



North Ayrshire Council
Comhairle Siorrachd Àir a Tuath

Cabinet

A meeting of the **Cabinet** of North Ayrshire Council will be held remotely on **Tuesday, 23 March 2021 at 14:30** to consider the undernoted business.

Arrangements in Terms of COVID-19

In light of the current COVID-19 pandemic, this meeting will be held remotely in accordance with the provisions of the Local Government (Scotland) Act 2003. Where possible, the meeting will be live-streamed and available to view at <https://north-ayrshire.public-i.tv/core/portal/home>. In the event that live-streaming is not possible, a recording of the meeting will instead be available to view at this location.

1 Declarations of Interest

Members are requested to give notice of any declarations of interest in respect of items of business on the Agenda.

2 Minutes

The accuracy of the minutes of the meeting of the Cabinet held on 23 February 2021 will be confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973 (copy enclosed).

PRESENTATION

3 North Ayrshire Youth Participation and Citizenship Strategy 2021-2025

Submit a report by the Executive Director (Communities and Education) and receive a presentation on the North Ayrshire Youth Participation and Citizenship Strategy 2021-2025 (copy enclosed).

EDUCATION ITEMS FOR DECISION

- 4 Early Learning and Childcare Expansion Programme**
Submit a report by the Executive Director (Communities and Education) on developments in Early Learning and Childcare (copy enclosed).
- 5 Pupil Equity Funding in North Ayrshire – Progress Report**
Submit a report by the Executive Director (Communities and Education) on the use of Pupil Equity Funding (PEF) in North Ayrshire (copy enclosed).
- 6 Cost of the School Day**
Submit a report by the Executive Director (Communities and Education) on the North Ayrshire Council Cost of the School Day policy and action plan (copy enclosed).

GENERAL BUSINESS FOR DECISION

Reports by the Chief Executive

- 7 Revenue Budget 2020/21 : Financial Performance to 31 January 2021**
Submit a report by the Head of Service (Finance) on the financial performance for the Council at 31 January 2021 (copy enclosed).
- 8 Capital Programme Performance to 31 March 2021**
Submit a report by the Head of Service (Finance) on the progress in delivering the Capital Investment Programme for 2020/21 (copy enclosed).

Reports by the Executive Director (Place)

- 9 Regeneration Delivery Plan**
Submit a report by the Executive Director (Place) on the proposed Regeneration Delivery Plan (copy enclosed).
- 10 Strategic Transport Update**
Submit a report by the Executive Director (Place) on strategic transport and a consultation on Strategic Transport Projects Review 2 (STPR2) (copy enclosed).
- 11 Roads, Structures and Street Lighting Maintenance Programme 2021/22**
Submit a report by the Executive Director (Place) on the proposed Roads, Structures and Street Lighting Maintenance Programme for 2021/22 (copy enclosed).

Reports by the Director (Growth and Investment)

12 i3 Advanced Manufacturing Space Project, Irvine

Submit a report by the Director (Growth and Investment) on progress with the i3 Advanced Manufacturing Space programme at i3, Irvine Enterprise Area and the delivery of the first phase of the programme (copy enclosed).

13 Urgent Items

Any other items which the Chair considers to be urgent.

Webcasting - Virtual Meeting

Please note: this meeting may be recorded/live-streamed to the Council's internet site, where it will be capable of repeated viewing. At the start of the meeting, the Provost/Chair will confirm if all or part of the meeting is being recorded/live-streamed.

You should be aware that the Council is a Data Controller under the Data Protection Act 2018. Data collected during the webcast will be retained in accordance with the Council's published policy, including, but not limited to, for the purpose of keeping historical records and making those records available via the Council's internet site.

If you are participating in this meeting by invitation, you are consenting to being filmed and consenting to the use and storage of those images and sound recordings and any information pertaining to you contained in the them live-streaming/recording or training purposes and for the purpose of keeping historical records and making those records available to the public. If you do not wish to participate in a recording, you should leave the 'virtual meeting'. This will constitute your revocation of consent.

If you have any queries regarding this, please contact dataprotectionofficer@north-ayrshire.gov.uk.

Cabinet Sederunt

Elected Members

Joe Cullinane (Chair)
John Bell (Vice-Chair)
Robert Foster
Alex Gallagher
Louise McPhater
Jim Montgomerie

Church Representatives

Mr Andrew Bruce
Mr Ian Haining
Ms Babs Mowat

Teaching Representative

Ms Jackie MacKenzie

Youth Council Representatives

Chair:

Apologies:

Attending:

At a Meeting of the Cabinet of North Ayrshire Council at 2.30 p.m. involving participation by remote electronic means.

Present

Joe Cullinane, John Bell, Robert Foster, Alex Gallagher and Jim Montgomerie.

Also Present

Alan Hill, Ian Murdoch and Donald Reid.

In Attendance

C. Hatton (Chief Executive), M. Boyd, Head of Service (Finance), and T. Reaney, Head of Service (Recovery and Renewal) (Chief Executives); R. McCutcheon, Executive Director, Y. Baulk, Head of Service (Physical Environment), C. McAuley, Head of Service (Economic Development and Regeneration), M. Strachan, Senior Manager (Business Support and Development) and E. Anderson, Team Manager (Private Sector Housing) (Place); A. Sutton, Executive Director and R. Arthur, Head of Service (Connected Communities) (Communities and Education); C. Cameron, Director (HSCP); J. Hutcheson, Senior Communications Officer, E. Gray and H. Clancy, Committee Services Officers (Democratic Services).

Also In Attendance

G. Higgon, Chair of KA Leisure Board, A. Pringle, Vice-Chair of KA Board, L Barrie, Business Manager - KA Leisure, and C. Glencourse, Business Manager - KA Leisure.

Apologies

Louise McPhater.

Chair

Joe Cullinane in the Chair.

1. Declarations of Interest

There were no declarations of interest by Members in terms of Standing Order 10 and Section 5 of the Code of Conduct for Councillors.

2. Minutes

The accuracy of the Minutes of the meeting of the Cabinet held on 26 January 2021 was confirmed and the Minutes authorised to be signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973.

3. North Ayrshire Leisure Limited (NALL) Recovery and Renewal Plan, Incorporating Potential 2021-22 Budget Scenarios

The Cabinet received a presentation from representatives of North Ayrshire Leisure Limited (NALL) and considered a report by the Executive Director (Communities and Education) on the on the proposed recovery and renewal plan. The KA Leisure Annual Report was set out at Appendix 1 to the report.

The presentation contained details of the challenges faced by NALL due to the COVID-19 pandemic along with the steps which would be taken to recover and ensure that they continued to operate as a going concern. A number of areas were highlighted including the need to strike a balance between income generation and wider social objectives to reduce health inequalities and the importance of being able to adapt to the cultural shift in people's approach to health and fitness.

Members asked questions and were provided with further information in relation to:

- the importance of non-sporting facilities to local communities and the ~~need to~~ use of these venues as we emerge from the pandemic; and
- how people who may be resistant to reinstate their membership could be persuaded to do so through the development of online activity and the challenge of ensuring these activities could generate income.

