

Cunninghame House, Irvine.

3 November 2016

#### Cabinet

You are requested to attend a Meeting of the Cabinet of North Ayrshire Council to be held in the Council Chambers, Cunninghame House, Irvine on **TUESDAY 8 NOVEMBER 2016** at **2.30 p.m.** to consider the undernoted business.

Yours faithfully

Elma Murray

Chief Executive

#### 1. Declarations of Interest

Members are requested to give notice of any declaration of interest in respect of items of business on the agenda.

#### 2. Minutes (Page 5)

The accuracy of the Minutes of (i) the special meeting held on 18 October 2016 and (ii) the ordinary meeting of the Cabinet held on 25 October 2016 will be confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973 (copies enclosed).

### **PRESENTATION**

#### 3. 2017 Revaluation

Receive a presentation from Helen McPhee, Assessor and Electoral Registration Officer on 2017 Revaluation.

## **GENERAL BUSINESS FOR DECISION**

### Reports by the Executive Director (Place)

## 4. Council House Building Programme (Page 13)

Submit report by the Executive Director (Place) on the the Council's housing development programme by 250 units for the period 2017-2021 (copy enclosed).

## 5. Public Space CCTV in North Ayrshire (Page 19)

Submit report by the Executive Director (Place) on the options for the future operation of public space CCTV systems currently managed by North Ayrshire CCTV Ltd (copy enclosed).

## 6. Unaccompanied Asylum Seeking Children from Calais (Page 27)

Submit report by the Executive Director (Place) the action taken in response to an urgent request for the Council to provide a place of safety for vulnerable children being displaced from camps in Calais (copy enclosed).

#### Reports by the Executive Director (Economy & Communities)

## 7. Irvine Leisure Provision: transition arrangements (Page 33)

Submit report by the Executive Director (Economy & Communities) on the transition arrangements to the Portal Leisure Centre (copy enclosed).

# 8. Active Travel and Transport External Funding Applications 2017/18 (Page 39)

Submit report by the Executive Director (Economy & Communities) on the external funding applications for a range of active travel and transport projects for implementation in 2017/18 (copy enclosed).

## 9. Heritage and Arts Services in North Ayrshire (Page 53)

Submit report by the Executive Director (Economy & Communities) on the changes in heritage and arts services in North Ayrshire as a result of additional service provision at the Townhouse in Irvine (copy enclosed).

#### 10. Urgent Items

Any other items which the Chair considers to be urgent.

## Cabinet

Chair:
Attending:
Apologies:
Meeting Ended:

### Cabinet 18 October 2016

**IRVINE, 18 October 2016 -** At a Special Meeting of the Cabinet of North Ayrshire Council at 2.40 p.m.

#### Present

Joe Cullinane, John Bell, Alex Gallagher, Peter McNamara, Louise McPhater and Jim Montgomerie.

#### Also Present

Anthea Dickson.

#### In Attendance

E. Murray, Chief Executive; I. Colvin, Director and S. Brown, Head of Service (Children, Families & Criminal Justice) (Health and Social Care Partnership); A. Fraser, Head of Democratic Services, M. Sugden, Communications Officer (Media and Internal Communications) and D. McCaw, Committee Services Officer (Chief Executive's).

#### Chair

Councillor Cullinane in the Chair.

#### 1. Declarations of Interest

There were no declarations of interest by Members in terms of Standing Order 10 and Section 5 of the Code of Conduct for Councillors.

## 2. Chief Social Work Officer Annual Report

Submitted report by the CSWO who is required to prepare an annual report for the Council on all statutory, governance and leadership functions of the CSWO role. The annual report, covering the period April 2015 to March 2016, was detailed at Appendix 1 to the report.

Members asked questions and were provided with further information on:-

- monitoring the impact in relation to domestic abuse figures following the re-introduction of Old Firm football matches;
- the challenge faced by Community Justice Ayrshire to continue to make communities safer given public insecurities in relation to crime;
- the importance of educating young people and parents on the dangers associated with social media: and
- addressing the 22% rise in people presenting as destitute.

The Cabinet agreed to endorse the report as detailed at Appendix 1.

The meeting ended at 3.05 p.m.

## Cabinet 25 October 2016

**IRVINE, 25 October 2016 -** At a Meeting of the Cabinet of North Ayrshire Council at 2.00 p.m.

#### **Present**

Joe Cullinane, John Bell, Alex Gallagher, Louise McPhater, Jim Montgomerie, Very Reverend Matthew Canon McManus (Agenda Items 1-6) and David Dunlop and Amy Cowan (Youth Representatives) (Agenda Items 1-15).

#### **Also Present**

Anthea Dickson and Willie Gibson.

#### In Attendance

E. Murray, Chief Executive; J. Butcher, Executive Director, S. Quinn, Head of Service (Schools), C. Amos, Head of Service (Inclusion), A. McClelland, Senior Manager and L. Cook, Education Development Co-ordinator (Youth Employment and Enterprise) (Education and Youth Employment); L. Friel, Executive Director and S. Humphries, Chief Revenues and Benefits Officer (Finance and Corporate Support); R. McCutcheon, Head of Service (Commercial Services), Y. Baulk, Head of Physical Environment, T. Reaney, Senior Manager (Streetscene), L. Cree, Senior Manager (Property Management and Investment), C. Dempster, Team Manager (Network Management), C. Forsyth, Team Manager (Traffic and Transportation) (Place); M. Davison, Senior Manager, Democratic Services, A. Todd, Senior Policy and Performance Officer, M. Sugden, Communications Officer and D. McCaw, Committee Services Officer (Chief Executive's).

#### Chair

Councillor Cullinane in the Chair.

#### **Apologies for Absence**

Peter McNamara, Mark Fraser and Elizabeth Higton (Church Representatives).

#### 1. Declarations of Interest

There were no declarations of interest by Members in terms of Standing Order 10 and Section 5 of the Code of Conduct for Councillors.

#### 2. Minutes

The accuracy of the Minutes of the meeting held on 27 September 2016 was confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973.

## 3. Scottish Qualifications Authority (SQA) Examination Results 2016

Submitted report by the Executive Director (Education and Youth Employment) on the performance of North Ayrshire schools in the Scottish Qualifications Authority (SQA) examinations of 2016. A presentation on the key issues arising from the report was also provided to Members.

Members asked questions and were provided with further information in relation to:-

- methods to be taken forward within schools to tackle numeracy and literacy;
- actions to improve the performance of the highest attaining 20% in S6;
- reasons for the dip in performance levels in S6 and how to motivate students; and
- whether data in relation to looked-after school leavers is correlated with social well-being data to they are supported

The Cabinet agreed (a) to note the content of the report and the achievements of the pupils in this year's examinations; and (b) to receive a further report in the first quarter of 2017 when the full set of performance measures becomes available which will comment on the overall performance of the 2016 leavers cohort in North Ayrshire as highlighted in the INSIGHT annual report.

#### 4. Annual Participation Measure for 16-19 year olds

Submitted report by the Executive Director (Education and Youth Employment) on the progress being made with the introduction of the annual participation measure for 16-19 year olds which will help shape future policy and better inform targeted interventions by the Council and its partners.

The Cabinet (a) noted the data, with the proviso that this is still an experimental set of statistics; and (b) agreed the proposed actions set out in section 3 of the report.

#### 5. Education Scotland Validated Self-Evaluation of Psychological Services

Submitted report by the Executive Director (Education and Youth Employment) on the outcomes from the Education Scotland Validated Self-Evaluation of Psychological Service which was detailed at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to:-

- the number of Educational Psychologists within the service; and
- actions to be taken forward to pilot a new service delivery model in all schools to ensure early and effective intervention.

The Cabinet agreed to support the next stage of service development, which involves piloting a new service delivery model.

## 6. Children and Young People Support Review

Submitted report by the Executive Director (Education and Youth Employment) on the progress made by the Children and Young People Support Review Board and to seek direction on the implications of some of the planned service improvements.

Members asked questions and were provided with further information in relation to:-

- clarification on future support for budget realignment;
- interim arrangements for requesting resources which will be established when Partnership Forums cease to exist to ensure no young person is disadvantaged;
   and
- the future introduction of the Named Person Service.

The Cabinet agreed to (a) note the progress made by each of the 9 workstreams; and (b) receive a further paper for approval, detailing the plan for the consultation on proposed service changes and improvements.

## 7. Social Impact Pledge

Submitted report by the Chief Executive on the production of a North Ayrshire Council Social Impact Pledge which is aimed at increasing the social impact of public sector organisations across Scotland.

The Cabinet agreed (a) that North Ayrshire Council produces a social impact pledge; and (b) to the proposed three commitment pledges to take forward for the next six months as detailed in the report.

#### 8. Local Government Benchmarking Framework (LGBF) 2014/15

Submitted report by the Chief Executive on the Directorates' priorities identified following the publication of the latest LGBF report.

