NORTH AYRSHIRE COUNCIL

11 June 2019

	Cabinet
Title:	Revenue Budget 2018/19 : Financial Performance to 31 March 2019
Purpose:	To advise Cabinet of the financial performance for the Council for 2018/19.
Recommendation:	That Cabinet agrees to (a) note the information and financial performance outlined in the report; (b) approve the earmarking of £0.566m identified at 2.4 to meet future year commitments; and (c) note the current financial performance of the Health and Social Care Partnership at 2.5.

1. Executive Summary

- 1.1 The General Services Revenue Estimates for 2018/19 were approved by Council on 28 February 2018. The Housing Revenue Account (HRA) Revenue Budget for 2018/19 was approved by Council on 20 December 2017.
- 1.2 As part of the monitoring procedures to keep the Cabinet informed of the financial performance of the Council, financial performance reports are presented on a regular basis. This is the fifth and final report for 2018/19 and covers the period to the end of March 2019 (Period 12). This is the final financial performance information on which the Annual Accounts for the Council will be prepared.
- 1.3 At Period 12 the General Fund is reporting a net in-year underspend of £2.321m, 0.7%, after transferring resources to other funds. This is an increase of £1.214m from that reported at Period 10 which is primarily related to income from capital receipts, applied to meet transformation costs, £2.300m, partly offset by costs arising from the local government pay settlement (£0.921m).
- 1.4 Following the earmarking of £2.300m to support the 2019-20 revenue budget, as agreed by Council 27 February 2019, the final outturn is a net in-year underspend of £0.021m.
- 1.5 The Housing Revenue Account is reporting a net breakeven position, which is consistent with the position reported at Period 10.

1.6 The Health and Social Care Partnership is reporting an overspend of £0.818m for the year, an increase of £0.591m over that reported at the end of December. The Council services element of the reported overspend is £1.226m, which is an increase of £0.712m. The Council had set aside £1.486m to support the repayments of the IJB's deficit to the Council. Given the final outturn of the IJB, £0.818m of this will fund the in-year overspend with £0.668m applied as a partial repayment of the Integrated Joint Board's outstanding deficit which now stands at £5.139m.

2. Background

General Fund

- 2.1 The Council set a breakeven budget for 2018/19. In addition to the budget approved on 28 February 2018, earmarked funds of £14.056m were carried forward from 2017/18 for service expenditure in future years. £7.303m of these funds were drawndown during 2018/19 and are reflected in the reported performance.
- 2.2 The reported net in-year underspend is £2.321m, net of transfers to reserves. This represents 0.7% of the Council's total budget. On 27 February 2019, the Council approved the General Services Revenue Estimates 2019/20 to 2021/22 which included the application of £2.300m from the projected underspend to support the 2019/20 revenue budget. Following the earmarking of these funds, the final reported outturn is a net in-year underspend of £0.021m.

2.3 The following table details the final position on a service by service:

	Appendix No	Annual Budget	Actual Outturn to 31 March 2019	Variance for year (Fav)/Adv	Projected Variance at P10 (Fav)/Adv	Movement	Request for Carry Forward Approved @ P10	New Requests for Carry Forward	Variance for Year After Carry Forward (Fav)/Adv
Service Expenditure		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive and Democratic Services	1	3,827	3,565	(262)	(76)	(186)	9	87	(166)
Economy and Communities	2	19,847	19,508	(339)	(10)	(329)	10	29	(300)
Education and Youth Employment	3	110,163	110,599	436	(63)	499	-	-	436
Finance & Corporate Support	4	18,350	17,531	(819)	(498)	(321)	287	166	(366)
Place	5	57,695	57,481	(214)	(78)	(136)	-	81	(133)
Other Corporate Services	6	8,684	7,040	(1,644)	(395)	(1,249)	-	155	(1,489)
Sub Total		218,566	215,724	(2,842)	(1,120)	(1,722)	306	518	(2,018)
Health and Social Care Partnership	9	95,169	95,169	-	-	-	-	-	-
Balance for Services	-	313,735	310,893	(2,842)	(1,120)	(1,722)	306	518	(2,018)
Financing Charges	7	30,279	27,596	(2,683)	(2,635)	(48)	2,635	48	
Total Planned Expenditure		344,014	338,489	(5,525)	(3,755)	(1,770)	2,941	566	(2,018)
Planned Income									
Aggregate External Finance	7	(278,321)	(278,538)	(217)	(240)	23	-	-	(217)
Council Tax	7	(53,756)	(53,842)	(86)	(53)	(33)	-	-	(86)
Contribution to Capital Fund	7	(2,300)	(2,300)	-	-	-	-	-	-
Contribution to/from Earmarked Funds	7	(9,637)	(9,637)	-	-	-	-	-	-
Total Planned Income		(344,014)	(344,317)	(303)	(293)	(10)	-	-	(303)
Net Expenditure/ (Incom	e)	-	(5,828)	(5,828)	(4,048)	(1,780)	2,941	566	(2,321)
Support for 2019/20 Revenue Budget		-	-	-		-		2,300	2,300
Revised Net Expenditure	/(Income)	-	(5,828)	(5,828)	(4,048)	(1,780)	2,941	2,866	(21)
	•								

* Financing Charges underspend of £2.683m transferred to Loans Fund Reserve in accordance with agreed policy

2.4 Detailed explanations of the significant variances in service expenditure compared to the approved budgets, together with information on funding to be carried forward to support expenditure during 2019/20, are provided in appendices 1 to 7 to this report. A summary of the proposed carry forward of earmarked funds is included at Appendix 7.

A brief explanation of the significant movements for each service since Period 10 is outlined below:

- (i) Chief Executive and Democratic Services underspend of £0.262m, an increase in underspend of £0.186m
 The movement is primarily related to an underspend on Election Costs (£0.087m) and additional licensing income (£0.027m). It is requested that the £0.087m underspend on Election Costs is transferred to the Election Fund in accordance
- (ii) Economy and Communities underspend of £0.339m, an increase in underspend of £0.329m

with the agreed policy.

