

Cunninghame House, Irvine.

23 February 2017

Cabinet

You are requested to attend a Meeting of the Cabinet of North Ayrshire Council to be held in the Council Chambers, Cunninghame House, Irvine on **TUESDAY 28 FEBRUARY 2017** at **2.30 p.m.** to consider the undernoted business.

Yours faithfully

Elma Murray

Chief Executive

1. Declarations of Interest

Members are requested to give notice of any declaration of interest in respect of items of business on the agenda.

2. Minutes (Page 5)

The accuracy of the Minutes of the meeting of the Cabinet held on 14 February 2017 will be confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973 (copy enclosed).

EDUCATION ITEMS FOR DECISION

3. Curriculum for Excellence Levels 2016 (Page 9)

Submit report and receive presentation by the Executive Director (Education and Youth Employment) on the performance of North Ayrshire schools in the Achievement of Curriculum for Excellence (CfE) Levels Return 2015/16 (copy enclosed).

GENERAL BUSINESS FOR DECISION

Reports by the Director (Health & Social Care Partnership)

4. Tarryholme Drive Project - Refurbishment of former Red Cross House (RCH), Irvine (Page 25)

Submit report and receive presentation by the Director (Health & Social Care Partnership) on the refurbishment programme, in partnership with the NHS Ayrshire and Arran Health Board, to develop the Tarryholme Drive site as a Learning Disability Day Centre, residential and supported accommodation for the resettlement of learning disability and rehabilitation of mental health clients (copy enclosed).

Reports by the Executive Director (Place)

5. Cunninghame Housing Association Tender Opportunity (Page 33)
Submit report by the Executive Director (Place) on the tender for the supply and installation of Cunninghame Housing Association's kitchen and bathroom programmes (copy enclosed).

Reports by the Executive Director (Economy and Communities)

6. Ayrshire Regional Pathfinder

Submit report by the Executive Director (Economy and Communities) on the regional Pathfinder exploring how regional partnerships can stimulate local economies and to update Members on the progress to explore options for a single Ayrshire Economic Development Agency (copy to follow).

CONTRACTS

- 7. Award of Contract Demolition of Magnum Leisure Centre, Irvine (Page 39)
 Submit report by the Executive Director (Finance and Corporate Support) on
 the result of the tender exercise for the Demolition of Magnum Leisure Centre,
 Irvine (copy enclosed).
- 8. Award of Contract Term Service Contract for Road Maintenance Works 2017-18 (Page 43)

Submit report by the Executive Director (Finance and Corporate Support) on the result of the tender exercise for the Term Service Contracts for Road Maintenance Works 2017-18 (copy enclosed).

9. Award of the Framework - Provision of Person Centred Community Support for Children/Young People with a range of disabilities and needs (Page 47)

Submit report by the Director (Health and Social Care Partnership) on the outcome of the tender exercise for the Framework for the Provision of a Person Centred Community Support for Children/Young People with a Range of Disabilities and Needs (copy enclosed).

10. Urgent Items

Any other items which the Chair considers to be urgent.

Cabinet

Sederunt:	Elected Members	Chair:
	Joe Cullinane (Chair) John Bell (Vice-Chair) Alex Gallagher Peter McNamara Louise McPhater Jim Montgomerie	Attending:
		Apologies:
		Meeting Ended:

Cabinet 14 February 2017

IRVINE, **14 February 2017** - At a Meeting of the Cabinet of North Ayrshire Council at 2.30 p.m.

Present

John Bell, Alex Gallagher, Peter McNamara and Jim Montgomerie.

In Attendance

E. Murray, Chief Executive; C. Hatton, Executive Director, R. McCutcheon, Head of Service, C. Forsyth, Team Manager (Place); K.Yeomans, Executive Director, J. Miller, Senior Manager Planning, G.Robson, Senior Employability & Skills Manager (Economy and Communities); L. Friel, Executive Director, M. Hogg, Head of Service (Finance), A. Lyndon, Team Manager (Corporate Procurement), F. Walker, Interim Head of Service (People and Transformation) G. Mirtle, Programme Manager (Finance and Corporate Support); I.Colvin (Health & Social Care Partnership); J. Hutcheson, Communications Officer, A. Little, Committee Services Officer and H. Clancy, Committee Services Support Officer (Chief Executive's).

Chair

Councillor Bell in the Chair

Apologies for Absence

Joe Cullinane and Louise McPhater

1. Declarations of Interest

There were no declarations of interest by Members in terms of Standing Order 10 and Section 5 of the Code of Conduct for Councillors.

2. Minutes

The accuracy of the Minutes of the meeting held on 31 January 2017 was confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973.

3. B714 Realignment Scheme

Submitted report by the Executive Director (Place) on the progress with the carriageway improvement proposals for the B714 at Girthill & Yonderhouses Farms.

Members asked questions and were provided with further information in relation to:-

- the estimated increased project costs due to the significant amount of soft ground that would require to be removed or treated, a large volume of fill material required to vary the height of the road design to provide a livestock underpass and works to raise a dip in the road to the north of the project; and
- the overall affordability of the scheme that would not make the inclusion of the above works viable at a later date.

The Cabinet agreed to note (a) the progress with the design of the proposed B714 carriageway improvements; (b) the updated estimated increased project costs which reflect the significant financial impact of unfavourable soft ground conditions; and (c) that due to the increased estimated costs, that the affordability of the proposed improvements will require to be considered and prioritised accordingly as part of the Council's overall priorities for investment through the Capital Programme.

4. Planning Performance Framework

Submitted report by the Executive Director (Economy and Communities) on the feedback from the Scottish Government on the Planning Performance Framework 5.

The Cabinet agreed to note the feedback contained within Appendix 1 to the report.

5. Hazeldene Horticulture Public Social Partnership

Submitted report by the Executive Director (Economy and Communities) on the progress in re-establishing the Hazeldene Public Social Partnership (PSP) and seek endorsement for the Council's approach in taking this forward.

Members asked questions and were provided with further information in relation to:-

- the extension of PSP for an additional year;
- the transfer of the Garden Tidy scheme to Hazeldene; and
- the funding commitment that has been agreed for the first year only.

The Cabinet agreed to (a) welcome the progress in re-establishing the Hazeldene Horticulture project; (b) approve Cunninghame Housing Association (through its subsidiary Cunninghame Furniture Recycling Company) as the new partner in the PSP; (c) approve an extension to the PSP up to March 2019; and (d) approve the funding streams identified and service delivery options; (e) agree in principle that the Council will underwrite a potential funding gap up to a maximum value of £30k in the business plan for 2017/2018.

6. Change and Transformation Programme

Submitted report by the Executive Director (Finance and Corporate Support) on the progress update on the Change and Transformation Programme.

Members asked questions and were provided with further information in relation to:-

- the training provided to graduates including Lean 6 Sigma and management training;
- a range of tools available to support staff in making change happen; and
- the introduction of cash kiosks at Saltcoats Town Hall and Bridgegate House and support for customers in the transition of how the Council collects cash.

The Cabinet agreed to (a) note the progress of programme delivery, as at the end of December 2016; and (b) instruct the Executive Leadership Team to identify a comprehensive pipeline of projects with deliverable cost savings to address the anticipated funding gap.

7. Exclusion of the Public

Cabinet resolved in terms of Section 50(A)4 of the Local Government (Scotland) Act 1973, to exclude from the Meeting the press and the public for the following items of business on the grounds indicated in terms of Paragraphs 8 and 10 of Part 1 of Schedule 7A of the Act.