The Cabinet unanimously agreed to (a) note and support the North Ayrshire Leisure Limited (NALL) Recovery and Renewal Plan; (b) note (i) the projected deficit position in 2020/21 and (ii) the Recovery and Renewal progress; and (c) agree to receive regular reports to monitor (i) the financial impact of COVID on NALL in 2021-22, (ii) developments in Renewal plans and (iii) resultant additional financial support to NALL in 2021-22 as part of the Council's financial monitoring arrangements.

4. Strategic Risk Register 2021/22

Submitted a report by the Head of Service (Recovery and Renewal) on the Strategic Risk Register for 2021/22 as set out at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to the risk around IT security and what contingencies were in place in the event of a complete server outage.

The Cabinet unanimously agreed to approve the Council's Strategic Risk Register for 2021/22 set out at Appendix 1 to the report.

5. Local Authority Discretionary Business Support Fund

Submitted a report by the Executive Director (Place) on a new COVID-19 Local Authority Discretionary Fund for local businesses. A summary of COVID-19 Business Support National Funds was set out at Appendix 1 to the report and guidelines for the proposed fund at Appendix 2.

The Cabinet unanimously agreed (a) to note the approach taken to develop the North Ayrshire Local Authority Discretionary Fund for businesses; (b) to approve the proposed criteria for delivery of the Local Authority Discretionary Fund as set out in Appendix 2 to the report; and (c) that delegated authority be given to the Head of Service (EDR) to approve exceptions to the criteria in special circumstances that would directly result in local jobs being safeguarded.

6. Green Jobs Fund

Submitted a report by the Executive Director (Place) on a new Green Jobs Fund to support North Ayrshire's Economic Recovery and Renewal Approach. The Business Green Route Map was set out at Appendix 1 to the report.

The Cabinet unanimously agreed (a) to approve the proposal for a new £500,000 Green Jobs Fund; (b) that financial intervention be capped at £10k for each business seeking support; (c) that in exceptional circumstances (outlined in section 2.7 of the report) that delegated authority be given to the Head of Service (EDR) in consultation with the appropriate portfolio holder to increase the financial cap to £30k; and (d) to note the allocation of £250k towards this project from the Council's £8.8million Investment Fund and the award by North Ayrshire's Ventures Trust (NAVT) of £250k to deliver the £500,000 Green Jobs Fund.

7. Demolition Order – 2 Montgomerie Road, Saltcoats

Submitted a report by the Executive Director (Place) on the demolition of a residential property in Saltcoats confirmed as being below the Tolerable Standard.

The Cabinet unanimously agreed (a) to approve the serving of a Demolition Order at 2 Montgomerie Road, Saltcoats; (b) that Council officers arrange for the demolition of the property in the event of the owner failing to arrange demolition within the set timescale; and (c) that, should the Council arrange for the demolition to be undertaken, a Compulsory Purchase Order be sought for the property to recoup some of the demolition costs through sale of the land.

8. Proposals for Community Investment Fund (CIF) Expenditure

Submitted a report by the Executive Director (Communities and Education) on the Millport Town Hall CIF Project which sought permission to draw down previously agreed Community Investment Fund funding in respect of the project.

The Cabinet unanimously agreed to (a) note the update on the Millport Town Hall project; and (b) approve the early release of a further £70,000 from the £200k CIF funding previously allocated by North Ayrshire Council for the Millport Town Hall project.

9. Hunterston Strategic Development Area

Submitted a report by the Director (Growth and Investment) on the approach to secure appropriate economic development at Hunterston recognising the strategic importance of the area. The proposed Memorandum of Understanding which would support the collaboration between partners was set out at Appendix 1 to the report and a site plan at Appendix 2.

Members asked questions and were provided with further information in relation to trade union representation on the proposed strategic group which would help determine the best way to realise the ambitions for the Hunterston Strategic Development Area.

Councillors Hill and Murdoch, who had requested permission from the Chair to attend the meeting, were invited to comment on the proposal. They welcomed the call for trade union representation on the strategic group but noted the lack of representation from the local community or Elected Members. They also queried whether an Environmental Impact Assessment should be undertaken and the definition of 'confidential material' as set out in the proposed Memorandum of Understanding. Finally, they stated their belief that any decision on the development of the site should be taken by full Council.

The Chief Executive sought to provide clarity on a number of points which were raised. In terms of local representation, he confirmed that the initial aims of the group was to baseline the area, activities and opportunities to help inform the strategic direction but in the future a stakeholder group would be formed and this would involve representatives from the local community. He also confirmed that compliance with all environmental controls in place was a pre-requisite and that any development proposals that may come forward would take cognisance of the local environment. Finally, he noted that decisions on the use of the site would be a regulatory matter and therefore would be for the Planning Committee to determine.

Following discussion, the Cabinet unanimously agreed to (a) note (i) the establishment of the strategic group comprising key regional and national agencies and organisations to determine the best way to realise the ambitions for the Hunterston Strategic Development Area, (ii) the preliminary actions of the group and (iii) the intention to write to the Minister to establish the Task Force once actions had been established; and (b) create a tri-partite partnership to facilitate early action at Hunterston Parc and which would be underpinned by the Memorandum of Understanding.

10. HSCP Budget Monitoring Report

Submitted a report by the Director (Health and Social Care Partnership) on the projected financial outturn for the financial year as at December 2020. The Month 9 Financial Performance report which was presented to the IJB on 11 February 2021 was set out at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to the 2020/21 underspend, how much of this attributable to services not being provided, and if it was realistic to expect similar savings in 2021/22.

Noted.

The Meeting ended at 3.55 p.m.

NORTH AYRSHIRE COUNCIL**23 March 2021****Cabinet**

| | |
|---------------|--|
| Title: | North Ayrshire Youth Participation and Citizenship Strategy 2021-2025 |
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| Purpose: | To seek Cabinet's approval for the North Ayrshire Youth Participation and Citizenship Strategy 2021-2025. |
|-----------------|---|

| | |
|------------------------|--|
| Recommendation: | That Cabinet: <ul style="list-style-type: none">a) Notes the progress made through the North Ayrshire Youth Participation and Citizenship Strategy 2015-2019; andb) Approves the North Ayrshire Youth Participation and Citizenship Strategy 2021-2025. |
|------------------------|--|

1. Executive Summary

- 1.1 This report presents the North Ayrshire's Youth Participation and Citizenship Strategy 2021-2025 (appendix 1).
- 1.2 The North Ayrshire Youth Participation and Citizenship Strategy 2015-2019 was a "unique and transferable" youth-friendly children's rights engagement process, which informs local policy, corporate priorities and strengthens the voices of young people in local communities. It set out the way that young people across North Ayrshire could play an active role in their schools and communities.
- 1.3 The voices of young people remain at the heart of the endeavours of the Community Planning Partnership and the Council in North Ayrshire, however, the last year has been like no other. The Strategy has been updated and refreshed to reflect the learning from the Year of Young People, the experiences of young people during the Covid pandemic, and the growing confidence of young people to speak up about their needs in a changing world. The pandemic brought to the fore the need for increased support for young people's mental health, improved digital access for home schooling, and the resilience and value of young people across Scotland as they played their part as volunteers in the community response.

