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## NORTH AYRSHIRE COUNCIL

23 March 2021

### Cabinet

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**Title:** Revenue Budget 2020/21 : Financial Performance to 31 January 2021

**Purpose:** To advise Cabinet of the financial performance for the Council at 31 January 2021.

**Recommendation:** That Cabinet agrees to (a) note the information and financial projections outlined in the report; (b) approve the earmarking of £0.598m identified at 2.6 to meet future year commitments; and (c) note the current financial projection for the Health and Social Care Partnership at 2.7.

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### 1. Executive Summary

- 1.1 The General Services Revenue Estimates for 2020/21 were approved by Council on 5 March 2020. The Housing Revenue Account (HRA) Revenue Budget for 2020/21 was approved by Council on 18 December 2019.
- 1.2 As part of the monitoring procedures to keep the Cabinet informed of the financial performance of the Council, financial performance reports are presented on a regular basis. This is the penultimate report for 2020/21 and covers the period to the end of January 2021 (Period 10). Projections to the year-end have been made.
- 1.3 At Period 10 the General Fund is forecasting a net underspend of (£0.974m), (0.3%), for the year after transferring resources to other funds, an improvement of (£0.974m) from that reported at Period 8. Although the majority of savings are on track for delivery by 31 March 2021, a number of services are reporting implementation delays due to the impact of the Covid-19 pandemic.
- 1.4 The Housing Revenue Account is forecasting a net in-year underspend of (£3.473m), (6.9%), an increase of (£0.534m) from that reported at Period 8.
- 1.5 The Health and Social Care Partnership is projecting a year-end underspend of (£3.497m) for 2020-21, which is a favourable movement of (£2.690) from the previous reporting period. The projected underspend on the Council Services element is (£2.076m), an improvement of (£2.447m) over the same period. The projected underspend on the Health Services element is (£1.421m), an improvement of (£0.243m).

- 1.6 Scottish Government funding allocations have been confirmed in relation to the full Covid Mobilisation Plan costs to March 2021 of £10.211m. This includes net additional costs of £8.744m and anticipated savings delays of £1.467m. The risks of additional costs during the remaining part of the financial year are being closely monitored.
- 1.7 £5.812m of additional funding has been allocated to the IJB in relation to a range of specific issues, with the expectation that these funds will be carried forwards to address these issues in future years.
- 1.8 Following the recent Scottish Government budget announcement of 16 February 2021, it is anticipated that further non-recurring funding will be made available during 2020-21 to support vulnerable families, meet costs of the Education recovery and help address financial pressures associated with the pandemic. Based on the current forecast position it is recognised that elements of this funding will require to be carried forward into 2021-22 to help address the ongoing and uncertain financial impact of the pandemic. It is also anticipated that further expenditure proposals will be developed as part the Council's recovery and renewal planning.
- 1.9 It is currently anticipated that any additional grant funding in relation to income loss recovery received during 2020/21 will be required to support the legacy impact of Covid-19 on income streams in the next financial year.
- 1.10 Local authorities continue to engage with COSLA and the Scottish Government around additional support measures including a range of financial flexibilities which may be applied to address the financial impact of the pandemic on both the revenue and capital accounts. However, based on the draft guidance issued by the Scottish Government, the medium term benefits to North Ayrshire are limited. It is currently envisaged that these measures may be more effectively utilised to offset the potential legacy cost and income pressures of the pandemic in the next financial year.

## **2. Background**

### **General Fund**

- 2.1 The Council has set a breakeven budget for 2020/21. In addition to the budget approved on 5 March 2020, earmarked funds of £8.968m have been carried forward from 2019/20 for service expenditure in 2020/21 and are reflected in the figures within the 2020/21 financial performance reports as they are drawn down.
- 2.2 Current financial projections indicate that a net underspend of (£0.974m), net of transfers to reserves, is anticipated for the year to 31 March 2021.

2.3 Details of the current financial projections are summarised in the following table:

	Appendix No	Annual Budget £000's	Projection to 31 March 2021 £000's	Projected Variance for year (Fav)/Adv £000's	Projected Variance @ Period 8 (Fav)/Adv £000's	Movement £000's
<b>Service Expenditure</b>						
Chief Executives	1	22,128	22,398	270	333	(63)
Communities	2	145,346	144,867	(479)	(210)	(269)
Place	3	66,396	67,394	998	2,321	(1,323)
Other Corporate Services	4	20,495	12,591	(7,904)	(7,959)	55
Sub Total		254,365	247,250	(7,115)	(5,515)	(1,600)
Health and Social Care Partnership	7	98,230	98,230	-	-	-
Balance for Services		352,595	345,480	(7,115)	(5,515)	(1,600)
Financing Charges	5	13,637	13,637	-	-	-
Contribution to Loans Fund Reserve	5	3,648	3,648	-	-	-
Total Planned Expenditure		369,880	362,765	(7,115)	(5,515)	(1,600)
<b>Planned Income</b>						
Aggregate External Finance	5	(308,631)	(308,631)	-	-	-
Council Tax	5	(59,447)	(58,512)	935	907	28
Use of Earmarked Funds	5	(1,802)	(1,802)	-	-	-
Total Planned Income		(369,880)	(368,945)	935	907	28
Net Expenditure/ (Income)		-	(6,180)	(6,180)	(4,608)	(1,572)
Carried Forward Funds		-	5,206	5,206	4,608	598
Revised Net Expenditure/(Income)		-	(974)	(974)	-	(974)

2.4 A major degree of uncertainty remains in relation to the forecast position in relation to the ongoing restrictions associated with the Covid-19 pandemic. Within Communities, an increased level of support for KA Leisure has been estimated with significant cost pressures likely to continue into 2021/22.

2.5 The reported Planned Income includes one adjustment to Scottish Government funding from that reported at Period 8, as detailed in the following table:

	Revenue Support Grant £000's	Non Domestic Rates £000's	Specific Grants £000's	TOTAL AEF £000's
<b>Planned Income</b>				
<b>Revised Budget 30 November 2020</b>	<b>(262,761)</b>	<b>(24,847)</b>	<b>(19,973)</b>	<b>(307,581)</b>
<b>Movements:</b>				
Environmental Health Funding	(24)			(24)
Winter Hardship Payments Funding	(399)			(399)
R RTP Funding	(130)			(130)
Probationer Teacher Funding	(14)			(14)
Test and Protect Funding	(86)			(86)
Level 4 Social / Welfare Support Funding	(397)			(397)
<b>Revised Planned Income</b>	<b>(263,811)</b>	<b>(24,847)</b>	<b>(19,973)</b>	<b>(308,631)</b>

## 2.6 Commentary on Significant Movements from the Revised Budget

The Council's overall financial forecast against the revised budget is a net underspend of (£0.974m), (0.3%). This is a movement from the previously reported net breakeven position. A brief explanation of the significant movements from the previous forecasts is outlined as follows:

**(i) Chief Executives – overspend of £0.270m, a reduction of (£0.063m) from the previously reported overspend.**

The movement is primarily related to:

- Updated projections in relation to Housing Benefits, including reduced debt recovery in relation to Housing Benefit Overpayments, (£0.096m);
- Vacancy Management across the services, (£0.110m); and
- Revised income projections in relation to the Licensing Service, (£0.058m);

These have been partly offset by an underrecovery of course fees and occupational health recharges, £0.214m.

It is requested that £0.092m is earmarked for use in future years in relation to the Lagan upgrade, £0.042m, procurement of the Landlord Portal and DHP online form module, £0.018m, Occupational Health Digitisation, £0.012m, and a further £0.020m in relation to the postponed Making Waves festival.

**(ii) Communities – underspend of (£0.479m), an increase of (£0.269m) from the previously reported underspend.**

The movement is primarily related to:

- Lower than previously anticipated employee cost projections, taking cognisance of Scottish Government funding, (£0.200m);
- Recovery of ICT investment costs from the Attainment Challenge funding, (£0.161m); and
- Vacancy Management within ASN, (£0.123m).

These have been partly offset by additional costs within Early Years in relation to continued investment in IT, £0.150m, and additional costs of private provision, £0.100m, reflecting the phased return from lockdown.

It is requested that £0.089m is earmarked for use in future years in relation to Community and Elderly Grants.

**(iii) Place – overspend of £0.998m, a reduction (£1.323m) from the previously reported overspend**

The reduced overspend is primarily related to :

- Reduced expenditure across Building Services reflecting Covid-19 restrictions, (0.674m);
- A reduction in Facilities Management costs linked to the revised implementation plan for the expansion of Early Learning and Childcare, (£0.276m); reduced expenditure on equipment and supplies, reflecting Covid-19 restrictions, (£0.267m); and vacancy management across the service, (£0.112m);
- Reduced Property Maintenance expenditure, (£0.169m), due to access issues for infrastructure improvements and planned maintenance; and

- Reduced Internal Transport Costs in relation to Fuel and School Transport provision, (£0.088m).

These have been partly offset by:

- Reduced commercial income within Facilities Management, £0.150m, linked to the Covid-19 restrictions;
- Reduced Building Warrant and Planning Income, £0.112m; and
- Additional Winter Maintenance costs within Roads, £0.092m.

It is requested that £0.417m is earmarked for use in future years in relation to a range of pressures which will be experienced in future years as a result of delayed expenditure during 2020/21, including: £0.148m for the cost of demolitions; £0.117m as additional CFCR for Lochshore, reflecting latest cost projections; a further £0.050m to support the refurbishment of Ardrossan Hostel; £0.040m in relation to the CCTV upgrade; £0.037m to support the Community Wealth Building – Business Growth Programme following recruitment delays; and £0.025m in relation to the conversion costs of the Young Persons Residential Units.

**(iv) Other Corporate Items – underspend of (£7.904m), a reduction of £0.055m from the previously reported underspend**

In Period 8, the reported underspend in Scottish Welfare Fund (SWF) funding, £0.785m, was set within the context of other pressures including housing benefits overpayment recovery and council tax reduction. Following a further review of the SWF guidance, although these pressure areas are connected to SWF related activity, it would be imprudent at this time to assume that this funding can in effect be used to offset these projected additional costs. Further clarity continues to be sought from Scottish Government around the scope of this particular area of funding.

This reduction in reported underspend has been partly offset by additional underspends in relation to :

- Scottish Government Covid-19 support funding, (£0.300m);
- Centrally held payroll and utility pressure budgets which are not anticipated to be drawn down during 2020/21, (£0.343m); and
- Joint Board requisitions (£0.087m).

## **Health and Social Care Partnership**

- 2.7 A copy of the HSCP financial performance report as at the end of January 2021 is attached at Appendix 7. The report highlights the key challenges and variances for the Partnership.

The key points for Cabinet to note are summarised below:

- The projected outturn is a year-end underspend of (£3.497m) for 2020-21, which is a favourable movement of (£2.690) from the previous reporting period. The projected underspend on the Council Services element is (£2.076m), an improvement of (£2.447m) over the same period. The projected underspend on the Health Services element is (£1.421m), an improvement of (£0.243m);

- The main areas of pressure continue to be learning disability care packages, looked after children and adult in-patients within the lead partnership. However, there has been significant progress to reduce the pressures in these areas;
- The most up to date position in terms of the mobilisation plan for Covid-19 based on the return to the Scottish Government in January projects £10.211m of a financial impact, which includes additional costs of £8.744m and anticipated savings delays of £1.467m. In January the Scottish Government confirmed a further funding allocation which increased the funding level to 100% of the most recent submission, including the cost of unachieved savings;
- Risks remain in relation to the projected year end position. However, this is being closely monitored;
- Further additional funding of £217.5m has been allocated to Integration Joint Boards during 2020-21 with the expectation that this will be carried forward to address specific issues in future years. North Ayrshire IJB's allocation of £5.812m includes:
  - £2.840m to ensure ongoing financial sustainability across the social care sector;
  - £1.238m as the second tranche towards sustainability payments, staff restriction policies, additional admin support and Nursing Director support;
  - £0.513m Community Living Change Funding; and
  - £1.221m in respect of outstanding balances on the Primary Care Improvement Fund, Mental Health Strategy Action 15 Workforce and Drugs Partnerships (ADPs).

The revised position highlights the progress towards financial balance essential to minimise further financial risk to the Council within the context of the current debt of £5.293m.

## **Savings Update**

2.8 The 2020/21 General Services Revenue Estimates included targets for savings of £4.439m across all services. At 30 November 2020 the majority of savings are on target for delivery by 31 March 2021 with the primary exceptions being those impacted by the Covid-19 pandemic. These include:

- Planned savings from the review of Facilities Management provision across Educational Establishments which are unlikely to be fully achieved due to the additional requirements arising from the Covid-19 pandemic and delays in the implementation of 1140 hours provision within Early Learning and Childcare;
- Planned savings linked to Property Rationalisation which have been delayed due to delays in the review of operational properties and additional service requirements linked to the Covid-19 pandemic; and
- Other minor shortfalls in the delivery of planned savings linked to the revisions required by the Covid-19 pandemic in relation to reviews of the Additional Support Needs, Music and Education Psychology services and capital programme design work.

## Housing Revenue Account

- 2.9 The Housing Revenue Account budgeted for a breakeven position in 2020/21 and an in-year underspend of (£3.473m) is currently anticipated for the year to 31 March 2021, an increase of (£0.534m) from that previously reported. This is summarised in the following table with further details provided in Appendix 6.

	Annual Budget	Projection to 31 March 2021	Projected Variance for year (Fav)/Adv	Previous Variance @ Period 8 (Fav)/Adv	Movement	Note
	£000's	£000's	£000's	£000's	£000's	
Employee Costs	4,818	4,685	(133)	(101)	(32)	
Property Costs	18,927	16,350	(2,577)	(2,382)	(195)	(i)
Supplies and Services	269	212	(57)	(39)	(18)	
Transport and Plant Costs	26	10	(16)	(15)	(1)	
Administration Costs	1,856	1,863	7	31	(24)	
Third Party Payments	2,453	2,398	(55)	(48)	(7)	
Transfer Payments	390	4	(386)	(360)	(26)	
Other Expenditure	455	1,152	697	939	(242)	(ii)
Capital Financing	21,369	20,260	(1,109)	(1,053)	(56)	(iii)
Gross Expenditure	50,563	46,934	(3,629)	(3,028)	(601)	
Income	(50,563)	(50,407)	156	89	67	(iv)
Net Expenditure	-	(3,473)	(3,473)	(2,939)	(534)	

## 2.10 Commentary Significant Movements from the Revised Budget

The projected underspend is primarily related to net costs in relation to Covid-19 which have been partly offset by additional income following an increase in tenanted properties. A brief explanation of the significant movements from the previous forecasts is outlined as follows:

**(i) Property Costs – underspend of (£2.577m), an increase of (£0.195m) from the previously reported underspend**

The movement reflects reduced expenditure on responsive repairs, (£0.263m), void repairs, (£0.069m), and aids and adaptations, (£0.089m), related to the impact of Covid-19 restrictions.

These have been partly offset by an increase in projected expenditure on planned and cyclical maintenance, £0.204m.

**(ii) Other Expenditure - overspend of £0.697m, a decrease of (£0.242m) from the previously reported overspend**

The movement is primarily related to revised provision for bad debts reflecting anticipated debt recovery activity.

**(iii) Capital Financing – underspend of (£1.109m), an increase of (£0.056m) from the previously reported underspend**

The increased underspend reflects lower levels of borrowing and ongoing lower interest payments in support of the HRA capital programme.

(iv) **Income – an under recovery of £0.156m, an increase of £0.067m from the previously reported under recovery**

The movement is primarily related to revised rent income forecasts.