7.1 Procurement Spend: Update

Submitted report by the Executive Director (Finance and Corporate Support) on the review of procurement spend.

The Cabinet agreed to approve the review of procurement spend as detailed in the report.

The meeting ended at 3.10 p.m.

NORTH AYRSHIRE COUNCIL

Agenda Item 3

28 February 2017

Cabinet

Title:	Curriculum for Excellence Levels 2016	
Purpose:	To update Cabinet on the performance of North Ayrshire schools in the Achievement of Curriculum for Excellence (CfE) Levels Return 2015/16.	
Recommendation:	ecommendation: Agree to recognise the content of the report and the achievements of our pupils in P1, P4, P7 and S3.	

1. Executive Summary

1.1 This report summarises the key messages for North Ayrshire from the first Achievement of Curriculum for Excellence Levels 2015/16 Scottish Government Experimental Statistics publication.

2. Background

- 2.1 The publication of this data has come about as a result of the introduction of the National Improvement Framework (NIF) for Scottish Education. The NIF was introduced by the Education (Scotland) Act 2016 to set out the strategic priorities and objectives in relation to school education. The NIF aims to improve attainment, particularly in literacy and numeracy and close the attainment gap between the most and least disadvantaged children. As part of this, evidence of progress in children's learning at school, authority and national level is to be published annually, based on the collection of robust, consistent and transparent data across Scotland.
- 2.2 In June 2016, the Scottish Government published '<u>Delivering Excellence and Equity in Scottish Education: A Delivery Plan for Scotland.</u>' This report outlines the following national expectations:
- 2.2.1 Pupil-level data on the achievement of Curriculum for Excellence levels for Literacy and Numeracy will be collected nationally at the end of P1, P4, P7 and S3. This will be based on teacher judgement informed and supported by standardised assessment and will tell us how children and young people are progressing with their learning.
- 2.2.2 Schools will use the data generated through the National Improvement Framework to identify the attainment gap within their school and agree targets to reduce this.

- 2.2.3 All schools will have clear strategies in place, across the curriculum, to reduce the deprivation-based attainment gap.
- 2.3 In North Ayrshire Council, the Education and Youth Employment Directorate is now implementing the national expectations described above. In addition, we are further supporting this work through a specific focus on the following areas:
- 2.3.1 All schools are now using a consistent and robust body of data which directly links to the poverty-related attainment gap. In order to support the quality of analysis of this data, we have developed a data literacy framework and designed training for key staff in each school. As a result, schools are increasingly focused on data-informed decision making.
- 2.3.2 All schools are engaged in moderation exercises on a local, cluster or national basis. Planning, assessment and moderation are now based on the newly published National Benchmarks for achievement in Literacy and Numeracy.
- 2.3.3 Twenty-five of our schools are working with the Tapestry Partnership on a programme called 'Improving Teacher Professional Judgement' (ITPJ) this aims to build the confidence of teachers when making these judgements.
- 2.3.4 All schools have access to a full suite of standardised assessments including Progress Tests in English and Maths and a P1 Baseline. These are available to support schools with professional judgements and to facilitate the tracking of progress year on year at all stages.
- 2.3.5 The North Ayrshire Primary Progress Tracker is enabling teachers in primary schools to engage in focused professional dialogue around the progress of their young people and the data supporting this.
- 2.4 The first national Achievement of Curriculum for Excellence (CfE) Levels Report for primary and secondary schools was published in December 2016. It should be noted that this is the first time this information has been gathered in this way and so the publication is referred to as 'experimental statistics data under development'. There are still significant variations in the way the information is being gathered and quality assured across the country and for this reason, caution should be applied when interpreting the national level data at this stage.

- 2.5 The general picture within North Ayrshire Council in terms of the Curriculum for Excellence Levels for session 2015/16 is as follows: The percentage of our learners who are achieving the expected levels at the appropriate time is broadly in line with the national performance overall. This is the first time we have been able to benchmark our performance against a national figure and it is difficult to comment on trends or contextualise the statistics based on only one year of data. Nevertheless, a direct comparison with the national figures in individual elements suggests a few areas for improvement and these will be outlined in the forthcoming sections. In North Ayrshire we have two years' worth of this data for our own schools and this data has shown improvements in almost all areas from 2014/15 to 2015/16. This report provides an overview of the results on a year group basis at P1, P4, P7 and S3. The following sections provide details on: Attainment in Literacy and Numeracy overall (2.6); Attainment vs. Deprivation (2.7); Attainment of Looked After Children (2.8); and Attainment by gender (2.9).
- 2.6 Attainment in Literacy and Numeracy: These highlights are supported by charts in Appendix 1a (Overall performance in Literacy and Numeracy in North Ayrshire versus National in 2016) and Appendix 1b (Overall performance in Literacy in Numeracy in North Ayrshire year-on-year comparison).
- 2.6.1 The percentage of P1 pupils achieving the expected levels in Literacy and Numeracy range from 79.3% in Reading through to 79.6% in Writing, 83.4% in Listening and Talking and 84.7% in Mathematics. These results are broadly consistent with the levels across the country and represent an increase across the board in the same areas when compared with the previous session within North Ayrshire.
- 2.6.2 Across P4 we see a dip in achievement of the expected level ranging from 60.4% in Writing to 74.1% in Listening and Talking. These results sit below the results nationally and we recognise that there is work to be done at this stage. This is a major focus of our Quality Improvement attainment visits and schools are required to create a specific action plan to target any underachievement at P4.

For the purpose of year-on-year comparison for North Ayrshire only, the total pupil population includes a small number of pupils who were "not assessed" at the time of the survey. For the purpose of comparison with national figures we have excluded those pupils from the percentage calculations, in order to be consistent with the methodology used in the national publication 2016.

- 2.6.3 The percentage of P7 pupils achieving the expected levels in Literacy and Numeracy range from 63.3% in Writing, to 69% in Reading and 73.8% in Listening and Talking. These Literacy results sit broadly within the corresponding stage results nationally. Performance in Numeracy at P7 is slightly higher in North Ayrshire than the national level (70.4% compared to 68% of pupils achieving level 2 at the end of primary school). This may be an early indication of the positive impact on attainment influenced by our targeted focus on Numeracy started during the last session.
- 2.6.4 The gap between the performance of North Ayrshire pupils and the national figure for Literacy elements is wider at S3 than for other stages. Nevertheless, literacy is an improving area in North Ayrshire and this is reflected in the increase in the proportion of learners in S3 who achieved Level 3 or better in our schools in 2015/16 when compared to 2014/15. The conversion between S3 results and the translation into national qualifications is strong. This is less so in other authorities who have reported higher levels of performance at S3 than North Ayrshire. However, these have not transferred to the same levels of attainment in national qualifications. This suggests they may have issues with the accuracy of the judgements made at S3.
- 2.7 Attainment versus Deprivation: These highlights are supported by charts in Appendix 2a (Performance of pupil from the most deprived areas in North Ayrshire versus National in 2016), Appendix 2b (Performance of pupils from the least deprived areas in North Ayrshire versus National in 2016) and Appendix 2c (Deprivation-based attainment gap in North Ayrshire year-on-year comparison).
- 2.7.1 The performance of North Ayrshire pupils who live in the most deprived areas (SIMD Deciles 1&2) is broadly in line with the performance of the same group nationally with slight fluctuations within individual elements of literacy and numeracy. The performance of North Ayrshire pupils who live in the least deprived areas (SIMD Deciles 9&10) also reflects the national performance of this group. It should be noted that approximately 38% of our pupils live in the most deprived areas (compared with 20% nationally), while only 7% of our pupils live in the least deprived areas (compared with 20% nationally).