2. Background

- 2.1 The North Ayrshire Youth Participation and Citizenship Strategy 2021-2025 complements the Children's Services Plan 2020-23 and the Children's Rights Report, approved by the Children's Services Strategic Partnership in August 2020. The North

Ayrshire Children's Services Plan 2020-23, the Children's Rights Report 2020-23 and Child Poverty Action Plan Report were approved by Cabinet in October 2020. The Plan sets out the vision for Children's Services – for all our children and young people to have the best start in life and for North Ayrshire to be the best place in Scotland to grow up.

- 2.2 The United Nations Convention on the Rights of the Child, or UNCRC, has 54 articles that cover all aspects of a child's life and set out the civil, political, economic, social and cultural rights that all children everywhere are entitled to. It explains how adults and governments must work together to make sure all children can enjoy all their rights. Included in the UNCRC are the 7 Golden Rules for Participation. These are a set of principles that not only underpin this strategy but influence all work carried out by North Ayrshire Council staff, partners and stakeholders in relation to all work in relation to children's rights and participation.
- 2.3 The GIRFEC (Getting It Right For Every Child) policy ensures that the child or young person and their family is at the centre of decision making and the support available to them. The Promise is responsible for driving the change demanded by the findings of the Independent Care Review. It works with all kinds of organisations to support shifts in policy, practice and culture so Scotland can #KeepThePromise it made to care experienced infants, children, young people, adults and their families - that every child grows up loved, safe and respected, able to realise their full potential.
- 2.4 The quality of the partnership with young people, parents, key stakeholders, schools and communities is vital. All youth work provision being offered by North Ayrshire Council and partners is influenced by and measured against the National Youth Work Outcomes. For the past year, YouthLink Scotland has been engaging young people, youth workers and stakeholders on the co-production of the renewed National Youth Work Strategy (NYWS) for Scotland. 'Listening to our young people and involving young people in decision making at all levels' emerged as a key theme. The way in which the voices of young people are heard and acted upon is vital to the achievement of the aims of these policies. In North Ayrshire having young people at the heart of the decision-making process provides fun and engaging youth work activities, allows them to become active citizens in co-designing and delivering and in making decisions that affect them.

Highlights

- 2.5 The North Ayrshire Youth Participation and Citizenship Strategy 2015-2019 framed the context for the delivery of sector-leading youth work, including North Ayrshire becoming a Child Centred Council in 2017 and achieving a COSLA Gold Award for the strategy in 2017. North Ayrshire's engagement approach has been a blueprint for engagement across the community within towns and cities across Scotland, which many other local authorities adopting the approach.
- 2.6 This was followed by the Year of Young People (YoYP) 2018, which was the first themed year to focus on the contribution of a group of people and the Youth Commission with pledges in our Fair For All equalities strategy on child poverty, raising attainment and mental health. 'Voices and rights' was one of three key themes, along with 'Health and wellbeing' and 'Poverty and inequalities.' The Children's Services Strategic Partnership continues to lead improvements through the North Ayrshire Children's Services Plan, Child Poverty Action Plan and Children's Rights Report. Young People have contributed through focus groups, the working group on

the Cost of the School Day, the design of youth friendly formats and animations; and most importantly sharing feedback throughout the developments.

- 2.7 Youth participatory budgeting led the way for citizen-involvement in local decision-making about the allocation of public funding and continues to attract a wide range of projects and votes each year. Young people take part at all levels distributing and applying for funding, shortlisting applicants and voting on bids that benefit young people in their community. The introduction of digital voting has resulting in over 12,000 young people taking part.
- 2.8 The Joint Cabinet continues to bring together young people, Cabinet and key decision-makers to listen directly to the views of young people. The voices of young people have influenced Council policies, such as introducing free sanitary products in schools and public buildings to address period poverty, the first local authority in Scotland to do so. Despite the challenges of the Covid pandemic, the Joint Cabinet embraced the online opportunity to speak to the nine secondary schools' representations simultaneously and broke new ground in the breath, depth and scale of the youth voice. Lessons about the challenges of technology have been learned, as well as its enabling role in allowing for a larger and more regular dialogue with young people.
- 2.9 Young People made their concerns about the need for mental health support through their MSYPs (Member of the Scottish Youth Parliament) and youth work team and young people secured funding, designed and created a mental health toolkit. This has since been shared with all schools and community centres, along with an associated training programme, to support staff and volunteers in discussing mental health with young people.
- 2.10 In response to concerns expressed by young people, a partnership with North Ayrshire Suicide Prevention Taskforce and the Youth Executive Committee created the award winning 13 Ways (suicide prevention) campaign. This campaign provided a series of animated videos led by young people sharing key messages on suicide prevention, written and narrated by young people. A large part of the consultation on the content and design was facilitated during Joint Cabinet conversation cafes, and through workshops at youth councils. This won an award – Health and Wellbeing at National Youth Link Awards. The Alcohol and Drugs Project is following a similar approach to provide more information about the dangers of substance abuse. These resources are created in partnership with young people across the authority, youth work staff, modern apprentices and trusted professionals, ensuring the information provided is both youth friendly and accurate.
- 2.11 The Covid pandemic meant that many of the key features of North Ayrshire youth work has had to be paused or re-thought. The popular YouthFest which normally attracts around 200 young people each year could not go ahead. Face-to-face youth work had to be re-shaped, within the tiers of restrictions. However, digital youth work thrived in a manner which was not foreseen. In just 13 weeks, #DigiDream had over 1.2m engagements with young people and their families, the most popular being the weekly quiz. Social media has diversified and different platforms, like TikTok, Snap Chat and the Kahoot app for quizzes, to engage with young people.

Participation

- 2.12 Partnership with schools underpins successful democratic engagement. The North Ayrshire Youth Participation and Citizenship Strategy 2021-2025 sets out the participation structure, starting with Pupil Councils in every school, ensuring that young people have a representative voice in an environment in which they feel comfortable. Work on addressing the Cost of the School Day has encouraged young people to drive work which was advocated for by the Fair for All Commission and families in North Ayrshire. Partners have made a commitment to review this in a whole-system approach.
- 2.13 The Executive Youth Council is North Ayrshire's representative voice for young people. This group of young people consult and engage with their peers, create local projects and events, engage with key decision makers and are involved in working groups, meetings and various workstreams. Youth Forums provide opportunities to support local community involvement and to contribute on a locality level with regular meetings. Young people can express their ideas, effect change, be part of their community and provide invaluable opinions and views to improve the opportunities available to young people within the community.
- 2.14 There are four Members of the Scottish Youth Parliament (MSYPs) elected for a term of two years. They act as representatives for North Ayrshire's young people at local and national level. Voting in elections for MSYPs took place in 2019 attracting 16 candidates and over 3500 votes cast.
- 2.15 There are other leadership opportunities through thematic approaches such as special Working Groups (like the Cost of the School Day), Digital Groups, the North Ayrshire Sports Leadership Forum. Seldom Heard Groups provide a special focus for young people from specific groups (Young Carers, Care Experienced Young People, New Scots and ASN Groups). All of these groups are supported by Locality teams and the North Ayrshire Youth Work Service.
- 2.16 Engaging with young people takes a wide range of approaches which are outlined in the Strategy. This includes the work carried out by the Youth Council and Conference, as well as Street Work, Detached Youth Work and Outreach Youth Work. Young people have also been taking part in quarterly Chit Chats and community councils to consider young people's views in local issues of local concern.