The Cabinet agreed (a) the LGBF priorities identified by Directorates; (b) that further work will be undertaken within Directorates to identify improvement activity in the priority areas; (c) that further use of the Framework will be used as the Improvement Service develop the Framework, and (d) to submit the report to the Audit and Scrutiny Committee.

#### 9. Public Performance Reporting 2015/16

Submit report by the Chief Executive on the Council's public performance reporting and the draft Annual Performance Report 2015/16.

Members asked a question and were provided with further information in relation to possible improvements to ensure data is more readily available.

The Cabinet agreed to (a) note the status of the Council's performance indicators at Appendices 1 and 2; (b) approve the draft Annual Performance Report 2015/16 set out at Appendix 3; and (c) notes that the report will be referred to the Audit and Scrutiny Committee for further consideration.

#### 10. Consultation on Social Security in Scotland

Submitted report by the Executive Director (Finance and Corporate Support) on Council's response to the Scottish Government's consultation on Social Security in Scotland. The full response was attached at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to:-

- the likelihood of the delivery of Social Security being devolved and integrated at a local level; and
- the definition of a memorial headstone or plaque and on whether it relates to a cremation or burial.

The Executive Director (Finance and Corporate Support) undertook to check the current situation in relation to plaques and unmarked graves.

The Cabinet agreed to approve the Council's response to the consultation on Social Security in Scotland, as detailed in Appendix 1 to the report.

#### 11. Corporate Asset Strategy

Submitted report by the Executive Director (Finance and Corporate Support) on the updated Corporate Asset Strategy and advising on the revised governance arrangements for the capital programme.

The Cabinet agreed to (a) approve the Corporate Asset Strategy; and (b) note the review of governance of the capital programme.

#### 12. Future Cemetery Provision

Submitted report by the Executive Director (Place) on the future provision of cemeteries in North Ayrshire.

Members asked a question and were provided with further information in relation to the site owned by the Council off the B785 as a potential site for extending the capacity for Kilwinning cemetery provision. The Cabinet agreed (a) to note the proposals to (i) consolidate the number of cemeteries on Arran due to the lack of suitable, available land and that public consultation will take place on this matter; (ii) continue to pursue options, including additional funding requirements, for Brodick, Arran and report back to a future Cabinet meeting; (iii) extend the existing cemeteries at Kilbride Cemetery (Arran), Knadgerhill Cemetery (Irvine), High Road (Stevenston), Dalry Cemetery and West Kilbride Cemetery; (iv) realise additional burial capacity at Kilbirnie New by utilising appropriate parcels of land not currently allocated for burials through the removal of trees, shrubs and the removal of a redundant outbuilding to extend the burial capacity from 2 years up to potentially 7 years; and (v) create new cemeteries in Kilwinning and Kilbirnie; and (b) to note that the current allocation of Capital Funding includes provision for the proposals listed with the exception of the creation of a new cemetery in Kilbirnie and extensions to Dalry and West Kilbride cemeteries; and (c) that the provision of the required additional funding, both Capital and Revenue, be considered by Council as part of the 2017/18 budget setting process.

## 13. Roads Winter Service and Weather Emergencies Plan 2016/17

Submitted report by the Executive Director (Place) on the Roads Winter Service and Weather Emergencies Plan 2016/17, in support of the Council's statutory duties under the Roads (Scotland) Act 1984.

Members asked a question and were provided with further information in relation to Priority 1 footways which would be cleared on one or both sides depending on the severity of the weather.

The Cabinet agreed to (a) approve the Roads Winter Service and Weather Emergencies Plan 2016/17; and (b) note the preparations and developments contained in the Winter Action Preparation Plan.

# 14. Dubbs Road, Stevenston/Kilwinning Prohibition of Driving Order (Page 322)

Submitted report by the Executive Director (Place) on a Traffic Regulation Order to prohibit driving on a section of Dubbs Road.

The Cabinet agreed to (a) notes the findings in the report; and (b) approve (i) the proposal to promote a Traffic Regulation Order to prohibit driving on a section of Dubbs Road, and (ii) its implementation if no objections are received.

#### 15. Exclusion of the Public

The Cabinet resolved in terms of Section 50A(4) of the Local Government (Scotland) Act 1973, to exclude from the Meeting the press and the public for the following items of business on the grounds indicated in terms of Paragraphs 9 and 10 of Part 1 of Schedule 7A of the Act.

## 16. Sale of Surplus Property, 43-45 Ardrossan Road, Saltcoats

Submitted report by the Executive Director (Place) on the Council's heritable interest in the former Registration Office at 43-45 Ardrossan Road, Saltcoats.

The Cabinet agreed to approve the disposal of 43-45 Ardrossan Road, Saltcoats as detailed in the report.

## 17. Sportscotland Facilities Management Tender Opportunity

Submitted report by the Executive Director (Place) on the submission of two tenders to Sportscotland to provide facilities management services at their premises in Largs and Cumbrae.

The Cabinet (a) noted the submission during the October recess of two tenders to Sportscotland to provide facilities management services at their premises in Largs and Cumbrae; and (b) agreed, if the tenders are successful, to grant the Executive Director (Place) delegated authority to enter into the necessary contracts.

The Meeting ended at 3.35 p.m.

#### NORTH AYRSHIRE COUNCIL

## Agenda Item 4

8 November 2016

#### Cabinet

Title:	Council House Building Programme
Purpose:	To seek Cabinet approval to increase the Council's housing development programme by 250 units for the period 2017-2021.
Recommendation:	That Cabinet approves the proposed increase in the housing development programme as outlined in the report.

## 1. Executive Summary

- 1.1 The Council's current housing development programme, is on target to deliver a committed 500 new homes over the ten year period 2011-2021. However, the Council is ambitious to increase this by a further 250 new units. These additional units would require to be delivered between 2017-2021 to take advantage of current government funding.
- 1.2 The Council recognises the benefits that increasing the development programme would bring, such as increasing local affordable housing provision, reducing waiting lists, increasing accessible housing choices for those with particular needs, contributing to the national agenda for increased house building and supporting the wider priorities of the Council.
- 1.3 The anticipated costs of meeting this increased programme would be c.£45m, payable from anticipated government grant, existing reserves and prudential borrowing.
- 1.4 Subject to Cabinet approval, the increased development programme will be included in the revised Strategic Housing Investment Plan (SHIP). The SHIP will be presented to Cabinet for approval prior to being submitted to the Scottish Government for consideration.

## 2. Background

- 2.1 The current housing development programme, which is aligned to the Housing Revenue Account 30 year Business Plan, allows for the development of 500 new homes over the ten year period 2011-2021. The Council is currently in year 5 of the new build programme and, with 232 units either completed or under construction and further projects (97 units) at the design stage, is on target to meet the Business Plan commitment. Sufficient land has also been identified to ensure the remaining units can be achieved by 2021.
- 2.2 An ambition has been identified by the Council to increase the new build programme by a further 250 units. These units will require to be added to the existing programme over the period 2017-2021.
- 2.3 An increase in the development programme would:
  - Increase affordable housing provision for the people of North Ayrshire, particularly the 2,475 households who are currently registered on the North Ayrshire Housing Register and have been assessed as having a housing need;
  - Contribute to reducing homelessness;
  - Increase the range and type of homes available for rent, including properties which will meet the needs of older people and families with complex requirements;
  - Bring the opportunity to support the wider strategic aims of the Council, including:
    - o economic and area regeneration by investing in the area, increasing the Community Benefits scheme which provides apprenticeships to young people, improving the visual amenity of the area and supporting further private sector development by introducing infrastructure to sites allocated in the Local Development Plan for residential development;
    - o increasing the proportion of energy efficient stock all new Council houses are built to meet Eco Homes Very Good or equivalent; and
  - Support the national ambition of addressing the housing shortfall by increasing the affordable development programme the Government has committed to delivering 50,000 new homes over the next 5 years (70% of which should be social housing).

#### Land

2.4 Housing Services have liaised with Strategic Planning in identifying sites across North Ayrshire which would allow the development programme to be increased. Where these sites are not currently owned and held by the Housing Revenue Account, the cost of land purchase has been factored into forecast budget requirements.

## **Funding**

2.5 Table 1 gives the total estimated cost (inclusive of annual inflation assumptions for the construction industry) for the proposed increase to the new build programme as c.£45m. This can be met from anticipated government grant for new builds of £57k per unit, existing reserves and prudential borrowing of c.£27.6m. The debt repayment costs arising from the new builds will be made over forty years.