- 2.7.2 Appendix 2c shows the attainment gap between those pupils living in SIMD Deciles 1&2 (the most deprived areas) and all other pupils. Comparison between 2014/15 and 2015/16 sessions shows the North Ayrshire deprivation-based attainment gap has reduced for all Literacy and Numeracy measures in P1, P4 and S3. In all cases, performance for both population groups (i.e. those living in SIMD Deciles 1&2 and those living in SIMD Deciles 3-10) has remained stable or has increased, which means that the gap reduction is due to the performance of pupils from more deprived areas as a group improving faster than their peers from other SIMD areas.
- 2.7.3 The poverty-related attainment gap between learners in P7 appears to have increased between 2014/15 and 2015/16. This is consistent with the slight dip in overall performance from session 2014/15 to 2015/16. At this stage, it is too early to conclude whether this is an emerging trend, whether it is an issue particular to the cohort or whether there are other factors at play. As a result, the ongoing performance of this cohort will continue to be monitored to ensure that any identified issues can be addressed through appropriate interventions.
- 2.8 Attainment of Looked after Children: This information is supported by the charts in Appendix 3. When interpreting this data, we must acknowledge the relatively small numbers of looked after children at each stage (in 2016: 45 pupils in P1, 59 pupils in P4, 57 pupils in P7 and 50 pupils in S3) and the fact that these numbers fluctuate from year to year.
- 2.8.1 The gap between the percentage of looked after children who achieve CfE levels at the expected time and the percentage of all pupils achieving the same is larger than we would like. The gap ranges from 19.2 to 40.7 percentage points. The national publication does not provide similar statistics for Looked After Children for comparison purposes.
- 2.8.2 We recognise that there is significant work to do in North Ayrshire to bring these performances more into line with young people who are not looked after. This is a key focus of our quality improvement visits. In our schools, we have designated senior managers with specific responsibility for scrutinising the data and monitoring the outcomes for looked after children and a central support officer, whose role is to support schools as they try to reduce the outcomes gap for young people in care.

Attainment by Gender

2.9 Appendix 4 outlines the attainment of boys versus girls and it is evident that whilst girls are substantially outperforming boys in Literacy, the gap is noticeably smaller in Numeracy. This indicates that further focused work is required in this area. As a result of this analysis, staff training which focuses on developing strategies to tackle gender-related differences in performance has been commissioned to support all schools to move forward in this area.

3. Proposals

3.1 It is proposed that Cabinet agrees to note the contents of the report and the achievements of our pupils in the first annual publication of the Scottish Government report "Achievement of Curriculum for Excellence Levels 2015/16".

4. Implications

Financial:	There are no financial implications
Human Resources:	There are no human resource implications
Legal:	There are no legal implications
Equality:	There are no equality implications
Environmental &	There are no environmental and sustainability
Sustainability:	implications
Key Priorities:	NAC Council Plan 2015-2020: Priority 3 – "Ensuring people have the right skills for learning, life and work"
	 Education and Youth Employment Directorate Plan 2016-2019 Priorities: Priority 2 – High quality learning and teaching is taking place in all our schools. Priority 4 – Levels of attainment and achievement are improving for all learners.
Community Benefits:	Benefits to our community include developing a more highly skilled and active young population.

5. Consultation

5.1 All senior officers are currently visiting all our schools to meet with head teachers and their senior management teams to discuss achievement results for 2016 to help and support all young people in meeting their full potential. Challenging discussions are taking place on how schools are using the analysis of their attainment as a mechanism to inform their targets, particularly on maximising attainment levels and reducing the poverty-related attainment gap. A particular emphasis is now being placed on the use of data to inform future practice to achieve this aim.

JOHN BUTCHER

Executive Director (Education and Youth Employment)

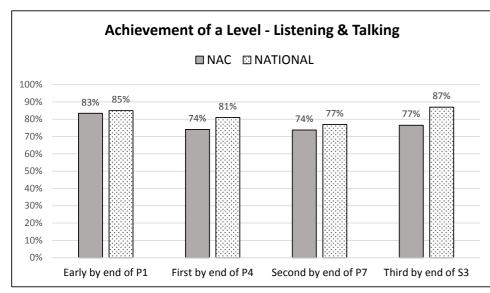
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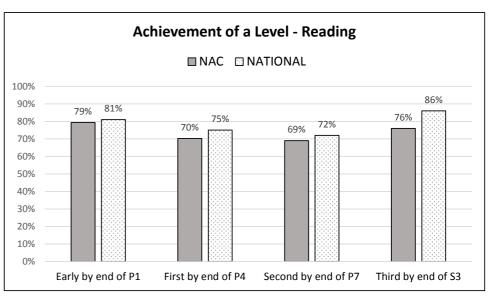
For further information please contact Andrew McClelland, Head of Service

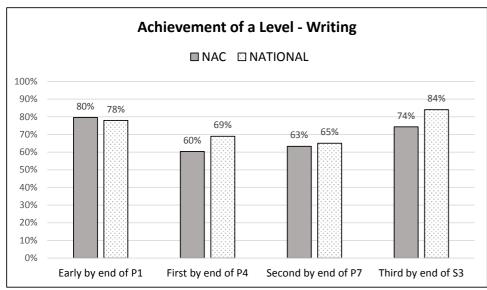
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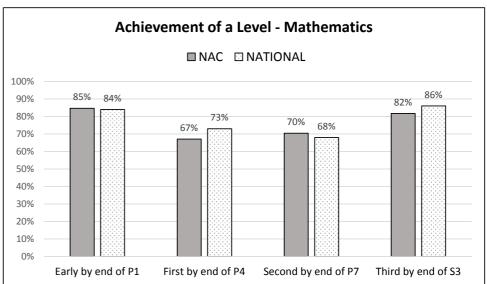
Background Papers

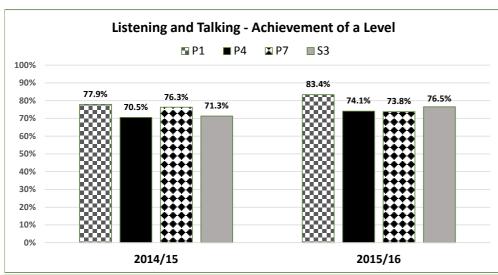
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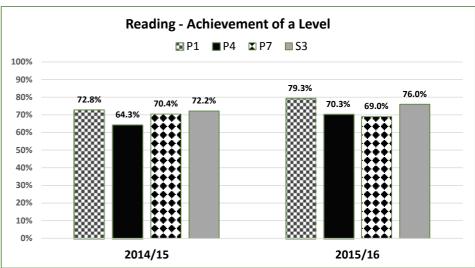