The movement is primarily related to additional income in relation to Protective Services and Building Warrants (\pounds 0.059m) and the Better Off North Ayrshire programme, following a prudent assessment of the revised funding arrangements, (\pounds 0.213m). It is requested that \pounds 0.029m is earmarked for commitments during 2019/20 related to Skills Development Scotland funding for the Modern Apprenticeship Programme, \pounds 0.020m and the Makerspace project, \pounds 0.009m.

(iii) Education and Youth Employment – overspend of £0.436m, a movement of (£0.499m) from the previously reported underspend

The movement is primarily related to additional non-teacher staff costs within Secondary schools arising from additional support demands within schools, £0.215m, increased residential placement costs following changes in funding arrangements, £0.111m, and additional teacher cover costs related to maternity and absence levels across all educational sectors, £0.174m. These have been partly offset by additional PPP utility cost refunds (£0.062m). During 2019/20 action will be taken to review financial forecasting and management around key budget areas to ensure future service delivery within available resources.

(iv) Finance and Corporate Support – underspend of £0.819m, an increase in underspend of £0.321m

The movement is primarily related to increased income arising from Council Tax Statutory Additions due to increased activity and additional recoveries in relation to previous years, £0.111m, reduced Housing Benefit subsidy costs arising from increased DWP income, £0.185m, and improved debt recovery activity in relation to Housing Benefit overpayments, £0.091m. Significant elements of the reported movements cannot be forecast prior to year end. It is requested that £0.166m is earmarked for commitments during 2019/20 in relation to project management costs arising from the ICT Network review, which is reported separately on the Cabinet agenda.

(v) Place – underspend of £0.214m, an increase in underspend of £0.136m

The movement is primarily related to reduced costs and increased income within Waste Services, £0.350m, reflecting lower than anticipated staffing costs, reduced costs for the operation of the Blue Bin and residual waste contracts and increased income from Waste Gas Extraction and the Sale of Bins. In addition, increased income in relation to the resettlement programme within Other Housing, £0.086m and reduced fuel costs linked to reduced usage across the fleet, £0.047m. These movements have been partly offset by additional unrecoverable costs within Building Services (£0.143m), additional expenditure on kitchen equipment within Facilities Management (£0.125m) and additional costs within Energy and Sustainability (£0.218m) for the purchase and usage of Carbon Allowances arising from the final year of the UK Government's Carbon Reduction Commitment Energy Efficiency Scheme. It is requested that £0.081m is earmarked for commitments during 2019/20 in relation to Millport Pier repairs, £0.045m, and Condition Survey works, £0.036m.

(vi) Other Corporate Items – underspend of £1.644m, an increase in underspend of £1.249m

The increased underspend is primarily related to additional funding for transformation costs approved by Council, £2.300m, partly offset by additional costs for the Local Government Pay Settlement (£0.921m) and additional utility price inflation (£0.231m). It is requested that £0.155m is earmarked for commitments which are anticipated during 2019/20 in relation to grant funding received but not drawndown, £0.128m, and other commitments, £0.027m. Full details of all proposed earmarked funds are included in Appendix 7.

Health and Social Care Partnership

- 2.5 The final HSCP financial performance report for the year will be presented to the Integrated Joint Board on 20 June 2019. The report will outline the 2018/19 performance and proposed improvements, including:
 - An overspend of £0.818m for the year, which is an increase of £0.591m over that reported at the end of December. The Council services element of the overspend is £1.226m, which is an increase of £0.712m;
 - The main movements since Period 10 include:
 - £0.628m with LD services related to historic invoices (£0.411m) and the responder service (£0.217m); and
 - £0.173m children's residential packages.
 - The main pressure areas continue to be care homes, Learning Disability packages and residential placements for children;
 - The Council had set aside £1.486m to support the repayments of the IJB's deficit to the Council. Given the final outturn of the IJB, £0.818m of this will fund the inyear overspend with £0.668m applied as a partial repayment of the Integrated Joint Board's outstanding deficit which now stands at £5.139m; and

 The final financial performance report will be presented to the IJB in June 2019 and will include an action plan to improve the accuracy of projections, including a review of historic processes and improving relationships between the HSCP finance team, service teams, contract management and providers.

Housing Revenue Account

2.6 The Housing Revenue Account budgeted for a breakeven position in 2018/19. A net breakeven position is currently projected. This is summarised in the following table:

	Annual Budget	Actual Outturn to 31 March 2019	Variance for year (Fav)/Adv	Projected Variance at P10 (Fav)/Adv	Movement
	£000's	£000's	£000's	£000's	£000's
Employee Costs	4,468	4,634	166	166	-
Property Costs	17,293	17,279	(14)	(31)	17
Supplies & Services	284	185	(99)	(98)	(1)
Transport Costs	42	33	(9)	(11)	2
Administration Costs	1,741	1,789	48	47	1
Third Party Payments	2,312	2,443	131	131	-
Transfer Payments	103	84	(19)	(23)	4
Other Expenditure	468	450	(18)	36	(54)
Capital Financing Costs	23,479	22,813	(666)	(568)	(98)
Gross Expenditure	50,190	49,710	(480)	(351)	(129)
Income	(50,190)	(49,710)	480	351	129
Net Expenditure	-	-			-

2.7 Detailed explanations of the significant variances in expenditure compared to the approved budgets are provided in Appendix 8 to this report.

A brief explanation of the significant movements for each service since Period 10 is outlined below:

(i) Capital Financing Costs – underspend of £0.666m, an increase in underspend of £0.098m
 The movement reflects the revised borrowing strategy and the actual cash flows and interest rates.