### **Scottish Government Funding and Financial Flexibilities**

- 2.11 Following the recent Scottish Government budget announcement of 16 February 2021, it is anticipated that further non-recurring funding will be made available during 2020-21 to support vulnerable families, meet costs of the Education recovery and help address financial pressures associated with the pandemic. Based on the current forecast position it is recognised that elements of this funding will require to be carried forward into 2021-22 to help address the ongoing and uncertain financial impact of the pandemic. It is also anticipated that further expenditure proposals will be developed as part the Council's recovery and renewal planning.
- 2.12 Further additional non-recurring grant funding is also anticipated in relation to income loss recovery for 2020/21. It is currently forecast that this will be required to support the legacy impact of Covid-19 on income streams in the next financial year.
- 2.13 Local authorities continue to engage with COSLA and the Scottish Government around additional support measures including a range of financial flexibilities which may be applied to address the financial impact of the pandemic on both the revenue and capital accounts. These include:
- Service Concession PPP/PFI – changes to the accounting requirements for PPP contracts to extend General Fund charges to match the expected life of the assets. Discussions are ongoing between COSLA and the Scottish Government in relation to the draft guidance. This has been identified as a key option as it offers potential medium and long term benefits to support ongoing recovery. However, based on the information available, the current proposals would not present any budget saving opportunities for North Ayrshire Council.
  - Capital Receipts – flexible use of receipts to offset Covid-19 costs in either 2020/21 or 2021/22. Scottish Government guidance has been received, however, within North Ayrshire all forecast capital receipts are currently allocated to support the 10 year capital investment programme. As such, there are no current plans to make use of this option.
  - Loans Fund Principal Holiday – provides options for the principal repayments due in either 2020/21 or 2021/22 to be rephased over a period of up to 20 years. This option received unanimous support at the Scottish Parliament's Local Government & Communities Committee and is expected to move forward for Parliamentary approval. Based on current projections, there are no proposals to take advantage of this option during the current financial year. However, it is proposed that this option is retained for potential utilisation during 2021/22 to offset any legacy costs arising from the ongoing impact of the Covid-19 pandemic.
  - Capital Grant/Borrowing – This option would offer the flexibility to use Capital Grants to offset pressures or undertake additional borrowing for Revenue purposes. However, this option is not expected to receive UK Treasury approval.



### **3. Proposals**

- 3.1 It is proposed that Cabinet agrees to (a) note the information and financial projections outlined in the report; (b) approve the earmarking of £0.598m identified at 2.6 to meet future year commitments; and (c) note the current financial projection for the Health and Social Care Partnership at 2.9.

### **4. Implications/Socio-economic Duty**

#### **Financial**

##### **4.1 General Services**

The net projection for the year as at 31 January 2021 is a net underspend of (£0.974m) for the year.

##### **Housing Revenue Account**

The net projection for the year as at 31 January 2021 is a net underspend of (£3.473m) for the year.

#### **Human Resources**

- 4.2 None.

#### **Legal**

- 4.3 None.

#### **Equality/Socio-economic**

- 4.4 None.

#### **Environmental and Sustainability**

- 4.5 None.

#### **Key Priorities**

- 4.6 This report directly supports the Council Plan 2019 to 2024 by maximising resources and providing value for money to support financially sustainable delivery models.

#### **Community Wealth Building**

- 4.7 None.

## **5. Consultation**

- 5.1 Executive Directors have been consulted as part of the review of financial performance and have approved the projected variances contained in this report.

**Mark Boyd**  
**Head of Service (Finance)**

For further information please contact **David Forbes, Senior Manager (Strategic Business Partner)**, on **01294 324551**.

### **Background Papers**

Revenue Budget 2020/21: Financial Performance to 30 November 2020 - Cabinet – 26 January 2021

**CHIEF EXECUTIVES**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
<b>Financial &amp; Customer Services</b>					
FACS Directorate	36	46	10	28%	
Head of Service	133	133	-	0%	
Change Programme	239	239	-	0%	
Audit, Fraud, Safety & Insurance	552	557	5	1%	
Corporate Procurement	1,411	1,398	(13)	(1%)	
Financial Services	1,184	1,184	-	0%	
Revenues	1,885	2,363	478	25%	1
<b>Total for Financial &amp; Customer Services</b>	<b>5,440</b>	<b>5,920</b>	<b>480</b>	<b>9%</b>	
<b>People &amp; ICT</b>					
Head of Service	117	117	-	0%	
Employee Services	1,099	1,065	(34)	(3%)	
HR & Organisational Development	800	989	189	24%	2
ICT	5,062	4,878	(184)	(4%)	3
Business Support	1,134	1,024	(110)	(10%)	4
Customer Services	3,526	3,536	10	0%	
<b>Total for People &amp; ICT</b>	<b>11,738</b>	<b>11,609</b>	<b>(129)</b>	<b>(1%)</b>	
<b>Recovery &amp; Renewal</b>					
Head of Service	53	53	-	0%	
Transformation	649	620	(29)	(4%)	
<b>Total for Recovery &amp; Renewal</b>	<b>702</b>	<b>673</b>	<b>(29)</b>	<b>(0%)</b>	
<b>Democratic Services</b>					
Chief Executive	191	199	8	4%	
Head of Service	114	119	5	4%	
Legal & Licensing	553	664	111	20%	5
Policy, Performance & Elections	749	727	(22)	(3%)	
Communications	456	455	(1)	(0%)	
Civil Contingencies	61	61	-	0%	
Committee Services	362	371	9	2%	
Member Services	1,134	1,097	(37)	(3%)	
Information Governance	404	329	(75)	(19%)	6
<b>Total for Democratic Services</b>	<b>4,024</b>	<b>4,022</b>	<b>(2)</b>	<b>(0%)</b>	
<b>Growth &amp; Investment</b>					
Tourism	224	174	(50)	(22%)	7
<b>Total for Growth &amp; Investment</b>	<b>224</b>	<b>174</b>	<b>(50)</b>	<b>(0%)</b>	
<b>Totals</b>	<b>22,128</b>	<b>22,398</b>	<b>270</b>	<b>1%</b>	
Less Proposed Carry Forwards		122	122		
<b>Net Total</b>	<b>22,128</b>	<b>22,520</b>	<b>392</b>	<b>2%</b>	

Subjective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance
	£000	£000	£000	
Employee Costs	16,016	15,833	(183)	(1%)
Property Costs	147	147	-	0%
Supplies and Services	3,763	3,716	(47)	(1%)
Transport and Plant Costs	44	16	(28)	(64%)
Administration Costs	1,468	1,384	(84)	(6%)
Other Agencies & Bodies	2,370	2,219	(151)	(6%)
Transfer Payments	49,363	49,617	254	1%
Other Expenditure	200	203	3	2%
Capital Financing	-	-	-	-
Gross Expenditure	73,371	73,135	(236)	(0%)
Income	(51,243)	(50,737)	506	(1%)
<b>Net Expenditure</b>	<b>22,128</b>	<b>22,398</b>	<b>270</b>	<b>1%</b>

**CHIEF EXECUTIVES**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 1</b>			<b>Finance - Revenues</b>
			There is movement of (£0.096m) related to Housing Benefit Overpayments
395	(15)	-4%	Employee Costs - There is a projected underspend of £0.015m due to vacancy management
48,762	250	1%	Transfer Payments - There is a projected overspend of £0.250m due to expenditure for Rent Rebates/Allowances influenced by the funding from DWP and related to the COVID19 pandemic
(47,742)	243	-1%	Income - There is a projected underrecovery of £0.243m within Housing Benefit Overpayments due to limited debt recovery activity during the COVID19 pandemic
<b>478</b>			
<b>Note 2</b>			<b>People &amp; ICT - HR &amp; Organisational Development</b>
			There is a movement of £0.214m due to Occupational Health Recharges and Digitisation.
56	(22)	-39%	Admin Cost - There is a projected underspend of £0.022m due to training, postages and stationery.
(426)	211	-50%	Income - There is a projected under recovery of £0.211m due to course fees and occupational health recharges partially offset by underspends across services
<b>189</b>			
<b>Note 3</b>			<b>People &amp; ICT - ICT</b>
			There is movement of (£0.092m) due to vacancy management and WAN tariff reduction
2,910	(125)	-4%	Employee Costs - There is a projected underspend of £0.125m due to vacancy management
13	(10)	-75%	Transport Costs - There is a projected underspend of £0.010m due to staff fares/mileage
2,360	(47)	-2%	Supplies & Services - There is a projected underspend of £0.047m due to Wide Area Network tariff reductions £0.040m, Office consumables £0.005m and other minor variances £0.002m
	(2)		Other minor variances
			It is requested to earmark £0.042m in respect of Lagan upgrade costs
<b>(184)</b>			
<b>Note 4</b>			<b>People &amp; ICT - Business Support</b>
			There is a movement of (£0.007m) mainly due to vacancy management
1,296	(97)	-7%	Employee Costs - There is a projected underspend of £0.097m due to vacancy management
17	(7)	-42%	Admin Costs - There is a projected underspend of £0.007m due to staff training.
	(6)		Other minor variances
			It is requested to earmark £0.018m in respect of procurement of Landlord Portal and DHP online form module and a further £0.012m in respect of costs due regarding Occupational Health Digitisation
<b>(110)</b>			
<b>Note 5</b>			<b>Democratic Services - Legal &amp; Licensing</b>
			There is movement of (£0.058m) mainly due to licensing income
1,126	15	1%	Employee Costs - There is a projected overspend of £0.015m due to turnover
6	(5)	-89%	Transport Costs - There is a projected underspend of £0.005m due to staff mileage/fares
46	(9)	-20%	Admin Costs - There is a projected underspend of £0.009m due to postages £0.006m and membership fees £0.003m
(717)	109		Income - There is a projected under-recovery of £0.109m within Licensing Income due to implications from the COVID 19 pandemic
	1		Other minor variances
<b>111</b>			
<b>Note 6</b>			<b>Democratic Services - Information Governance</b>
			There is movement of (£0.011m) due to vacancy management
417	(75)	-18%	Employee Costs - There is a projected underspend of £0.075m due to vacancy management
<b>(75)</b>			
<b>Note 7</b>			<b>Growth &amp; Investment - Tourism</b>
			There is a movement of (£0.020m) due to anticipated spend on Tourism support no longer being required
343	(125)	-36%	Other Agencies & Bodies - there is a projected underspend of £0.125m due to postponement of events. £83k of this relates to SG Grant funding, which will be carried forward to 2021/22.
(209)	83	-39%	SG Making Waves funding, related spend delayed due to impact of COVID-19 - to be carried forward to fund events beyond March 2021.
	(8)		Other minor variances
			It is requested that the previous approval to earmark £0.050m in respect of the Council's share of funding towards the Making Waves festival, which has been postponed due to COVID-19 restrictions, is reinstated.
<b>(50)</b>			

**COMMUNITIES**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
Early Years Education	21,403	18,441	(2,962)	-13.8%	1
Primary Education	40,791	40,742	(49)	-0.1%	2
Secondary Education	51,496	51,297	(199)	-0.4%	3
Additional Support Needs	12,488	12,003	(485)	-3.9%	4
Education - Other	2,612	3,341	729	27.9%	5
Attainment Challenge	128	27	(101)	-78.9%	6
Pupil Equity Fund	4,712	4,650	(62)	-1.3%	7
Connected Communities	11,716	14,366	2,650	22.6%	8
<b>Net Total</b>	<b>145,346</b>	<b>144,867</b>	<b>(479)</b>	<b>-0.3%</b>	
Less Proposed Carry Forwards	-	1,701	1,701		
<b>Net Total</b>	<b>145,346</b>	<b>146,568</b>	<b>1,222</b>		

Subjective Summary	Annual Budget	Final Year End Outturn	Annual Variance Adverse or (Favourable)	% variance
	£000	£000	£000	
Employee Costs	120,833	119,879	(954)	-1%
Property Costs	485	552	67	14%
Supplies and Services	19,802	18,331	(1,471)	(7%)
Transport and Plant Costs	225	183	(42)	(19%)
Administration Costs	1,099	947	(152)	(14%)
Other Agencies & Bodies	14,560	16,113	1,553	11%
Transfer Payments	580	580	-	0%
Other Expenditure	19	19	-	
Capital Financing	75	75	-	0%
Gross Expenditure	157,678	156,679	(999)	-1%
Income	(12,332)	(11,812)	520	-4%
<b>Net Expenditure</b>	<b>145,346</b>	<b>144,867</b>	<b>(479)</b>	<b>0%</b>

**COMMUNITIES**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 1</b>			<b>Early Years Education</b>
			Movement: The underspend has decreased by £0.250m since P8. This is due to supplies & services costs of £0.150m related to the continued investment in IT. A further £0.100m in third party payments reflects the phased return from lockdown.
15,252	(800)	-5%	Employee costs: A projected underspend primarily due to vacancies and posts relating to the expansion programme that have not been fully implemented due to Covid-19.
1,702	(100)	-6%	Supplies and Services: A projected underspend in Educational supplies due to Covid-19
106	(40)	-38%	Admin costs: A projected underspend in staff training course fees due to Covid-19
4,519	(900)	-20%	Third Party Payments: A projected underspend in payment to private providers due to Covid-19. The level of private provision uptake has been significantly less than originally anticipated as part of the 1140 hours rollout. Private providers have however been fully supported during the lockdown period.
	(1,122)		Unallocated budget: The Government has recently relaxed the ring fencing arrangements of this funding which allows it to be used to offset other unexpected costs within the service. Budgets that have been allocated are in place to allow the service to meet existing commitments. The unallocated funding element is now fully declared and a revised implementation plan is under development for next year.
	(2,962)		
<b>Note 2</b>			<b>Primary Education</b>
			Movement : There has been no movement since P8
1,903	(28)	-1%	Supplies and Services : £0.028m underspend in PPP costs due to reduced RPI and utility costs.
146	(77)	-53%	Third Party Payments: no overtime required due to the schools being closed in relation to school lets
(56)	56	-100%	Income: due to the schools being closed there will be no school let income.
	(49)		
<b>Note 3</b>			<b>Secondary Education</b>
			Movement: There has been no material movement since P8.
12,365	(145)	-1%	Supplies and Services : £0.159m of this underspend relates to PPP costs due to reduced RPI and utility costs
204	(97)	-48%	Third Party Payments: no overtime required due to the schools being closed in relation to school lets
(65)	63	-97%	Income: due to the schools being closed there will be no school let income.
	(20)		Other minor movements across various budget lines
	(199)		
<b>Note 4</b>			<b>ASN</b>
			Movement: The underspend has increased by £0.063m since P8, mainly due to vacancy management (£0.123m) around the planned transition to Lockhart school partially offset by an increase in other local authority and day placement costs of £0.064m.
10,164	(313)	-3%	Employee costs: A projected underspend primarily due to vacancy management.
1,010	(179)	-18%	There is an underspend on external day placements as a result of the screening process currently in place. This enables the children to remain in mainstream establishments or in-authority ASN establishments.
355	127	36%	Other Local Authorities payments - the projections indicate an overspend due to additional NAC children being placed in other local authority establishments.
(352)	(117)	33%	Other Local Authorities income - other Local Authorities that choose to place children in NAC establishments. The projections indicate an over recovery due to an increase in demand.
	(3)		Other minor movements across various budget lines
	(485)		