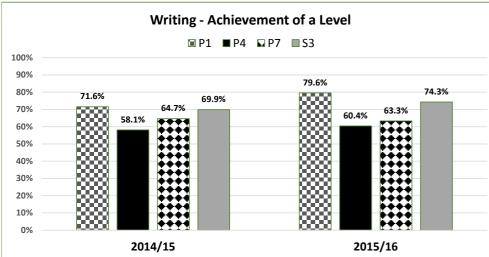


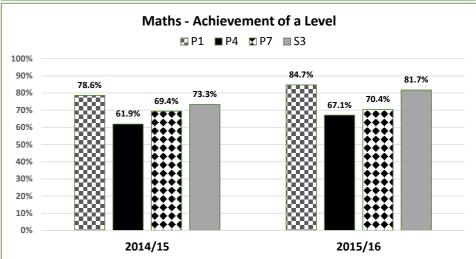


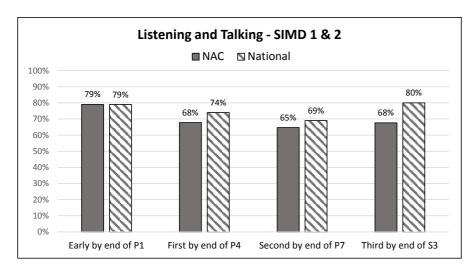


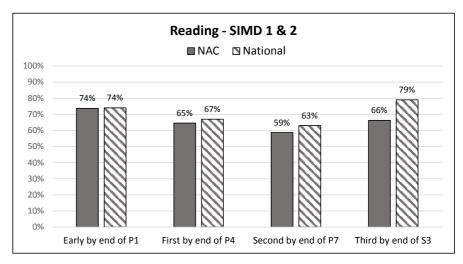


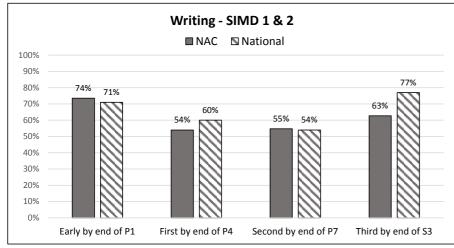


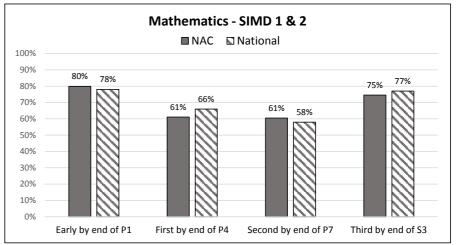


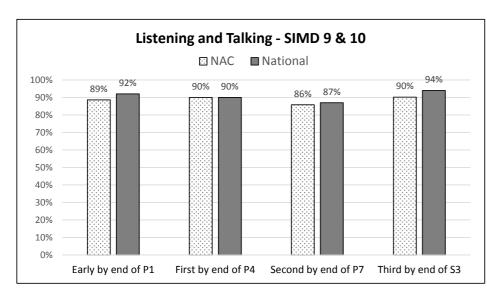


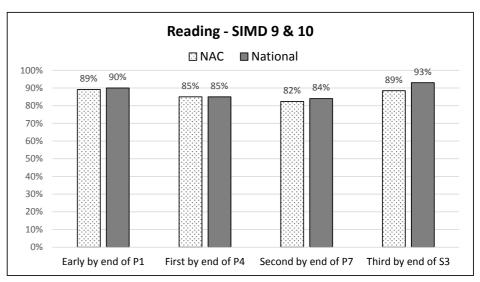


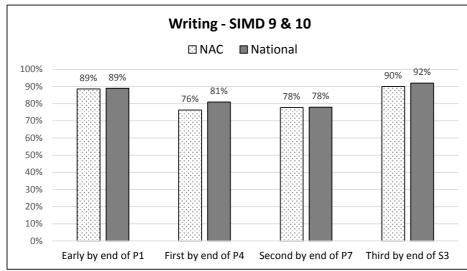


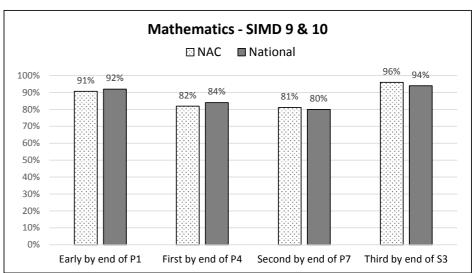


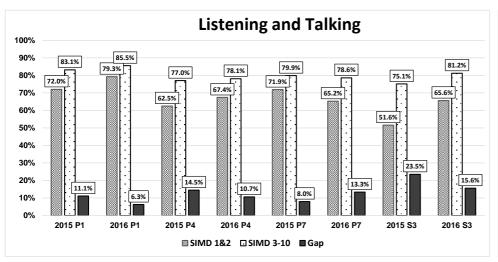


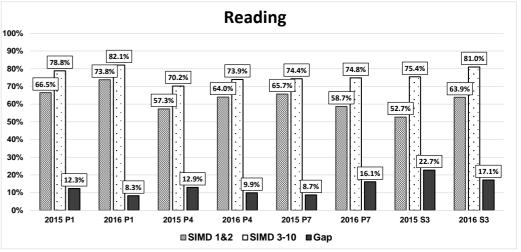


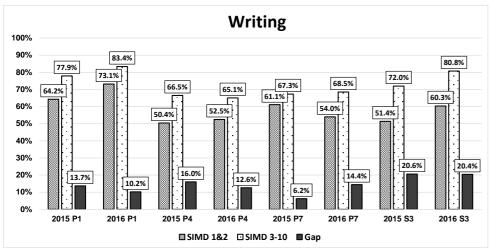


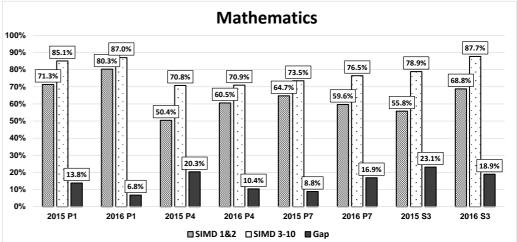


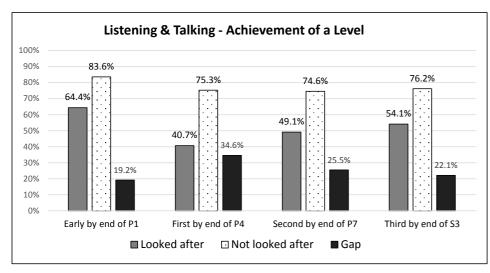


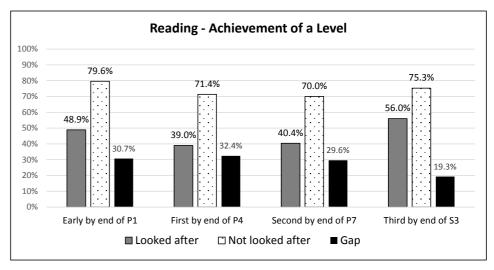


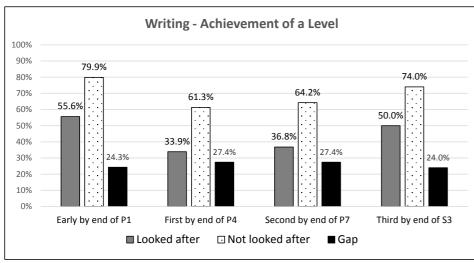


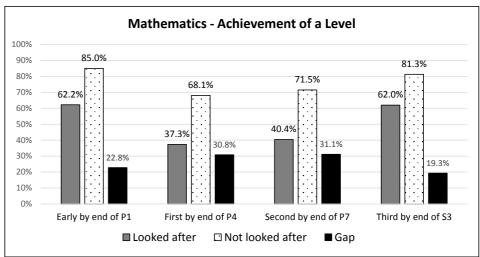


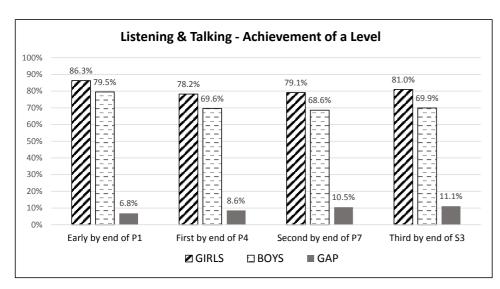


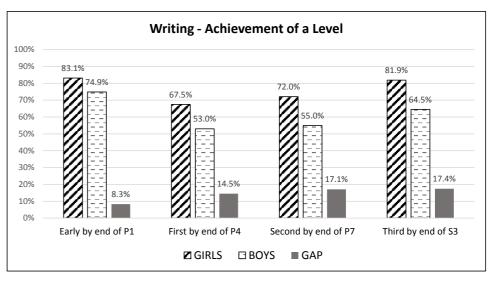


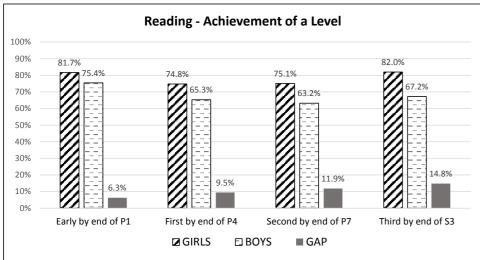


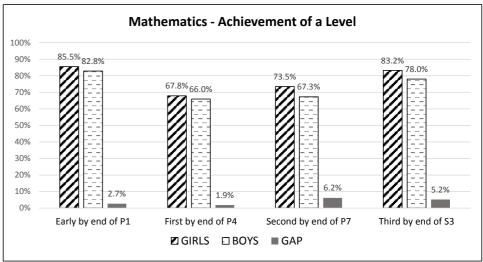












NORTH AYRSHIRE COUNCIL

Agenda Item 4

28 February 2017

Cabinet

Title:

Tarryholme Drive Project - Refurbishment of former Red Cross House (RCH), Irvine

Purpose:

To seek cabinet approval for a refurbishment programme, in partnership with the NHS Ayrshire and Arran Health Board, to develop the Tarryholme Drive site as a Learning Disability Day Centre, residential and supported accommodation for the resettlement of learning disability and rehabilitation of mental health clients.

Recommendation:

Cabinet is asked to:

- 1. Approve the refurbishment of Tarryholme Drive at a total cost of £6.6m, funded jointly by £4.939m from the Council (£3.408m General Fund, £1.531m Housing Revenue Account) and £1.661m from NHS Ayrshire and Arran Health Board.
- 2.Approve the transfer of 20 units to Council housing stock at a total cost to the Housing Revenue Account (HRA) of £2.131m for the acquisition and refurbishment works met from the HRA and Scottish Government Grant as detailed at 4.1(a)
- 3.Note the associated revenue savings of £1.231M (North Ayrshire Council £0.312m and NHS Ayrshire and Arran Health Board £0.919m).

1. Executive Summary

1.1 On 10th May 2016, cabinet approved the purchase of the former Red Cross House, Irvine and its use has been subsequently developed as the Tarryholme Drive Project. The purchase was concluded on 3rd October 2016.

- 1.2 It is a partnership undertaking by North Ayrshire Council (NAC), NAC Housing and the NHS Ayrshire & Arran (NHS). It has the potential to accelerate the change programme for the delivery of mental health services by at least five years and in that way is a vehicle for transformational change.
- 1.3 The partnership of NAC and NHS confirms a shared commitment to developing integrated, sustainable and quality services to care, support and promote rehabilitation for individuals who have complex needs. Working together and developing safe community based solutions will enable the users of our services to realise their potential to live as independently as possible, safe and included in their communities.

1.4 The project will provide:

- 20 tenancies for Learning Disabilities (LD) individuals who have complex needs that require a 24 hour support service
- 6 housing units for high needs LD requiring resettlement in the community
- 9 housing units for individuals requiring community Mental Health (MH) rehabilitation support.
- LD Day Service for 90 service users who have a range of needs.

2. Background