Table 1: Funding the new build programme

	£m
Total cost of 250 new	45.0
units	
Funded by:	
Scottish Government Grant	14.0
Affordable Housing Account	0.8
Contribution	
Use of Reserves	2.6
Prudential Borrowing	27.6
Total Income	45.0

- 2.6 Over the last few years actual rent increases have been below the 2.5% assumption set out in the 30 year Business Plan model (2.1% in 2015/16 and 1.5% in 2016/17). This is the result of low debt levels and efficiencies in the management of the housing stock and service delivery. The HRA business plan currently indicates rent increases of 2.5% per year over the period 2017/18 to 2044/45. The additional rent increase required to fund the increased build programme is shown below (this does not reflect any other amendment to the Business Plan):
  - 2017/18 0.29%
  - 2018/19 0.29%
  - 2019/20 0.43%
  - 2020/21 1.03%
  - 2021/22 0.30%

#### **Scottish Government**

2.9 The Council is required to submit a revised SHIP to the Scottish Government every two years. The increased house build programme will be detailed in the 2017-2022 SHIP for consideration by Cabinet in November, prior to submission to Government.

## 3. Proposals

- 3.1 It is proposed that the housing development programme is increased to include an additional 250 units over the next 5 years to 31 March 2021. This will effectively double the forward programme and allow the Council to realise its development ambition. The estimated £45 million cost of the additional 250 units will be met from:
  - £27.6m prudential borrowing
  - Estimated £14.0m Scottish Government grant
  - £2.6m use of existing reserves
  - Estimated £0.8m Affordable Housing Contribution

## 4. Implications

Financial:	As detailed in the report the overall costs to the HRA of the increased development programme is c.£45m. The existing thirty year business plan incorporates an annual 2.5% rent increase before considering this additional cost. The rental impact of the increased programme is detailed in Table 2, Section 2 of this report.
Human Resources:	The current development programme is delivered by staff from Housing Services and Property Management & Investment. An increase in the development programme may result in a requirement for additional staffing resources. The extent of this requirement will depend on how the sites are progressed, the plans for each site and the timeline for development (for example, where projects can be 'packaged' together, the larger project is less resource intensive than individual projects).
Legal:	There is a legal obligation under the Housing (Scotland) Act 2001, s53-54 to consult with tenants prior to amending any housing or related service. As part of our consultation process, we provide details of development projects on a site by site basis, prior to tender, to the Business Plan Implementation Group (the membership of which includes tenant representatives).

Equality:	The provision of new housing will have a positive impact on those who require specialist accommodation, older people, those who are homeless, or at risk of homelessness, and those for whom purchasing a home is not a financial option.
Environmental & Sustainability:	The housing development programme is delivered in accordance with the Local Development Plan. A strategic environmental assessment has been completed as part of the LDP process. New Council homes contribute to the Council's sustainability agenda. All new units are required to achieve an Eco-Homes Rating of Very Good or Equivalent.
Key Priorities:	New house building supports the Council Plan priorities of 'Helping our people to stay safe, healthy and active' and 'Protecting and Enhancing the Environment'.
Community Benefits:	All contractors involved in the Development Programme are required to participate in the Council's Community Benefits Scheme which secures apprenticeships for local people. Increasing the programme will increase these benefits.

#### 5. Consultation

- 5.1 Housing Services have discussed the Council's ambitions of increasing the development programme with the Scottish Government, who have advised that this will need to be reflected in an updated SHIP.
- 5.2 Housing Services have also agreed the financial implications of such an undertaking with colleagues in Financial Services.
- 5.3 It should be noted that before this proposal can be fully implemented, Housing Services are required to consult with our tenants. The Business Plan Implementation Group, the membership of which includes tenant representatives, will be provided with project details on a site by site basis, prior to project tender. Furthermore, extensive consultation is also undertaken with neighbouring tenants and residents throughout the design stage of individual projects.

CRAIG HATTON Executive Director (Place)

Reference: CH/YB/TF/LB

For further information please contact Trudi Fitzsimmons, Senior Manager

(Strategic Housing & Business Planning) on 01294 324642

**Background Papers** 

None

#### NORTH AYRSHIRE COUNCIL

## Agenda Item 5

8 November 2016

#### Cabinet

Title:	Public Space CCTV in North Ayrshire
Purpose:	To consider options for the future operation of public space CCTV systems currently managed by North Ayrshire CCTV Ltd.
Recommendation:	1. That Option 3 - transfer operation of the public space CCTV systems managed by North Ayrshire CCTV Ltd – be the preferred model for continued delivery of these systems subject to the allocation of capital funding as part of the Council's budget setting exercise in February 2017.
	2. That the required capital funding be considered by Council as part of the 2017/18 budget setting process.
	3. That subject to the securing of capital funding North Ayrshire CCTV Ltd be supported to ensure a managed wind down by March 2018.
	4. That a review of the Council's wider security and

## 1. Executive Summary

1.1 In 2015 Cabinet considered a report in respect of the operation of North Ayrshire CCTV Ltd and agreed a number of interim actions pending the outcome of a national review of CCTV led by Police Scotland.

emergency/out of hours provisions be undertaken.

- 1.2 The national review has not made any progress of note and is unlikely to conclude in the near future.
- 1.3 North Ayrshire CCTV Ltd continues to experience operational and financial concerns; they are currently operating at a deficit and are expected to exhaust reserves during 2018. In light of this they have declined to sign the SLA developed as a condition of grant funding.

1.4 Given the current status of the organisation a review as to the potential future status of the company and its CCTV systems has been undertake, The review has identified the transfer of systems to the Council and the wind up of the company as the preferred option. However this can only be progressed if the Council can identify and allocate capital funding through the budget setting process in February 2017.

## 2. Background

- 2.1 At its meeting of 26 May 2015 Cabinet considered a report regarding the current operation of North Ayrshire CCTV Ltd and resolved to:-
  - Continue to maintain the current level of financial support pending a national review of public space CCTV;
  - Ask the CCTV company to prepare an annual business plan for consideration by the Council and CPP as a condition of grant funding;
  - Develop a Service Level Agreement setting out the relationships between the funding bodies, management arrangements and operational parameters of the company;
- 2.2 The CCTV company subsequently commissioned a Financial Review to help inform the development of a business plan. The review identified that the company is currently operating an annual deficit of approximately £20,000 and that under the current business model its financial reserves would be exhausted by May 2018. The report identified areas of focus for the board which included:
  - Cessation of mobile CCTV operations
  - Review of the current staffing structure
  - Consideration of securing increased or additional sources of income
  - Identify savings within current business model.
- 2.3 In light of this financial position the company has declined to sign off the SLA prepared by the Council.

- 2.4 The national review of public space CCTV has made little progress other than the formation of the following principles:
  - a. Local Authorities and Police Scotland will seek to minimise any detriment to community safety.
  - b. Any rationalisations made to achieve savings will be driven by the achievement of local outcomes.
  - c. Both Police Scotland and the relevant local authority will engage with each other in a timely manner before decisions are made that may impact on the other agency.
  - d. Efforts will be made to bring in other sources of funding for Public Space CCTV.
  - e. Ultimately, any decisions made in relation to Public Space CCTV must be made in partnership at a local level.
- 2.5 It is considered unlikely that any fundamental review will be completed and outcomes implemented within the timescale dictated by the financial position of the CCTV Company.
- 2.6 The company currently monitors 50 public space cameras, 3 re-deployable cameras (of which 2 are currently utilised), and a mobile CCTV unit. The cameras have been installed as part of grant funding applications from external organisations or as part of redevelopment works undertaken by local organisations.
- 2.7 The company is financially supported through annual grant funding of £209,000 provided by the Council and £32,494 from Police Scotland. In addition Police Scotland provide accommodation, at no charge, for monitoring of the cameras at Saltcoats Police Station. Additional income for repairs, as they arise, is received from Irvine Bay Regeneration Company (7 cameras) and Cunninghame Housing Association (3 cameras) although neither contribute to the day to day operation of the company.
- 2.8 Whilst making an important contribution to community safety the provision of public space CCTV is discretionary. In line with the financial pressures upon the public sector a number of Council's have reduced or ceased provision of such systems and associated monitoring. An operational model is also emerging in a number of Council's to operate a centralised facility that provides an integrated approach to the operation of all security and emergency/out of hours services at a corporate level.

2.9 A number of options have been explored regarding the future operation of public space CCTV within North Ayrshire, as follows:-

# Option 1: Retain North Ayrshire CCTV Ltd as an arm- length private company

- 2.10 This option would require an increase in grant funding from the Police and the Council to ensure it is financially sustainable. As part of any increased funding the company would be requested to implement changes including, but not limited to, those identified through the financial review and business plan noted at 2.2 of this paper.
- 2.11 This option is not considered suitable due to the financial pressures currently experienced by the two principal funding bodies and the wider public sector. Furthermore the company has limited capacity and capability to identify and undertake the business change required to develop a sustainable model in the medium/long term.