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 5</b>			<b>Education Other</b>
			Movement: The overspend has decreased by £0.522m since P8 mostly due to a previous overspend on ICT costs (£0.260m) now being charged to the Attainment Challenge Grant as well as lower than anticipated employee cost projections, taking cognisance of Scottish Government funding, (£.200m).
3,302	753	23%	Employee costs: Projected variances continue to be managed within the context of the Covid-19 Education recovery Plan and available Scottish Government funding. Costs include Covid related retention payments to teaching and support staff. The variance also includes an overspend of £0.080m in the Music service due to unachieved savings offset by underspends within HQ employee costs of £0.087m
450	80	18%	Supplies and Services Costs : Included here are £0.059m of PPE costs as part of the Education re-start and recovery plan. Increased software licence costs of £0.045m offset by underspends across various budget lines amounting to £0.043m
291	(52)	-18%	Admin Costs - projected underspends due to Covid-19 across various budgets amounting to £0.052m
(3,174)	(47)		Income : PPP penalty deductions is estimated to exceed budget by £0.060m. PPP insurance rebate expected of £0.099m. Music charges are expected to under recover by £0.104m. Under recovery of access to work income of £0.008m.
	(5)		Other minor movements across various budget lines
<b>729</b>			
<b>Note 6</b>			<b>Attainment Challenge</b>
			Movement: The underspend has decreased by £0.099m since P8 due to ICT costs now being recharged to this grant from core budgets
5,918	(101)	-2%	Expected contribution towards the Education Recovery Plan. Government flexibility allows uncommitted budgets to be used to offset other unexpected costs within the service.
	(101)		
<b>Note 7</b>			<b>Pupil Equity Fund</b>
			Movement: There has been no movement
	(62)		Expected contribution towards the Education Recovery Plan. Government flexibility allows uncommitted budgets to be used to offset other unexpected costs within the service.
	(62)		
<b>Note 8</b>			<b>Connected Communities</b>
			Movement: There has been no material movement since P8.
7,000	(409)	-6%	Employee Costs: Projected underspends of £0.331m in Libraries/Community Facilities/Arts, which is mainly due to staff costs being reduced due to Covid-19 and staff being redeployed to Facilities Management. Further Projected underspend in Arran Outdoor of £0.099m mainly due to staff being redeployed to Facilities Management
261	66	25%	Property Costs: Projected overspends of £0.062m in Community Development for Covid-19 related expenditure on foodbank and packaging provision.
1,742	(159)	-9%	Supplies & Services: Underspends across all lines as expenditure has been reduced due to Covid-19
249	(48)	-19%	Admin Costs: Underspends across various budget lines as expenditure has been reduced due to Covid-19
5,248	2,641	50%	Third Party Payments: Anticipated increased subsidy support for NALL of £2.735m due to the impact of Covid-19 restrictions and to support the renewal programme within NALL. However this sector is still subject to severe volatility depending on government advice. £0.059m underspend in Elderly Grants and £0.030m in Community Grants not spent due to Covid-19 situation
-2,885	563	-20%	Income: Under recovery of £0.563m of which £0.280m is in Community Facilities, £0.169m in Arran Outdoor Centre, £0.054m in Libraries and £0.049m in Arts, all due to Covid-19
	(4)		Other minor movements across various budget lines
			It is requested to earmark £0.059m towards Elderly grants to allow ideas for spend on social isolation/digital participation type activities.
			It is also requested to earmark £0.030m towards Community Grants.
<b>2,650</b>			

**PLACE**  
**BUDGETARY CONTROL 2019/20**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
<b>Directorate and Support</b>	235	235	-	0%	
<b>Physical Environment</b>					
Head Of Physical Environment	114	114	-	0%	
Building Services	(2,549)	(1,034)	1,515	(59%)	1
Property Governance	-	-	-	0%	
Property Management & Investment	1,746	1,803	57	3%	2
Housing Assets & Investment	300	275	(25)	0%	
Property Maintenance	3,594	3,186	(408)	(11%)	3
Property Running Costs	5,132	4,618	(514)	(10%)	4
Energy and Sustainability	4,412	4,292	(120)	(3%)	5
Facilities Management	14,318	15,424	1,106	8%	6
Other Housing	3,723	2,847	(876)	(24%)	7
<b>Total for Physical Environment</b>	<b>30,790</b>	<b>31,525</b>	<b>735</b>	<b>2%</b>	
<b>Commercial Services</b>					
Head Of Commercial Services	199	199	-	0%	
Roads	6,870	6,962	92	1%	8
Streetscene	4,688	4,777	89	2%	9
Internal Transport	9,791	9,033	(758)	(8%)	10
Waste Resources	7,801	9,598	1,797	23%	11
<b>Total for Commercial Services</b>	<b>29,349</b>	<b>30,569</b>	<b>1,220</b>	<b>4%</b>	
<b>Economic Growth and Regeneration</b>					
Management	303	253	(50)	0%	12
Planning & Protective Services	1,572	1,468	(104)	(7%)	13
Economic Development	4,147	3,344	(803)	(19%)	14
<b>Total for Economic Growth and Regeneration</b>	<b>6,022</b>	<b>5,065</b>	<b>(957)</b>	<b>(16%)</b>	
<b>Net Total</b>	<b>66,396</b>	<b>67,394</b>	<b>998</b>	<b>2%</b>	
Transfer to Earmarked Reserves		2,633	2,633		
<b>Net Total</b>	<b>66,396</b>	<b>70,027</b>	<b>3,631</b>		

Subjective Summary	Annual Budget	Projected Year End Outturn	Annual Variance Adverse or (Favourable)	% variance
	£000	£000	£000	
Employee Costs	54,439	53,747	(692)	(1%)
Property Costs	21,559	21,021	(538)	(2%)
Supplies and Services	12,885	10,188	(2,697)	(21%)
Transport and Plant Costs	9,556	9,044	(512)	(5%)
Administration Costs	1,299	1,208	(91)	(7%)
Other Agencies & Bodies	18,409	18,379	(30)	(0%)
Transfer Payments	966	898	(68)	(7%)
Other Expenditure	438	886	448	102%
Capital Financing	-	-	-	
Gross Expenditure	119,551	115,371	(4,180)	(3%)
Income	(53,155)	(47,977)	5,178	(10%)
<b>Net Expenditure</b>	<b>66,396</b>	<b>67,394</b>	<b>998</b>	<b>2%</b>



**PLACE**  
**FINANCIAL PERFORMANCE 2018/19**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 1</b>			<b>Building Services</b>
			Movement - There has been a favourable movement of £0.674m since Period 8. This is primarily due to increased underspends in employee costs of £0.126m, £0.273m in supplies and services and £0.354m in Third Party Payments.
7,881	(150)	(2%)	Employee Costs: A projected underspend of £0.150m reflecting restrictions due to Covid-19.
4,595	(1,614)	(35%)	Supplies & Services: A projected underspend of £1.614m of which £1.584m relates to materials due to a reduced workload as a result of Covid-19.
291	(90)	(31%)	Transport Costs: A projected underspend of £0.090m.
2,841	(354)	(12%)	Third Party Payments: A projected overspend in Agency costs of £0.387m offset by an underspend of £0.741m in payments to contractors due to Covid-19.
(19,048)	3,709	(19%)	Income: There is a projected under recovery of income across various income streams due to Covid-19. This includes an estimated contribution from HRA to support the Repairs and Maintenance Service of £1.900m.
	14		Other minor movements
	1,515		
<b>Note 2</b>			<b>Property Management and Investment</b>
			Movement - There has been no movement since P8.
2,410	(103)	(4%)	Employee Costs: A projected underspend of £0.103m due to vacancy management.
(1,103)	130	(12%)	Income: There is a projected under-recovery of income totalling £0.130m mainly consisting of £0.119m under-achievement in factoring income is due to a delay in implementing the new charging policy and £0.009m in sales, fees and charge due to reduction in leases being agreed/renewed.
	30		Other minor movements
	57		
<b>Note 3</b>			<b>Property Maintenance</b>
			Movement - There has been a favourable movement of £0.169m since P8.
6,931	(419)	(6%)	Property Costs: Projected underspends of £0.419m due to planned works not taking place due to the Covid-19 situation, with projected overspend in Health & Safety budgets due to Annick car park repairs of £0.025m and underspends in infrastructure improvements and planned maintenance of £0.527m due to no-access issues offsetting overspends of £0.084m for property alterations/additional measurements due to Covid-19.
	11		Further work will be carried out throughout 2020/21 to determine any potential impact on future year programmes.
			Other minor movements
			It is proposed to earmark funds of £0.173m for Achnamara YPRU and The Meadows YPRU conversions (£0.025m) and Fergushill and Hazeldene demolition (£0.148m)
	(419)		
<b>Note 4</b>			<b>Property Running Costs</b>
			Movement - There has been a favourable movement of £0.031m since P8.
6,665	(680)	(10%)	Net Property Costs - There is a projected underspend of £0.680m which is due to underspends in NDR charges due to Retail, Hospitality and Leisure sector relief (£0.202m) and revaluations on various properties (£0.278m) along with delays in early years establishments (£0.138m). Refunded NDR due on Shewalton landfill and the former Garnock Academy sites amounted to £0.235m. Also the under-achievement of previously approved savings of £0.160m in relation to rationalisation of properties. A further £0.032m relates to shortfall in lease charges and underspends of £0.018m across various budget lines.
(1,742)	168	(10%)	Income : There is a projected under-recovery of income totalling £0.168m due to a reduction in rental income from commercial properties due to lease terminations and refunds/rent free periods granted mainly within Bridgegate Units (£0.148m) and service charges (£0.007m) due to Covid-19 and a shortfall of tenant's insurance income of £0.013m.
	(2)		Other minor movements
			It is proposed to earmark funds of £0.040m to cover additional costs for the CCTV system upgrade which will enhance security at various council buildings
	(514)		
<b>Note 5</b>			<b>Energy and Sustainability</b>
			Movement - There has been an unfavourable movement of £0.060m since P8. The previously reported Property cost underspend has been eliminated due to increased use of gas and electricity in buildings following Covid regulations: window ventilation guidance and requirement to keep windows open; and reduced buildings occupancy creating greater load on heating systems to reach required temperatures.
353	(68)	(19%)	Employee costs - A projected underspend of £0.068m due to vacancy management
182	(60)	(33%)	Third Party Payments - £0.060m underspend in payments to contractors due to delays and restrictions in place
	8		Other minor movements
	(120)		

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 6</b>			<b>Facilities Management</b>
			Movement - There is a favourable movement of £0.534m from period 8. This is primarily due to the now identified Cleaning Early Years anticipated underspend of £0.276m as the result of the delayed rollout of the 1140 hours expansion. In addition, vacant commercial catering posts are not being filled due to reduced activity leading to a saving of £0.112m. There is also an underspend in tools and equipment of £0.200m and a £0.046m favourable movement in school meals costs. Additional budget of £0.021m was also allocated to FM to cover the cost of hand sanitiser. This is offset by an adverse movement in commercial catering income of £0.150m as a result of the new lock-down restrictions.
12,614	(122)	(1%)	Employee Costs: There is an £0.658m underspend due to the reduction in the requirement for overtime during lock-down, utilising commercial catering staff in schools and not filling vacant commercial catering posts. There is also an underspend of £0.248m in Early Years Cleaning which is due to the delayed roll-out of the 1140 hours. These underspends are offset by an £0.363m overspend due to recharges from Building Services, HRA and Other Housing for the staff who helped with the Free School Meal Hubs and Communities Hub. There are £0.259m of savings related to the reorganisation of catering, and janitorial presence in schools, which are unachievable due to the ongoing Covid-19 response. These functions will remain under review with a view to achieving savings in the next year. An overspend of £0.118m is due to increased security at Trindlemoss and Kyle Road PPE store; this cost will be offset by additional income from HSCP. There is also an overspend of £0.031m which relates to paying of casual staff their historic average weekly hours during lock-down.
1,218	68	6%	Property Costs: Overspend is primarily in relation to purchasing cleaning materials in response to Covid-19. The majority of this cost relates to the cleaning of schools as part of the Education Recovery Plan.
4,762	(1,161)	(24%)	Supplies and services - Underspend of £0.564m in Early Years Catering due to the delayed rollout of the 1140 hours. In addition, there is a saving of £2.185m in food due to reduced commercial catering and school meals. There is also an underspend in tools, implement and kitchen equipment of £0.200m. This is offset by an overspend of £1.720m for the increase in food due to the Covid-19 response through Free School Meal Hubs, Community Hubs and meals for Key Worker's children. There are overspends of £0.059m for the vehicle charges for School Meal Hub and Community Hub deliveries.
(4,424)	2,320	(52%)	Income - There is a £2.452m under-recovery in commercial and school catering income due to the closure of schools and other buildings. This is offset against additional income of £0.118m from the HSCP for increased security at Trindlemoss and Kyle Road PPE.
1,106			
<b>Note 7</b>			<b>Other Housing</b>
			Movement - There has been a favourable movement of £0.047m since P8, which is mainly due to a decrease in Employee costs and Business Continuity expenditure
4,030	(344)	(9%)	Employee Costs - The projected underspend is due to vacancies across the service, including vacancies within the Housing First programme
1,768	533	30%	Property Costs - Budgets were based on 170 temporary accommodation units and there are currently 257 units in use in response to Covid-19. The additional units have resulted in increased rental charges, cleaning, maintenance, repairs and void rent loss. This is offset by the additional rental income generated
125	15	12%	Supplies and Services - The projected overspend is in relation to supplies and PPE required across the service in response to Covid-19
2,233	(112)	(5%)	Third Party Payments - £0.068m of the underspend relates to payments made to Cunninghame Housing Association, as the contract has not been renewed beyond January. A further £0.044m of the underspend relates to the vacant Health and Homeless nurse payments made to the NHS, these posts align to the work of the Rapid Rehousing Transition Plan
150	427	285%	Other Expenditure - £0.240m of the variance relates to Covid-19 expenditure, which has been offset by the additional income generated from the temporary accommodation units. A further £0.181m of the variance relates to an increase in bad debt provision
(4,704)	(1,393)	30%	Income - £1.353m of the projected over recovery of income relates to the increase in temporary accommodation units and a further £0.033m of the additional income is for the HRA contribution to CCTV, which is due to a review of charges to the HRA for the CCTV service
(2)			Other minor movements
			It is proposed to earmark £0.050m of this underspend to renovate the Ardrossan Hostel in the next financial year. This is in addition to the £0.500m approved to be earmarked for this purpose at P5
(876)			
<b>Note 8</b>			<b>Roads</b>
			Movement - There has been an adverse movement of £0.092m since P8, which is due to increased Winter Maintenance costs following recent exceptionally cold weather
3,861	(41)	(1%)	Employee Costs - Due to Covid-19, recruitment of various posts was deferred
2,143	93	4%	Supplies and Services - Overspend on coated roadstone and additional Winter Maintenance costs as a result of the recent exceptionally cold weather
200	(49)	(25%)	Admin Costs - Underspend on staff training and other costs due to Covid-19
1,726	159	9%	Third Party Payments - Overspend in Structures for emergency landslip repairs on Arran. Overspend in Network, as work due for completion in March 2020 was delayed into this financial year due to Covid-19. An intentional delay in recruitment during Covid-19 has also contributed to increased contractor costs. These overspends are offset in part by underspends in other budget lines across the service.
(1,125)	(62)	6%	Income - Over recovery of income in Network, mainly for work for other Council Services. Partly offset with under recovery of external income across the service, which can be attributed to Covid-19
(8)			Other Minor Movements
92			