- 2.1 The North Ayrshire Health & Social Care Partnership (NAHSCP) is the lead partnership in Ayrshire for the delivery of Mental Health and Learning Disability Services. It has a pan Ayrshire responsibility for the mental health in-patient services based in the newly-opened Woodland View and learning disability in-patient services based in Arrol Park. The NAHSCP has direct responsibility for North Ayrshire residents who require health and social care support.
- 2.2 The current service provision available to residents in detailed in the table below.

Current Situation	Impact
Learning Disability	
Shortage of a range of supported accommodation across Ayrshire to meet the needs of individuals presenting with complex care needs Providing support from the LD services to people in individual and dispersed tenancies who have complex needs, often compounded by significant health issues	Individuals being supported away from their communities or remaining in hospital for longer than necessary Incurs high cost to the system Does not comply with human rights legislation A quarter of the support packages in North Ayrshire LD services cost half the budget.
Mental Health	
No dedicated community mental health rehabilitation facility in Ayrshire	individuals with complex mental health problems remaining in a hospital setting for lengthy periods leading to further loss of independent living skills, impact on personal confidence and relationships, and poorer long term outcomes. Incurs more cost to the system Incurs unintended consequences of stigmatisation and lack of community inclusion
LD Day Services	
Current LD Day Service, Fergushill, is not fit for purpose	Unable to provide a high quality service due to environmental and design limitations.
	Not integrated with community.

- 2.3 The principles underpinning the creation of Health and Social Care Partnerships and the policy direction is of care in the home or a homely setting.
- 2.4 The Council's Strategic Housing Investment Plan 2017 2022 seeks to support the Health and Social Care Partnership to achieve this goal. An increased focus on care at home means that there is an emerging and significant challenge to meet the needs of people living with a range of complex issues. There is growing evidence to support a demand for bespoke accommodation to be developed for people (both adults and children) with disabilities.

- 2.5 The development of accommodation available at Tarryholme Drive will assist both partners to meet the special requirements of our tenants both now and in the future.
- 2.6 The development of the site will create a community resource that will enable safe discharge from a hospital setting and plans have been agreed by the NHS who had committed to a 52% share of the purchase price.

3. Proposals

- 3.1 A level of refurbishment is required to ensure that the site and accommodation is fit for intended purpose now and in the future.
- 3.2 The proposed development would enable a pan Ayrshire community mental health rehabilitation facility, residential supported accommodation for high needs learning disabled individuals, 20 tenancies for individuals with complex learning /or autistic spectrum conditions, and a North Ayrshire Learning Disability Day Service centre to be created at the Tarryholme Drive site

3.3 Learning Disability Tenancies & Residential unit

It is proposed to refurbish the site to provide tenancies with health and social care support available on site 24/7 for 20 individuals with complex learning disabilities and /or autism. A further unit of 6 will be established as a resettlement residential facility for those who have high support needs for a period of time.