3. Proposals

3.1 That Cabinet agrees to (a) note the information and financial performance outlined in the report; (b) approve the earmarking of £0.566m identified at 2.4 to meet future year commitments; and (c) note the current financial performance of the Health and Social Care Partnership at 2.5.

4. Implications/Socio-economic Duty

Financial:	 General Services The final outturn position for the year is an underspend of £0.021m. Housing Revenue Account The final outturn position for the year is a net breakeven position.
Human Resources:	None
Legal:	None
Equality/Socio-economic Duty:	None
Children and Young People:	None
Environmental & Sustainability:	None
Key Priorities:	This budget monitoring report directly supports the Council Plan 2019 to 2024 by maximising resources and providing value for money to support financially sustainable delivery models.
Community Benefits:	None

5. Consultation

5.1 Chief Officers have been consulted as part of the review of financial performance and have approved the projected variances contained in this report.

Click here to enter text. LAURA FRIEL Executive Director (Finance and Corporate Support)

For further information please contact **David Forbes**, **Senior Manager (Strategic Business Partner)**, on **01294 324551**.

Background Papers

Revenue Budget 2018/19: Financial Performance to 31 January 2019 - Cabinet – 12 March 2019

DEMOCRATIC SERVICES BUDGETARY CONTROL 2018/19

			Annual		
			Variance		
	Annual		Adverse or	%	
Objective Summary	Budget	Final Outturn	(Favourable)	Variance	Note No
	£000	£000	£000		
Legal	712	645	(67)	(9%)	1
•			· · ·	```	1
Policy, Performance & Community Planning	952	914	(38)	(4%)	2
Communications	409	410	1	0%	
Civil Contingencies	69	71	2	3%	
Committee Services	631	487	(144)	(23%)	3
Member Services	1,054	1,038	(16)	(2%)	
Totals	3,827	3,565	(262)	(7%)	
		00			
Less Proposed Carry Forwards		96	96		
Net Total	3,827	3,565	(166)	(4%)	

			Annual	
			Variance	
	Annual	Projected	Adverse or	%
Subjective Summary	Budget	Outturn	(Favourable)	Variance
	£000	£000	£000	
Employee Costs	3,071	3,018	(53)	(2%)
Property Costs	7	7	-	0%
Supplies and Services	270	171	(99)	(37%)
Transport and Plant Costs	16	10	(6)	(38%)
Administration Costs	960	896	(64)	(7%)
Other Agencies & Bodies	283	266	(17)	(6%)
Transfer Payments	-	-	-	-
Other Expenditure	-	-	-	-
Capital Financing	-	-	-	-
Gross Expenditure	4,607	4,368	(239)	(5%)
Income	(780)	(803)	(23)	3%
Net Expenditure	3,827	3,565	(262)	(7%)

DEMOCRATIC SERVICES BUDGETARY CONTROL 2018/19

Budget £000	Outturn Variance £000	Variance as % of budget	Section
	Note 1		Legal
			Movement - There has been an increase in underspend of £0.042m since P10 mainly as a result of additional licensing income
1,077	(18)	-2%	Employee costs - There is an underspend of £0.018m due to vacancy management
55	(13)	-24%	Administration costs - There is an underspend of £0.013m mainly due to reduced expenditure on legal expenses
(466)	(27)	6%	Income - There is an over-recovery of £0.027m mainly within Licensing due to higher than anticipated income
45	(8)	-18%	Other minor variances
	(66)	0%	
	Note 2		Policy, Performance & Community Planning
			Movement - There has been no significant movement since P10
924	(10)	-1%	Employee costs - There is an underspend of £0.010m due to vacancy management
38	(12)	-31%	Administration costs - There is an underspend of £0.012m mainly within staff training and photocopying
64	(15)	-23%	Third Party Payments - There is an underspend of £0.015m mainly due to British Sign Language
(47)	(1)	4%	Other minor variances
			£0.009m for British Sign Language has been earmarked for commitments in 2019/20
	(38)	0%	
	Note 3		Committee Services
			Movement - There has been an increase in underspend of £0.113m since P10 mainly due to Election Costs
556	(38)	-7%	Employee costs - There is an underspend of £0.038m due to vacancy management
20	(21)	-106%	Administration costs - There is an underspend of £0.021m mainly due to external printing as a result of electronic agendas and a refund of external printing costs within Elections
115	(87)	-76%	Supplies & Services - There is an underspend of £0.087m in relation to Election costs
(48)	2	-6%	Other minor variances
	(144)	0%	

ECONOMY AND COMMUNITIES BUDGETARY CONTROL 2018/19

			Annual Variance		
	Annual		Adverse or	%	
Objective Summary	Budget	Final Outturn	(Favourable)	variance	Note No
	£000	£000	£000		
Management	720	686	(34)	0%	
Economic Growth					
Planning & Protective Services	1,573	1,385	(188)	(12%)	1
Economic Development	5,561	5,260	(301)	(5%)	2
Connected Communities	11,993	12,177	184	2%	3
Net Total	19,847	19,508	(339)	-2%	
Less Proposed Carry Forwards	-	39	39		
Net Total	19,847	19,547	(300)		

			Annual	
			Variance	
	Annual	Final Year End	Adverse or	%
Subjective Summary	Budget	Outturn	(Favourable)	variance
	£000	£000	£000	
Employee Costs	13,943	14,198	255	2%
Property Costs	1,004	1,017	13	1%
Supplies and Services	1,304	1,303	(1)	(0%)
Transport and Plant Costs	150	118	(32)	(21%)
Administration Costs	298	226	(72)	(24%)
Other Agencies & Bodies	9,327	9,188	(139)	-1%
Transfer Payments	-	-	-	0%
Other Expenditure	75	76	1	1%
Capital Financing	-	-	-	0%
Gross Expenditure	26,101	26,126	25	0%
Income	(6,254)	(6,618)	(364)	6%
Net Expenditure	19,847	19,508	(339)	-2%