Pledges

- 2.17 Covid-19 presents a fresh set of challenges for engaging with young people and for ensuring their views are heard and taken into account in policy making. The pandemic has demonstrated the need to be flexible and adapt to new delivery methods, while still adhering to principles set out in the UNCRC and delivering the National Youth Work Outcomes. The final section of the North Ayrshire Youth Participation and Citizenship Strategy 2021-2025 sets out pledges from partners. These include commitments from NAC Education, Police Scotland, NHS Ayrshire and Arran, North Ayrshire Council Children's Services and many others to involve young people in planning and decision-making so that no decision about them is made without them. This includes the pledges of many young people themselves who commit to their representative role and providing an equal voice for future change.

3. Proposals

3.1 It is proposed that Cabinet:

- a) Notes the progress made through the North Ayrshire Youth Participation and Citizenship Strategy 2015-2019; and
- b) Approves the North Ayrshire Youth Participation and Citizenship Strategy 2021-2025.

4. Implications/Socio-economic Duty

Financial

4.1 Financial implications arising from the above proposals will be met from existing budgets or augmented by external funding.

Human Resources

4.2 None.

Legal

4.3 The proposals in this report will make a significant contribution to enhancing the rights of children and young people, including through the UNCRC.

Equality/Socio-economic

4.4 All the proposals contained in this report will contribute to the improvement of equalities and to the socio-economic duty, intended as they are to enhance the role and situation of young people in North Ayrshire.

Environmental and Sustainability

4.5 In June 2019 North Ayrshire Council declared its own Climate Emergency, committing to act on climate change. Like UNICEF, we are committed to helping young people take action to protect the future of our planet. We do this by raising youth voices on the climate crisis and by increasing youth participation to address climate change.

North Ayrshire schools are developing 'whole-school' approaches to Learning for Sustainability and our Youth Participation and Citizenship Strategy frames the ways we will raise awareness and involve young people addressing climate change interventions.

Key Priorities

4.6 The proposal contained within the report supports the North Ayrshire Council Plan priorities, in particular:

- Active and strong communities;
- Children and young people experience the best start in life; and
- People enjoy good life-long health and wellbeing.

Community Wealth Building

4.7 Community wealth building is the economic context in which North Ayrshire's young people are growing up and entering into to volunteering, employment and community life. The proposals contained within the report encourage democratic participation and personal growth, creating a generation ready to make the most of community wealth building opportunities.

5. Consultation

5.1 Young people have been at the heart of the consultation, planning, delivery and feedback during the development of the new Strategy. For the past year, North Ayrshire Council's Connected Communities Team has been engaging with young people, youth workers and stakeholders on the key themes affecting young people. This has involved continuous consultation with young people through a variety of events and platforms. This deep engagement will continue throughout the life of the new Strategy.

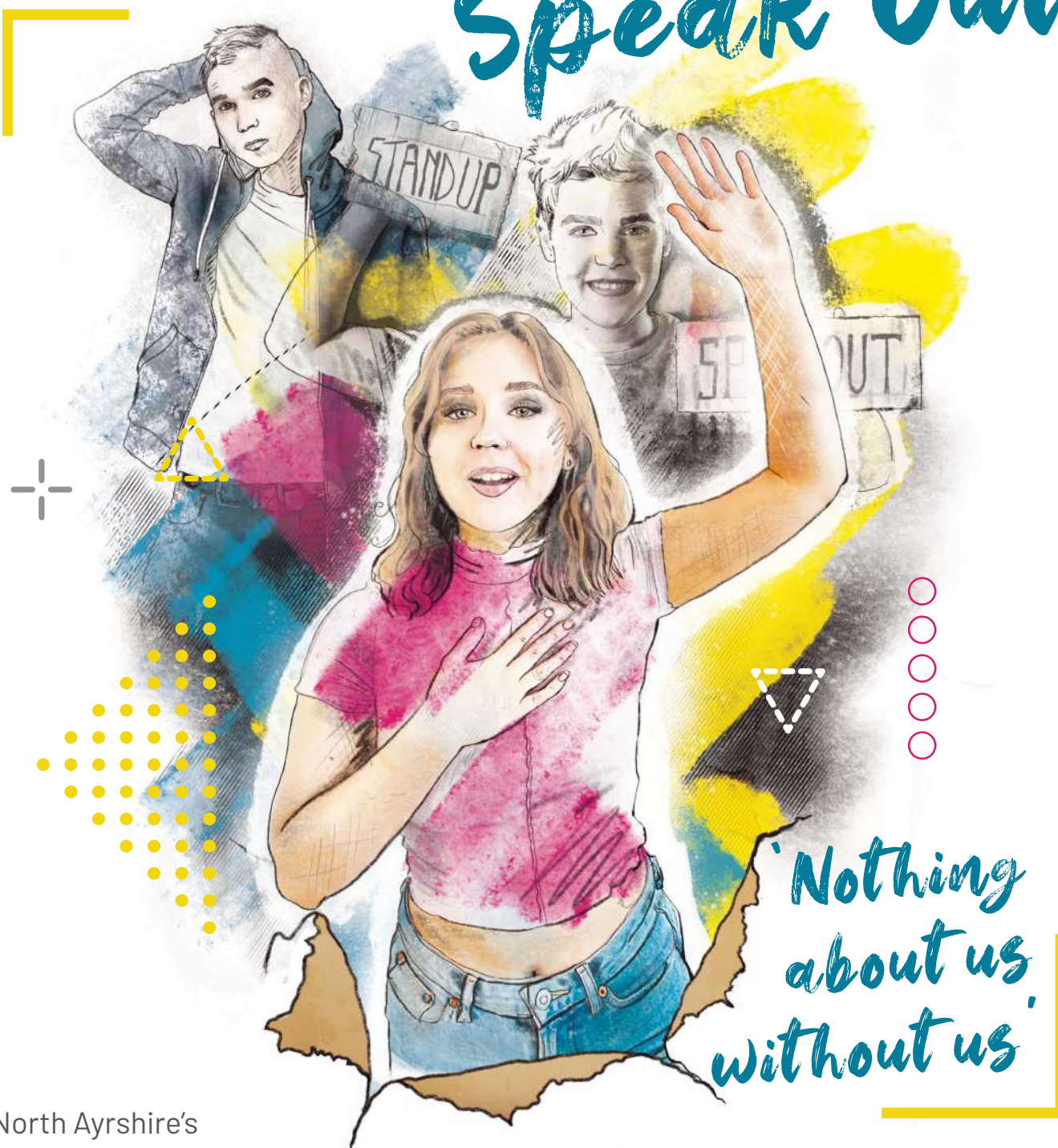
Audrey Sutton
Executive Director
Communities and Education

For further information please contact **Rhona Arthur, Interim Head of Connected Communities**, on **01294 324415**.

Background Papers

Appendix: 1 North Ayrshire Youth Participation and Citizenship Strategy 2021-2025

Step Up. Speak Out



North Ayrshire's

Youth Participation and Citizenship Strategy

2021 – 2025

Ensuring young people voices are heard, actioned
and respected in North Ayrshire



North Ayrshire Council
Comhairle Siorrachd Àir a Tuath



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Foreword

Hello and welcome to our new youth strategy – Step up, Speak Out! We are two of your Members of Scottish Youth Parliament (MSYPs) 2019-21!