The benefits are:

- 24 hour care provided on a more effective and efficient basis to grouped needs.
- doing so in a way that is less intrusive to current models where 24 hour support inevitably requires a support worker to be present in an individuals' home regardless of time of need.
- utilising the highest specification of telecare and telehealth options
 it will enable the individual to have immediate response and be
 safeguarded by checking solutions. Together with individual support
 planning, this will inform and facilitate transitional arrangements to
 further independent living options based on the choice and control

3.4 LD Day Care

Transferring LD Day Services from Fergushill to Tarryholme Drive site will provide the following benefits:

- Improved environment for delivery of Day services to a wide ranging client group in an area that provides easy access to general community facilities.
- Enabling a centre of excellence in delivery of outcome based solutions that promote development of skills, promote positive social interaction, social inclusion and opportunity for day respite for any family carers

3.5 **Mental Health**

Development of a mental health Community Rehabilitation Facility would deliver the following benefits:

- Fulfilling a current need to facilitate the recovery of individuals in a community setting from mental health problems that have had a significant negative impact on ability to cope with daily living skills and social inclusion.
- Minimising the further loss of skills incurred as an unintended consequence of prolonged periods in a hospital environment

3.6 Strategic Benefits

3.6 The services proposed to be located on the Tarryholme Drive Project site will significantly accelerate the change programme, allowing benefits to be realised within a five year timescale as opposed to an estimated ten years. The reason for this is that the site has significant capacity and in its proposed use will be a central component of the strategic plan, enabling transformation of services sooner rather than later by avoiding undue time (and further cost) in piecemeal development.

The progression of the Tarryholme Drive Project will:

- Establish new care pathway models with supported accommodation options viewed as a safe alternative to long term care in a hospital setting
- Realise further developments in the use of in-patient beds at Woodland View and rationalisation of NHS estates.
- Enable a new Learning Disability Day Service to be created at less cost than that already agreed for a new build.

- Provide models of care and support that are sustainable, and responsive to the changing needs of the mental health and learning disabled population.
- Promote community inclusion, independent living and active citizenship by enabling participation in community and employment opportunities.
- Free up a Council owned resource, (Fergushill LD Day Centre)
- Deliver a new day service provision in a geographical location that will increase opportunity for alignment with community facilities.
- Further the Housing Strategy as outlined in Strategic Housing Investment Plan 2017 - 2022

4. Implications

Financial:

Capital

The refurbishment of Tarryholme Drive will be undertaken at a total cost of £6.600m, which will be funded £1.661 from NHS, £3.408m NAC General Fund and £1.531m NAC HRA.

The General Fund contribution can be funded from within the capital allocation set aside for the development of a new LD Day Centre. This will cost less than the original proposal and free up £2.320m of capital which will be returned to the Council capital programme.

The purchase and refurbishment of the 20 HRA units costs £2.131m which will be funded from £1.091m from HRA Reserves, £0.800m Scottish Government Subsidy and £0.240m from Affordable Housing Fund.

The NHS has agreed to their contribution up to a maximum of £1.661m.

b) Revenue

It is estimated that the cost of the new facility at Tarryholme Drive will be delivered at less cost than existing services, delivering revenue savings of £0.919m for the NHS and £0.312m for the Council.

Further unquantifiable savings in future Learning Disability and Mental Health services are expected.

The HRA will benefit from rental income from acquisition of these properties which will generate around £0.072m per annum.

Human Resources:	The staffing assumptions are detailed in full in the business case. The project will result in further employment opportunities in North Ayrshire. The mix of health and social care disciplines will have further service benefits that will translate to the integration of services, confirmation of shared values, the sharing skills and developing expertise in developing outcome focussed solutions for individuals with complex needs.
Legal:	The title to the property is in the name of North Ayrshire Council alone but there will be a substantial investment into the project by the NHS. A Partnership Agreement is being prepared to govern the rights and obligations of both parties. This will be negotiated with the NHS and will agree the methodology of the project, the funding, the use and any future disposal conditions relating to the facility. It is intended to follow models used elsewhere but will be developed to suit this specific facility
Equality:	There are no known equality issues arising. On the contrary, the development will promote social inclusion within two complex disabled groups.
Environmental & Sustainability:	There are no known issues arising
Key Priorities:	The project addresses the Councils Strategic priority of 'All our people safe healthy and active'. It also increases employment, contributing to the priority SP01 Growing our economy.
Community Benefits:	Not applicable

5. Consultation

5.1 The development of the site plan and Business case has been informed by the establishment of working groups drawing from managers and officers from health, including nursing, occupational therapy, physiotherapy and social care staff. Housing, Legal Services and Property Management & Investment have also been consulted.

Consultation has also taken place with LD carers and service users as to the proposed use of the site. There will be further liaison with carers and service users throughout the project.

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Director (North Ayrshire Health and Social Care Partnership)

Reference:

For further information please contact Thelma Bowers, Norma Bell Eleanor Currie on 01294 317849

Background Papers

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NORTH AYRSHIRE COUNCIL

Agenda Item 5

28 February 2017

Cabinet

Title: Cunninghame Housing Association Tender Opportunity

Оррогии

Purpose: To seek Cabinet approval to submit a tender for the

supply and installation of Cunninghame Housing Association's kitchen and bathroom programmes.

Recommendation:

That Cabinet (a) notes that the tender is a dual stage process and that Building Services has submitted the first stage procurement documents for the initial selection process; (b) agrees that if Building Services are invited to tender that they can submit a tender to Cunninghame Housing Association for the supply and installation of kitchens and bathrooms; and (c) agrees, if this is successful, to grant the Executive Director (Place) delegated authority to enter into the necessary contracts.

1. Executive Summary

- 1.1 Cunninghame Housing Association is a registered Social Landlord based in Ardrossan, with landlord responsibility for 2380 properties within the regions of North and East Ayrshire. They are currently procuring through Public Contracts Scotland for an experienced kitchen and bathroom installation contractor who can also demonstrate best practice in communication and customer care.
- 1.2 The procurement of this contract is a dual stage process, where candidates must pass a selection criteria prior to being invited to tender, the deadline for the first stage of the process was 17th February 2017 at 12 noon. Due to tight timescales, this has been submitted to Cunninghame Housing Association for consideration.
- 1.3 It is anticipated that a minimum of 6 candidates will be invited to tender by the issue of tender documents on 3rd March 2017. The deadline for the return of the tender documents is estimated to be 31st March 2017 and the contract will be awarded based on 40% quality and 60% price with the successful contractor being appointed on 10th April 2017.

- 1.4 The contract term is three years with a start date of 1st June 2017 and an option to extend for a further two years, depending on performance and ability to deliver very high levels of customer satisfaction. The contract value per annum is £320,000 for the installation and decoration of kitchens, and £95,000 for the installation of bathrooms.
- 1.5 The contract is for supply and install of kitchens and bathrooms, however, it is further specified that Cunninghame Housing Association currently hold a contract for the supply of kitchen units and the winning candidate must purchase these from their named contractor for which a handling fee may be charged.
- 1.6 The Council's Building Services employ a highly skilled workforce who have extensive experience of planning, delivering and managing the services specified in the procurement documents on a high volume basis. Therefore, if the tender was to be successful, the contract could be delivered and managed by existing staff, however any associated gas works would be issued to a specialised gas contractor.
- 1.7 Strong partnership working arrangements are currently in operation between North Ayrshire Council and Cunninghame Housing Association. The Housing Association is a partner in the delivery and implementation of the North Ayrshire Housing Register; contributes to the reduction of homelessness; assists with the delivery and implementation of the affordable housing supply programme and is contracted to deliver the North Ayrshire Care and Repair service for the mainland.
- 1.8 If the tender is successful, Building Services will look to recruit at least one apprentice to work on these programmes; additionally there would be enhanced partnership working with Cunninghame Housing Association.

2. Background

- 2.1 Cunninghame Housing Association is a Registered Social Landlord and highly regarded partner of the Council, whose vision is "To be one of the leading Housing Associations and social enterprises offering choice and opportunities for our customers to meet their aspirations of living in better homes in better communities".
- 2.2 They provide a landlord service to 2380 properties within North and East Ayrshire; operating a comprehensive planned investment programme where building components including kitchens and bathrooms are replaced at the end of their life cycle. In order to deliver this they are currently procuring an experienced contractor to undertake this work.