# Option 2: Cease provision of the public space CCTV systems operated by the company.

- 2.12 The public space CCTV system operated by the company would cease and the company wound up. This would result in financial savings for the two funding bodies however this may be at the detriment of community safety outcomes.
- 2.13 Monitoring and recording for the three financial years 2012/13 through to 2014/15 are shown in the table below:-

	12/13	13/14	14/15
Monitoring Station			
Number of reportable incidents logged	3151	3227	3687
Number of those arrested/reported	454	368	333
Number of those receiving Police	268	424	78
warnings			
Number of persons searched	215	202	49
Mobile Unit			
Number of deployments	676	873	915
Number of reportable incidents logged	339	475	336
Number of those arrested/detained	39	36	22
Number of persons searched	102	155	60

2.13.1 In addition to this support to the Police ceasing operation of the systems may result in a negative impact upon perceptions of safety and the deterrent against criminal and anti-social behaviour. Accordingly this option is not recommended although any future model should review the effectiveness of the current public space system, including camera location and deployment, to ensure that they continue to be appropriately located and operated to support the achievement of local community safety outcomes.

## Option 3: Transfer operation of the public space CCTV systems to the Council.

- 2.14 This option would also result in the wind down of the CCTV company. However the operation of the public space CCTV systems would be integrated within the Council's Concierge service, based at Fullerton, which, amongst other duties, operates 84 CCTV cameras, funded by the HRA, within a number of housing developments.
- 2.15 The integration of systems to the Concierge Station will require capital investment of £300,000 to provide additional accommodation, revised transmission services, system upgrades to enable compatibility and transfer of monitoring equipment.
- 2.16 In addition to the physical work required to enable integration of systems it would also be necessary to develop a new operational model, including staffing, that could realise general fund revenue efficiencies in the region of £40,000. The new integrated model would operate within the wider Homelessness and Community Safety Team service within Housing and thus be better placed to ensure that public space CCTV directly links with the Community Safety outcomes of the Community Planning Partnership.
- 2.17 As part of this option the review of provision highlighted at 2.13 above would consider the financial contributions made by the local organisations for whom cameras are operated
- 2.18 In line with emerging models operated by a number of other Councils this option would provide a baseline model to undertake a fundamental review of other security and emergency/out of hours services operated by Council services. It is anticipated that whilst further capital investment may be required further revenue savings may be realised.

## 3. Proposals

- 3.1 That option 3 be the preferred model for continued delivery of the public space CCTV systems currently operated by North Ayrshire CCTV Ltd subject to the allocation of capital funding as part of the Council's budget setting exercise in February 2017.
- 3.2 That the required capital funding be considered by Council as part of the 2017/18 budget setting process.
- 3.3 That subject to the securing of capital funding North Ayrshire CCTV Ltd be supported to ensure a managed wind down by March 2018.
- 3.4 That a review of the Council's wider security and emergency/out of hours provisions be undertaken.

## 4. Implications

Financial:	The capital costs of the preferred option are estimated at £300,000. IT is anticipated that a new operational model will realise revenue efficiencies of £40,000.  The proposals have assumed that Police Scotland
	will maintain their financial contribution to the provision of the CCTV system.
Human Resources:	There may be staffing implications, including TUPE considerations, arising from the development of a new operating model. Appropriate consultations will be undertaken as the model develops.
Legal:	The company has charitable status. It will therefore be necessary to liaise with OSCR in respect of its wind down.
Equality:	There are no equality implications of this report.
Environmental & Sustainability:	There are no environmental or sustainability implications of this report.
Key Priorities:	The provision of CCTV contributes to the Single Outcome Agreement outcomes 'levels of crime and antisocial behaviour have reduced and crimes being detected have increased' and 'fear of crime and antisocial behaviour has reduced'. It also contributes to the Council Plan core objective 'supporting all of our people to stay safe, healthy and active'.
Community Benefits:	The provision of CCTV helps communities feel protected.

### 5. Consultation

5.1 Police Scotland have been consulted upon the review. North Ayrshire CCTV Ltd are aware of the review undertaken but have not formally seen the proposals.

CRAIG HATTON Executive Director (Place)

Reference: CH/JB/LB

For further information please contact Craig Hatton, Executive Director

(Place) on 01294 324312

## **Background Papers**

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#### NORTH AYRSHIRE COUNCIL

## Agenda Item 6

8 November 2016

#### Cabinet

## Title: Unaccompanied Asylum Seeking Children from

Calais

## Purpose: To advise Cabinet of the action taken in response to

an urgent request for the Council to provide a place of safety for vulnerable children being displaced from camps in Calais.

Recommendation:

That Cabinet homologates the decision of the Chief Executive, in consultation with the Leader of the Council, to provide a place of safety for up to 6 unaccompanied asylum seeking children.

## 1. Executive Summary

- 1.1 On the 27<sup>th</sup> September 2016 Cabinet agreed to officers developing proposals with the Home Office and COSLA to disperse asylum seekers including Unaccompanied Asylum Seeking Children (UASC) within North Ayrshire. This work continues at a national level in the case of UASC, to develop a protocol to allow for the transfer of children from other parts of the UK, mainly Kent.
- 1.2 On the 28<sup>th</sup> October the Council received an urgent request to respond to the humanitarian crisis and to assist in accommodating vulnerable unaccompanied children and young people being evacuated from container camps in Calais and to do this within two weeks.
- 1.3 As the request from COSLA made it clear this was an emergency situation requiring places of safety for children to be found over the next fortnight, the Chief Executive in consultation with the Leader, used emergency delegated powers to respond on behalf of the Council.
- 1.4 For humanitarian reasons and to assist in this tragic emergency situation the Chief Executive advised COSLA that the council can within this timescale offer to look after and accommodate a total of up to 6 children. Up to five young people aged 16 17 in supported residential accommodation and one child under 16 years within children's units in North Ayrshire.

### 2. Background

- 2.1 The French Government has now closed the migrant camp in Calais and have made arrangements to transfer adults to other parts of France. However, a number of unaccompanied children and young people remain in the area. The UK government intends to bring 150 200 of these children to the UK within two weeks and need to find placements for them on an emergency basis. Local authorities across the UK have been asked to volunteer to look after and accommodate these children and young people. The request has come via COSLA's Strategic Migration Partnership who co-ordinate efforts across all local authorities within the Scottish Region.
- 2.2. On arrival in the UK the young people are taken to the Home Office premises in Croydon for screening and are then transferred directly to the local authority who can accommodate them. We are informed that while the logistics have proved challenging, for example distressed 12 year olds arriving on buses at various times of the day and night, this is the only emergency solution to this tragic humanitarian crisis.
- 2.3 The children and young people on arrival in the UK are given discretionary leave to remain as they are in need of humanitarian protection. They will be required to submit a further application for asylum as they reach 18 years of age. The legal issues still to be resolved regarding the transfer of UASC from Kent and the national protocol being developed do not apply to this group. These children and young people are being brought to the UK on an emergency basis in accordance with section 67 of the Immigration Act 2016, known as the Dubs amendment.
- 2.4. There is financial support available to the Council when accommodating unaccompanied children and young people. This is set at £114 per child per day for children under 16 and £91 per person per day for 16 17 year olds. The leaving care rate is £200 per week. This then ranges from £33,215 per annum for a young person under 16 to £41,610 for those aged 16 17. This is to cover costs incurred when looking after and accommodating the children, including health care and education.
- 2.5. The Council has been able to identify suitable accommodation for up to 6 children. The Health and Social Care Partnership have confirmed that they have capacity to accommodate one young person under 16 years within North Ayrshire's children's residential units.

- 2.6. Housing Services have a 5 bed unit that was vacated by a support provider who housed young homeless women following its closure earlier this year. This unit was previously registered with the Care Inspectorate as suitable to provide residential support services and it is therefore anticipated that it can be re-registered for a similar purpose to house these vulnerable young people. This accommodation can be made available immediately to the Health and Social Care Partnership who will make arrangements to staff the unit on a 24 hour basis. Minimal repair works are required including decoration, statutory checks and furniture to ensure compliance with Care Inspectorate standards. This can all be done to meet the two week target arrival time.
- 2.7. The Council has made previous humanitarian commitments in response to global events and has successfully resettled six families via the Afghan Relocation Scheme. We have also participated in the Syrian Resettlement Programme by agreeing to accommodate up to 100 refugees over a four year period. To date, we have accommodated 8 Syrian families (39 refugees) and are well on track to meet the Council's commitment. These families are integrating well into North Ayrshire's communities. Responding to this crisis and providing children and young people with a safe haven extends the Council's humanitarian commitment.
- 2.8 As the request from COSLA made it clear this was an emergency situation requiring places of safety for children to be found over the next fortnight, the Chief Executive in consultation with the Leader, used emergency delegated powers to respond on behalf of the Council. The Chief Executive subsequently advised COSLA on 1st November of the accommodation available to receive up to 6 children.

#### 3. Proposals

- 3.1 Humanitarian protection is a principle supported by the Council as has been demonstrated in our commitments to both the Afghan Relocation Scheme and the Syrian Refugee Resettlement Programme and ongoing discussions with COSLA and the Home Office on how we could assist in the widening of asylum dispersal beyond Glasgow.
- 3.2 Cabinet is asked to homologate the decision of the Chief Executive, in consultation with the Leader of the Council, to advise COSLA that the Council can look after and accommodate up to 6 unaccompanied children and young people being displaced immediately from container camps in Calais. One under 16 in North Ayrshire's residential children's units and up to five young people aged 16 17 in supported residential accommodation.

