Services - redesign to	SP-EC-17-03	(155,594)	(155,594)
Fortal - Judgepinning our priorities Chief Executive and Democratic Services Finance and Corporate Support Policy, Performance and CPP restructure Legal and Licensing restructure Audit, Risk and Insurance - reduced staffing Finance and Corporate Support (35,457) (5,548) (70,795) (35,457) (5,548) (70,795) Finance and Corporate Support Change Team - reduced staffing Change Team - reduced staffing Finance and Corporate Support SP-FCS-17-02 (27,000) (27,000) (27,000) Finance and Corporate Support Customer & Digital Services - introduction of Performance management tool SP-FCS-17-02 (0D (50,280) (50,280) Finance and Corporate Support Reduction of management and services within Performance management tool SP-FCS-17-22 (20,000) (20,000) (20,000) Finance and Corporate Support Reduction of management and services SP-PL-17-20 (CT (56,000) (56,000) Place Reduced Staff Travel from sustainable SP-FL-17-20 (25,000) (25,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-28 (36,367) (286,087) Corporate Savings	Fotal			(351,917)	(255,678)
Juderpinning our priorities Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (35,457) (5,548) (5,548) (5,548) (5,548) (5,548) (7,079) (7,070) (27,000) (20,001) (20,001) (20,001) (20,001) (20,001) <t< td=""><td>Growing our economy, increasing employmen</td><td>t and regenerating towns</td><td></td><td></td><td></td></t<>	Growing our economy, increasing employmen	t and regenerating towns			
Chief Executive and Democratic Services Policy, Performance and CPP restructure SP-CX-17-03 (35,457) (5,548) (35,457) Chief Executive and Democratic Services Audit, Risk and Insurance - reduced staffing SP-CX-17-05 (5,548) (70,795) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (27,000) (27,000) Finance and Corporate Support Customer & Digital Services - introduction of performance management tool SP-FCS-17-07 (9,287) (9,287) Finance and Corporate Support Reduction of management and services within SP-FCS-17-02 (20,000) (37,000) (37,000) (37,000) (37,000) (37,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (20,000) (25,000) (25,000) (25,000) (25,000) (25,000) (25,000) (25,000) (25,000) (25,000) (25,000) (25,000) (28,087) (28,087) (28,087) (28,087) (28,087) (28,087) (28,087) (28,087)	Total			-	
Chief Executive and Democratic Services Legal and Licensing restructure SP-CX-17-05 (5,548) (5,548) Finance and Corporate Support Audit, Risk and Insurance - reduced staffing and increased income SP-FCS-17-01 (70,795) (70,795) Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (27,000) (27,000) (36,00) (20,000) (20,000) (20,000) (20,000) (20,000)<	Underpinning our priorities				
Finance and Corporate Support Audit, Risk and Insurance - reduced staffing and increased income SP-FCS-17-01 (70,795) (70,795) Finance and Corporate Support Change Team - reduced staffing nance and Corporate Support SP-FCS-17-02 (27,000) (27,000) Finance and Corporate Support Remove Corporate Training Budget in HR & OD SP-FCS-17-07 (9,287) (9,287) Finance and Corporate Support Customer & Digital Services - introduction of D SP-FCS-17-07 (9,287) (9,287) Finance and Corporate Support Reduction of management tool ICT SP-FCS-17-02 (20,000) (20,000) Finance and Corporate Support Review operation of Insurance Fund ICT SP-FCS-17-22 (20,000) (20,000) Finance and Corporate Support Review operation of Insurance Fund CT SP-FCS-17-22 (20,000) (20,000) Place Restructure teams within PMI following service Place SP-PL-17-27 (56,000) (25,000) Place Reduced Staff Travel from sustainable business travel SP-PL-17-38 (25,000) (25,000) Corporate Savings (1,500,350) (806,587) (1,500,350) (806,587)		3.			(35,457)
Finance and Corporate Support Change Team - reduced staffing SP-FCS-17-02 (27,000) (27,000) Finance and Corporate Support Remove Corporate Training Budget in HR & SP-FCS-17-03 (37,000) (37,000) (37,000) Finance and Corporate Support Customer & Digital Services - introduction of performance management tool SP-FCS-17-07 (9,287) (9,287) Finance and Corporate Support Reduction of management and services within SP-FCS-17-12 (50,280) (50,280) Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-22 (20,000) (20,000) Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-22 (20,000) (20,000) Finance and Corporate Support Review operation of Insurance Fund SP-FL-17-20 (20,000) (20,000) Place Restructure teams within PMI following service SP-PL-17-27 (56,000) (56,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (28,087) Corporate Savings Image: Servel Image: Ser	Finance and Corporate Support	Audit, Risk and Insurance - reduced staffing			(70,795)
Finance and Corporate Support Customer & Digital Services - introduction of performance management tool SP-FCS-17-07 (9,287) Finance and Corporate Support Reduction of management and services within SP-FCS-17-12 (50,280) (50,280) Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-12 (50,280) - Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-22 (20,000) (20,000) Place Restructure teams within PMI following service SP-PL-17-27 (56,000) (56,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (286,087) Corporate Savings (336,367) (286,087) Total	Finance and Corporate Support Finance and Corporate Support	Change Team - reduced staffing Remove Corporate Training Budget in HR &			(27,000) (37,000)
Finance and Corporate Support Reduction of management and services within SP-FCS-17-12 (50,280) Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-22 (20,000) (20,000) Place Restructure teams within PMI following service SP-PL-17-20 (56,000) (26,000) Place Restructure teams within PMI following service SP-PL-17-27 (56,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) Fotal	Finance and Corporate Support	Customer & Digital Services - introduction of	SP-FCS-17-07	(9,287)	(9,287)
Finance and Corporate Support Review operation of Insurance Fund SP-FCS-17-22 (20,000) Place New commercial opportunities - letting and catering SP-PL-17-20 (20,000) Place Restructure teams within PMI following service SP-PL-17-27 (56,000) Place Reduced Staff Travel from sustainable business travel SP-PL-17-38 (25,000) Place Reduced Staff Travel from sustainable business travel SP-PL-17-38 (25,000) Corporate Savings (336,367) (286,087) Total	Finance and Corporate Support	Reduction of management and services within	SP-FCS-17-12	(50,280)	
Place Restructure teams within PMI following service SP-PL-17-27 (56,000) (25,000) review Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) Jusiness travel (336,367) (286,087) Corporate Savings Fotal (1,500,350) (806,587)	Finance and Corporate Support Place	Review operation of Insurance Fund New commercial opportunities - letting and		(20,000)	(20,000)
Place Reduced Staff Travel from sustainable SP-PL-17-38 (25,000) (25,000) business travel (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (286,087) (336,367) (286,087) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (286,087) (336,367) (336,3	Place	Restructure teams within PMI following service	SP-PL-17-27	(56,000)	(56,000)
Total (336,367) (286,087) Corporate Savings	Place	Reduced Staff Travel from sustainable	SP-PL-17-38	(25,000)	(25,000)
Total	Fotal	DUSINESS TRAVEI		(336,367)	(286,087)
TOTAL SAVINGS TO BE APPROVED (1,500,350) (806,587)	Corporate Savings				
	Total			-	
Funds required due to revised savings approval	TOTAL SAVINGS TO BE APPROVED			(1,500,350)	(806,587)
(000,100)	Funds required due to revised savings approval				(693,763)