2.3 The procurement of this contract is a 2-stage process where candidates must pass an initial selection procedure prior to being invited to tender. The first stage procurement documents were to be returned by 17th February 2017, and the future timescales for the tender process is as follows;

Selection process (quality scoring)
Issue of tender documents (estimate)
Tender return date (estimate)
Appointment of contractor

24th February 2017 3rd March 2017 31st March 2017 10th April 2017

It is envisaged that there will be a minimum of 6 candidates selected from the initial selection procedure. The contract is estimated to start on 1st June 2017, with a contract term of 3 years and an option to extend for a further 2 years depending on performance and ability to deliver very high levels of customer satisfaction. The annual contract value is estimated at £320,000 for installation of kitchens and £95,000 for the installation of bathrooms.

- 2.4 In considering whether to tender for such an external contract it is important for the Council to be satisfied as to the following:
 - The Council has sufficient expertise and business acumen to deliver the service, minimising risk to the Council
 - The contract represents Best Value to the Council
 - If the contract results in significant levels of trading, a trading account will be required, and it will also be necessary to assess the impact on the local economy and local businesses
 - There are either specific legal powers to undertake the trading or it can be justified under the power of wellbeing.
- 2.5 The Council's Building Services currently recruits a highly skilled workforce who have a wealth of knowledge and expertise in planning, delivering and managing similar services on behalf of Housing Services. If the tender bid were to be successful then these skills are easily transferred over to the new Cunninghame Housing Association contract.

- 2.6 As the tender is a dual stage process there is limited information available in terms of pricing of tender, number of installations and staffing information including any TUPE requirements. If Building Services were to be invited to tender for this contract a further assessment would be undertaken to ensure that the contract is viable and offers best value to the Council.
- 2.7 Due to expertise and reducing HRA workstreams, this contract could currently be delivered and managed by existing members of staff.
- 2.8 The Cunninghame Housing Association tender provides an opportunity to further enhance partnership working between two public bodies, contributing to the economy of the local community, by maintaining a local workforce and increasing youth employment through apprentice opportunities. Building Services will recruit a craft apprentice to work on the replacement programme throughout the term of the contract.
- 2.9 The Legal Implications section of this report lists the full Best Value justification for entering into these contracts. There are legitimate reasons in terms of Best Value which would allow the Council to engage in these tenders.

3. Proposals

- 3.1 It is recommended that Cabinet:
 - (a) notes the submission of the first stage selection process;
 - (b) agrees that if Building Services successfully progress onto the next stage of this process, that they can submit a tender document on behalf of the Council, for the supply and installation of Cunninghame Housing Association kitchens and bathrooms. This will only be submitted where best value for the Council can be demonstrated; and
 - (c) agrees if the tender bid is successful, to grant the Executive Director (Place) delegated authority to enter into the necessary contracts.

Financial:	The contract has an estimated value of £320,000 per annum for the supply, installation and decoration of kitchens and £95,000 per annum for the installation of bathrooms.
	As this is a dual stage process no financial or pricing information is available at this point, although it is anticipated that due to the experience within the service and the use of current capacity best value will be delivered.
	A submission will only be entered if it is seen to be viable and provides best value to the Council
Human Resources:	As this is a dual stage process there is no information available on current staffing or TUPE requirements. Although, the contract could be delivered and managed by existing Building Services staff.
Legal:	Consideration has been given to the trading terms under the power of well-being and the duty to demonstrate Best Value. There are legitimate reasons in terms of Best Value which would allow the Council to engage in this tender. These are as follows: • Creates use of surplus capacity - As the work within this contract is core business to Building Services it could be absorbed into the current local workforce, including the supervision and management. In addition to this there is also surplus capacity with the workforce, due to the diminishing work streams internally, therefore the Cunninghame Housing Association contract would assist Building Services in maintaining the current workforce. • Shared gains of joint working with Cunninghame Housing Association through the community planning process – the contract provides an opportunity for further partnership working between two public bodies. • Building Services successfully winning this contract would support the local economy through maintaining a local workforce and offering a craft apprenticeship opportunity to a young person within North Ayrshire.

Equality:	A full equality impact assessment will be carried out should the tender application be successful.
Environmental & Sustainability:	Building Services currently adopt a sustainable approach towards its operations, and would adopt the same processes when delivering the Cunninghame Housing Association contract.
Key Priorities:	Should the tender be successful, this would give the Council the opportunity to further strengthen partnership working with Cunninghame Housing Association and support the key priorities of: • Working together to develop stronger
	communities. • Ensuring people have the right skills for learning, life and work.
Community Benefits:	 Contribute to youth employment by recruiting a craft apprentice who will be allocated to the contract. Maintain a local workforce through using current capacity to undertake the works. Enhance partnership working with Cunninghame Housing Association to improve the economic impact of the community, providing potential to deliver joint initiatives, such as apprentice projects etc.

5.1 Advice was sought from Legal Services on this contract. Should the Council be invited to tender further support from Finance, HR and Procurement will be required.

CRAIG HATTON Executive Director (Place)

Reference: YB/LM/RH

For further information please contact Leigh-Ann Mitchell, Commercial

Support Manager on 01294 606908

Background Papers

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NORTH AYRSHIRE COUNCIL

Agenda Item 7

28 February 2017

Cabinet

Title:	Award of Contract - Demolition of Magnum Leisure Centre, Irvine
Purpose:	To advise the Cabinet of the result of the tender exercise for the Demolition of Magnum Leisure Centre, Irvine
Recommendation:	Agree to approve the award of the contract to Central Demolition Limited

1. Executive Summary

- 1.1 North Ayrshire Council requires to establish a contract for the Demolition of Magnum Leisure Centre, Irvine.
- 1.2 In order to comply with the Council's Standing Orders Relating to Contracts and Contract Procedure Rules and Public Contracts (Scotland) Regulations 2015 a formal tender exercise was advertised via the Public Contracts Scotland advertising portal.
- 1.3 The contract term is for 24 weeks with the proposed award to Central Demolition Limited.

2. Background

- 2.1 A formal notice was advertised on 22nd November under the open procedure in the Public Contracts Scotland procurement portal. The return date was 14th December 2016.
- 2.2 The contract notice attracted 18 expressions of interest from a range of potential suppliers of which 7 submitted responses.
- 2.3 The 7 tenders received were evaluated against the stated evaluation criteria of 20% Quality and 80% price.

3. Proposals

3.1 It is proposed that the contract be awarded to Central Demolition Limited.

Financial:	The total value of the contract is COET OAT OO A
Financial:	The total value of the contract is £357,215.90. A
	total budget of £500,000 is available for this
	contract.
Human Resources:	None
Legal:	In order to comply with the Council's Standing Orders Relating to Contracts and Contract Procedure Rules and Public Contracts (Scotland) Regulations 2015 a formal tender exercise was advertised via the Public Contracts Scotland advertising portal. There is a legal requirement to remove all asbestos containing materials (ACMs) from buildings before demolition.
Equality:	None
Environmental &	The removal of asbestos from the building will
Sustainability:	prevent any negative impact on the surrounding
	environment.
Key Priorities:	This contributes to the Council Plan Priority 1:
10, 1101111001	Growing our economy, increasing employment and
	regenerating towns and Council Plan Priority 5:
	Protecting and enhancing the environment for
	future generations.
Community Benefits:	Central Demolition Limited will deliver the following
benefits.	Community Benefits during the contract period: 24
	weeks employment for 1 new entrant trainee, 1 x
	SME Workshop and 1 x Third Sector Organisation Workshop.