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 9</b>			<b>Streetscene</b>
			Movement - There has been an adverse movement of £0.067m since P8. This is primarily due to an increase of £0.021m in employee costs as additional cover has been required for staff shielding and other Covid-19 absence. There is a further overspend of £0.033m in transport costs primarily due to an increase in skip hire. In addition, some income generating projects have been delayed. There is also an underspend of £0.029m in third party payments as Streetscene have been carrying out as much work in-house as possible.
6,426	72	1%	Employee Costs: As part of the response to the pandemic a significant number of Streetscene employees were redeployed to Waste Services to ensure uninterrupted operation of the domestic kerbside waste collection service. Overspend has increased slightly (£0.021m) due to additional staff required to undertake income generating work and provide cover for staff shielding and other Covid-19 absence. These overspends are partially offset by underspends due to reduced staff overtime during lock-down and a reduction in Streetscene activities e.g. reduced Garden Tidy Scheme and reduction in public events.
187	(50)	(27%)	Property Costs: £0.010m projected underspend in plants and planting due to reduced number of public events. £0.024m underspend in ground maintenance which relates to reactive works and a £0.022m underspend in street furniture purchases and repairs. This is offset against an overspend of £0.007m in washroom and cleaning supplies due to Covid-19 response.
129	71	55%	Transport Costs: Overspend of £0.015m for additional vehicle hire due to Covid-19 social distancing restrictions. In addition, there are overspends in skip hire of £0.036m, routine hire costs of £0.024m. This is offset by an underspend of £0.004m in ferry charges due to the travel restrictions.
400	34	9%	Supplies and Services: £0.020m of the overspend is a result of the projected running costs of the Ayrshire temporary mortuary facility in Prestwick and £0.006m of the overspend is Covid-19 expenditure on signage and electro-static cleaners with associated chemicals. In addition there is an overspend of £0.016m in materials which is offset by an underspend of £0.010m in employee clothing and uniforms.
141	(36)	(26%)	Third Party: Underspend in payment to contractors as Streetscene are carrying out as much work in-house as possible.
	(2)		Other minor movements.
	89		
<b>Note 10</b>			<b>Internal Transport</b>
			Movement - There has been a favourable movement of £0.088m since P8. This is mainly due to a projected increase in fuel underspend of £0.037m and further transport provision underspends of £0.045m.
4,317	(365)	(8%)	Transport Provision Costs - underspend due to Covid-19 and closure of schools. It was agreed that all current contracts would stand down and paid 75% of the contract value from April until the end of term in June 2020. Again, from mid January 2021 certain contracts were stood down and will be paid 75% until schools return, this is in line with the approach taken by most other local authorities.
1,718	(432)	(25%)	Fuel Costs - underspend due to Covid-19 and associated decrease in fuel usage and price.
472	77	16%	External Hires - overspend primarily due to external plant hire, including hire of an additional Roads Gully Wagon as part of drainage maintenance in response to wet weather.
1,133	(55)	(5%)	Repairs & Maintenance - underspend primarily due to temporary exemptions being applied due to the Covid-19 lockdown restrictions in place.
	17		Other minor movements
	(758)		
<b>Note 11</b>			<b>Waste Services</b>
			Movement - There has been no movement since P8.
4,624	470	10%	Employee Costs - Overspend of £0.470m, the majority of which is related to increased staffing costs in relation to delivery of the waste service during the pandemic as part of our planned Covid response to deliver an uninterrupted waste service. This has not changed since the prior reporting period
166	135	81%	Transport Costs- Overspend due to additional vehicles required to deal with the increased waste requirements during Covid-19
5,477	554	10%	Third Party Payments – Overspend in part due to Covid-19 (£0.393m). Waste arisings increased significantly due to people staying at home during lockdown. This has been off-set to a degree by savings in disposal costs arising from HWRC closures (underspend of £0.100m). The remaining overspend is a result of an ongoing downturn (pre-Covid) in the recycle market, increasing our processing costs
383	(68)	(18%)	Supplies & Services - Underspend in Leachate & Trade effluent £0.038m and materials £0.032m
(3,040)	720	(24%)	Income - Due to Covid-19 there is an under-recovery of income including Commercial Waste (£0.451m) and Special Uplifts (£0.062m) as part of our strategy to temporarily waive the uplift charge and increase capacity earlier in the year to mitigate the impact of HWRC closures. A further £0.180m of lost income can be attributed to reduced gas extraction and a reduction in skip hire.
	(14)		Other Minor Movements
	1,797		

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 12</b>			<b>Economic Development and Regeneration - Management</b>
			Movement - There has been a favourable movement of £0.017m since P8. This is an underspend in the marketing budget £0.005m and a number of smaller under spends in administration costs totalling £0.012m
83	(38)	(46%)	Third Party Payments - Underspend due to timing of planned research £0.033m and marketing £0.005m
	(12)		Other Minor Movements
	(50)		
<b>Note 13</b>			<b>Planning and Protective Services</b>
			Movement - There has been an adverse movement of £0.112m since P8. This is mostly due to reduced building warrant income £0.087m and planning fee income £0.068m offset by underspends in travel and training £0.022m and contractor spend £0.016m
2,433	(205)	(8%)	Employee Costs - Underspends due to vacancy management in Planning £0.023m and Protective Services £0.184m
44	(30)	(68%)	Transport Costs - Underspend of £0.030m due to reduced travel due to restrictions
163	(37)	(23%)	Third Party Payments - Underspend due to timing of planned preparatory work for LDP3 of £0.037m
(1,325)	180	(14%)	Income - Under recovery in Building Warrant Income £0.087m, Planning Fee Income £0.068m and pest control £0.030m
	(12)		Other Minor Movements
	(104)		
<b>Note 14</b>			<b>Economic Development</b>
			Movement - There has been a favourable movement of £0.048m in Business Growth, primarily in employee costs - £0.008m of the underspend is due to vacancy management and £0.037m of the underspend is due to the delay in recruiting for the Community Wealth Building post.
3,674	(169)	(5%)	Employee costs - an underspend of £0.090m in Employability and Skills due to the Skills for Life programme not re-starting. This is an office based programme and therefore it has not been able to commence in October due to the Covid-19 restrictions. There is a further £0.034m underspend in Employability and Skills due to the delay in recruiting for the Community Wealth Building post, as such the employee contract now spans over 20/21 and 21/22. Within Business Growth there is an underspend of £0.045m which includes £0.008m underspend due to vacancy management and £0.037m due to the delay in recruiting for the Community Wealth Building post.
0	(625)		Income - Final net receipt for BONA - £0.645m. This is offset by an under-recovery of grant income of £0.020m in Employability and Skills due to the Skills for Life Programme not re-starting in October due to Covid-19 restrictions.
	(9)		Other Minor Movements
			It is proposed to earmark the Business Growth Community Wealth Building employee underspend of £0.037m as there was a delay in recruiting for the post so the contract now spans over 20/21 and 21/22.
			It is also proposed to earmark £0.117m towards the anticipated costs for the Lochshore Development.
	(803)		

**OTHER CORPORATE ITEMS**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
Strathclyde Passenger Transport	2,300	2,222	(78)	-3%	1
SPT Concessionary Fares	294	285	(9)	-3%	
Ayrshire Joint Valuation Board	824	824	-	0%	
<b>Other Corporate Costs</b>					
Pension Costs	1,896	1,855	(41)	(2%)	2
Central Telephones	86	86	-	0%	
Other Corporate Items (incl Transformation Costs, Bad Debt Provision, External Audit fees and other centrally held funding.)	15,076	7,300	(7,776)	(52%)	
Insurance Account	19	19	-	0%	
	20,495	12,591	(7,904)	(39%)	
Less Proposed Carry Forwards		750	750		
<b>Net Total</b>	<b>20,495</b>	<b>13,341</b>	<b>(7,154)</b>	<b>(35%)</b>	

**OTHER CORPORATE ITEMS**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Budget £000	Projected Variance £000	Variance as % of budget	Section
<b>Note 1</b>			<b>Other Corporate Items</b>
			Movement - There has been an adverse movement of £0.055m since P8. This is primarily related to additional underspends in relation to Joint Board requisitions, (£0.087m), centrally held pension contributions and utility cost budgets, (£0.343m), and additional Scottish Government funding in relation to Covid-19, (£0.300m), partially offset by a change to a previously reported underspend in relation to Scottish Welfare Fund funding, £0.785m, following a review of SWF guidance.
2,300	(78)	-3%	An underspend of £0.078m is projected in relation to requisition payments to Strathclyde Partnersip for Transport.
15,076	(7,776)	-52%	An underspend of £7.776m is projected. This is primarily in relation to additional Scottish Government non-specific Covid-19 funding, which partially offsets the additional expenditure and reduced income reported across other services, £6.640m, and centrally held payroll and utility pressure budgets which are not expected to be drawn down during 2020/21, £1.136m.
	(50)		Other minor variances
	<b>(7,904)</b>		

**MISCELLANEOUS ITEMS**  
**BUDGETARY CONTROL 2020/21**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% variance	Note No
	£000	£000	£000		
Financing Charges	13,637	13,637	-	-	
Contribution to Loans Fund Reserve	3,648	3,648	-	-	
Scottish Government Funding	(308,631)	(308,631)	-	-	
Council Tax	(59,447)	(58,512)	935	(2%)	1
Use of Earmarked Funds	(1,802)	(1,802)	-	-	
Net Total	(352,595)	(351,660)	935	(0%)	

**Note 1 Council Tax**

Income from Council Tax is forecasting to under recover by £0.935m. This is primarily related to additional provision for bad debts due to the impact on the debt recovery position and additional Council Tax Replacement expenditure.

**HOUSING REVENUE ACCOUNT**  
**BUDGETARY CONTROL 2019/20**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£	£	£		
Employee Costs	4,818	4,685	(133)	(3%)	1
Property Costs					
Responsive Repairs	4,829	3,792	(1,037)	(21%)	
Void Repairs	3,338	2,282	(1,056)	(32%)	
Planned and Cyclical Maintenance	5,862	3,966	(1,896)	(32%)	
Aids and Adaptions	1,571	1,109	(462)	(29%)	
Other property costs	3,327	5,201	1,874	56%	
Total for Property Costs	18,927	16,350	(2,577)		2
Supplies & Services	269	212	(57)	(21%)	
Transport Costs	26	10	(16)	(62%)	
Administration Costs	1,856	1,863	7	0%	3
Third Party Payments	2,453	2,398	(55)	(2%)	
Transfer Payments	390	4	(386)	(99%)	4
Other Expenditure	455	1,152	697	153%	5
Capital Financing Costs	21,369	20,260	(1,109)	(5%)	6
Gross Expenditure	50,563	46,934	(3,629)	(7%)	
Income					
Council House Rents	(49,601)	(49,381)	220	(0%)	
Other Rents	(315)	(315)	-	0%	
Recharges	(377)	(505)	(128)	34%	
Other Income	(160)	(96)	64	(40%)	
Transfer from HRA Reserves	(110)	(110)	-	0%	
Total Income	(50,563)	(50,407)	156	(0%)	7
Net Expenditure	-	(3,473)	(3,473)		



**HRA**  
**BUDGETARY CONTROL 2019/20**

**REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021**

Budget £000	Variance £000	Variance as % of budget	Section
<b>Note 1</b>			<b>Employee Costs</b>
			Movement - there is a favourable movement of £0.032m since Period 8.
4,818	(133)	-3%	A projected underspend in employee costs of £0.133m due to vacancies and posts being filled later than originally anticipated.
(133)			
<b>Note 2</b>			<b>Property Costs</b>
			Movement - there is a favourable movement of £0.195m in projected property costs since Period 8. This is primarily due to an increase in projected spend within Planned and Cyclical Maintenance of £0.204m offset by a reduction in Responsive Repairs of £0.263m, Void Repairs £0.069 and Aids & Adaptations of £0.089m.
18,927	(2,577)	-14%	There is a projected underspend of £2.577m which is primarily due to £1.037m in Responsive Repairs, £1.056m in Void Repairs and £1.896m in Planned and Cyclical Maintenance. A further underspend of £0.462m is expected for Aids & Adaptations - this is due to fewer requests from the HSCP for adaptations, further impacted by Covid-19. Included is a £1.900m contribution towards the Repairs and Maintenance Service. This payment reflects some of the fixed costs incurred by Building services during the Covid-19 downtime earlier in the year.
(2,577)			
<b>Note 3</b>			<b>Administration Costs</b>
			There has been a favourable movement of £0.024m since Period 8
1,855	7	0%	A projected overspend of £0.210m as a result of a change in the way Central Support costs are allocated. This change was agreed after the budget was set. This is offset by a reduction in legal fees of £0.130m and printing and postages of £0.075m.
7			
<b>Note 4</b>			<b>Transfer Payments</b>
			There has been a favourable movement of £0.026m since Period 8
390	(386)	-99%	The underspend relates to the reduction in payment of disturbance allowances as a result of Covid-19. This is due to a reduction in the number of repairs which can be carried out this year. This is delayed expenditure and will be incurred in future years.
(386)			
<b>Note 5</b>			<b>Other Expenditure</b>
			There has been a favourable movement of £0.242m since Period 8. This is due to a reduction in the provision for bad debts.
455	697	153%	An overspend of £0.697m relates to an increase in the provision of bad debts largely due to Covid-19.
697			
<b>Note 6</b>			<b>Capital Financing</b>
			There has been a favourable movement of £0.056m since Period 8.
9,902	(1,109)	-11%	Loan Charges - There is an underspend in capital financing costs of £1.109m. This is due to the reduced levels of expenditure currently being experienced in the HRA Capital budget
(1,109)			
<b>Note 7</b>			<b>Income</b>
			There has been an adverse movement of £0.067m since Period 8.
(50,453)	156	0%	A projected shortfall in Council House Rents partially offset by an over recovery in other income.
156			

HRA reserves and balances	B/fwd from 2019/20	Transfer to / from Reserves	Use of Earmarked sums	Earmarking of in year surplus	Funding of Capital Projects	Balance at 31/03/20
	£m	£m	£m	£m	£m	£m
Council House Building Fund	6.372	-	-	-	(1.227)	5.145
Welfare Reform	1.500	-	-	-	-	1.500
Contingency Balance	1.500	-	-	-	-	1.500
Infrastructure Improvements	0.305	-	-	-	-	0.305
Major Refurbishment Works	0.052	-	-	-	-	0.052
Aids and Adaptations	0.058	-	-	-	-	0.058
Sheltered Housing Works	0.110	-	-	-	-	0.110
Additional CFCR	1.000	-	-	-	(1.000)	-
Sustainability Fund	-	-	-	3.204	-	3.204
Cyclical Planned Maintenance	-	-	-	0.269	-	0.269
	<b>10.897</b>	<b>-</b>	<b>-</b>	<b>3.473</b>	<b>(2.227)</b>	<b>12.143</b>



## Integration Joint Board 18 March 2021

<b>Subject:</b>	<b>2020-21 – Month 10 Financial Performance</b>
<b>Purpose:</b>	To provide an overview of the IJB's financial performance as at Period 10 including an update on the estimated financial impact of the Covid-19 response.
<b>Recommendation:</b>	<p>It is recommended that the IJB:</p> <ul style="list-style-type: none"> <li>(a) notes the overall integrated financial performance report for the financial year 2020-21 and the overall projected year-end underspend of £3.497m at period 10 (following Covid-19 funding);</li> <li>(b) note the further funding received during 2020-21 to be earmarked in line with the purposes of the funding allocations;</li> <li>(c) notes the updated estimated costs of the Covid mobilisation plan of £10.211m, including savings delays, and the full funding received; and</li> <li>(d) note the remaining financial risks for 2020-21, including the impact of remaining Covid-19 estimates and costs.</li> </ul>

<b>Glossary of Terms</b>	
NHS AA	NHS Ayrshire and Arran
HSCP	Health and Social Care Partnership
MH	Mental Health
CAMHS	Child & Adolescent Mental Health Services
RAG	Red, Amber, Green
UNPACS	UNPACS, (UNPlanned Activities) – Extra Contractual Referrals
NRAC	NHS Resource Allocation Committee
GAE	Grant Aided Expenditure
PAC	Performance and Audit Committee

<b>1.</b>	<b>EXECUTIVE SUMMARY</b>
1.1	The report provides an overview of the financial position for the partnership and outlines the projected year-end outturn position informed by the projected expenditure and income commitments, these have been prepared in conjunction with relevant budget holders and services. It should be noted that although this report refers to the position at the January period end that further work is undertaken following the month end to finalise projections, therefore the projected outturn position is as current and up to date as can practicably be reported.