## 4. Implications

Financial:	There are current financial implications arising
	from this report and grant funding available from the Home Office for this purpose to support
	children up to the age of 18.
Human Resources:	There are current human resource implications arising from this report. The Health and Social Care Partnership will be required to adequately staff the unit to meet Care Inspectorate requirements.
Legal:	There are legal implications as outlined in this
	report linked to the Immigration Act 2016.
Equality:	The report will have a positive impact on
	unaccompanied asylum seeking children and
	refugees.
Environmental &	There are no environmental & sustainability issues
Sustainability:	arising from this report.
Key Priorities:	Accommodating unaccompanied asylum seeking children could contribute to achieving the Single Outcome Agreement ambition 'of increasing the working age population' in North Ayrshire and will contribute to 'life chances of vulnerable children
	and young people are improved'.
Community Benefits:	There are no community benefit implications
	arising from this report.

#### 5. Consultation

5.1 The Health and Social Care Partnership and the Education and Youth Employment Directorate have been consulted on the content of this report and they support the approach to make a humanitarian commitment to respond to this emergency situation and offer a place of safety to these children and young people being displaced from container camps in Calais.

CRAIG HATTON Executive Director (Place)

Reference: CH/CN/LB

For further information please contact Carol Nelson Senior Manager -

Housing East on 01294 310174

## **Background Papers**

Cabinet Report Widening Asylum Dispersal - 27th September 2016

#### NORTH AYRSHIRE COUNCIL

## Agenda Item 7

8 November 2016

#### Cabinet

Title:	Irvine Leisure Provision: transition arrangements
Purpose:	To seek Cabinet's approval for the transition arrangements to the Portal Leisure Centre.
Recommendation:	That Cabinet:
	Approves the proposed arrangements for the transition of leisure provision in Irvine to the Portal.

## 1. Executive Summary

1.1 Ambitious new cultural and leisure facilities are in the process of being completed at the Townhouse and Portal in Irvine Town Centre. Opening is scheduled for 27th January 2017. A project plan and timeline is now available for the proposed transition and approval is sought from Cabinet for this.

### 2. Background

#### 2.1 Introduction

North Ayrshire Council's Planning Committee approved a decision in 2013 to build a new £20 million Leisure, Cultural and Community Centre in the heart of Irvine's Town Centre. The development of this new facility will coincide with the closure of the Magnum Leisure Centre, situated at the Harbourside in Irvine.

The new facility will incorporate:

- A 25m x 6 lane swimming pool, teaching/warm up pool with changing facilities and spectator seating
- A six court multi-use sports hall for all indoor sports
- Community facilities
- Fitness suite and multi-use studios
- Café
- The historic Town House
- Cultural and tourist information including local places of interest, heritage trails, festivals and event.

- Information on genealogy, local and family history
- A venue for wedding ceremonies, civic functions, artists in residence, exhibitions and performances.
- 2.2 The new facilities will be owned by North Ayrshire Council and leased to and operated by KA Leisure.

## 3. Proposals

3.1 The project plan and timeline attached at Appendix 1 have been developed to effect the transition of leisure services to the Portal. A separate Cabinet report provides information to Cabinet on the transfer of cultural and heritage services to the Town House.

## 4. Implications

Financial:	The Portal and Town House have been the subject of a £20m investment in Irvine Town Centre.	
Human Resources:	KA Leisure staff from all venues will transfer to new venues on existing contracts.	
Legal:	The lease for the Portal is being developed by North Ayrshire Council Legal Department and KA	
	Leisure.	
Equality:	The new leisure centre will improve accessibility for	
'	users.	
Environmental & Sustainability:	The new leisure and cultural facilities have been designed to maximum standards of energy efficiency.	
Key Priorities:	The opening of the new facilities contributes to all of the Council's strategic priorities:	
	<ul> <li>Growing our economy, increasing employment and regenerating towns</li> <li>Working together to develop stronger communities</li> <li>Ensuring people have the right skills for learning, life and work</li> <li>Supporting all of our people to stay safe, healthy and active</li> <li>Protecting and enhancing the environment for future generations</li> </ul>	
Community Benefits:		

## 5. Consultation

5.1 Consultation has taken place with all relevant Council departments, partners and contractors in the development of this transition plan.

KAREN YEOMANS Executive Director (Economy and Communities)

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Reference:

For further information please contact Audrey Sutton, Head of Service (Connected Communities) on (01294) 324414.

## **Background Papers**

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Appendix 1

Irvine Leisure Facilities Transition Proposals

Date	Action	Additional Information
5 <sup>th</sup> December – 23 <sup>rd</sup> December 2016	Mandatory programme of technical training in technology, plant operation and equipment delivered by the contractor to NAC and KA Leisure staff.	A period of completing the fit out of the gym, fitness facilities and swimming pools at the Portal, as well as the Town House resources and artefacts, will begin.
	Development of health and safety, risk and fire assessments and staff training – KA Leisure.	This will ensure that all relevant staff are fully skilled in the requirements of a state of the art facility and that as much snagging as possible has been completed before the centre opens fully to the users.
30 <sup>th</sup> December 2016 – 26th January 2017	Phased closure of Magnum and "soft landings" testing at the Portal.	During this period, fitness activity for KA Leisure members will continue at the Magnum, as will programmed swimming lessons.
	Delivery and installation of equipment and furniture will be completed over this period.  During this period a series of "soft landings," gym and fitness inductions and pre-sales activities will take place at the Portal. These will include club familiarisation, test events, school visits, community group visits, and targeted activity with sports groups.  Media familiarisation and press activity will be a priority during this period.	Football and some indoor sports will be transferred to Greenwood Campus and Almswall Park.  Public swimming will not be available during January 2017 at the Portal.  Members of the public or KA Leisure members who wish to access public swimming or other activities during this period will receive a voucher for free swimming or activity at an alternative KA Leisure venue of their choice.  Programme of gym and fitness induction for KA Leisure members at the Portal.
For information:16 <sup>th</sup> December 2016 onwards	Decommissioning of Garnock Pool and fitness suite.	KA Leisure management and staff will be engaged in the decommissioning and closure of the current facility in Kilbirnie.

<b>For information:</b> 21st January 2017	Opening to the public of the Garnock Campus Community and Sports facilities	KA Leisure management and staff will be engaged in the opening of the new KA Community Campus and swimming pool at Garnock Academy.
26 <sup>th</sup> January 2017	Closure of the Magnum.	
27 <sup>th</sup> January 2017	Opening of the Portal and Townhouse to the public.	
To be confirmed (spring 2017)	Formal opening of the Portal and Townhouse.	

### NORTH AYRSHIRE COUNCIL

# Agenda Item 8

8 November 2016

### Cabinet

Title:	Active Travel and Transport External Funding Applications 2017/18		
Purpose:	To seek approval to submit external funding applications for a range of active travel and transport projects for implementation in 2017/18.		
Recommendation:	That the Cabinet agrees to (a) approve the submission of external funding applications for active travel and transport projects and (b) receive a further report on the outcome of the applications to allow the acceptance and expenditure of any grant offers.		

# 1. Executive Summary

- 1.1 The Cabinet agreed in June 2016 to receive a report on the potential funding applications for active travel and transport in 2017/18. A limited capital and revenue budget is available, therefore funding applications are required on an annual basis to implement active travel and transport priorities. In excess of £1 million is secured on an annual basis for this despite reducing budgets and the limited availability of match funding. Funding is secured from a range of sources including: Strathclyde Partnership for Transport's Capital Programme, Smarter Choices Smarter Places and Sustrans Scotland's Community Links.
- 1.2 A broad range of projects are proposed for 2017/18 to maximise the potential for funding and geographic spread of delivery. The projects were identified from the priorities identified in the Local Transport Strategy, Outdoor Access Strategy and Core Paths Plan. These were informed by workshops with Elected Members, consultation with Council Services and the North Ayrshire Outdoor Access Forum, and analysis against a range of factors.
- 1.3 A further report will be submitted to Cabinet to obtain approval for the acceptance and expenditure of any grant offers.