BUDGET OPTIONS 2017/18

		Funding Source	£	wte
Pro	posals			
1	Removal of Savings			
	Revised Budget savings (non HSCP) Removal of new savings HSCP	1 1	£693,763 £1,486,113	
	Addressing Food, Income and Vulnerability Poverty			
2.1	Better off North Ayrshire web interface	1	£100,000	
2.2	Financial Inclusion linkages to HSCP	1	£300,000	3.00
2.3	Digital Skills	1	£100,000	
2.4	Fair for All	1	£150,000	1.00
2.5	Basic Income Pledge	1	£200,000	
2.6	Poverty Challenge Fund*	2	£848,124	
3	Community Capacity Building			
3.1	Community Empowerment Unit	1	£230,000	2.00
3.2	Community Investment Fund ****	2/4	£3,162,000	
3.3	Participatory Budgeting	1	£100,000	
4	Food Security			
4.1	Community Food Plan	1	£122,000	1.00
5	Skills Investment			
5.1	Modern Apprenticeships	1	£200,000	12.00
	Skills for Life	1	£50,000	
6	HSCP Challenge Fund**	3	£2,570,000	
7	Inward Investment Fund	1	£200,000	
8	Ardrossan Harbour Car Park Investment	2	£800,000	
9	Roads *****	4/5	£1,000,000	
	Total non recurring investment	f	12,312,000	19.00
	Investment Funding Streams			
	Investment Funds	1	£3,809,000	
	2016/17 underspend***	2	£2,771,000	
	Reduce unearmarked reserves to 2%	3	£2,570,000	
	Capital Programme - Tarrryholme underspend	4	£2,462,000	
	Additional SG capital grant	5	£700,000	
	Total Investment Funds	f	£12,312,000	
	* Value dependent on 2016/17 final outturn **total fund £4m (including £1.5m of HSCP savings) ***period 8	1		