5.1 There was consultation with Property Management and Investment throughout the tender process.

LAURA FRIEL

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Executive Director (Finance and Corporate Support)

Reference: NAC/2090

For further information please contact Hazel Templeton, Procurement Officer

on 01294 324547

Background Papers

Tender Outcome Report

NORTH AYRSHIRE COUNCIL

Agenda Item 8

28 February 2017

Cabinet

Title:

Award of Contract - Term Service Contract for Road Maintenance Works 2017-18

Purpose:

To advise the Cabinet of the result of the tender exercise for the Term Service Contracts for Road Maintenance Works 2017-18

Recommendation:

Agree to approve the award of the contract to Finco Contracts Ltd

1. Executive Summary

- 1.1 North Ayrshire Council requires to establish a Term Service Contract for Road Maintenance Works 2017-18.
- 1.2 In order to comply with the Council's Standing Orders Relating to Contracts and Contract Procedure Rules and Public Contracts (Scotland) Regulations 2015 a formal tender exercise was advertised via the Public Contracts Scotland advertising portal.
- 1.3 The contract term is for 12 months with the option to extend for a further 12 months.

2. Background

- 2.1 A formal notice was advertised on 24th November under the open procedure in the Public Contracts Scotland procurement portal. The return date was 14th December 2016.
- 2.2 The contract notice attracted 30 expressions of interest from a range of potential suppliers of which 11 submitted responses.
- 2.3 Four submissions failed the minimum conditions. Seven were evaluated against the stated evaluation criteria of 30% Quality and 70% price.

3. Proposals

3.1 It is proposed that the contract be awarded to Finco Contracts Ltd.

Financial:	The notional value of the contract is £1,279,491.02. A total budget of £1,600,000 is available for this contract.
Human Resources:	None
Legal:	In order to comply with the Council's Standing Orders Relating to Contracts and Contract Procedure Rules and Public Contracts (Scotland) Regulations 2015 a formal tender exercise was advertised via the Public Contracts Scotland advertising portal.
Equality:	None
Environmental & Sustainability:	None
Key Priorities:	This contributes to the Council Plan Priority 1: Growing our economy, increasing employment and regenerating towns and Council Plan Priority 5: Protecting and enhancing the environment for future generations.
Community Benefits:	Finco Contracts Ltd will deliver the following Community Benefits during the contract period: 5 x New entrants for roadworks and 1 x new entrant for a mechanic, 2 x Work placement for a minimum of 5 days for an S4, S5 or S6 pupil from a North Ayrshire School, 1 x Work experience of a minimum of 5 days for an unemployed person (not necessarily young person), 2 x one-to-one mentoring to a young person.

5.1 There was consultation with the Roads service throughout the tender process.

LAURA FRIEL

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Executive Director (Finance and Corporate Support)

Reference: NAC/2081

For further information please contact Hazel Templeton on 01294 324547

Background PapersTender Outcome Report

NORTH AYRSHIRE COUNCIL

Agenda Item 9

28 February 2017

Cabinet

Title:

Award of the Framework - Provision of Person Centred Community Support for Children/Young People with a range of disabilities and needs

Purpose:

To advise the Cabinet of the outcome of the tender exercise for the Framework for the Provision of a Person Centred Community Support for Children/Young People with a Range of Disabilities and Needs and seek approval to award.

Recommendation:

Agree to approve the award of the Framework to the Richmond Fellowship Scotland, the Mungo Foundation, Sense Scotland and Ayrshire Childrens Services for a period of 3 years with the option to extend for up to a further one year.

1. Executive Summary

- 1.1 At its meeting on 25 September 2014, the Shadow Integration Board agreed to a tender exercise to appoint a number of Providers on a framework to deliver support services for children and young people with disabilities on behalf of North Ayrshire Council.
- 1.2 In order to comply with the Council's Standing Orders relating to Contracts and Contract Procedure Rules and Public Contracts (Scotland) Regulations 2015 (SSI 2015/446) (as amended) a formal open procedure tendering exercise was undertaken.
- 1.3 Following the evaluation process, the recommendation of the Tender Evaluation Panel is that a framework should be awarded to the Richmond Fellowship Scotland, the Mungo Foundation, Sense Scotland and Ayrshire Children's Services for a period of three years with the option to extend for up to a further one year.

2. Background

- 2.1 A Prior Information Notice (PIN) was advertised on 23 March 2016. The purpose of the PIN was to provide an early notification to the market of the possible intention to publish an invitation to tender. Further, as part of market testing, expressions of interest were sought from Providers registered or in the process of registering with the Care Inspectorate to provide support services and/or care at home services to Children/Young people. There were 18 expressions of interest received.
- 2.2 North Ayrshire Council, on behalf of North Ayrshire Health and Social Care Partnership, published a formal contract notice on 3rd June 2016 under the Open Procedure in the Official Journal of the European Union (2016/S 102-181528) and Public Contracts Scotland Procurement Portal and this was linked to an electronic tender on the Bravo E-tendering System. The return date was 14th October 2016.
- 2.3 The contract notice attracted 24 expressions of interest from a wide range of potential Providers of which 5 submitted Tender submissions by the deadline and these were evaluated.

3. Proposals

3.1 The recommendation of the Tender Evaluation Panel is that the framework be awarded to the Richmond Fellowship Scotland, the Mungo Foundation, Sense Scotland and Ayrshire Childrens Services at a total estimated cost of up to £317,000 per annum.

Financial:	The value of the Framework per annum will be
	within the Children and Young People with
	Disability Team's budget of £317,000 per annum.
Human Resources:	None.
Legal:	The tender exercise has been undertaken in accordance with EU Procurement Directives. Public Contracts (Scotland) Regulations 2015 (SSI 2015/446) (as amended) and the Council's Standing Orders Relation to Contracts and Contract Procedure Rules for North Ayrshire Council.
Equality:	The equality credentials of the Providers submitting tenders has formed part of the evaluation process.
Environmental &	None.
Sustainability:	None.
Key Priorities:	The service supports the Getting it Right for You, North Ayrshire Children's Services Plan and the Council's and North Ayrshire Health and Social Care Partnership's strategic priorities including prevention and early intervention and improving mental health and wellbeing.
Community Benefits:	 The following Community Benefits will be delivered: Delivery of training to family members and carers so that they can access other learning opportunities and resources; Deliver awareness raising sessions to local schools and community resources and target local businesses so that they can better understand and respond to supported people within their community; Provide work experience, placements, training and employment opportunities for the local area; Provide apprenticeship opportunities; Facilitation of shared interest groups for school age pupils.

5.1 A Consultation meeting also took place on 24 May 2016 with those Providers submitting expressions of interest in the PIN notice. Their comments were used to inform the tender exercise, particularly the Service Specification and Pricing Envelope.

6. Conclusion

6.1 Cabinet are asked to approve the tender framework that includes the following Providers:

The Richmond Fellowship Scotland The Mungo Foundation Sense Scotland Ayrshire Childrens' Services

IONA COLVIN

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Director (North Ayrshire Health and Social Care Partnership)

Reference: MH/NMcN

For further information please contact Mae Henderson, Senior Manager

(Looked After & Accommodated Children) 01294 on 317714

Background Papers

Appendix 1 - Tender Outcome Report.