1.2	<p>The projected outturn, before the impact of Covid-19, is a year-end underspend of £3.497m for 2020-21 which is a favourable movement of £2.252m. This movement consists of £1.467m relating to Covid savings delays being funded alongside a favourable movement in core service projections of £0.785m. This is the position following the full funding announcement for Covid-19 which totals £10.2m for 2020-21, in previous periods it had been prudently assumed in projections that delays in savings delivery may not be funded.</p> <p>The position has been adjusted to reflect the potential impact of Lead Partnership services. In the absence of any alternative risk sharing agreement for lead partnership services an NRAC share of the projected position has been assumed as this would be in line with the allocation in previous years.</p>																								
1.3	<p>From the core projections, overall, the main areas of pressure are learning disability care packages, looked after children and adult in-patients within the lead partnership. However, there has been significant progress to reduce the pressures in these areas. The financial position demonstrates that the work started before the pandemic to ensure the IJB moved into the new financial year in a financially sustainable position has not been reversed by the Covid-19 response. There is confidence that this position can be sustained until the financial year end, with all Covid-19 costs fully funded, therefore the IJB will underspend and repay £1.5m of the debt to North Ayrshire Council as planned.</p> <p>The main areas of movement from month 10 are:</p> <ul style="list-style-type: none"><li>a) Funding of the unachieved savings £1.467m</li><li>b) Over recovery of social care turnover £0.300m</li><li>c) Primary Care – underspend in general medical services £0.143m</li><li>d) Looked After Children – reduction in the overspend of £0.172m due to children’s winter grant funding.</li></ul>																								
1.4	<p>There has been further additional funding allocated to IJBs from the Scottish Government during 2020-21 for use in future years, there is an expectation that IJBs will carry forward these funds in reserves. This additional funding relates to:</p> <table><tr><td></td><td><b>National Amount £m</b></td><td><b>North Share £m</b></td></tr><tr><td>Further Integration Authority Support</td><td>100.0</td><td>2.840</td></tr><tr><td>Adult Social Care Winter Plan</td><td>40.0</td><td>1.238</td></tr><tr><td>Community Living Change Funding</td><td>20.0</td><td>0.513</td></tr><tr><td>Primary Care Improvement Fund</td><td>38.2</td><td>0.657</td></tr><tr><td>Action 15</td><td>11.2</td><td>0.433</td></tr><tr><td>ADP</td><td>8.1</td><td>0.131</td></tr><tr><td><b>TOTAL</b></td><td><b>217.5</b></td><td><b>5.812</b></td></tr></table> <p>It is anticipated that the full underspend will be carried forward for use in 2021-22 and held as earmarked reserves in line with the allocated purpose.</p>		<b>National Amount £m</b>	<b>North Share £m</b>	Further Integration Authority Support	100.0	2.840	Adult Social Care Winter Plan	40.0	1.238	Community Living Change Funding	20.0	0.513	Primary Care Improvement Fund	38.2	0.657	Action 15	11.2	0.433	ADP	8.1	0.131	<b>TOTAL</b>	<b>217.5</b>	<b>5.812</b>
	<b>National Amount £m</b>	<b>North Share £m</b>																							
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ADP	8.1	0.131																							
<b>TOTAL</b>	<b>217.5</b>	<b>5.812</b>																							
1.5	<p>The next monitoring report for the IJB will be presented in June when the final year-end outturn position, including final unaudited reserve balances, will be reported. This report will also fully allocate the £10.2m of Covid-19 funding to the appropriate service areas, reflecting the final true outturn position for each excluding the Covid impacts.</p>																								

2.	<b>CURRENT POSITION</b>																																				
2.1	<p>The report includes an overview of the financial position including commitments against the available resource, explanations for the main budget variances, an update on progress in terms of savings delivery and plans to work towards financial balance.</p> <p>The report also includes detail of the estimated costs and potential financial impact of the Covid-19 response.</p>																																				
	<b>FINANCIAL PERFORMANCE – AT PERIOD 10</b>																																				
2.2	<p>At period 10 against the full-year budget of £261.390m there is a projected year-end underspend of £3.497m (1.3%). The Integration Scheme outlines that there is an expectation that the IJB takes account of the totality of resources available to balance the budget in year. Following this approach, an integrated view of the financial position should be taken, however it is useful to note that this overall position consists of a projected underspend of £2.076m in social care services and a projected underspend of £1.421m in health services. The graph below illustrates the continued improvement in the financial projection for 2020-21.</p> <div><p>Movement in Projected Outturn</p><table><thead><tr><th>Month</th><th>Council</th><th>Health</th><th>Total</th></tr></thead><tbody><tr><td>June</td><td>800</td><td>-800</td><td>0</td></tr><tr><td>July</td><td>600</td><td>-600</td><td>100</td></tr><tr><td>Aug</td><td>900</td><td>-1,200</td><td>-500</td></tr><tr><td>Sept</td><td>900</td><td>-1,200</td><td>-500</td></tr><tr><td>Oct</td><td>400</td><td>-1,100</td><td>-1,000</td></tr><tr><td>Nov</td><td>100</td><td>-1,100</td><td>-1,000</td></tr><tr><td>Dec</td><td>0</td><td>-1,100</td><td>-1,100</td></tr><tr><td>Jan</td><td>-2,000</td><td>-1,400</td><td>-3,500</td></tr></tbody></table></div> <p>This graph illustrates that throughout the financial year the IJB projected position has been balanced moving to an underspend position from September onwards, despite core projections through the year assuming that savings delays would not be funded. This demonstrates the continued focus on the financial position, tight financial controls, planned progress with savings delivery in many areas, and the focus on ensuring that the pandemic impacts were captured and claimed appropriately.</p> <p>Appendix A provides the financial overview of the partnership position. The sections that follow outline the significant variances in service expenditure compared to the approved budgets with detailed analysis provided in Appendix B.</p>	Month	Council	Health	Total	June	800	-800	0	July	600	-600	100	Aug	900	-1,200	-500	Sept	900	-1,200	-500	Oct	400	-1,100	-1,000	Nov	100	-1,100	-1,000	Dec	0	-1,100	-1,100	Jan	-2,000	-1,400	-3,500
Month	Council	Health	Total																																		
June	800	-800	0																																		
July	600	-600	100																																		
Aug	900	-1,200	-500																																		
Sept	900	-1,200	-500																																		
Oct	400	-1,100	-1,000																																		
Nov	100	-1,100	-1,000																																		
Dec	0	-1,100	-1,100																																		
Jan	-2,000	-1,400	-3,500																																		

2.3	<b>Health and Community Care Services</b>
	<p>Against the full-year budget of £69.300m there is an underspend of £0.965m (1.4%) which is an adverse movement of £0.106m. The main variances are:</p> <ul style="list-style-type: none"> <li>a) Care home placements including respite placements (net position after service user contributions and charging order income) are underspent by £0.897m (favourable movement of £0.187m). The care home budget moved into a sustainable position towards the end of 2019-20 and the opening position for the budget for 2020-21 was expected to be an underspend position as at that time we set the budget at a level to fund 810 places and we were funding 782. The occupancy in care homes has fallen further during 2020-21 and as at 31<sup>st</sup> January we were funding 738 placements. Therefore, there are significant vacancies in care homes, the projected underspend includes a steady net increase of 10 placements per month until the year-end. The level of income recovered from charging orders has decreased which reduces the overall underspend. This is due to delays with house sales during the pandemic.</li> <li>b) Independent Living Services are overspent by £0.222m (favourable movement £0.032m) which is due to an overspend on physical disability care packages within the community and direct payments. There will be further work undertaken with the implementation of the Adult Community Support framework which will present additional opportunities for reviews and will ensure payment only for the actual hours of care delivered. The roll out of the CM2000 system for Adult services will assist in targeting the reviews, the system was implemented in February 2021.</li> <li>c) Care at home are reporting a balanced position, whilst there is a projected overspend on the budget due to additional capacity for Covid this remains in line with the costs included in the Covid funding plan and the additional monies received for winter capacity. Bank staff are being offered contracts, the service are recruiting additional staff for the in-house service and also engaging with new and existing providers for additional commissioned services. The capacity for care at home will continue to grow as we move into the new financial year to meet the increase in demand for the service, this will be part of the Covid funding requirements and our longer term ambition to shift the balance of care as part of the budget for 2021-22.</li> <li>d) Aids and adaptations projected overspend of £0.026m (£0.071m adverse movement). There have been significant delays with carrying out assessments and providing equipment and adaptations during lock down, but activity levels have increased in the latter part of the year. The service are actively recruiting temporary staff to re-mobilise these services and address the waits for assessment and delivery of equipment and adaptations.</li> <li>e) Carers Act is projected to underspend by £0.510m (£0.067m favourable movement) based on the currently committed spend. This projected position assumes there will be carers' support plans undertaken and a level of demand/services identified from these plans to be delivered later in the year. The service plan to undertake positive promotion of the services available to carers and we are currently reviewing the process for a carers assessment to make this more accessible to individuals requiring support.</li> </ul>

2.4	<b>Mental Health Services</b>
	<p>Against the full-year budget of £78.608m there is a projected overspend of £0.308m (0.4%) which is a favourable movement of £0.012m. The main variances are:</p> <p>a) Learning Disabilities are projected to overspend by £1.662m (adverse movement of £0.011m), included within this is £1.089m (£0.063m adverse movement) community care packages and £0.318m for residential placements (£0.066m favourable movement). 2020-21 savings relating to the implementation of the Adult Community Support Contract are delayed as the full implementation of the CM2000 system has been postponed as the focus for providers has been on the response to COVID-19. This has been implemented in February 2021.</p> <p>Community Learning Disability Care packages are proving to be one of the most challenging areas to address overspends. The current projection assumes the current level of commissioned support will continue for the year, there are opportunities to reduce this commitment as a significant number of these care packages were reduced or suspended during lock down, these are being reviewed as and when services are re-started to ensure support is re-started at the appropriate level, this will support with reducing recurring overspends in this area.</p> <p>b) Community Mental Health services are projected to underspend by £0.433m (£0.035m favourable movement) mainly due to reclaimed direct payments. There has been a reduction in the number of care packages since the start of the year and there have been some temporary reductions to care packages during lock-down, currently these are assumed to be temporary reductions, these will also be reviewed when brought back online.</p> <p>c) The Lead Partnership for Mental Health has an overall projected underspend of £0.930m (adverse movement of £0.016m) which consists of:</p> <ul style="list-style-type: none"> <li>• A projected overspend in Adult Inpatients of £0.778m (£0.050m adverse movement). The overspend is partly due to the delay in closing the Lochranza ward on the Ailsa site. The ward closed during August 2020 but there remain staff to be re-deployed, the overspend may reduce if alternatives can be identified for displaced staff sooner. There is also a higher use of supplementary staffing due to enhanced observations.</li> <li>• Elderly Inpatients - a projected underspend of £0.140m (£0.040m favourable movement) in Elderly Inpatients due to the completion of the work to reconfigure the Elderly Mental wards, this represents the part-year saving. The workforce tool for the wards has been rerun to determine the final staffing which will require to be considered alongside the remaining staff on re-deployment. Consideration of the savings for 2021-22 will be taken forward with East and South HSCP colleagues in relation to any recurring resource release or reinvestment.</li> <li>• UNPACS is projected to overspend by £0.320m (£0.190m adverse movement) based on current placements. The adverse movement is due to an increased charge for Rowanbank under the service level agreement with Glasgow Health Board.</li> <li>• A projected underspend in MH Pharmacy of £0.220m (no movement) due to continued lower substitute prescribing costs.</li> <li>• The turnover target for vacancy savings for the Lead Partnership is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over-</li> </ul>

recovery of the vacancy savings target of £1.348m in 2020-21, further information is included in the table below:

Vacancy Savings Target	(£0.400m)
Projected to March 2021	£1.748m
Over/(Under) Achievement	£1.348m

The current projection to the year-end is informed by the recruitment plans and the confidence in recruitment success and realistic timescales for filling individual vacancies.

The main areas contributing to this position are noted below:

- Adult Community Health services £0.205m
- Addictions £0.035m
- CAMHS £0.215m
- Mental Health Admin £0.330m
- Psychiatry £0.410m
- Psychology £0.433m
- Associate Nurse Director £0.120m

d) National Trauma Network – funding has been awarded for this development, but it is unlikely that it will be fully spent. We have approval to carry forward any underspend into 2021-22 and will earmark any underspend at the year end, therefore this is not included in the in-year projections.

## 2.5 **Children Services & Criminal Justice**

Against the full-year budget of £35.841m there is a projected overspend of £0.062m (0.2%) which is a favourable movement of £0.304m. The main variances are:

a) Looked After and Accommodated Children are projected to overspend by £0.490m (favourable movement of £0.172m). The main areas within this are noted below:

- Children's residential placements are projected to overspend by £0.820m (adverse movement of £0.084m). At period 10 there are 17 placements including 1 secure placement with confirmed plans to reduce this by 1 by mid-February and an assumption that there will be no further placements during the year. Budget plans for 2020-21 were based on starting the year with 18, reducing to 14 by the end of Q1 and to 10 places by the end of Q2 and for the remainder of the year. Progress with plans to move children from residential placements have been impacted by Covid-19 as there has been an impact on Children's Hearings and this has limited the availability of tenancies. Children's services are working towards further improving the position as we move through the year as starting the 2021-22 financial year with 16 placements will impact on the savings planned for next year.
- Fostering placements are projected to overspend by £0.074m (£0.019m adverse movement) based on the budget for 129 places and 132 actual placements since the start of the year. The fostering service is an area we are trying to grow, and a recruitment campaign was undertaken early in 2020-21 to attract more in-house

foster carers to limit the ongoing requirement for external foster placements. There are a number of additional fostering placements attributed to Covid-19 which are out with these numbers as the costs have been included on the Covid-19 mobilisation plan. Respite foster placements is projected to underspend by £0.076m (£0.001m favourable movement) as placements have not taken place due to Covid-19 restrictions.

- Kinship placements are projected to underspend by £0.128m (adverse movement of £0.045m) based on the budget for 370 places and 337 actual placements since the start of the year. The adverse movement is due to the actual cost of recent placements being used following the completion of the assessment process rather than estimated costs.
- b) Children with disabilities – residential placements are projected to overspend by £0.023m (£0.089m favourable movement due to an allocation from the children's winter funds). Community packages, including direct payments are projected to underspend by £0.118m (£0.018m favourable movement).
- c) Respite is projected to underspend by £0.119m (£0.022m favourable movement) due to respite being impacted due to COVID.
- d) Transport costs – projected underspend of £0.122m (favourable movement of £0.010m) due to reduced mileage costs.

## 2.6 Turnover/Vacancy Savings

As highlighted at the end of last year the payroll turnover target was to be centralised for future years as the approach in previous years left some service areas with unachievable targets whilst other areas were able to overachieve, it was agreed that a more transparent approach would be to manage the payroll turnover and vacancy savings centrally. This approach has been adopted for 2020-21, this has helped to de-clutter the financial report and to make it more transparent re the overall turnover target and the progress towards achieving this across the partnership.

The turnover target for the North Lead Partnership for Mental Health services is detailed within the Lead Partnership information at section 2.4.

The turnover targets and projected achievement for the financial year for Health and Social Care services out with the Lead Partnership is noted below:

	<b>Social Care</b>	<b>Health Services</b>
Vacancy Savings Target	*(1.957m)	(0.645m)
Projected to March 2021	2.257m	1.044m
<b>Over/(Under) Achievement</b>	<b>0.300m</b>	<b>0.399m</b>

(\*the target for social care services has been increased on a non-recurring basis for 2020-21 only by £0.110m to offset the saving for the roll out of Multi-Disciplinary Teams, as no permanent reductions to the structure can be identified at this time but will be by the service from 2021-22 onwards)

The position in the table above reflects the assumption in the current financial projections. For social care there have been significant vacancy savings to period 10 due to delays with recruitment and a total of £1.989m has been achieved to date. It is



anticipated that the level of vacancies will continue at this rate to the financial year-end, the full annual target is expected to be exceeded by £0.300m (favourable movement of £0.300m shown in management and support services).

The Health vacancy projection to the year-end is informed by the recruitment plans and confidence in recruitment to posts for the remainder of the year.

The main areas contributing to the health and social care vacancy savings are spread across a wide range of services with vacancy savings being achieved in most areas, the most notable in terms of value being social worker posts (across all services), the Community Mental Health Teams and Allied Health Professionals. There have been no intentional plans during the pandemic to pause or delay recruitment and services have actively continued to recruit, in some areas this has proven difficult to fill posts.

## 2.7 Savings Progress

a) The approved 2020-21 budget included £3.861m of savings.

RAG Status	Position at Budget Approval £m	Position at Period 10 £m
Red	-	0.274
Amber	2.801	1.801
Green	1.060	1.786
<b>TOTAL</b>	<b>3.861</b>	<b>3.861</b>

b) The main areas to note are:

- i) Red savings of £0.274m relating to reducing LD sleepovers and the review of Adoption Allowances, both of which have been impacted by Covid-19;
- ii) Whilst all savings remain on the plan to be delivered there are delays with some savings with delays in implementation due to Covid-19, for example the implementation of the Adult Community Support Framework as the introduction of the CM2000 system was delayed as providers were focussing on COVID related service and staffing issues and further internal implementation work is required;
- iii) The confidence with some savings has increased since the budget was set due to the progress made towards the end of 2019-20, for example with freeing up additional capacity for Care at Home services by reducing care home placements.