ECONOMY AND COMMUNITIES BUDGETARY CONTROL 2018/19

Budget	Projected Variance	as % of	Castion
£000	£000 Note 1	budget	Section Planning & Protective Services
			Movement : The underspend has increased by £0.096m since P10 due to an over recovery of income £0.59m and a combination of other minor movements.
2,399	(70)	-3%	Employee Costs - There are underspends within Planning of £0.073m due to vacancies
52	(9)	-17%	Admin Costs - There is an underspend of £0.009m due to a downturn in planning applications
164	(37)	-23%	Other Supplies & Services - There is an underspend of £0.010m which is in relation to the costs of the Local Development Plan and has been approved to be earmarked for additional costs within 19/20. An underspend of £0.026m across Protective Services.
(1,289)	(39)	3%	Income - An over recovery of income in Protective Services, mainly due to building warrants, has been partly offset by an under recovery in Planning Income of £0.020m mainly due to the lack of major planning applications. Whilst below target, planning income has improved from last year.
	(33)		Other minor variances
			£0.010m has previously been earmarked in respect of the production of the Local Development Plan.
	(188)		
	Note 2		Economic Development
			Movement : The underspend has increased by £0.173m since P10 mainly due to expected grant income in relation to the Better Off North Ayrshire programme.
4,001	(52)	-1%	Employee Costs - Regeneration - underspend of due to vacancy management
	(258)		Third Party Payments - the Better Off North Ayrshire programme has a favourable variance of £0.258m. This takes account of all expenditure for the year against expected grant payments from Big Lottery Funding, in accordance with the proposed changes to the funding arrangements. This underspend will offset the overspends reported during 2017/18.
	9		Other minor variances
	(301)		
	Note 3		Connected Communities
			Movement : The previous overspend has decreased by £0.066m since P10 mainly due to a reduction in Employee costs in Community Facilities of £0.033m
7,103	404	6%	Employee Costs - There are overspends in Community Facilities (£0.271m), as well as in Libraries (£0.112m). These are offset by an underspend in Community Development of £0.325m due to the early realisation of savings. Included also is the cost of VER for these early savings is £0.353m.
1,039	(54)	-5%	Supplies & Services - there are various underspends across many lines including Community Development £0.028m. Heritage £0.013m and Libraries £0.012m.
202	(60)	-30%	Administration costs - there are various underspends across many lines within Connected Communities mainly in Community Development £0.016m (which includes Staff training £0.008m) and Libraries £0.018m (which includes Telephones £0.010m and Printing & Stationery £0.009m).
4,845	(29)	-1%	Third Party Payments - there are various underspends across many lines mainly including Country Parks £0.017m (Payments to Other Local Authorities).
(299)	(41)	14%	Income - Additional income in the Arran Outdoor Centre due to the centre being fully booked.
	(36)		Other minor variances
			It is requested that £0.029m is earmarked for future commitments in respect of Modern Apprenticeships with Skills Development Scotland, £0.020m, and £0.009m towards the Makerspaces libraries grant funded project.

EDUCATION AND YOUTH EMPLOYMENT BUDGETARY CONTROL 2018/19

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REPORT FOR THE 12 MONTHS TO 31 MARCH 2019

Objective Summary	Annual Budget	Final Outturn	Annual Variance Adverse or (Favourable)	% variance	Note No
	£000	£000	£000		
Early Years Education	13,152	13,095	(57)	(0%)	1
Primary Education	34,186	34,187	1	0%	
Secondary Education	41,195	41,325	130	0%	2
Additional Support Needs	11,813	12,265	452	4%	3
Education - Other	3,931	3,841	(90)	(2%)	4
Pupil Equity Fund	5,886	5,886	-	0%	
Net Total	110,163	110,599	436		

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			Annual	
			Variance	
	Annual	Final Year	Adverse or	%
Subjective Summary	Budget	End Outturn	(Favourable)	variance
	£000	£000	£000	
Employee Costs	98,375	98,424	49	0%
Property Costs	323	359	36	11%
Supplies and Services	10,951	10,964	13	0%
Transport and Plant Costs	185	208	23	12%
Administration Costs	1,195	1,115	(80)	-7%
Other Agencies & Bodies	6,982	7,580	598	9%
Transfer Payments	580	583	3	1%
Other Expenditure	6	6	-	0%
Capital Financing	61	56	(5)	-8%
Gross Expenditure	118,658	119,295	637	1%
Income	(8,495)	(8,696)	(201)	2%
Net Expenditure	110,163	110,599	436	0%