As MSYPs, youth voice is essential, important and something we are incredibly passionate about, and we, just like North Ayrshire Council, know every voice matters and deserves to be heard. Of course, this structure is not only about being heard, but the actions that follow from the many meaningful conversations, engagements and consultations that are going to take place over the next few years, right here in North Ayrshire.

If you're reading this strategy, you're already on the right path to make meaningful change in the issues that affect young people! We hope that you can find the best way for you to step up, speak out and see what opportunities you can get involved in right now! Make memories and friends, build skills and confidence and use your voice!

For our Council departments and the wide range of partners that are reading this we hope you find this strategy helpful as a guide to ensure you are working with young people from the outset when planning your own work to improve their lives – It is important that decisions made about young people have them at the heart of the consultation, planning, delivery and feedback.

This strategy follows on from the Year of Young People (YoYP) 2018, since as the young people of North Ayrshire said youth voice and rights were one of the most important things that the legacy of YoYP should leave behind.

YoYP was a great opportunity for many young people to speak out, but we need that to happen as the norm every single day, week and year and for all organisations working with young people to action. Not a photo opportunity, not a tick box exercise, but young people genuinely being heard and included as a vital part of any decision-making process.

Young people are so much more than the future. We're here, and ready to use our voices to make change right now.

-Emily Nix and Aaran McDonald
North Ayrshire MSYPs 2019-2021



It has been a pleasure and a new learning experience for me as Connected Communities, Participation and Democracy portfolio holder to have the opportunity to work alongside the team and be part of this youth participation strategy. I feel that these have been very challenging times for not only our young people and children but our society.

Going forward, with this strategy provides a clear understanding of the needs and issues our young people are facing. The work they have produced and continue to do so is inspiring for others to see and to help North Ayrshire Council to continue to deliver.

We need our young people to be part of all decision making, their needs and voices must be heard. To have their voices be part of everyday decision making is one the Council and other partner organisation aims to achieve. Please help our young people, please sign the pledge. I know I will.

-Councillor Louise McPhater,
Cabinet Member for Participatory Democracy



We have always been proud of our young people and the contribution you make to the local area. That has been recognised far and wide over recent years, encouraging us to keep improving how we all work together effectively.

So, with the creation of this new strategy, we now we have a great opportunity to make even more of a commitment to you. Young people are at the heart of everything we do within the Community Planning Partnership and the Council in North Ayrshire, and we want to ensure now that your voices shape our way of working for years to come.

This means that we need to make a commitment to new and better ways of listening to you and working with you, especially as we adapt to the pandemic and how that is affecting us all.

We need to do this at the right time, ensuring that you initiate, influence and help us to deliver supports and services that make a difference to you, and projects that you need our support to deliver.

And more than ever, your rights are at the forefront of our thinking. And that needs to be more than respecting new legislation. It is about honouring the relationship we have with you and understanding all the ways we can reach you and work with you and making it easier for you to reach us.

As we jointly commit to our ambitious new Youth Participation Strategy, we promise that we will be the partner you deserve.

-Audrey Sutton,
Executive Director of Communities and Education

1.0 *Executive Youth Council's Vision for The Future*

As the representative voice of young people in North Ayrshire, the Youth Executive Committee have set out what their hopes and visions are for the future of North Ayrshire, particularly under the themes of:

- **Voice and rights**
- **Health and wellbeing**
- **Poverty and inequalities**
- **Digital access**

"We hope that young people will be included in every discussion and decision-making process on issues that affect us. It is important that we are included, as we will be the ones living with the effects of these decisions. After the success of the Year of Young People, and the steps that we took to ensure young people not only had their voices heard but taken seriously on a variety of matters and could see action being taken, we have made progress in ensuring that young people are involved in decision making processes across the council and beyond. Using a co-design, co-production and co-delivery model, we can ensure that young people are listened to and respected by both council departments and our partners, while helping make meaningful change in their communities. This means being involved in policy making, decision making and often in rolling out these decisions or programmes. Over the coming years, we aim to see this model being used much more across North Ayrshire and hopefully beyond, allowing for young people to be at the heart of decision making and seeing promises made to them being followed through.

We are excited that the UNCRC will have been incorporated into Scots law by the end of the current parliamentary term, securing the importance that every child's rights are met. It is vital that every staff member is trained on Children and Young People's rights. The incorporation of these rights into Scot's law means for how we approach service delivery across the council. We trust that the appropriate training information and support will be made available at both local and national levels.

The Covid-19 pandemic has highlighted many things to us, such as mental health support, digital access, and the resilience and value of young people across Scotland. With

mental health continuing to be a major issue among young people, we hope to see an improvement in mental health services for children and young people, with a greater emphasis on support being available in schools, something which has been highlighted to us throughout the pandemic. We hope that resources become more readily available in communities, and that in general, the stigma around mental health reduces.

With the pandemic moving much of our lives online, we believe that young people should have access to everything that they need in order not only to survive, but to thrive in everything that they do. This includes having access to support services, financial literacies and everything they need to get online, whether for educational or social reasons. With education moving online during Lockdown, this only emphasised the digital divide in our area. We hope that over the coming years digital technology itself becomes more accessible to people of all backgrounds as life itself moves online. Technology has its benefits, it brought so many of us together when we otherwise would not have been able to. But for it to be truly inclusive, we must find ways to make it more affordable for all.

Covid-19 has also shown the best of young people not only in North Ayrshire, but across Scotland. We were asked to stay away from friends and family, move to a new way of learning, as well as deal with the many stresses the pandemic brought into our homes. We have adapted well to the many changes occurring in daily life, along with the uncertainty it has brought about for our futures. We've stood up for what we have believed in, and what was right, with some of our very own young people influencing decisions at Scottish Government level about the 2020 exams.

Since the last Participation Strategy, one key thing we must focus on, is that young people are capable and able to have a positive impact on the world around them. We are mature enough to have our voices heard on a variety of issues, we will take them seriously. We hope that over the course of this Participation Strategy, adults and decision makers hold this sentiment close: there is nothing about us, without us. We can and will bring positive changes to the world round us."



2.0 Glossary and Terms

This strategy talks about everything youth participation related in North Ayrshire – there are a lot of documents, strategies, plans and partners that we talk about and it can become a bit overwhelming!

We have created a quick list of terms that we talk about and what they mean:

Key acronyms:

SYP: Scottish Youth Parliament

BYC: British Youth Council

CLD: Community Learning and Development

NAC: North Ayrshire Council

ESOL: English Speakers of Other Languages

ASN: Additional Support Needs

BAME: Black and Ethnic Minorities

NEET: Not in education, employment or training

GIRFEC: Getting it Right for Every Child

SHANARRI (wheel): Safe; Healthy; Achieving; Nurtured; Active; Respected; Responsible; Included

CCC: Child Centred Council

YoYP: Year of Young People

Key words and phrases:

Citizenship – when you actively involve yourself in activities such as local politics, volunteering and participation in your community

Participation – when you take part in something such as a local youth group, pupil council or local youth forum

Democracy – control of an organisation or group by most of its members.