# 2. Background

- National priorities for transport and active travel are identified by the National Transport Strategy, Strategic Transport Projects Review, Cycling Action Plan for Scotland and National Walking Strategy. These inform the Government and Transport Scotland's funding priorities for transport and active travel. This funding is then disbursed through a range of programmes including: Strathclyde Partnership for Transport's Capital Programme, Smarter Choices Smarter Places and Sustrans Scotland's Community Links. These programmes are open to applications from Local Authorities on an annual basis to enable them to implement transport and active travel priorities at a local level.
- 2.2 The national priorities are translated into a local perspective through the Local Transport Strategy, Outdoor Access Strategy and Core Paths Plan. The North Ayrshire Local Transport Strategy 2015-20 provides the vision for an integrated transport network for North Ayrshire. The Outdoor Access Strategy, North Ayrshire Naturally Active and the North Ayrshire Core Paths Plan outline the Council's strategic approach to active travel including outdoor access and green infrastructure. These documents identify key priorities and flagship actions for transport and active travel at a local level. These are detailed in the Appendix One alongside potential sources of funding for their delivery.
- 2.3 A limited capital and revenue budget is available therefore funding applications are required on an annual basis to implement active travel and transport priorities. Existing budgets are utilised alongside the annual Cycling, Walking and Safer Streets grant allocation from Transport Scotland as match funding to maximise the level of resources available. Funding is also secured from other Council Services towards specific projects. Potential projects are informed by a range of factors including the: strategic priorities for active travel and transport; key issues for the local area; projects fit with funders' priorities; potential benefits to be derived from the project; budget availability; ability to secure match funding; and deliverability of the project.
- 2.4 The Cabinet agreed in June 2016 to receive a report on the potential funding applications for 2017/18. A broad range of projects have been identified to maximise the potential to secure funding and the geographical spread for delivery. The projects proposed were informed by workshops with Elected Members in September 2016 and consultation with Council Services and the North Ayrshire Outdoor Access Forum. It is proposed that future funding applications will be informed by engagement with a wider range of stakeholders including the Locality Planning Partnerships and local Economic Groups.

- 2.5 Appendix Two outlines the list of proposed projects and associated external funding applications. These are presented by Locality Planning area and include a summary of the project, estimated cost; and the proposed funding package. The projects proposed aim to reflect the current and emerging priorities.
- 2.6 It is envisaged that the outcome of the funding applications will be known in Spring 2017. A further report will be submitted to Cabinet thereafter to obtain approval for the acceptance and expenditure of any grant offers.

# 3. Proposals

- 3.1 The Cabinet is invited to agree to:-
  - (a) Approve the submission of the external funding applications for active travel and transport projects as detailed at Appendix 1; and
  - (b) Receive a further report on the outcome of the applications for the approval and expenditure of any grant offers.

### 4. Implications

Financial:	The costs associated with the implementation of the projects outlined in Appendix 1 will be met from a combination of: external grant funding; the capital allocation for the Access Path Network Programme and contributions from other Council Services for example from the Vacant and Derelict Land Fund. No additional Council funding is required for these projects.
Human Resources:	There are no human resources implications arising from this report.
Legal:	There are no legal implications arising from this report. Where necessary traffic orders, path creation agreements and other legal agreements will be promoted.
Equality:	The projects will improve access to public transport and provide increased opportunities and improved access for all ages and abilities to the Council owned path networks in North Ayrshire.
Environmental & Sustainability:	The projects will provide increased opportunities for sustainable and active travel including cycling and walking. This in turn will promote modal shift which will improve health and well-being of communities, reduce the use of private cars and improve the air quality within North Ayrshire in

	accordance with the Council's Environmental Sustainability and Climate Change Strategy.
Key Priorities:	The implementation of the projects will contribute to the delivery of a wide range of the Council's strategic objectives. In particular it contributes to the delivery of the Council Plan's mission to improve the lives of North Ayrshire people and develop stronger communities by:
	<ul> <li>Helping all of our people to stay safe, healthy and active through the creation of new and improved opportunities for active travel, recreation and physical activity;</li> </ul>
	<ul> <li>Protecting and enhancing our environment for current and future generations through the promotion of sustainable travel, delivery of the Central Scotland Green Network within North Ayrshire and improvement of the biodiversity value of our path networks; and</li> </ul>
	<ul> <li>Growing our economy, increasing employment and regenerating towns through the creation of new and improved opportunities for sustainable and active travel to key employment areas, town centres, services and local attractions.</li> </ul>
	The projects will also assist in achieving a number of the aims and objectives of a range of national, regional and local strategies.
Community Benefits:	The potential for the inclusion of Community Benefit clauses will be investigated on a project by project basis through the procurement process. A number of the projects will be delivered through the Green Network Training Programme in partnership with East Ayrshire Woodlands which offers community benefits through the provision of training placements to local young unemployed people.

# 5. Consultation

5.1 Extensive consultation was undertaken in the preparation of strategic documents which inform the proposals for which funding is to be sought. This includes the Local Transport Strategy, Outdoor Access Strategy, North Ayrshire Naturally Active and the North Ayrshire Core Paths Plan.

5.2 Workshops were delivered in September 2016 to provide Elected Members with an opportunity to discuss potential projects and inform this Report. Consultation was also undertaken with Physical Environment Services, Planning Services and the North Ayrshire Outdoor Access Forum. The projects proposed in Appendix One take account of the feedback obtained through this consultation process. Public consultation on the details of the projects for example scheme design and specification will be undertaken on a project by project basis.

KAREN YEOMANS Executive Director (Economy and Communities)

Ceren Corner

#### Reference:

For further information please contact Louise Kirk, Active Travel and Transport Manager or David Hiditch, Transportation Engineer on 01294 324766 on 01294 324745

### **Background Papers**

North Ayrshire Core Path Plan North Ayrshire Council Plan North Ayrshire Local Transport Strategy North Ayrshire Outdoor Access Strategy North Ayrshire Single Outcome Agreement

# **Active Travel and Transport Priorities**

The table below outlines the key priorities and flagship actions identified for active travel and transport by the local strategies and the potential sources of funding for delivery.

Strategy	Key Priorities	Flagship Actions	Potential Sources Of Funding
Local Transport Strategy	<ul> <li>Economic Growth;</li> <li>Improving accessibility and connectivity to help reduce inequality; and</li> <li>Reducing the negative impact of transport on communities, businesses and the environment.</li> </ul>	<ul> <li>Strengthen links to Glasgow and Regional Centres;</li> <li>Increase the accessibility and awareness of the i3 Enterprise Area;</li> <li>Improve Ardrossan Harbour and Ferry Terminal; and</li> <li>Develop Community Transport in North Ayrshire.</li> </ul>	Ayrshire Growth Deal Strathclyde Partnership for Transport (SPT) Transport Scotland
Outdoor Access Strategy	<ul> <li>Active Travel is an attractive and viable option for everyday journeys;</li> <li>An attractive, safe, accessible and quality destination for active travel;</li> <li>A high quality information, education and interpretation programme for active travel;</li> <li>Opportunities are integrated into wider regeneration programmes; and</li> <li>Path networks have improved and are well maintained.</li> </ul>	<ul> <li>Delivery of the Travel Smart Project;</li> <li>Development of Active Travel Hubs;</li> <li>Implementation of the Irvine Cycle Friendly Town;</li> <li>Local delivery of the National Walking and Cycling Network (NWCN); and</li> <li>Upgrade of National Cycle Network (NCN) Routes 7, 73 and 753.</li> </ul>	Ayrshire Growth Deal Central Scotland Green Network (CSGN) Coastal Communities Fund (CCF) European Regional Development Funds (ERDF) SPT Sustrans Transport Scotland
Core Paths Plan	The establishment of the basic framework of paths for everyday journeys across North Ayrshire.	<ul> <li>Upgrade of the Core Path Network;</li> <li>Greening of the Core Path Network; and</li> <li>Local delivery of the National Walking and Cycling Network (NWCN).</li> </ul>	Ayrshire Growth Deal CSGN Coastal Communities Fund ERDF SPT Sustrans Transport Scotland

# **Active Travel and Transport Funding Applications**

The following proposals will benefit all or multiple of Locality Planning areas:

Project Overview	Contributes to the	Locality Planning Areas	Estimated Cost	Proposed Funding Package
Bus Stop Improvements The improvement of the existing bus stop infrastructure across North Ayrshire to create a more attractive environment for passengers, encourage use of public transport and encourage modal shift from private cars.	Local Transport Strategy (LTS)	All	£70,000	£70,000 from Strathclyde Partnership for Transport (SPT)
Coastal Connections A study to investigate the potential to improve the physical connections and placemaking between Irvine and the Three Towns and initial implementation phase.	Outdoor Access Strategy (OAS) Core Paths Plan (CPP)	Irvine Three Towns	£200,000	£100,000 from Sustrans £100,000 from NAC and partners
Bus Route Congestion Measures The improvement of local bus routes including Route 11 through the implementation of a traffic control system to provide bus priority traffic lights in Irvine and Kilwinning	LTS	Irvine Kilwinning	£200,000 per annum	£200,000 from SPT
North Ayrshire's Coast The improvement of the Ayrshire Coastal Path, local paths and sites through a two year Intermediate Labour Market (ILM) training Programme.	OAS CPP	Irvine Three Towns North Coast	£295,000	£270,000 from Coastal Communities Fund £25,000 from NAC
North Ayrshire Vacant and Derelict Land – Green Sweep The improvement of vacant and derelict land through a study to identify priorities and recommendations and an initial implementation phase of the project.	OAS CPP	All	£92,500	£46,125 from Central Scotland Green Network (CSGN) £46,125 from NAC
Route Action Plan for Rural Roads A study to identify recommendations and improvements for key strategic and distributor routes where accidents have occurred to inform future road improvements.	LTS	Kilwinning Three Towns North Coast Garnock Valley	£180,000	£180,000 from SPT

Project Overview	Contributes to the	Locality Planning Area	Estimated Cost	Proposed Funding Package
Upgrade of B714 route The upgrade of the single carriageway B714 to: complement the Dalry Bypass; improve the route for public and commercial transport; and improve connections to Glasgow.	LTS	Kilwinning Three Towns Garnock Valley	£350,000	£350,000 from SPT
Travel Smart A range of behaviour change activities linked to path improvements to encourage active and sustainable travel including training, travel planning and events.	OAS LTS	Irvine Garnock Valley North Coast	£320,000	£160,000 from Paths for All (PfA) £160,000 from NAC/partners

The following tables summarise the remaining proposed projects by Locality Planning area.