EDUCATION AND YOUTH EMPLOYMENT BUDGETARY CONTROL 2018/19

Budget £000	Projected Variance £000	Variance as % of budget	Section
2000	Note 1	buugot	Early Years Education
			Movement : there has been no significant movements since P10
1,295	24	2%	Payments to Other bodies : there is a reported overspend related to an increased demand for both the childminders and private providers service delivery model as a result of the Early Years expansion programme.
	(35)		Income from Wraparound Care charges not formally incorporated into the budgets
	(46)		Other minor movements
	(57) Note 2		Secondary Education
	Note 2		Movement : the previously reported underspend has become an overspend. The movement of £0.257m since P10 h mainly occurred within non teacher employee costs.
3,666	160	4%	Employee costs : an overspend in non Teachers costs due mainly to Education Assistants.
12,910	(136)	-1%	PPP unitary charge is underspent by £0.136m mainly due to refunds of utility costs at year end.
85	31	36%	Third Party Payments : Overspend relates to payments made to Janitors for overtime in relation to school lets
703	42	6%	Income : Under recovery of income from school lets (£0.040m) and music charges (£0.024m) offset against PPP insurance rebate of £0.031m.
	33		Other minor movements
	130		
	Note 3		ASN
			Movement : there has been a increase in the overspend of £0.132m since P10 primarily due to an increase in residential placements of £0.111m along with a decrease in day placements underspend of £0.032m. The increase is residential costs is mainly due to a change in funding split for a young person between HSCP and Education.
1,362	429	31%	An overspend on external specialist residential placements. £0.125m of this is due to the agreement with HSCP to p 25% of secure placements from 1 July 2018 together with the ongoing high number of children in residential education
872	(2)	0%	There is a small underspend on external day placements as a result of the rigorous screening process in place that enables the Council to support children in mainstream establishments or authority ASN establishments.
	25		Other minor movements
			Other minor movements
	452		
			Other minor movements Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs.
1,105	452	-10%	Education Other
1,105 1,821	452 Note 4	-10%	Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs.
	452 Note 4 (111)		Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs. Employee costs: Non Teachers - reduction in costs due to vacancy management
1,821	452 Note 4 (111) 174	10%	Education Other Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs. Employee costs: Non Teachers - reduction in costs due to vacancy management Employee costs: Additional costs related to unallocated central teacher cover costs Admin costs : Increased Licence costs from SEEMIS
1,821	452 Note 4 (111) 174	10%	Education Other Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs. Employee costs: Non Teachers - reduction in costs due to vacancy management Employee costs: Additional costs related to unallocated central teacher cover costs
1,821 19	452 Note 4 (111) 174 23	10% 121%	Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs. Employee costs: Non Teachers - reduction in costs due to vacancy management Employee costs: Additional costs related to unallocated central teacher cover costs Admin costs : Increased Licence costs from SEEMIS Supplies and Services: early realisation of savings (£0.065m) in relation to the centrally held Curriculum for Excellen
1,821 19 345	452 Note 4 (111) 174 23 (30)	10% 121% -9%	Education Other Movement : the underspend has decreased by (£0.131m) since P10 mainly due to Teachers cover costs. Employee costs: Non Teachers - reduction in costs due to vacancy management Employee costs: Additional costs related to unallocated central teacher cover costs Admin costs : Increased Licence costs from SEEMIS Supplies and Services: early realisation of savings (£0.065m) in relation to the centrally held Curriculum for Excellen budget offset against overspends in IT costs of £0.035m.
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APPENDIX 4

FINANCE AND CORPORATE SUPPORT BUDGETARY CONTROL 2018/19

			Annual Variance		
	Annual		Adverse or	%	Note
Objective Summary	Budget	Final Outturn	(Favourable)	variance	No
	£000	£000	£000		
Directorate	202	198	(3)	0%	
Audit & Risk	610	584	(25)	0%	
Finance					
Head of Service	174	160	(14)	(4%)	
FMS Project	42	42	0		
Financial Services	1,460	1,446	(14)		
Corporate Procurement	852	820	(32)	0%	
People & Transformation					
Head of Service	112	112	(0)	0%	
Human Resources & Organisational			. ,	00/	
Development	695	712	17	9%	
Employee Services	1,136	1,097	(39)	0%	
Customer & Digital Services					
Head of Service	111	75	(36)	0%	1
Transformation Services	1,774	1,740	(34)	2%	2
Revenues & Benefits	(246)	(335)	(88)	(4%)	3
ICT	4,373	4,219	(153)	0%	4
Data Services	387	376	(12)		
Customer Services	5,211	4,909	(302)	. ,	
Business Support	1,456	1,374	(82)	(3%)	6
Totals	18,350	17,531	(819)	0%	
Less Proposed Carry Forwards		453	453		
Net Total	18,350	17,984	(366)	0%	

			Annual	
			Variance	
	Annual	Final Year	Adverse or	%
Subjective Summary	Budget	End Outturn	(Favourable)	variance
	£000	£000	£000	
Employee Costs	14,164	13,963	(201)	0%
Property Costs	84	144	60	0%
Supplies and Services	2,423	2,258	(165)	0%
Transport and Plant Costs	32	22	(11)	0%
Administration Costs	686	621	(66)	1%
Other Agencies & Bodies	1,919	1,879	(40)	2%
Transfer Payments	49,089	49,089	0	0%
Other Expenditure	214	211	(3)	0%
Capital Financing	0	0	-	-
Gross Expenditure	68,612	68,186	(426)	0%
Income	(50,262)	(50,655)	(393)	0%
Net Expenditure	18,350	17,531	(819)	0%

FINANCE & CORPORATE SUPPORT BUDGETARY CONTROL 2018/19

Notes Head of Customer and Digital Movement - There is no significant movement since P10 111 (36) -32% Employee Costs - There is an underspend of 50.035m due to Maternity Lave. (36)	Budget £000		Variance as % of budget	Section
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(7) Other Minor Variances	(7)	(23)	333%	
	· /			
		(82)		

PLACE BUDGETARY CONTROL 2018/19

			Annual		
			Variance	0/	N 1 <i>i</i>
	Annual		Adverse or	%	
Objective Summary	Budget	Final Outturn	(Favourable)	Variance	No
	£000	£000	£000		
Directorate and Support	35	-	(35)	(100%)	
Physical Environment					
Head Of Physical Environment	2	-	(2)		
Building Services	(2,352)	(2,209)	143	(6%)	1
Property Management & Investment	1,864	1,815	(49)	(3%)	
Housing Assets & Investment	71	-	(71)	0%	
Property Maintenance	809	551	(258)	(32%)	2
Property Running Costs	5,473	5,695	222	4%	3
Energy and Sustainability	4,112	4,180	68	2%	4
Facilities Management	12,168	12,093	(75)	(1%)	5
Other Housing	5,029	4,804	(225)	(4%)	6
Commercial Services	-	-			
Head Of Commercial Services	8	-	(8)	(100%)	
Roads	6,901	7,003	102	1%	7
Streetscene	4,592	4,717	125	3%	8
Internal Transport	10,098	10,214	116	1%	9
Waste Services	8,863	8,594	(269)	(3%)	10
Net Total	57,695	57,481	(214)	(0%)	
Transfer to Earmarked Reserves		81	81		
Net Total	57,695	57,562	(133)		