Appendix C provides an overview of the savings plan, this highlights that during 2020-21 it is anticipated that a total of £2.394m of savings will be delivered in-year, with £1.467m of savings potentially delayed or reduced mainly due to Covid-19. During the year the unachieved savings have been reflected in the overall projected outturn position as there was less confidence that the impact of savings delays would be compensated with additional funding. The delays were included in the mobilisation plan return to the Scottish Government and funding has been awarded. This will be coded to the relevant budgets at the yearend as part of the overall Covid-19 funding allocation.

	<p>The Transformation Board is in place to provide oversight and governance to the programme of service change. A focus of the Board is to ensure plans are in place to deliver savings and service change, with a solution focussed approach to bringing programmes back on track. Whilst some of our plans were put on hold due to Covid, the transformation plans are being re-mobilised at pace to ensure we taken any opportunities to join up the re-design services as they come back online. The Transformation Board re-started in July and there will be a concerted effort to ensure the maximum savings delivery can be achieved in-year, to assist with the current year position and to ensure there is no recurring impact moving into 2021-22.</p>
2.8	<p><b>Budget Changes</b></p> <p>The Integration Scheme states that <i>“either party may increase it’s in year payment to the Integration Joint Board. Neither party may reduce the payment in-year to the Integration Joint Board nor Services managed on a Lead Partnership basis....without the express consent of the Integration Joint Board”</i>.</p> <p>Appendix D highlights the movement in the overall budget position for the partnership following the initial approved budget.</p> <p><b>Reductions Requiring Approval:</b></p> <p>The specific reductions the IJB are required to approve are:</p> <ol style="list-style-type: none"> <li>1) Uplift shortfall £0.114m – this is a budget correction</li> <li>2) District nursing £0.005m – funding adjustment</li> <li>3) Resource transfer £0.046m - to South HSCP re Iona &amp; Lewis Wards</li> </ol> <p>It is recommended that the IJB approve the budget reductions outlined above.</p> <p><b>Future Planned Changes:</b></p> <p>Douglas Grant and Redburn rehab wards from acute services to the North HSCP. The operational management of these wards has already transferred to the partnership, but the due diligence undertaken on the budget has highlighted a funding shortfall. It has been agreed with NHS Ayrshire and Arran that we will accept financial responsibility for these wards from 1 April 2021. This is on the basis that the shortfall in funding for the Douglas Grant ward was previously addressed and plans are in place to retain a reduced bed compliment in the Redburn ward which will bring the wards into financial balance moving forward.</p> <p>The podiatry budget is held by East HSCP and work is underway to devolve this to each partnership. Information on this will be presented to a future IJB.</p>
2.9	<p><b>NHS – Further Developments/Pan Ayrshire Services</b></p> <p><u>Lead Partnerships:</u></p> <p>The IJB outturn position is adjusted to reflect the impact of Lead Partnership services. During 2019-20 agreement was reached with the other two Ayrshire partnerships that in the absence of any service activity information and alternative agreed risk sharing arrangements that the outturn for all Lead Partnership services would be shared across</p>

the 3 partnerships on an NRAC basis. This position is currently the default for 2020-21 as the further work taken forward to develop a framework to report the financial position and risk sharing across the 3 partnerships in relation to hosted or lead service arrangements has been delayed by the requirement to focus efforts on the Covid response.

The underspend in relation to North Lead Partnership services is not fully attributed to the North IJB as a share has been allocated to East and South partnerships, similarly the impact of the outturn on East and South led services will require to be shared with North. At month 10 the impact on NA IJB is a retention of £0.336m of the £0.960m underspend in the MH lead partnership (£0.351m underspend from East and £0.015m overspend from South). East and South HSCP do not report at month 10 so the information below is based on the month 9 report.

**East HSCP** – projected underspend of £0.977m (£0.351m NRAC share for NA IJB). The main areas of variance are:

- a) Primary Care and Out of Hours Services- there is a projected underspend of £0.830m (favourable movement of £0.089m). This includes reduced projected costs on Dental Services where there have been a number of services cancelled for the year-to-date. These services are expected to restart in the final quarter of the 2020 calendar year, with an anticipated increase in staffing costs going forward. In addition, work has been undertaken to update cross charging against for Ayrshire Urgent Care Services (AUCS) costs related to the Covid-19 pandemic. It is anticipated that the current level of Covid-related GP activity will continue until the end of December at this stage. In addition, increased staff turnover savings are projected for AUCS, with posts to be recruited to in the final quarter of the financial year. It is anticipated at this stage that the Primary Care Improvement Fund will outturn on budget as any underspend would require to be carried forward.
- b) Prison and Police Healthcare - £0.140m projected underspend (adverse movement of £0.093m). This relates to vacancies and drugs costs which were previously charged to the prison have correctly now been charged against Covid-19 and additional staffing savings.

**South HSCP** – projected overspend of £0.047m (£0.015m NRAC share for NAHSCP). The overspend is mainly due to an overspend in the continence service.

**Set Aside:**

The budget for set aside resources for 2020-21 is assumed to be in line with the amount for 2019-20 (£30.094m) inflated by the 3% baseline uplift, this value was used in the absence of any updated information on the share of resources and is £30.997m.

At the time of setting the IJB budget it was noted that this may require to be updated following the further work being undertaken by the Ayrshire Finance Leads to establish the baseline resources for each partnership and how this compares to the Fair Share of resources. It was anticipated that 2020-21 would be used as a shadow year for these arrangements, however this work has been delayed due to the Covid-19 response.

	<p>The annual budget for Acute Services is £364m. The directorate is underspent by £11.0m following allocation of the COVID-19 funds received from Scottish Government.</p> <p>The year to date underspend of £11.0m at month 10 is a result of:</p> <ul style="list-style-type: none"><li>Underspends resulting from low outpatient and elective activity in the year to date.</li><li>£3.7m of unachieved savings being funded non recurrently</li></ul> <p>Both of the above are related to COVID-19 and are non-recurring.</p> <p>The IJBs and the Health Board have submitted a remobilisation plan outlining how activity will return to normal as far as is possible and are working together to ensure patients are looked after in the most suitable environment.</p>																																				
	<b>COVID-19 – FINANCE MOBILISATION PLAN IMPACT</b>																																				
2.10	<b>Summary of position</b>																																				
	<p>From the outset of the pandemic the HSCP acted very swiftly to respond and developed a mobilisation plan detailing the additional activities to support our response, alongside the estimated financial impact. Financial returns have been submitted to the Scottish Government on a regular basis, on the premise that any additional costs aligned to mobilisation plans would be fully funded. There was a risk that if the full cost of the Covid-19 response is not funded that the IJB may require to recover any overspend in-year, the most recent funding allocation mitigates this risk for 20-21.</p>																																				
2.11	<b>Mobilisation Plan</b>																																				
	<p>The most recent mobilisation plan cost submission submitted in January estimates the costs to be £10.211m to March 2021. The costs remain estimates as the situation continually evolves and there have been several iterations of the financial plan.</p> <p>The majority of the additional costs for the HSCP relate to the provision of social care services and the most significant areas are PPE, additional staff costs for staff absence and student nurses, loss of income due to closed services, additional care home placements, payments to commissioned care providers to ensure future sustainability and the impact on our approved savings programme.</p> <p>The local finance mobilisation plan submission is included as Appendix E. The main areas of cost together with the movement over the period are summarised below:</p> <table><tr><th>Service Area</th><th>August Return £m</th><th>October Return £m</th><th>November Return £m</th><th>January Return £m</th><th>Change £m</th></tr><tr><td>Payments to Providers</td><td>1.655</td><td>1.683</td><td>2.103</td><td>3.003</td><td>0.900</td></tr><tr><td>Personal Protective Equipment (PPE)</td><td>2.052</td><td>1.693</td><td>1.698</td><td>1.723</td><td>0.025</td></tr><tr><td>Savings Delays</td><td>1.115</td><td>1.132</td><td>1.132</td><td>1.467</td><td>0.335</td></tr><tr><td>Nursing – Students and Bank Staff</td><td>0.733</td><td>0.685</td><td>0.714</td><td>0.685</td><td>(0.029)</td></tr><tr><td>Care at Home Capacity</td><td>0.416</td><td>0.416</td><td>0.416</td><td>0.416</td><td>0.000</td></tr></table>	Service Area	August Return £m	October Return £m	November Return £m	January Return £m	Change £m	Payments to Providers	1.655	1.683	2.103	3.003	0.900	Personal Protective Equipment (PPE)	2.052	1.693	1.698	1.723	0.025	Savings Delays	1.115	1.132	1.132	1.467	0.335	Nursing – Students and Bank Staff	0.733	0.685	0.714	0.685	(0.029)	Care at Home Capacity	0.416	0.416	0.416	0.416	0.000
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Loss of Income	0.442	0.531	0.576	0.853	0.277
Staff Cover	0.425	0.401	0.477	0.496	0.019
Care Home Beds – Delayed Discharges	0.396	0.396	0.396	0.396	-
Fostering Placements	0.196	0.196	0.285	0.286	0.001
Delayed Discharges - Other Measures	-	0.087	0.114	0.116	0.002
Other staff costs	-	0.615	0.685	0.767	0.082
Winter Planning	-	0.118	-	-	-
Other costs	0.311	0.233	0.442	0.533	0.091
Offsetting cost reductions	(0.530)	(0.530)	(0.530)	(0.530)	-
<b>TOTAL</b>	<b>7.211</b>	<b>7.656</b>	<b>8.508</b>	<b>10.211</b>	<b>1.703</b>

Further information on the elements of the plan are included in previous IJB reports. The most recent changes to estimated costs are in relation to:

- Increased sustainability payments to providers based on the extension of transitional arrangements for support to March 2021,
- Savings delays as the reduction to residential placements for children has been delayed as outlined in the report; and
- Further loss of income from charging for services as not all services have restarted.

## 2.12 Covid-19 Funding Position

At the outset of the pandemic there was an assurance that subject to any additional expenditure being fully aligned to local mobilisation plans, including the IJB responses, reasonable funding requirements will be supported. This was on the basis that a process would be developed for these to be accurately and immediately recorded and shared with the Scottish Government. The basis of this reporting was drawn up and agreed with COSLA and Health and Social Care Partnerships.

The Scottish Government have continued to work with Health Boards and IJBs to review and further revise financial assessments and made a further funding allocation in January allocation to bring funding up to 100% of the most recent mobilisation cost plan submission. This means the full £10.211m has now been funded, including the unachieved savings of £1.467m.

Overall, at this time the financial risk to the IJB for 20-21 has been mitigated by the recent funding allocation. The only risk remaining being if costs increase by the year-end, this is being closely monitored and there would be an opportunity to escalate this to the Scottish Government for consideration of further funding if required.

## 2.13 Further Funding

There has been further additional funding allocated to IJBs from the Scottish Government during 2020-21 for use in future years, there is an expectation that IJBs will carry forward these funds in reserves. This additional funding relates to:

	National Amount £m	North Share £m
Further Integration Authority Support	100.0	2.840
Adult Social Care Winter Plan	40.0	1.238
Community Living Change Funding	20.0	0.513
Primary Care Improvement Fund	38.2	0.657
Action 15	11.2	0.433
ADP	8.1	0.131
<b>TOTAL</b>	<b>217.5</b>	<b>5.812</b>

- In view of the ongoing financial pressures in relation to Covid, along with the need to ensure ongoing financial sustainability across the social care sector, funding of £100m has been passed on to IJBs. This is to support ongoing Covid costs, including new ways of working developed in year, and additional capacity requirements.
- It was confirmed in November 2020 that funding of £112 million would be made available to IJBs to support social care through the Winter Plan. In December, an initial tranche of £72 million was distributed to IJBs to meet the costs arising from sustainability payments, staff restriction policies and additional administration support, as well as Nursing Director support. The second tranche of £40m has now been allocated to IJBs.
- A further £20 million of Community Living Change Funding has also been allocated. This is to support discharge from hospital of people with complex needs, to support the return to Scotland of those placed in care in the rest of the UK and costs associated with the redesign of service provision in order to avoid future hospitalisation and inappropriate placements. It is anticipated that this funding will be earmarked to be used over the next 3 years.
- A further £57.5 million is being allocated to IJBs in respect of the outstanding balances on the Primary Care Improvement Fund (PCIF), Mental Health Strategy Action 15 Workforce, and Alcohol and Drugs Partnerships (ADPs). This funding represents the required funding on the three programmes to meet the full commitments as set out previously by the Scottish Government and aligns with the previously unspent and carried forward balances for North Ayrshire.

#### 2.14 **Provider Sustainability Payments and Care Home Occupancy Payments**

COSLA Leaders and Scottish Government have agreed an approach to supporting the social care sector to ensure that reasonable additional costs will be met.

We have been making payments to commissioned social care providers in line with the agreed National principles for sustainability and remobilisation payments to social care providers during COVID 19.

**Care Home Occupancy Payments** - we have engaged with older people's care homes in relation to care home occupancy payments and make regular monthly payments to care home providers with emergency faster payments being made if required. Meetings are being held with each care home to discuss ongoing sustainability and to provide support.

**Sustainability payments** - providers are responsible for submitting a claim for additional support to the Partnership for sustainability payments and this is assessed as to what support is required on a case by case basis based on the supporting

evidence provided. Each case is assessed by the same group to ensure equity and consistency across providers.

In general, all payment terms have been reduced and once any payment is agreed it is being paid quicker to assist the cash flow position of providers. The assessment of some claims has been difficult due to delays with additional information and supporting evidence being submitted to support claims, hence there are a number of claims that are in process.

The sustainability payments are estimated to be a significant cost in our mobilisation plan and the timely submission and assessment of claims is key to ensuring we can accurately estimate the financial cost and ensure the costs are reclaimed from the Scottish Government.

Providers in North Ayrshire are not all strictly adhering to these timescales and we are still receiving claims dating back to the start of the pandemic, the commissioning team are working with providers to support them to submit claims.

The spend to date on sustainability claims is approaching the estimate in the mobilisation plan and work is underway to review all expenditure included in the mobilisation submission to ensure we remain within the £10.211m funding envelope overall.

The tables below show the support provided to date and the outstanding claims as at the end of January.