Community Council – A Community Council is a voluntary organisation set up by the Local Authority (by law) and run by local residents to act on behalf of its area. As the most local tier of elected representation, Community Councils play an important role in local democracy. Community Councils are comprised of people who care about their community and want to make it a better place to live.

Locality Planning Partnership – an inclusive network of both local people, elected members and organisational representatives who work in an area

UNCRC – the United Nations Convention of the Rights of the Child. This document outlines 54 'articles' put in place to protect the rights of the child. Articles 1-42 directly affect the young person, with 43-54 being more to do with organisational and structural responsibilities.

Seldom-Heard – young people with specific characteristics such as care experienced, young carers, ASN, ESOL, Ethnic minorities, LGBTQ+

3.0 *Where are we now?*

Since the start of the last strategy, we have come so far in our journey to ensure young people have a voice, provided opportunities and co-produce and co-deliver on vital pieces of work that benefit North Ayrshire's young people.

Here are some of our highlights:

COSLA Gold Award

The North Ayrshire Youth Services team were awarded the COSLA Gold Award for their work in ensuring the strategy was true to its word. The award recognised the work of the Youth Services team in creating a culture of participation, which allows young people to have a real impact in shaping the services the Council delivers and ensuring young people were directly involved in the decision-making process.

North Ayrshire's engagement approach has been a blueprint for engagement across the community within towns and cities across Scotland. Three months into the "Year of Young People", other local authorities are being encouraged to follow suit and rethink how they engage and use the voices and opinions of young people within their communities to support inclusive decision making.

Child Centred Council

North Ayrshire became a Child Centred Council in 2017. Resolutions include the importance of young people's voices, support for care-experienced young people and food security and work with the Children's Commissioner on equalities. Additional commitments to supporting young people in North Ayrshire include our Children's Services Plan; our Fair for All equalities strategy pledges on child poverty, employment for care leavers, developmental milestones, raising attainment, fewer looked after young people and mental health; and our Joint Cabinet and extended youth participation structure, which is recognised as sector leading.

Youth Participatory Budgeting

In North Ayrshire we have run with the Youth Participatory Budgeting process for a number of years ensuring young people are involved in distributing and applying for funding, shortlisting applicants and voting on bids that benefit young people in their community. Enabling digital voting has seen North Ayrshire PB Participation reach record breaking numbers of over 12,000 votes in a year and allows young people to decide on where money is spent to benefit their peers.

Interated Children's Services Plan

The North Ayrshire Children's Services Plan sets out the vision for Children's Services – for all our children and young people to have the best start in life and for North Ayrshire to be the best place in Scotland to grow up.

Focus groups took place with young people to check the priorities were what young people wanted and that nothing was missing – creating a youth friendly format and animation on the plan – both visual and voiced over by young people.

Child Poverty Action Plan

The cost of the school day is a crucial theme, as advocated by our Fair for All Commission and by our families in North Ayrshire. We already have a whole-system commitment to this from our partners across North Ayrshire and we continue to look for new approaches to this.

A short life working group was set up with Elected Members, Executive Director, partners and young people from across all localities to discuss Cost of the School Day and is developing a policy that will be applied across the local authority. Young persons' animations were based on the feedback of young people.

Tackling Period Poverty

After a discussion with young people at Joint Cabinet meetings, it became clear that access to free sanitary products was a great need among young women in North Ayrshire. In response to this discussion, North Ayrshire Council worked with our young people to become the first local authority in Scotland to provide free sanitary provisions across all their schools and council buildings.

Mental Health Toolkit

Young people highlighted to our MSYPs that there was a lack of mental health lessons and resources within schools. Our youth work team and young people secured funding, designed and created a mental health toolkit with resources, distractions and information about help available which has since been put into all schools and community centres to support staff and volunteers in discussing mental health with young people.

13 Ways Campaign

Young people recognised the rise in young people suffering from serious mental health issues and unfortunately the rise in suicides that came with this. In response to this, a partnership with North Ayrshire Suicide Prevention Taskforce and our Youth Exec Committee created the award winning 13 ways (suicide prevention) campaign. This campaign provided a series of animated videos led by young people sharing key messages on suicide prevention, written and narrated by young people. A large part of the consultation on the content and design was facilitated during Joint Cabinet conversation cafes, and through workshops at youth councils. This won an award – Health and Wellbeing at National Youth Link Awards.

North Ayrshire Youth Festival

Our annual youth festival sees around 200 young people from across North Ayrshire come together for 2 days of interactive workshops, team games, spooky walks and sports. Youth forums from each locality come together to plan, apply for funding, book equipment and deliver the event with support from Youth Work Staff.

DigiAye Family Quiz

At the start of the Covid-19 Pandemic, staff quickly drew together a digital engagement plan which included running a weekly quiz via Facebook Live using the Kahoot app. As the quiz gained in popularity, and through engagement with our young people, we introduced BSL interpreters making the quiz even more accessible for children, young people and families to enjoy. There are regularly 40 teams participating, and due to its popularity, the quiz has continued on as we come out of the pandemic. It is now also used as a tool to engage with young people to gather their views on a variety of issues.

Alcohol and Drugs Project

Young people recognised the need for more information on the dangers surrounding drugs and alcohol. Our Youth Exec committee decided they wanted to create a resource that would be accessible any time for young people to get support and information on scenarios they may encounter. Like the 13 Ways project, the resource is made up of blogs and an animation series, before creating information posters and workshops to go into schools and community settings. These are created in partnership with young people across the authority, youth work staff, modern apprentices and trusted professionals, ensuring the information provided is both youth friendly and accurate.

Youth Forums

The Irvine Youth Forum have been proactive in delivering dignified food provision within the locality area on a weekly basis funded by participatory budgeting. They have supported Community Hub activities within Covid-19, got involved with the Saturday fake away programme and filmed sessions of themselves making tasty treats for all the family for social media channels. The groups wider involvement within the community has included representing young people at the Irvine Community Council, National Secure Adolescent Inpatient unit, North Ayrshire Food Forum and the Marymass Festival. The group apply for grants to enable young people to have access to fun things to do in their spare time free of charge and work in partnership to make a positive difference to their community.

Joint Cabinet Live

During the Covid 19 Pandemic there was a shift in how services were delivered to young people and how the voices of young people were still heard throughout this unusual time. Young people and the youth work team created a new approach to Joint Cabinet by bringing it completely online to ensure young people were given the platform to discuss important issues and areas of concern to Cabinet and key decision makers.