		Projected	Annual Variance	
	Annual	Year End		%
Subjective Summary	Budget			variance
	£000	£000	£000	
Employee Costs	43,384	43,722	338	1%
Property Costs	18,089	18,099	10	0%
Supplies and Services	10,437	9,898	(539)	(5%)
Transport and Plant Costs	9,936	10,467	531	5%
Administration Costs	1,970	1,892	(78)	(4%)
Other Agencies & Bodies	17,631	18,462	831	5%
Transfer Payments	1,708	1,705	(3)	(0%)
Other Expenditure	581	627	46	8%
Capital Financing	41	48	7	
Gross Expenditure	103,777	104,920	1,143	1%
Income	(46,082)	(47,439)	(1,357)	3%
Net Expenditure	57,695	57,481	(214)	(0%)

Budget £000	Projected Variance £000		Section
2000	Note 1	70 Of Budget	Building Services
			Movement:- There has been a movement of £0.143m since period 10, the primary factors contributing to the movement include additional employee costs (overtime, and pay award increase).
(2,421)	143	-	Building Services are required to account for any agreed additional pay award from within existing resources. Due to the late agreement of the settlement, additional costs were not able to be mitigated. In addition, additional spend was required on overtime due to work in the high flats and the late release of work (Aids and Adaptations).
	143		
	Note 2		Property Maintenance
			Movement - there has been no significant movement since P10
809	(258)	(32%)	Property Costs - amended programming of planned maintenance.
			It is requested to earmark £0.036m in respect of property condition surveys that have not been able to be completed by the contractor before 31 March.
	(258)		
	Note 3		Property Running Costs
			Movement - there has been no significant movement since P10
5,473	222	4%	Property Costs - current delay in delivery of property rationalisation savings and includes £0.075m under recovery of income in relation to the commercial property rental saving
	222		
	Note 4		Energy and Sustainability Movement:- There has been adverse movement of £0.218m since Period 10 due to the utilisation and purchase of
			Carbon Allowances
312	64	21%	Third Party Payments - overspend £0.064m due to the utilisation and purchase of carbon allowances arising from the final year of the UK Government's Carbon Reduction Commitment Energy Efficiency Scheme
0	4	-	Other Minor Movements
	68		
	Note 5		Facilities Management
			Movement : There has been an adverse movement of £0.125m since P10 mainly due to additional spend in kitchen equipment and tools & implements.
11,425	(32)	(0%)	Employee costs - underspend due to vacancies, early implementation of the catering review and a reduction in use of overtime.
(3,763)	(44)	1%	Income - over recovery of income mainly due to an increased uptake in school meals.
	1	-	Other minor movements
	(75)		
	Note 6		Other Housing
			Movement : There has been an increase in the underspend of £0.182m since P10 primarily due to grant income for the resettlement programmes of £0.086m, a reduction of HRA recharges of £0.040m and a reduction in Supplies and Services of £0.056m for WAN and Employee clothing
3,531	(46)	(1%)	Employee costs - There is an underspend of £0.046m in Employee Costs due to vacancy management.
1,347	119	9%	Property costs - There is an overspend of £0.119 m arising from increased Security costs for CCTV and Customer Services due to repairs and replacement of CCTV equipment (£0.060m). Other overspends include utilities and cleaning which are due to an increase in the number of budgeted temporary accommodation properties.
139	(50)	(36%)	Supplies and Services - there are underspends in WAN Circuits (0.033m) and other supplies and Services (0.017m)
2,408	(50)	(2%)	Third Party payments - There is an underspend of £0.050m due to a reduction in the HRA recharge for general fund activities.
188	125	66%	Other costs - There is an overspend in other costs of £0.125m due to an increase in bad debt provision of £0.180m offset by a reduction in Arrears write-offs of £0.055m. The introduction of Universal Credit has had an adverse impact on rent arrears.
(4,435)	(263)	4%	Income - An over-recovery of hostel rents income (£0.177m) is projected due to an increased number of tenancies. Also grant income of £0.086m has been claimed in respect of the resettlement programmes. Additional grant received in this financial year will offset overspends reported in previous years.
	(60)	-	Other minor movements
	(225)		