<b>PROVIDER SUMMARY</b>	<b>NCHC Care Homes</b>	<b>Other</b>	<b>Total</b>
Total Number of Providers	17	49	66
Number contacting NAC	17	29	46
Providers Supported to date	17	16	33

<b>OUTSTANDING CLAIMS</b>	<b>NCHC Care Homes</b>	<b>Other</b>	<b>Total</b>
Total Number of Claims	12	13	25
Value of Claims	500,885	282,198	783,083

<b>SUPPORT PROVIDED</b>	<b>NCHC Care Homes</b>	<b>Other Services</b>	<b>TOTAL</b>
	£	£	£
Occupancy Payments	1,813,075	0	1,813,075
Staffing	167,538	66,351	233,889
PPE, Infection Control	209,274	55,645	264,919
Other	128,230	298,464	426,694
<b>TOTAL</b>	<b>2,318,116</b>	<b>420,460</b>	<b>2,738,576</b>

	<p>A significant level of financial support has been provided to our commissioned providers, in particular older people's care homes.</p> <p>Due to concerns re the sustainability of the social care sector the Scottish Government agreed to review transitional arrangements to provide more targeted support to the sector, this work was undertaken with stakeholders to consider the evidence for a new arrangement from December.</p> <p>Arrangements for support have been agreed alongside guidance which sets out the criteria that need to be met for financial support, the approach for payment for care that cannot be delivered, the categories of additional costs which may be met, the approach to evidencing additional costs and key principles for requesting and making payments.</p> <p>The key principles of this ongoing support include:</p> <ul style="list-style-type: none"> <li>• Understanding the reasons why care cannot be delivered, only Covid related impacts can be funded through sustainability payments;</li> <li>• The 'planned care' approach of continuing to pay for undelivered care has been removed and providers and HSCPs will be required to explore opportunities for creatively delivering services in a different way, temporarily re-deploy staff into other HSCP services (voluntarily), where this is not possible providers will be required to access national supports in the first place, including the potential to furlough staff;</li> <li>• Where payment for undelivered care is agreed as the only option this will be at a reduced level depending on the type of service, for example for care homes subject to the NCHC occupancy payments will be made at 80% of the rate for all vacancies, this is dependent on care homes continuing to admit new residents where it is clinically safe to do so;</li> <li>• The Social Care Staff Support Fund will remain in place to ensure all staff receive their full pay during a Covid related absence; and</li> <li>• Additional reasonable costs that are incurred as a result of Covid which cannot be covered from other funding sources will be reimbursed, including for example PPE, infection prevention control and additional staffing costs.</li> </ul> <p>The current financial sustainability principles, guidance and criteria have now been extended until 30 June 2021, these were previously agreed to 31 March.</p>
<b>3.</b>	<b>PROPOSALS</b>
<b>3.1</b>	<b><u>Anticipated Outcomes</u></b>
	<p>Continuing to closely monitor the financial position will allow the IJB to take corrective action where required to ensure the partnership can deliver services in 2020-21 from within the available resource, thereby limiting the financial risk the funding partners, i.e. NAC and NHS AA.</p> <p>The estimated costs and funding in relation to the Covid-19 response also require to be closely monitored to ensure that the IJB can plan for the impact of this and to ensure that the IJB is in the position to re-claim funding to compensate for the additional costs.</p>



3.2	<b><u>Measuring Impact</u></b>
	Ongoing updates to the financial position have been reported to the IJB throughout 2020-21, the final year-end monitoring report will be presented in June 2021.
4.	<b>IMPLICATIONS</b>
<b>Financial:</b>	<p>The financial implications are as outlined in the report.</p> <p>Against the full-year budget of £261.930m there is a projected underspend of £3.497m (1.3%). The report outlines the main variances for individual services. There are further funds which have been allocated to the IJB which will require to be carried forward in reserves at the year-end for specific purposes.</p>
<b>Human Resources:</b>	The report highlights a high level of vacancy or turnover savings achieved during the year; this is not expected to be the sustained level moving forward. Services will review any staffing establishment plans and recruitment in line with normal practice when implementing service change and reviews as per agreement with the IJB, there is no intention to sustain this level of staffing capacity reduction on a recurring or planned basis.
<b>Legal:</b>	None
<b>Equality:</b>	None
<b>Children and Young People</b>	None
<b>Environmental &amp; Sustainability:</b>	None
<b>Key Priorities:</b>	None
<b>Risk Implications:</b>	Within the projected outturn there are various over and underspends including the non-achievement of savings.
<b>Community Benefits:</b>	None

<b>Direction Required to Council, Health Board or Both</b>	Direction to: -	
	1. No Direction Required	
	2. North Ayrshire Council	
	3. NHS Ayrshire & Arran	
	4. North Ayrshire Council and NHS Ayrshire & Arran	√

4.	<b>CONSULTATION</b>
4.1	<p>This report has been produced in consultation with relevant budget holders and the Partnership Senior Management Team.</p> <p>The IJB financial monitoring report is shared with the NHS Ayrshire and Arran Director of Finance and North Ayrshire Council's Head of Finance after the report has been finalised for the IJB.</p>

<b>5.</b>	<b>CONCLUSION</b>
5.1	<p>It is recommended that the IJB:</p> <p>(a) notes the overall integrated financial performance report for the financial year 2020-21 and the overall projected year-end underspend of £3.497m at period 10 (following Covid-19 funding);</p> <p>(b) note the further funding received during 2020-21 to be earmarked in line with the purposes of the funding allocations;</p> <p>(c) notes the updated estimated costs of the Covid mobilisation plan of £10.211m, including savings delays, and the full funding received; and</p> <p>(d) note the remaining financial risks for 2020-21, including the impact of remaining Covid-19 estimates and costs.</p>

**For more information please contact:**

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# 2020-21 Budget Monitoring Report–Objective Summary as at 31<sup>st</sup> January

# Appendix A

Partnership Budget - Objective Summary	2020/21 Budget									Over/ (Under) Spend Variance at Period 9 £'000	Movement in projected variance from Period 9 £'000
	Council			Health			TOTAL				
	Budget	Outturn	Over/ (Under) Spend Variance	Budget	Outturn	Over/ (Under) Spend Variance	Budget	Outturn	Over/ (Under) Spend Variance		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
COMMUNITY CARE AND HEALTH	55,816	54,667	(1,149)	13,484	13,668	184	69,300	68,335	(965)	(1,071)	106
: Locality Services	23,409	22,728	(681)	4,749	4,829	80	28,158	27,557	(601)	(567)	(34)
: Community Care Service Delivery	27,325	27,197	(128)	0	0	0	27,325	27,197	(128)	(253)	125
: Rehabilitation and Reablement	1,930	1,956	26	1,522	1,505	(17)	3,452	3,461	9	(35)	44
: Long Term Conditions	1,749	1,324	(425)	5,098	5,209	111	6,847	6,533	(314)	(287)	(27)
: Integrated Island Services	1,403	1,462	59	2,115	2,125	10	3,518	3,587	69	71	(2)
MENTAL HEALTH SERVICES	25,335	26,616	1,281	53,273	52,300	(973)	78,608	78,916	308	320	(12)
: Learning Disabilities	18,874	20,536	1,662	446	446	0	19,320	20,982	1,662	1,651	11
: Community Mental Health	4,930	4,540	(390)	1,681	1,638	(43)	6,611	6,178	(433)	(398)	(35)
: Addictions	1,531	1,540	9	1,340	1,340	0	2,871	2,880	9	13	(4)
: Lead Partnership Mental Health NHS Area Wide	0	0	0	49,806	48,876	(930)	49,806	48,876	(930)	(946)	16
CHILDREN & JUSTICE SERVICES	32,090	32,182	92	3,751	3,721	(30)	35,841	35,903	62	366	(304)
: Irvine, Kilwinning and Three Towns	3,182	3,038	(144)	0	0	0	3,182	3,038	(144)	(131)	(13)
: Garnock Valley, North Coast and Arran	1,259	1,140	(119)	0	0	0	1,259	1,140	(119)	(113)	(6)
: Intervention Services	2,007	1,990	(17)	327	327	0	2,334	2,317	(17)	(16)	(1)
: Looked After and Accommodated Children	17,689	18,179	490	0	0	0	17,689	18,179	490	662	(172)
: Quality Improvement	4,341	4,223	(118)	0	0	0	4,341	4,223	(118)	(33)	(85)
: Public Protection	651	653	2	0	0	0	651	653	2	(1)	3
: Justice Services	2,508	2,508	0	0	0	0	2,508	2,508	0	0	0
: Universal Early Years	453	451	(2)	3,094	3,064	(30)	3,547	3,515	(32)	(2)	(30)
: Lead Partnership NHS Children's Services	0	0	0	330	330	0	330	330	0	0	0
PRIMARY CARE	0	0	0	49,728	49,585	(143)	49,728	49,585	(143)	0	(143)
ALLIED HEALTH PROFESSIONALS	0	0	0	5,650	5,575	(75)	5,650	5,575	(75)	(75)	0
MANAGEMENT AND SUPPORT COSTS	16,980	16,139	(841)	2,416	1,781	(635)	19,396	17,920	(1,476)	(1,047)	(429)
UNACHIEVED SAVINGS DUE TO COVID	0	0	(1,467)	0	0	0	0	0	(1,467)	0	(1,467)
COVID - NHS	0	0	0	1,855	1,855	0	1,855	1,855	0	0	0
CHANGE PROGRAMME	1	9	8	1,011	1,011	0	1,012	1,020	8	0	8
OUTTURN ON A MANAGED BASIS	130,222	129,613	(2,076)	131,168	129,496	(1,672)	261,390	259,109	(3,748)	(1,507)	(2,241)
Return Hosted Over/Underspends East	0	0	0	0	301	301	0	301	301	307	(6)
Return Hosted Over/Underspends South	0	0	0	0	286	286	0	286	286	291	(5)
Receive Hosted Over/Underspends South	0	0	0	0	15	15	0	15	15	15	0
Receive Hosted Over/Underspends East	0	0	0	0	(351)	(351)	0	(351)	(351)	(351)	0
OUTTURN ON AN IJB BASIS	130,222	129,613	(2,076)	131,168	129,747	(1,421)	261,390	259,360	(3,497)	(1,245)	(2,252)

## Detailed Variance Analysis on a Managed Basis

## Appendix B

	Budget £000's	Outturn £000's	Over/ (Under) Spend Variance £000's	
<b>COMMUNITY CARE AND HEALTH</b>	<b>69,300</b>	<b>68,335</b>	<b>(965)</b>	
Locality Services	28,158	27,557	(601)	<p><b>Older People care homes inc respite</b> - underspend of £0.897m based on 738 permanent placements and including an under recovery of income from Charging Orders of £400k. [Favourable movement of £187k from P9 ].</p> <p><b>Independent Living Services :</b></p> <ul style="list-style-type: none"> <li>* Direct Payment packages- overspend of £0.117m on 67 current packages.</li> <li>* Residential Packages - underspend of £0.010m based on 38 packages.</li> <li>* Community Packages (physical disability) - overspend of £0.115m based on 50 packages .</li> </ul>
Community Care Service Delivery	27,325	27,197	(128)	<p><b>Care at Home</b> (inhouse &amp; purchased) - projected to overspend by £0.144m overall due to increased demand in Inhouse services - projected overspend Inhouse £293k,favourable movement £3k from P8. Projected underspend Purchased £169k , favourable movement of £38k from P9 and £20k under recovery in Service Credits from CM2000 - net projected overspend of £0.144m to be met via COVID [ note £400k allocated in total to CAH].</p> <p><b>Direct Payments</b> - underspend £0.184m to year end an adverse movement of £20k from P9 based on 35 packages.</p>
Rehabilitation and Reablement	3,452	3,461	9	<b>Aids and Adaptations</b> - projected overspend of £0.026m an adverse movement of £70k from P9 due to 2019 late costs of Stairlift fees
Long Term Conditions	6,847	6,533	(314)	<p><b>Carers Centre</b> - projected underspend of £0.510m , favourable £67k P9.</p> <p><b>Anam Cara</b> - projected overspend in employee costs of £0.084m due to overtime &amp; pilot of temporary post with a view to making longer term savings in bank &amp; casual hours.</p>
Integrated Island Services	3,518	3,587	69	<b>Employee Costs - Montrose House</b> now reported under Arran Services with a projected overspend of £0.095m ; Montrose Income over recovery £20k based on receipts to date

	Budget £000's	Outturn £000's	Over/ (Under) Spend Variance £000's	
<b>MENTAL HEALTH SERVICES</b>	<b>78,608</b>	<b>78,916</b>	<b>308</b>	
Learning Disabilities	19,320	20,982	1,662	<b>Residential Packages-</b> overspend of £0.318m based on 42 current packages. <b>Community Packages (inc direct payments)</b> - overspend of £1.089m based on 330 current packages.
Community Mental Health	6,611	6,178	(433)	<b>Community Packages ( inc direct payments) and Residential Packages</b> - underspend of £0.457m based on 98 community packages, 13 Direct Payments and 29 residential placements.
Addictions	2,871	2,880	9	Outwith the threshold for reporting
Lead Partnership (MHS)	49,806	48,876	(930)	<b>Adult Community</b> - underspend of £0.225m due to vacancies. <b>Adult Inpatients-</b> overspend of £0.778m due to a delay in closing the Lochranza wards, revised assumptions on redeployed staff and an under recovery of bed sale income. <b>UNPACs</b> - overspend of £0.320m based on current placements and assumed service level agreement costs. <b>Elderly Inpatients</b> - underspend of £0.140m which includes the part year impact of the £0.934m of unallocated funding following the elderly MH review. <b>CAMHS</b> - underspend of £0.225m due to vacancies. <b>MH Admin</b> - underspend of £0.390m due to vacancies. <b>Psychiatry</b> - underspend of £0.460m due to vacancies. <b>MH Pharmacy</b> - underspend of £0.220m mainly within substitute prescribing. <b>Psychology-</b> underspend of £0.500m due to vacancies.
<b>CHIDREN'S AND JUSTICE SERVICES</b>	<b>35,841</b>	<b>35,903</b>	<b>62</b>	
Irvine, Kilwinning and Three Towns	3,182	3,038	(144)	<b>Transports costs</b> - Projected underspend of £0.030m due a reduction in spend in Staff Mileage costs <b>Cornerstone Respite</b> - Projected underspend of £0.078m due to respite services not taking place due to COVID
Garnock Valley, North Coast and Arran	1,259	1,140	(119)	<b>Employee Costs</b> - Projecting £0.059m underspend due to a substantive post being vacant . This will be offsetting an overspend in employee Costs within Quality Improvement. <b>Transports costs</b> - Projected underspend of 0.012m due a reduction in spend in Staff Mileage costs. <b>Cornerstone Respite</b> - Projected underspend of £0.041m due to respite services not taking place due to COVID.

	Budget £000's	Outturn £000's	Over/ (Under) Spend Variance £000's	
Intervention Services	2,334	2,317	(17)	Outwith the threshold for reporting
Looked After and Accommodated Children	17,689	18,179	490	<p><b>Looked After Children placements - Projected underspend of £0.206m, Adverse movement of £0.13m which is made up of the following:-</b></p> <p><b>Kinship</b> - projected underspend of £0.128k. Budget for 370 placements, currently 337 placements and projecting 337 placements by the year end.</p> <p><b>Adoption</b> - projected overspend of £0.043m. Budget for 69 placements, currently 73 placements.</p> <p><b>Fostering</b> - projected overspend of £0.074m. Budget for 129 placements, currently 132 placements and projecting 135 placements by the year end. -</p> <p><b>Fostering Xtra</b> - projected underspend £83k. Budget for 32 placements, currently 30 placements but projecting 30 placements by the year end.</p> <p><b>Fostering Respite</b> - Projected underspend of £0.119m which is due to respite services not taking place due to COVID</p> <p><b>Private fostering</b> - projected overspend of £0.004m. Budget for 10 placements, currently 10 placements.</p> <p><b>IMPACCT carers</b> - projected online Budget for 2 placements, currently 2 placements.</p> <p><b>Residential School placements</b> - Projected overspend £0.820m, current number of placements is 17 of which 1 of them is a Secure Placement, projecting 17 placements at the year end.</p>
Quality Improvement	4,341	4,223	(118)	<p><b>Employee Costs</b> - Projected Overspend £85k, however this is partially offset with underspend within Garnock Valley</p> <p><b>Transports costs</b> - Projected underspend of £11k</p> <p><b>Muirfield Place - Block contract</b> projecting underspend £28k, favourable movement of £28k which relates to an overpaid invoice relating back to 2017 being refunded to us this year.</p> <p><b>Community Packages</b> - Projected underspend of 118k . 106 Community Packages on establishment list</p> <p><b>Direct Payments</b> - Projected Underspend £90k Current number of packages in place is 46 and projecting an increase of 0 packages until end of FY</p> <p><b>Children's Residential Placements</b> - Projected overspend £23k Currently 12 Residential Placements.</p>
Public Protection	651	653	2	Outwith the threshold for reporting
Justice Services	2,508	2,508	0	Outwith the threshold for reporting
Universal Early Years	3,547	3,515	(32)	Outwith the threshold for reporting
Lead Partnership NHS Children's Services	330	330	0	Outwith the threshold for reporting
PRIMARY CARE	49,728	49,585	(143)	Underspend on GMS services
ALLIED HEALTH PROFESSIONALS	5,650	5,575	(75)	Projected underspend in supplies.
MANAGEMENT AND SUPPORT	19,396	17,920	(1,476)	Over recovery of payroll turnover on health services and the allocation of unscheduled care funding.
UNACHIEVED SAVINGS DUE TO COVID	0	(1,467)	(1,467)	Underspend relating to the unachieved savings now being funded.
COVID - NHS	1,855	1,855	0	Outwith the threshold for reporting
CHANGE PROGRAMME & CHALLENGE FUND	1,012	1,020	8	Outwith the threshold for reporting
<b>TOTAL</b>	<b>261,390</b>	<b>257,642</b>	<b>(3,748)</b>	