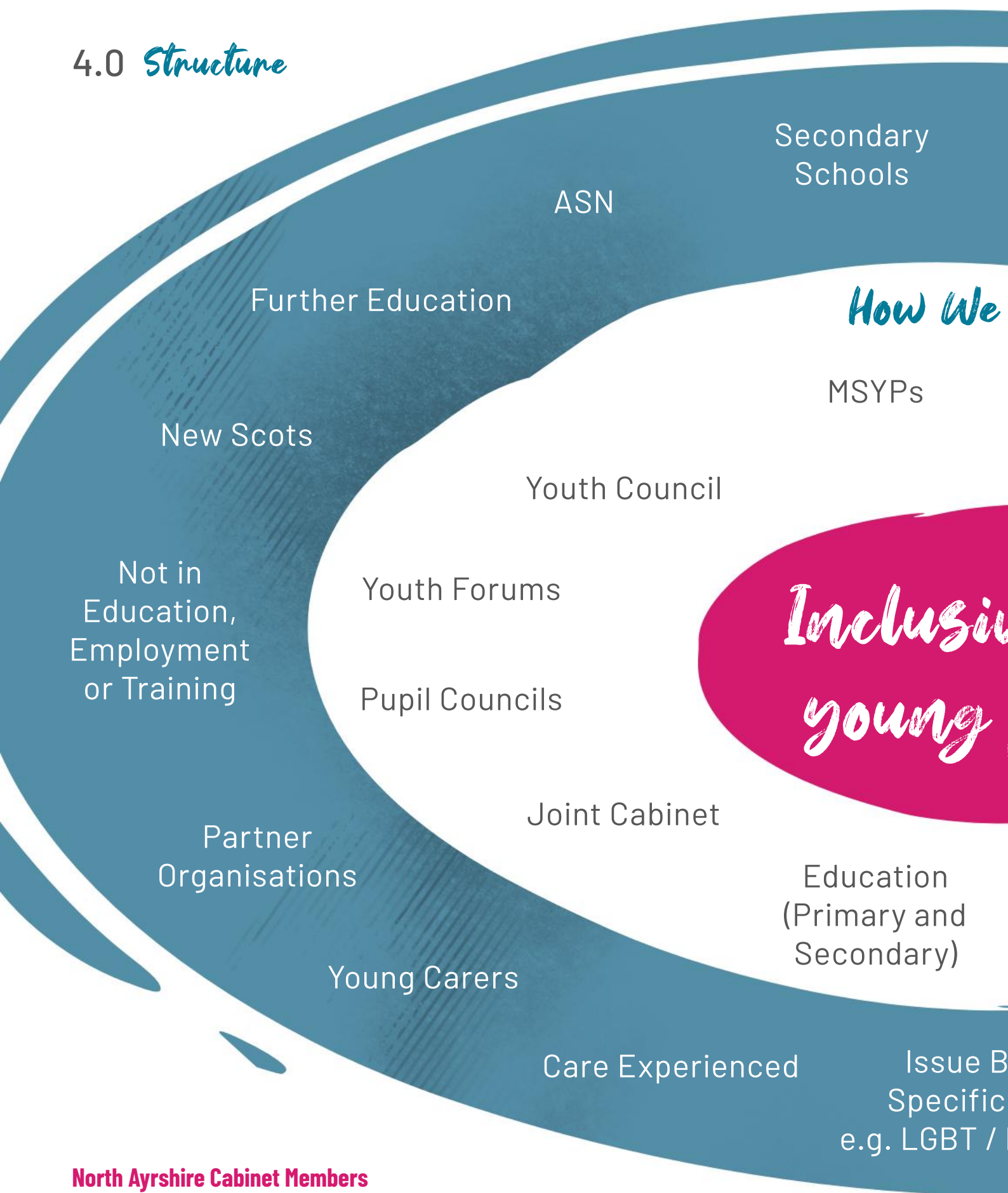
Going from engaging one school at a time to simultaneously engaging 9 secondary schools on a variety of topics that affect young people. This has not made the reach of young people having a voice far larger, but it allows the team to engage with these young people on a more regular basis. It gives a larger representative view on topics that are of importance to them.

Year of Young People

Year of Young People created a spotlight of the importance of our young people and how much they give to their communities already. North Ayrshire hosted a full year of large events, opportunities and activities for young people.

It was also the catalyst for some big changes in North Ayrshire including young people chairing Cabinet working groups, feeding into the final Cabinet Report and the creating of the North Ayrshire Child Centred Council approach – something that has gone from strength to strength from that year.

4.0 Structure



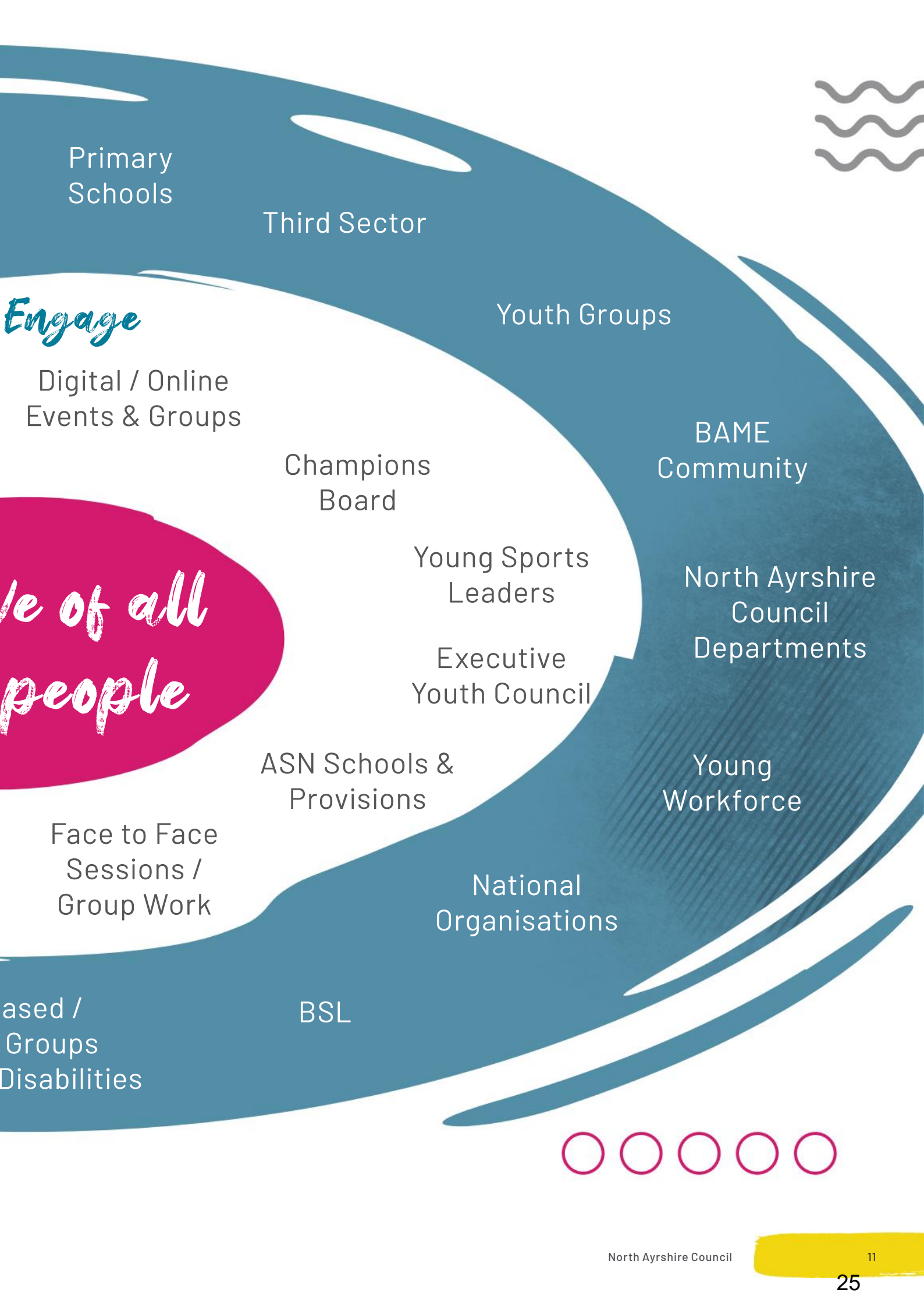
North Ayrshire Cabinet Members

Councillor John Bell - Cabinet Member for Education

Councillor Robert Foster - Cabinet Member for Health and Social Care Partnership and lead member for Poverty