# **Irvine Locality Planning Area**

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Irvine Active Travel Hub The creation of an Active Travel Hub for Irvine to support travel to and from work and recreational cycling. Funding has been secured from Transport Scotland to prepare detailed proposals including estimated costs for the Hub.	OAS LTS	TBC	40% of overall project cost from ERDF 60% from NAC and partners
Irvine Cycle Friendly Town Implementation The next phase of the implementation of the Irvine Cycle Friendly Town (ICFT) study to improve the path network across Irvine and the i3 Enterprise Area including path upgrades, barrier removal and signage.	OAS LTS	£500,000	£250,000 from Sustrans £250,000 from SPT
Irvine Town Centre Public Realm Improvements The improvement of the bus infrastructure, interchange facilities and non-motorised user environment in High Street as part of the overall town centre regeneration. Detailed proposals are being prepared in 2016/17.	LTS OAS	£490,000	£490,000 from SPT £450,000 from Sustrans

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Paramics Model for Irvine West The creation of a base Paramics model for the road network to the West of the River Irvine. This would then be used to test different scenarios for alterations to the road network and inform future implementation.	LTS	£30,000	£30,000 from SPT

# **Kilwinning Locality Planning Area**

Project Title	Contributes to the	Estimated Cost	Proposed Funding Package
Kilwinning Community Links The upgrade sections of the National Cycle Network (NCN) Route 7 to an all abilities access standard and improving the links to Kilwinning town centre. This would include the upgrade of the path between Woodside and Dalry Road.	OAS CPP	£400,000	£200,000 from Sustrans £200,000 from SPT

# **Arran Locality Planning Area**

Project Title and Summary Key Issues	Contributes to the	Estimated Cost	Proposed Funding Package
A841 Brodick to Lochranza Ferry Link upgrade The upgrade of the bus route (A841) between Brodick ferry and Lamlash Ferry through widening of the carriageway to accommodate buses and the re-construction of areas of carriageway.	LTS	£700,000	£700,000 from SPT
National Cycle Network (NCN) Route 73 – Brodick to Corrie The construction of the next section of off-road path towards Corrie as identified in the NCN Route 73 Brodick to Corrie Feasibility Study. This section starts at Merkland Wood and works towards Corrie and includes the construction of a 2m wide multi user and all abilities access path and installation of signage, cycle parking and seating.	OAS CPP	£400,000	£200,000 from Sustrans £200,000 from SPT and/or Argyll and the Islands LEADER Programme

# **Three Towns Locality Planning Area**

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Ardrossan Harbour rail and ferry interchange study	LTS	£110,000	£110,000 from SPT
A study examining the potential to improve public transport interchange facilities at the harbour and the initial implementation of its recommendations.			
Stevenston Level Crossing Implementation	OAS	TBC	TBC from Sustrans
The implementation of the recommendations of the Stevenston Level Crossing Study	LTS		TBC from SPT
for non-motorised users being developed in 2016/17. The outcome of the Study will be known in early 2017 and inform the funding applications.			TBC from NAC
Three Towns Community Links	OAS	£200,000	£100,000 from
The upgrade of path links to the NCN in the Three Towns and creation of an alternative	CPP		Sustrans
route to NCN Route 73 for use in inclement weather. Designs are being prepared in 2016/17.			£100,000 from SPT
Three Towns Green Network	OAS	£80,000	£40,000 from CSGN
The creation a network of accessible and high quality green spaces between three			Development Fund
towns of Stevenston, Saltcoats and Ardrossan through the upgrade of strategic sites and path networks.			£40,000 from NAC / VDLF

# **North Coast Locality Planning Area**

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Bus stop and queuing facilities at Cumbrae/Largs slipways A study into the impact of Road Equivalent Tariff (RET) at the ferry slipways on the Isle of Cumbrae and at Largs. This would determine if improvements are required to support RET in future years.	LTS	£30,000	£30,000 from SPT

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Cumbrae Community Links A series of path improvements across Cumbrae including the second phase of the Cumbrae Coastal Path and a feasibility study for an off road route between Millport and the ferry. This would upgrade the route between the Cross Houses and Quayhead and include improved signage and cycle parking.	OAS LTS	£200,000	£100,000 from Sustrans £100,000 from SPT and/or Argyll and the Islands LEADER Programme
Fairlie Community Links The upgrade of existing National Cycle Network (NCN) Route 753, further construction of Fairlie Coastal Path and the design and construction of missing links to improve connectivity. This would contribute to the delivery of the National Walking and Cycling Network (NWCN) as identified by National Planning Framework 3.	OAS NPF 3	£300,000	£150,000 from Sustrans £150,000 from SPT and/or Ayrshire LEADER Programme
Largs Active Travel Implementation The implementation of the initial phase recommendations of the Largs Active Travel Study. The recommendations could include the: construction of missing links; upgrade of existing paths; and installation of signage, seating, cycle parking and other path infrastructure.	OAS NPF 3	£200,000	£100,000 from Sustrans £100,000 from SPT
Largs Public Realm Improvements The implementation of the public realm improvements agreed through the Largs Masterplan approved by Cabinet at Largs Promenade and Gallowgate Square.	OAS	£500,000	£250,000 from Sustrans £250,000 from NAC

# **Garnock Locality Planning Area**

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Dalry Station Access Improvements	LTS	£25,000	£25,000 from SPT
The upgrade and widening of the existing footway between Dalry Railway Station and the A737 to improve access to and from the station for non-motorised users. This will improve opportunities for active and sustainable travel.	OAS		

Project Title and Summary	Contributes to the	Estimated Cost	Proposed Funding Package
Garnock Valley Community Links The upgrade of the links between NCN Route 7 and Beith, Dalry and Kilbirnie. This would including new path design, barrier removal and path upgrades. Priorities for improvement would be identified through extensive consultation.	OAS LTS	£400,000	£200,000 from Sustrans £200,000 from SPT and/or Ayrshire LEADER Programme
NCN Route 7 Dalry to Kilbirnie Implementation The implementation of the recommendations of the NCN Route 7 Kilwinning to Kilbirnie Feasibility Study on a phased basis. The study is being revisited in 2016/17 with Sustrans and local groups to identify opportunities for implementation in 2017/18.	OAS CPP NPF3	£300,000	£150,000 from Sustrans £150,000 from SPT and/or Ayrshire LEADER Programme

### NORTH AYRSHIRE COUNCIL

# Agenda Item 9

8 November 2016

#### Cabinet

Title:	Heritage and Arts Services in North Ayrshire
Purpose:	<ul> <li>a) To update Cabinet on the changes in heritage and arts services in North Ayrshire as a result of additional service provision at the Townhouse in Irvine;</li> <li>b) To update Cabinet on the revised pattern of opening times as a result of the introduction of the Townhouse; and</li> <li>c) To update Cabinet on the maintenance works and the associated temporary closure at the Heritage Centre, Saltcoats.</li> </ul>
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# **Recommendation:** That Cabinet:

- a) Notes the outcome of the recent changes and improved service offer;
- b) Notes the proposed revised schedule of heritage and arts services opening hours; and
- c) Notes the planned maintenance works and associated closure at the Heritage Centre, Saltcoats.

#### 1. **Executive Summary**

1.1 The main delivery centre for heritage provision in North Ayrshire is currently located at the Heritage Centre in Saltcoats; and the main arts centre is the Harbour Arts Centre in Irvine. Many other North Ayrshire community facilities are also used for outreach work. The new Townhouse in Irvine is scheduled to open in January 2017 and this paper describes the proposed relationship among the three buildings and the associated opening hours for each service point.