**** revenue £1m / capital £2.162m

***** \pm 300k Tarryholme capital underspend / \pm 700k SG grant

	Revenue Budget Savings to be Approved			
Council Objective/Service	Saving	Reference	2017/18 Officer £	2017/18 Administration £
Protecting and enhancing the environment for Place	r future generations Garden Tidy Scheme - cease service or	SP-PL-17-01	(5,000)	~
Place	increase charges Cemetery Provision - increase charges by 5%	SP-PL-17-02	(22,000)	
Place	Winter Maintenance - introduction of route			(10,000)
	based forecasting	SP-PL-17-07	(10,000)	(10,000)
Place	Review of sign illumination in line with revised regulations	SP-PL-17-08	(7,000)	(7,000)
Place	5% increase of Fees & Charges across Roads service	SP-PL-17-09	(2,600)	
Place	Organic Waste - reduction from weekly to fortnightly collection	SP-PL-17-15	(105,000)	(105,000)
Place	Increase Special Uplift charges to achieve break even over 2 years	SP-PL-17-17	(36,000)	
Fotal			(187,600)	(122,000)
lelping all of our people to stay safe, healthy	and active			
Fotal			-	
Ensuring people have the right skills for learn				
Education and Youth Employment	Reduce librarian staffing by 50% Reduce music service by 10%	SP-EY-17-01 SP-EY-17-02	(120,235) (35,977)	
Education and Youth Employment Education and Youth Employment	Reduce centrally held ICT budget Reduce various budgets across Education	SP-EY-17-03	(60,000)	(60,000)
Education and Youth Employment	Reduce CPD training budgets by 20%	SP-EY-17-04 SP-EY-17-06	(25,860) (40,959)	(25,860)
Education and Youth Employment	Cease payments for supervisory meals in schools	SP-EY-17-09	(29,233)	
Education and Youth Employment Education and Youth Employment	Reduce payments to parent councils Performance Management - removal of post	SP-EY-17-10 SP-EY-17-11	(3,470) (56,962)	(56,962)
Education and Youth Employment	Remove supported study budgets from secondary schools	SP-EY-17-12	(28,504)	
Education and Youth Employment	Remove determined to succeed budgets from	SP-EY-17-13	(50,035)	
Education and Youth Employment	secondary schools Reduce School non payroll budgets	SP-EY-17-17	(100,000)	
Education and Youth Employment Total	Review School Technician Services	SP-EY-17-24	(73,231) (624,466)	(142,822)
Norking together to develop stronger commu	nities			
Economy and Communities	Community Facilities - reorganisation of support staff	SP-EC-17-01	(51,239)	
Economy and Communities	Community Developments - redesign staff and budgets	SP-EC-17-02	(145,084)	(100,084)
Economy and Communities	Information and Cultural Services - redesign to reflect new facilities	SP-EC-17-03	(155,594)	(155,594)
Fotal			(351,917)	(255,678)
Growing our economy, increasing employmer	and regenerating towns			
Total			-	
Underpinning our priorities				
Chief Executive and Democratic Services Chief Executive and Democratic Services	Policy, Performance and CPP restructure Legal and Licensing restructure	SP-CX-17-03 SP-CX-17-05	(35,457)	(35,457)
Finance and Corporate Support	Audit, Risk and Insurance - reduced staffing	SP-FCS-17-05	(5,548) (70,795)	(5,548) (70,795)
Finance and Corporate Support	and increased income Change Team - reduced staffing Remove Corporate Training Budget in HR &	SP-FCS-17-02 SP-FCS-17-03	(27,000) (37,000)	(27,000) (37,000)
Finance and Corporate Support	OD Customer & Digital Services - introduction of	SP-FCS-17-07	(9,287)	(9,287)
Finance and Corporate Support	performance management tool Reduction of management and services within	SP-FCS-17-12	(50,280)	
Finance and Corporate Support Place	ICT Review operation of Insurance Fund New commercial opportunities - letting and	SP-FCS-17-22 SP-PL-17-20	(20,000)	(20,000)
Place	catering	SP-PL-17-27	(56,000)	(56,000)
Place	review Reduced Staff Travel from sustainable	SP-PL-17-38	(25,000)	(25,000)
Total	business travel	5 2 11 00	(336,367)	(286,087)
			(000,007)	(200,007)
Corporate Savings			-	
TOTAL SAVINGS TO BE APPROVED			(1,500,350)	(806,587)
Fundo required due to accident a single of the				(000 700)
Funds required due to revised savings approval				(693,763)