	Budget £000	Projected Variance £000	Variance as % of budget	Section
		Note 7		Roads
				Movement : The overspend has increased by £0.055m since P10 mainly due to the increased transport costs of £0.053m.
	3,864	(176)	(5%)	Employee costs - there is an underspend due to vacancy management.
	75	203	271%	Transport costs - the cost of hiring vehicles required for specialist work
	2,216	(74)	(3%)	Supplies and Services - an underspend has occurred following a reallocation of capital funding to revenue
	2,478	193	8%	Third Party Payments - payments to contractors costs reflects additional specialised works.
	-	(44)	-	Other minor movements
		-		It is requested to earmark £0.045m in respect of the Millport Pier repairs which were scheduled for completion during 18/19 but have been delayed until 19/20.
		102		
		Note 8		Streetscene
				Movement:- there has been an adverse movement of £0.073m since P10 mainly due to an increase in Employee severance costs
	6,135	121	2%	Employee Costs - there is an overspend of £0.121m due to severance costs of £0.067m together with lower than anticipated levels of staff turnover.
	192	(45)	(23%)	Property Costs - expenditure was delayed against various budget lines (e.g. street furniture; plants and grounds maintenance) in order to offset overspends elsewhere in Streetscene.
	118	98	83%	Transport Costs - are overspent mainly due to £0.055m for hire of skips; £0.010m in ferry charges and £0.017 external hires.
	200	(77)	(39%)	Contractors - expenditure was managed against contractors budget lines in order to offset overspends elsewhere in Streetscene.
		28		Other minor movements
		125 Note 9		Internal Transport
		Note 5		Movement : There has been a favourable movement of £0.054m from period 10 mainly due to an increase in the fuel underspend of £0.047m.
	4,312	108	3%	Transport Provision Costs - there is an overspend of £0.108m, partially as a result of an increase in the number of budgeted school days in this financial year together with the continued trend of increasing demand for social services transport provision.
	419	57	14%	External Hires - are £0.095m overspent as a result of additional hires of £0.060m required to accommodate temporary operational needs related to the introduction of the Waste Strategy.
	1,726	(61)	(4%)	Fuel Costs - are £0.061m underspent due to a decrease in fuel usage.
	1,951	72	4%	Repairs & Maintenance Costs - are £0.072m overspent partially due to costs associated with temporary operational needs from the introduction of the waste strategy.
	(189)	(55)	29%	Income - There is an over-recovery in relation to £0.056m internal hire of pool vehicles.
	0	(5)	-	Other minor movements
		116		
_		Note 10		Waste Services
				Movement: there has been a decrease in overspend since P10 of £0.350m. This is mainly due to lower than anticipated costs for the pay settlement £0.109m, reduced costs of the Blue Bin Contract of £0.073m due to improving recyclate contamination levels, reduced costs in relation to the residual waste contract of £0.066m due to lower tonnages of waste and additional income from Waste Gas Extraction £0.042m and the Sale of Bins £0.025m
	4,411	86	2%	Employee Costs - there is an overspend of £0.086m mainly due to a requirement to supplement current resources to reflect seasonal and operational demands. Work is ongoing to address this overspend going forward.
	186	(144)	(77%)	Supplies & Services - an underspend on aftercare costs of Shewalton Landfill Site which are being met from an existing provision.
	5,309	(21)	(0%)	Third party payment – there is an overspend of £0.095m in the blue bin contract mainly due to the reduction in market prices for recyclates and contamination levels. Awareness campaigns are ongoing to reduce levels of contamination. There is an underspend of £0.171m for residual waste disposal costs due to a reduction in waste arisings. This is partly offset by an overspend of £0.050m in Household Recycling Centre waste costs and Amenity Waste (Streetscene depot waste diverted from landfill) which has an overspend of £0.066m. There is also an underspend of £0.061m in Organic Waste Disposal due to a reduction in garden waste arisings.
		47		Payments to Other Local Authorities - Contract management fees in relation to the Clyde Valley Partnership has cost £0.047m.
	(2,189)	(197)	9%	Income - additional income of £0.045m due to increased separation and sale of scrap metal for recycling mainly due to improvements from the upgraded Arran Recycling Centre. There is also £0.098m additional income from Waste Gas Extraction due to the capping and closure of the final landfill site cell. Also additional income from Commercial Refuse Charges £0.029m and the Sale of Bins £0.025m
		(40)		Other Minor Movements
		(269)		

OTHER CORPORATE ITEMS BUDGETARY CONTROL 2018/19

			Annual		
			Variance		
	Annual		Adverse or	%	
Objective Summary	Budget	Final Outturn	(Favourable)	Variance	Note No
	£000	£000	£000		
Strathclyde Passenger Transport	2,319	2,316	(3)	0%	
SPT Concessionary Fares	272	272	-	0%	
Ayrshire Joint Valuation Board	786	786	-	0%	
Other Corporate Costs					
Pension Costs	1,865	1,815	(50)	(3%)	1
Central Telephones	86		(10)	(12%)	
Other Corporate Items (incl Transformation Costs,			()	(
Bad Debt Provision, External Audit fees and other	3,356	1,775	(1,581)	(47%)	2
centrally held funding.)					
	8,684	7,040	(1,644)	(19%)	
			(1,011)	(1070)	
Less Proposed Carry Forwards		155	155		
Net Total	8,684	7,195	(1,489)	(17%)	

OTHER CORPORATE ITEMS BUDGETARY CONTROL 2018/19

Budget	Outturn Variance	Variance as % of	
£000	£000	budget	Section
	Note 1		Pension Costs
			Movement - There has been no significant movement since P10
1,865	(50)	(3%)	The underspend of £0.050m is due to reduced pension costs mainly relating to before local government reorganisation
	(50)		
	Note 2		Other Corporate Items
			Movement : There has been an increased underspend of £1.249m since P10 primarily related to additional funding for severances from capital receipts (£2.300m) partly offset by additional costs for the local government pay settlement £0.921m and additional utility price inflation £0.231m.
3,356	(1,581)	(47%)	Following significant progress in the settlement of Equal Pay claims, a review of the current provision has identified (£0.493m) which is no longer required and has been released, a reduced requirement for centrally held funds in relation to Unaccompanied Asylum Seekers (£0.350m), the implementation of Universal Credit (£0.200m), additional funding in relation to VR/VER transformation costs incurred across services (£0.745m), and a lower than anticipated drawdowns in relation to Care Home contract inflation and insurance costs (£0.511m). These have been partly offset by increased Bad Debt Provision, £0.718m. Agreement is sought to ringfence £0.155m in relation to funding received but not drawndown, £0.128m, and other commitments, £0.027m. Full details of all proposed earmarked funds are included in Appendix 7.
	(1,581)		

MISCELLANEOUS ITEMS FINANCIAL PERFORMANCE 2018/19

REPORT FOR THE 12 MONTHS TO 31 MARCH 2019

			Annual Variance		
	Annual		Adverse or		
Objective Summary	Budget	Final Outturn	(Favourable)	% variance	Note No
	£000	£000	£000		
Financing Charges	30,279	27,596	(2,683)	(9%)	1
Scottish Government Funding	(278,321)	(278,538)	(217)	0%	2
Council Tax	(53,756)	(53,842)	(86)	0%	3
Use of Earmarked Funds	(11,937)	(11,937)	-		
Totals	(313,735)	(316,721)	(2,986)	1%	
Less Carry Forward to Loans Fund Reserve		2,683	2,683		
Net Total	(313,735)	(314,038)	(303)	0%	

Note 1 Financing Charges

Capital Financing charges have underspent by £2.683m based on the actual cash flow and interest rates. This amount has been ringfenced and will be transferred to the Loans Fund Reserve in line with the Council's Treasury Management and Investment Strategy.