Threshold for reporting is + or - £50,000

## 2020-21 Savings Tracker

## Appendix C

Savings reference number	Description	Deliverability Status at budget setting	Approved Saving 2020/21 £m	Deliverability Status Month 10	Saving Delivered @ Month 10 £m	Projected to Deliver during Year £m	Projected Shortfall £m	Comment
<b>Children, Families &amp; Criminal Justice</b>								
1	Children and Young People - External Residential Placements	Amber	0.583	Amber	-	0.208	0.375	Currently projecting an overspend. Some plans to move children have been impacted by COVID. Expect to have 17 places at the year-end when the original plan was to have 10 places, will impact on savings for 2021-22.
2	Adoption Allowances	Amber	0.074	Red	-	-	0.074	Current projected overspend but outcome of the adoption review still to be implemented
3	Children's Services - Early Intervention and Prevention	Amber	0.050	Green	0.050	-	-	Fully achieved, met through efficiencies across Children's services
4	Fostering - Reduce external placements	Green	0.036	Green	0.036	-	-	An underspend is projected at month 10.
5	Community Support - Children's Care Packages	Amber	0.008	Green	0.008	-	-	Tender delayed, saving can be met through budget underspend for 2020-21. Tender due to be implemented February 2022.
<b>Mental Health and LD Services</b>								
6	LD - Reduction to Sleepover Provision	Amber	0.200	Red	-	-	0.200	Cluster sleepover models centred around core supported accommodation are being considered but will be delayed. The supported accommodation build timescales have slipped due to COVID.
7	Learning Disability Day Services	Amber	0.279	Amber	-	0.050	0.229	The provision of day care is being reviewed to ensure it can be delivered safely. This will include a review of the staffing, a new staffing structure has been planned which will deliver the full year saving in future years but will be delayed until 2021-22.
8	Trindlemoss	Green	0.150	Amber	0.150	-	-	Fully achieved but two tenancies still to take up their place and the final tenancy has to be decided.
9	Mental Health - Flexible Intervention Service	Green	0.008	Green	0.008	-	-	Fully achieved, slightly over-delivered (£10k)
<b>Health and Community Care</b>								
10	Roll out of multidisciplinary teams - Community Care and Health	Amber	0.110	Green	-	0.110	-	For 2020-21 only this saving has been added to the vacancy savings target to be met non-recurringly. There are a number of vacancies across Community Care and Health but at this stage the service can not identify posts to be removed on a permanent basis, will be formalised and removed from establishment from
11	Carers Act Funding - Respite in Care Homes	Green	0.273	Green	0.273	-	-	Fully achieved
12	Care at Home - Reablement Investment	Amber	0.300	Green	-	0.300	-	Expect to fully achieve but there is a projected overspend (prior to COVID funding) due to additional TUPE costs and an increased level of service.
13	Care at Home - Efficiency and Capacity Improvement	Amber	0.135	Green	-	0.135	-	Expect to fully achieve but there is a projected overspend (prior to COVID funding) due to additional TUPE costs and an increased level of service.
14	Day Centres - Older People	Amber	0.038	Amber	-	-	0.038	Day centres are currently closed and staff have been re-deployed, will look for opportunities to release savings when the services re-open.
15	Charging Policy - Montrose House	Amber	0.050	Green	0.025	0.025	-	New charging policy in place and additional income projected to be achieved.
<b>Whole System</b>								
16	Adults - New Supported Accommodation Models	Amber	0.063	Amber	-	0.025	0.038	Project has slipped. Expected completion date is February 2021. Saving was based on 5mths, Assume only 2mths are achieved
17	Adult Community Support - Commissioning of Services	Amber	0.638	Amber	-	0.150	0.488	Implementation of CM2000 was delayed due to Covid, but went live in January 2021.
18	Charging Policy - Inflationary Increase	Green	0.050	Amber	-	0.025	0.025	Charging was been suspended until October 2020 due to COVID 19, with the exception of care homes and community alarms.
<b>TOTAL SOCIAL CARE SAVINGS</b>			<b>3.045</b>		<b>0.550</b>	<b>1.028</b>	<b>1.467</b>	

Health:

Savings reference number	Description	Deliverability Status at budget setting	Approved Saving 2020/21 £m	Deliverability Status Month 10	Saving Delivered @ Month 10 £m	Projected to Deliver during Year £m	Projected Shortfall £m	Comment
19	Trindlemoss	Green	0.120	Green	0.120	-	-	Fully achieved
20	Packages of care	Green	0.100	Green	0.100	-	-	Fully achieved
21	Elderly Mental Health inpatients (lead partnership)	Green	0.216	Green	0.216	-	-	Fully achieved
22	MH Payroll Turnover (lead partnership)	Green	0.100	Green	0.100	-	-	Fully achieved
23	North Payroll Turnover	Green	0.280	Green	0.280	-	-	Fully achieved
<b>TOTAL HEALTH SAVINGS</b>			<b>0.816</b>		<b>0.816</b>	<b>0.000</b>	<b>0</b>	
<b>TOTAL NORTH HSCP SAVINGS</b>			<b>3.861</b>		<b>1.366</b>	<b>1.028</b>	<b>1.467</b>	



## 2020-21 Budget Reconciliation

## Appendix D

COUNCIL	Period	Permanent or Temporary	£
Initial Approved Budget			96,963
Rounding error			4
Error in budget			1,299
Resource Transfer			22,769
WAN Circuits Budget Transfer - Kyle Road - New data Connection (Store Costs)	1	P	(1)
British Sign Language funding transferred to Democratic Services	3	P	(5)
Child Abuse Enquiry costs - Budget from Corporate	5	T	58
Corporate Procurement Posts 313490 & 313106	6	P	(76)
COVID funding - tranche 1	7	T	1,339
COVID funding - tranche 2	7	T	670
COVID funding - tranche 3	7	T	1,500
COVID funding - tranche 4	7	T	939
Unscheduled Care Allocation	7	T	500
Commercial Waste Virement	7	P	20
COVID funding - tranche 5	9	T	796
COVID funding - tranche 6	9	T	2,010
Winter Funding	10	P	100
O365 Software Licences to IT	10	P	(34)
Resource Transfer - net month 10 adjustment	10	P	359
Resource Transfer - Trindlemoss	10	P	(457)
Resource Transfer - Discharge Facilitator	10	P	(17)
Resource Transfer - ICT Admin Tfr	10	P	6
Resource Transfer - Living Wage Increase	10	P	186
COVID funding - tranche 7			1,292
Rounding			2
<b>Budget Reported at Month 10</b>			<b>130,222</b>
HEALTH	Period	Permanent or Temporary	£
Initial Approved Budget			149,830
Resource Transfer			(22,769)
Adjustment to base budget	1	P	(90)
2019/20 Month 10-12 budget adjustments	1	P	3,999
Non recurring Funding 19/20	3	T	(298)
Full Year effect of Part Year Reductions	3	P	(54)
Additional COVID funding	3	T	1,339
Additional living wage funding	3	P	186
V1P Funding 20/21	3	T	105
Primary Care Prescribing - Uplift	3	P	2,060
Primary Care Prescribing - CRES	3	P	(756)
Outcomes Framework - Breast Feeding	3	T	33
South HSCP V1P contribution	3	T	20
ANP Allocation - MIN	3	T	20
Training Grade Funding	3	P	49
Funding transfer to Acute (Medical Records)	3	T	(33)
Public Health Outcomes Bundle	3	T	235
Specialist Pharmacist in Substance Misuse	3	T	12
Prescribing Reduction - COVID	3	T	(540)
Lochranza Discharges to South HSCP	3	P	(170)

HEALTH	Period	Permanent or Temporary	£
Prescribing Reduction	4	P	(1,497)
Training Grade Funding	4	T	36
TEC Contribution	4	T	(53)
Admin posts from South HSCP	4	P	54
Uplift Adjustment	4	P	21
Additional COVID funding	5	T	670
Additional COVID funding	5	T	1,500
Training Grade Funding	5	P	6
Lochranza Discharges to South/East HSCP	5	P	(232)
Arrol Park Discharges to South HSCP	5	P	(107)
Trindlemoss resource transfer adjustment	5	P	(248)
Training Grade Funding	6	P	9
Diabetes Prevention Psychologist Post NR	6	T	11
Re-parent Parkinson Nurse Nth to Sth	6	P	(109)
Arrol Park Discharges to South HSCP	6	P	(24)
Medical Pay Award - Junior Doctors	6	P	31
COVID funding	7	T	(4,448)
Training Grade Funding	7	P	19
Tranche 4 Social Care Covid	7	T	939
ADP Funding 20/21	7	T	212
Trauma Network Funding	7	P	263
NMAHP Clinical Lead	7	T	16
Anticipated Action 15 increase	7	T	414
Perinatal Funding 20/21	7	T	196
Multiple Sclerosis Nrs fr Acute	7	P	123
Unscheduled care allocation	7	T	(500)
COVID funding - NHS	7	P	1,043
Training Grade Funding	8	P	22
HD413 Winter monies - North	8	T	100
SG Covid Prescribing Reclaim	8	P	(540)
Cres removed from Practice budget	8	P	(756)
Dean funding to Acute	9	P	(28)
Covid -Adult Social Care Winter Plan	9	T	2,010
HD607 Additional Covid Funding-Social Care	9	T	796
Additional District Nursing Funding	9	P	60
Diabetes Prevention Psychologist Further Funding	9	T	8
HD606 MH Remobilisation Plan	9	T	161
Reduce Medical Discretionary Point Funding	9	P	(33)
Covid Funding-NHS	9	T	480
Transfer to social care re covid funding	9	T	(2,806)
Transfer to social care re winter funding	9	T	(100)
Uplift shortfall	10	P	(114)
Training Grade Funding	10	P	21
Action 15 - 2nd Tranche	10	T	73
District Nursing Correction	10	P	(5)
Iona/Lewis Discharges to South HSCP	10	T	(46)
COVID funding - tranche 7	10	T	1,292
Transfer to social care re COVID fundig trance 7	10	T	(1,292)
Resource Transfer - net month 10 adjustment	10	P	(359)
Resource Transfer - Trindlemoss	10	P	705
Resource Transfer - Discharge Facilitator	10	P	17
Resource Transfer - ICT Admin Tfr	10	P	(6)
Resource Transfer - Living Wage Increase	10	P	(186)
COVID funding - NHS	10	T	171
<b>Budget Reported at Month 10</b>			<b>131,168</b>

<b>COMBINED BUDGET</b>	<b>261,390</b>
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## Appendix E

### Mobilisation Submission – January 2021

	Revenue												Revenue	Capital
Consolidated HSCP costs	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	2020/21	2020/21
Additional Hospital Bed Capacity/Costs - Maintaining Surge Capacity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Delayed Discharge Reduction- Additional Care Home Beds	82,102	78,564	78,564	78,564	78,564	-	-	-	-	-	-	-	396,358	-
Delayed Discharge Reduction- Additional Care at Home Packages	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Delayed Discharge Reduction- Other measures	65,604	4,362	4,362	4,362	4,362	4,362	4,362	4,362	4,362	5,000	5,000	5,000	115,500	-
Personal protective equipment	185,330	185,330	199,650	173,716	204,565	188,626	97,704	95,389	100,976	97,255	97,255	97,255	1,723,052	-
Deep cleans	-	-	1,195	(1,195)	-	-	-	-	-	-	-	-	-	-
COVID-19 screening and testing for virus	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estates & Facilities cost including impact of physical distancing measures	-	-	8,339	391	132	392	9,497	2,255	2,296	2,589	2,589	2,589	31,068	-
Additional staff Overtime and Enhancements	70,596	43,682	47,882	19,489	57,510	34,153	37,027	35,024	37,011	38,006	38,006	38,006	496,392	-
Additional temporary staff spend - Student Nurses & AHP	-	-	369,226	101,111	139,650	74,733	29,395	(6,468)	(23,171)	-	-	-	684,475	-
Additional temporary staff spend - Health and Support Care Workers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional temporary staff spend - All Other	-	-	41,206	45,673	253,332	35,198	59,693	58,758	68,331	68,331	68,331	68,331	767,185	-
Social Care Provider Sustainability Payments	-	-	265,254	223,934	314,525	313,608	288,857	247,300	112,500	412,367	412,367	412,367	3,003,080	-
Social Care Support Fund- Costs for Children & Families Services (where delegated to HSCP)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other external provider costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional costs to support carers	-	-	-	-	12,602	(12,602)	-	-	-	-	-	-	-	-
Mental Health Services	-	-	-	-	-	-	-	-	26,530	44,823	44,823	44,823	161,000	-
Additional payments to FHS contractors	-	-	-	28,370	4,820	-	6,742	2,500	21,790	7,136	7,136	7,136	85,629	-
Additional FHS Prescribing	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community Hubs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other community care costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss of income	88,500	88,500	88,500	88,500	88,500	88,500	44,250	-	-	92,583	92,583	92,583	853,000	-
Staff Accommodation Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional Travel Costs	-	-	5,857	1,755	1,567	1,028	1,019	1,250	784	1,473	1,473	1,473	17,680	-
Digital, IT & Telephony Costs	-	-	937	(877)	16,810	6	6	6	6	6	6	6	16,914	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment & Sundries	-	59,055	16,479	22,141	(10,294)	1,033	3,290	3,769	2,105	4,280	4,280	4,280	110,419	-
Homelessness and Criminal Justice Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Children and Family Services	6,952	12,166	20,856	34,760	34,760	34,760	29,546	29,546	29,546	17,626	17,626	17,626	285,771	-
Prison Healthcare Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospice - Loss of income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staffing support, including training & staff wellbeing	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Resumption & redesign of primary care/contractor services to support access to urgent care in hours and OOH	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Costs associated with new ways of working- collaborative	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Winter Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other - Please update narrative	38,845	38,845	38,845	38,845	38,845	31,649	31,649	31,649	31,649	31,649	31,649	31,649	415,768	-
Other - Please update narrative	-	13,555	7,673	7,673	7,673	7,673	-	-	-	-	-	-	44,247	-
Other - Please update narrative	-	-	-	-	-	-	-	6,600	6,600	6,600	6,600	6,600	33,000	-
Other - Please update narrative	-	-	-	-	-	-	-	-	-	10,933	10,933	10,933	32,800	-
Other - Please update narrative	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other - Please update narrative	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other - Please update narrative	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other - Please update narrative	-	-	-	-	-	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other - Please update narrative	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Offsetting cost reductions - HSCP	(108,007)	(108,007)	(108,007)	(68,583)	(68,583)	(68,583)	-	-	-	-	-	-	(529,770)	-
<b>Total</b>	<b>429,922</b>	<b>416,052</b>	<b>1,086,819</b>	<b>798,627</b>	<b>1,179,340</b>	<b>734,536</b>	<b>643,038</b>	<b>511,940</b>	<b>421,317</b>	<b>840,659</b>	<b>840,659</b>	<b>840,659</b>	<b>8,743,569</b>	<b>-</b>
													<b>Subtotal</b>	<b>8,743,569</b>
Expected underachievement of savings (HSCP)	141,500	141,500	141,500	141,500	141,500	141,500	47,167	47,167	47,167	158,833	158,833	158,833	1,467,000	-
<b>Total</b>	<b>571,422</b>	<b>557,552</b>	<b>1,228,319</b>	<b>940,127</b>	<b>1,320,840</b>	<b>876,036</b>	<b>690,204</b>	<b>559,107</b>	<b>468,484</b>	<b>999,493</b>	<b>999,493</b>	<b>999,493</b>	<b>10,210,569</b>	<b>-</b>
												<b>Total</b>	<b>10,210,569</b>	