# 2. Background

- 2.1 The Heritage Centre in Saltcoats is a 1776 former parish church which is closed for urgent roof repair work from mid-September 2016. Several leaks are problematic on an ongoing basis and dampness is especially bad in the archive storage room where paper documents are stored. The situation has reached a critical stage and extensive maintenance to the roof is required. The works are programmed for 10 weeks, however this is dependent on weather conditions and it may be that further works may be required as the extent of any damage becomes clear.
- 2.2 The opening of the Townhouse in Irvine is planned for January 2017. It is a key part of the regeneration of, and demonstrates significant investment in, Irvine town centre, complementing the refurbishment of Bridgegate House, remodelling of the public realm, redevelopment of Trinity Church, and the adjacent Portal, the new leisure centre. It will provide a focal point for the celebration of local tourism, culture, genealogy and civic history.
- 2.3 The Harbour Arts Centre has developed a reputation as niche venue for theatre and music. It has a reputation for nurturing new talent and for supporting community theatre and music.
- 2.4 Culture and heritage is an area of growth within the tourism and leisure sector, in particular, genealogy. The Scottish Government's quality framework, "How Good is our Culture and Sport?" reflects the increasing emphasis on this area in lifelong and community learning.
- 2.5 In addition, North Ayrshire has a particularly good reputation in relation to the digital delivery of Heritage Services, through "North Ayrshire's Yesterd@ys" via Flickr, and the creation of e-books.

#### **Current Position**

2.6 The Heritage Centre is the base from which staff support the Museum of the Cumbraes, Kilwinning Abbey Tower Heritage Group and the independent museum sector through the Museums Forum, which also include the Scottish Maritime Museum. Access to appropriate archival storage conditions and a professional archivist is provided in a pan-Ayrshire partnership which has been in place since 1999 through Ayrshire Archives.

- 2.7 Heritage services continue to be developed and delivered, especially during the roofing work described above, through digital channels and partnerships with libraries, partner museums and Ayrshire Archives to ensure that online access and urgent access to items and documents is available (see Appendix 1).
- 2.8 Planning for the Townhouse is well advanced, following site visits and sectoral best practice research including Dundee, Scottish Borders and Manchester. Piloting new approaches has resulted in the development of a number of e-books, including the North Ayrshire WWI intergenerational project and the Eglinton Trophy.
- 2.9 The introduction of the Townhouse into North Ayrshire's cultural portfolio provides an opportunity to deliver complementary services across the three venues, serving the whole of North Ayrshire, and this includes establishing complementary opening hours which best serve the needs of our customers and learners, within existing resources.
- 2.10 The staff team across the three venues will draw on additional support from North Ayrshire Connected Communities staff to provide advice on cultural programmes and front of house support for events.

# 3. Proposals

3.1 The following purposes and specialisms are therefore proposed for the three heritage and arts buildings:

### **Heritage Centre**

3.2 The Heritage Centre will in future focus on the optimum use of its extensive museum and gallery space as well as exhibiting its art collection and maximising its archives store.

It will specialise in:

- Permanent museum exhibitions;
- An exciting exhibition programme, including museum artefacts and visual art, both from within NAC and attracting external exhibitions;
- Local history collections relating to the Three Towns, Largs and North Coast, Garnock Valley and Arran;
- Private study / research space and staff support; and
- School and group visits and events.

#### **Townhouse**

3.3 The Townhouse will focus on highlighting culture, creativity and heritage through events, and through a creativity room with an artist in residence. It will attract exhibitions, and promote genealogy through a partnership with Archives and Registration services, known as scotlandspeople. Consideration has been given to emerging demand for weddings and civic events in the Townhouse, and this is reflected in the proposals for public access on Saturdays.

# It will specialise in:

- Themed and topical exhibitions, sourced from national partners;
- Research and study space, including staff support;
- Local History collections relating to Irvine and Kilwinning;
- Genealogy;
- Map resources;
- Creator-in-residence programme & exhibitions;
- School and group visits and events; and
- Archivist and Registration support for scotlandspeople the online genealogical database access; and
- Weddings and civic and special events.

#### **The Harbour Arts Centre**

- 3.4 The Harbour Arts Centre will continue to support arts and cultural participation through its focus on:
  - Theatre and drama
  - Visual arts
  - Outreach
  - Nurturing excellence in the arts
  - Supporting community and school drama and arts.

#### **Proposed Opening hours**

3.5 It is proposed that new opening hours are introduced as the buildings become available - from December 2016 in the Heritage Centre, or subsequent to its re-opening after the roofing repairs; and in the Townhouse from January 2017.

- 3.6 The proposed opening hours (see Appendix 2) relate only to those where staff support is available for public access. In addition, events and visits will be programmed in the Heritage Centre, Townhouse and Harbour Arts Centre outwith the public opening hours, enabling more targetted educational, community and ticketed programmes; and in the Townhouse and Harbour Arts Centre, arts exhibition areas and digital resources will be available outwith the above opening hours during the opening hours of the Portal Leisure Centre and Harbour Arts building. Digital channels and partnerships will continue to be used to widen access and participation.
- 3.7 The proposed public opening times will provide an overall increase in public access to services of 24.25 hours per month, approximately 291 hours over the year, across the three facilities.

### 4. Implications

Cinonoial.	There are no financial implications contained within
Financial:	There are no financial implications contained within
	the present report.
Human Resources:	There are no human resource implications
	contained within the present report.
Legal:	There are no legal implications contained within
	the present report.
<b>Equality:</b>	There are no equality implications contained within
	the present report.
Environmental &	There are no environmental and sustainability
Sustainability:	implications contained within the present report
Key Priorities:	The proposals contained within the report support
	the development of stronger and healthier
	communities and promote civic pride.
Community Benefits:	

### 5. Consultation

5.1 Consultation has place at various stages of the Townhouse/Portal development including the naming of the centre and branding. Heritage Centre and Harbour Arts Centre use and footfall have been monitored and reviewed to assess existing data in relation to periods of optimum use of the Heritage Centre.

KAREN YEOMANS Executive Director (Economy and Communities)

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Reference:

For further information please contact Audrey Sutton, Head of Service (Connected Communities) on 01294 324414

# **Background Papers**

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### Appendix 1

### 1. Service delivery during the Heritage Centre roofing works

- 1.1. For the duration of the works the facility will be closed to the public (from September 19th) but staff will be able to work from their base as normal.
- 1.2. The Ardeer exhibition, planned for the end of the year has been re programmed for after the completion of the works and the Older People's Achievements exhibition has found an alternative venue to use for their annual Luminate exhibition.
- 1.3. To assist in minimising the disruption to the public wishing to access other aspects of operation during this time, we will have in place a series of alternatives including:
  - Access by appointment to view artefacts or archive material;
  - Access to Scotland's People will remain in operation in all libraries through vouchers. This will be promoted in the run up to the closure;
  - One to one support with research is available by appointment and delivered in the Heritage Centre or at a branch library suitable to the client;
  - Our research officer will deliver weekly drop in sessions in local libraries to offer support to the public with on line research. The session will be promoted in each venue and on the plasmas across the library and arts services;
  - Digital, heritage displays will be shown on the plasma screens in the local libraries across North Ayrshire; and
  - The Museum of the Cumbraes and Kilwinning Abbey Tower will operate as normal.
- 1.4 Key additional projects will be available at other venues:
  - Kilwinning Abbey Tower will celebrate its 200<sup>th</sup> anniversary and staff will concentrate on the development of a special display to be hosted in the Tower;
  - Staff will support the opening of the new heritage hub in recently refurbished Ardeer Parish Church;
  - Beith Townhouse will be 200 in May 2017 and staff will work with them in the build up to their year of celebrations;
  - We will work with Garnock and Largs Academies as they develop a heritage legacy before the work of the school transfers to the new facilities;
  - We will work in partnership with Irvine Burns Club on the Forever 19
    project focussing on WW1 and the associated exhibitions and activities
    will be based in their premises in Wellwood;
  - We will continue developing resources and displays in preparation for the opening of The Townhouse in Irvine;

- Support to local museums will continue through the work of the Museum Forum and it will have no impact on their individual exhibition programmes; and
- Support to community groups and individuals will continue throughout the closure.

# Appendix 2

Proposed Public Opening Times for the Heritage Centre, The Townhouse and the Harbour Arts Centre.

Heritage Centre	Townhouse	Harbour Arts Centre			
Monday 9.30 – 4.45pm  Tuesday 9.30 – 4.45pm  Wednesday 9.30 – 4.45pm	Monday 9.30 – 4.45pm  Tuesday 1pm – 4.45pm & 6 – 8.30  Wednesday 9.30 – 4.45pm  Thursday 9.30 – 4.45pm  Friday 9.30 – 4.45pm  Saturday (first of every month) 9.30 – 4.45pm	Tuesday 9.30 – 4.45pm  Wednesday 9.30 – 4.45pm  Thursday 9.30 – 4.45pm  Friday 9.30 – 4.45pm  Saturday – when programmed  Sunday – when programmed			
Total of proposed, public opening times across the three centres per month: 306.25					

Outwith the public opening times detailed above, the three facilities will be available for use for special events, meetings and special activities.