Note 2 Scottish Government Funding

Income from the Scottish Government has over recovered by £0.217m as a result of the Business Rates Incentivisation Scheme 2016-19.

Note 3 Council Tax

Income from Council Tax has over recovered by £0.086m primarily related to an underspend on Council Tax Reduction partly offset by prior year adjustments

Carried Forward Funds to 2019-20	
	£000
Dravievely Annraved	2000
Previously Approved	0.000
Loans Fund Reserve	2,683
DWP Income	129
Platform Licences	96
HR Systems Project	34
F&CS Staffing Commitments	28
Local Development Plan	10
British Sign Language	9
	2,989
Grants / External Funding	
DHP Admin Funding	52
Homelessness Funding	33
DWP UC/HB Funding	26
Modern Apprenticeship Funding	20
Community Justice Transitional Funding	12
Child Poverty Action Report Funding	5
	148
Commitments	
Network Review - Project Management	166
Election Costs	87
Millport Pier Repairs	45
Condition Survey Works	36
O365 Implementation	20
Makerspace Contribution	9
North Ayrshire Achieves	7
	370
	3,507

HOUSING REVENUE ACCOUNT BUDGETARY CONTROL 2018/19

			Annual		
			Variance		
	Annual	Final		%	Note
	Budget	Outturn	(Favourable)	Variance	No
	- Duuget f	f	f avourable)	Vanance	
	~	2	~		
Employee Costs	4,468	4,634	166	4%	1
Property Costs	,	ŕ			
Responsive Repairs	1,781	1,693	(88)	(5%)	
Void Repairs	2,610	2,913	303	12%	
Planned and Cyclical Maintenance	7,478	7,580	102	1%	
Aids and Adaptions	1,792	1,224	(568)	(32%)	
Other property costs	3,632	3,869	237	7%	
Total for Property Costs	17,293	17,279	(14)		2
Supplies & Services	284	185	(99)	(35%)	3
Transport Costs	42	33	(9)	(21%)	
Administration Costs	1,741	1,789	48	3%	4
Third Party Payments	2,312	2,443	131	6%	5
Transfer Payments	103	84	(19)	(18%)	
Other Expenditure	468	450	(18)	(4%)	
Capital Financing Costs	23,479	22,813	(666)	(3%)	6
Gross Expenditure	50,190	49,710	(480)	(1%)	
Income					
Council House Rents	(47,394)	(47,083)	311	(1%)	
Other Rents	(311)	(296)	15	(5%)	
Recharges	(2,231)	(2,182)	49	(2%)	
Other Income	(254)	(149)	105	(41%)	
Transfer from HRA Reserves	(-	-	0%	
Total Income	(50,190)	(49,710)	480	(1%)	7
	() /			(
Net Expenditure	-	-	-		

Budget £000	Variance £000	Variance as % of budget	Section
	Note 1		Employee Costs
			Movement: There has been no significant movement since P10
4,468	166	4%	There is an overspend of £0.166m projected primarily due to unbudgeted VER costs of £0.196m offset by turnover of £0.030m
	166		
	Note 2		Property Costs
			Movement: There has been no significant movement since P10
17,293	(14)	0%	There is an underspend in Property costs of £0.014m due to a reduction in Aids and Adaptations' work of £0.568m and reduced response repairs of £0.088m partly offset by increased Void repairs of £0.303m, Planned repairs of £0.102m and other property costs of £0.238m, which includes additional costs for Irvine High Flats decants.
	(14)		
	Note 3		Supplies and Services
			Movement: There has been no significant movement since P10
284	(99)	-35%	There is an underspend in Supplies and Services due to reduced spending on Software Licences and Employee Clothing
	(99)		
	Note 4		Third Party Payments
			Movement: There has been no significant movement since P10
2,312	163	7%	There is an overspend of £0.163m due to revised project management fees for revenue projects of £0.249m offset by a reduction in insurance costs of £0.086m.
	(32)		Other minor movements
	131		
	Note 5		Capital Financing
			Movement: There has been an increase in the underspend in Capital Financing Charges of £0.098m since P10
23,479	(666)	-3%	Capital Financing charges are underspent by £0.666m based on the latest cash flow and interest rate projections. This reflects the current strategy of taking temporary borrowing rather than permanent borrowing to maximise the financial savings as a result of current market conditions.
	(666)		
	Note 6		Income
			Movement: There has been a reduction in income of £0.129m since P10 primarily due to Insurance Claims not settled
(47,395)	311	-1%	There is an under-recovery of Council house rent income of £0.311m due to a higher number of vacant units due to refurbishments and new build programmes.
(2,485)	157	0%	Other Income - there is an under-recovery of £0.157m due to reduced tenant repair recharges (£0.055m) as well as insurance claims not settled of £0.102m.
	12		Other minor movements
	480		
	400		

HRA reserves and balances						
	B/fwd from	Transfer to /	Use of	Earmarking of in	Funding of	Balance at
	2017/18	from Reserves	Earmarked sums	year surplus	Capital Projects	31/03/19
	£m	£m	£m	£m	£m	£m
Council House Building Fund	7.749	-	-	0.554	(1.277)	7.026
Welfare Reform	3.000	-	-	-	-	3.000
Contingency Balance	1.000	-	-	-	-	1.000
Infrastructure Improvements	0.545	-	-	-	-	0.545
Major Refurbishment Works	0.242	-	-	-	(0.190)	0.052
Trindlemoss	1.091	-	-	-	(0.300)	0.791
	13.627	-	-	0.554	(1.767)	12.414