Councillor Louise McPhater - Cabinet Member for Participatory Democracy

Councillor Shaun McAuley - Young People Champion



Primary
Schools

Third Sector

Youth Groups

Engage

Digital / Online
Events & Groups

Champions
Board

BAME
Community

*Involvement of all
people*

Young Sports
Leaders

North Ayrshire
Council
Departments

Executive
Youth Council

ASN Schools &
Provisions

Young
Workforce

Face to Face
Sessions /
Group Work

National
Organisations

Disabled /
Groups
Disabilities

BSL



5.0 Participation Groups: How Can I get Involved?

In North Ayrshire, having young people at the heart of the decision-making process provides fun and engaging youth work activities, allows them to become active citizens in co-designing and delivering and in making decisions that affect them.

There are so many ways, as a young person, you can get involved in ensuring your voice is heard to effect change.

The groups and opportunities that are already in place provides a platform for you as young people to actively participate and exercise their right to express your views on matters that affect you.

Groups

Executive Youth Council

The Executive Youth Council is North Ayrshire's representative voice for young people. This group of young people consult and engage with their peers, create local projects and events, engage with key decision makers and are involved in working groups, meetings and various workstreams.

The group is open to any young person that wants to participate

Open to: Young people aged 12+ people living in the North Ayrshire

Contact: Contact your local Community Worker

Scottish Youth Parliament

In North Ayrshire we have 4 elected Members of Scottish Youth Parliament. They hold their position for 2 years and are the local and national representative in ensuring that the voices of young people are heard and actioned.

If you want to engage with your local MSYP go to <https://syp.org.uk/members/find-your-msyp/>. If you are interested in running as an MSYP you can contact your school or local Community Worker.

Open to: young people aged 14+ (MSYP), aged 12-25 if you want to engage with your MSYP

Contact: Contact your local Community Worker or MSYP.

Pupil Councils

Each school should have a Pupil Council that acts as the representative voice for the school. We aim to engage with Pupil Councils in ways that best suit them. Engagement through schools is vital to this process and allows us to work with young people in an environment that they feel safe and comfortable in. We work with schools to seek the views of pupils in schools

Open to: Secondary school young people

Contact: Ask your school if you want to get involved

Youth Forums

The Youth Forums' young people represent the voices of their peers on a locality level with regular meetings that give our young people the chance to express their ideas, effect change, be part of their community and provide invaluable opinions and views to improve the opportunities available to young people within the community. They meet and discuss their aspirations to be part of the process in making positive change, carrying out consultations, plan and deliver events and projects and feeding into community councils and locality partnerships

Open to: Young people aged 12-25

Contact: Contact your local Community Worker

Group Work

Across our six localities (Irvine, Kilwinning, Garnock Valley, Arran, North Coast and the Cumbraes and Three Towns) we have a wide programme of youth work activities from issue-based work, youth participation, digital groups and interest focused groups. All these groups not only provide a safe space for young people to meet, but are underpinned by youth work outcomes to provide an opportunity to engage with young people to ensure their voices are represented within their locality, North Ayrshire and Scotland wide.

Local youth groups provide a safe space for young people to come along and be themselves. We encourage participants to express their voices and opinions within their peer group. There are a wide variety of youth groups and are a comfortable environment for young people to develop their qualities and skills while working on projects they are passionate about.

Open to: young people aged 12-25

Contact: Contact your local Community Worker

North Ayrshire Active Schools Leadership Forum

North Ayrshire Active Schools Leadership Forum is made up of representatives from all our leadership groups - North Ayrshire Sports Academy, North Ayrshire S3/S4 Young Leaders and North Ayrshire Young Ambassadors. Their role is to consult and engage with their fellow peers to influence change across all Active Schools Leadership programmes. They are involved in local meetings, steering groups and National forums.

Open to: S1-S6

Contact: Lauren Fletcher - Active Schools Co-ordinator

Seldom Heard Groups

Ensuring the voice of young people is as inclusive as possible is key to true youth participation. In North Ayrshire we engage with representatives of groups with specific needs and wants. Young people are invited along to all events. We are mindful this may not always be suitable and keep in regular contact and engage in a way that suits the needs of that group giving everyone in the community a place to feel welcomed, valued and included.

Open to: young people from specific groups (Young Carers, Care Experienced Young People, New Scots, ASN Groups etc.)

Contact: Contact your local Community Worker or your groups key worker

Digital Groups

We live in an increasingly digital world with young people leading the way in this form of communication. In North Ayrshire, digital youth work opens our services to young people across the area. Online meetings and group and digital events and activities are open to all and help break down the barriers concerning travel and time. Digital participation has opened many new opportunities in engaging and consulting with young people over a wide variety of platforms that are suited to the young person's needs and wants.

Some of the digital platforms that we use in working with young people include, Teams, Zoom and Facebook Live

Whilst we are aware that not every young person has access to devices and internet connection North Ayrshire works hard to break down these barriers through working with partners and securing funding to ensure that young people have access to this. This is accompanied by the use of our Mobile Youth Centre that is custom built with devices and internet access to engage with our most rural and/or vulnerable young people



Engaging with young people

Joint Cabinet

Joint Cabinets are unique to North Ayrshire in the way decision makers engage with our young people. These meetings give the young people a chance to speak to Cabinet Members, Chief Officers, the Council Leader and North Ayrshire Council's Chief Executive and work collaboratively to address any issues which may arise that the young may have identified. Feedback from these meetings and engagements is formulated into a report to be actioned by relevant partners.

Open to: Secondary school young people

Contact: Ask your school if you want to get involved

Youth Council

Youth council is an event held every three months; bringing schools together, giving young people the chance to discuss local issues from a variety of partners. These events give young people a voice that will effect change through their actions.

Open to: young people aged 12-25

Contact: Ask your school if you want to get involved or contact your local Community Worker

Youth Conference

The annual youth conference gives young people from all over North Ayrshire a chance to learn and engage in themed topics, with partners, outside agencies and professionals coming in to work alongside the young people.

Open to: young people aged 12-25

Contact: Ask your school if you want to get involved or contact your local Community Worker

Street Work

Street work allows our youth workers and partner agencies the opportunity to engage with young people to identify, support and track young people's needs and aspirations. Going to where young people are at allows the team to meet young people in a setting of their choosing to engage with young people on any given topic.

Detached Youth Work

This model of youth work engagement targets young people on their own territory (streets, parks, open and shared public spaces). Participation is voluntary and engagement is on the terms of the young people. Detached youth work can be characterised by a wide range of purposeful and intentional interactions between youth workers and young people and guided by Youth Work Outcomes.

Outreach Youth Work

This model of youth work in North Ayrshire helps guide young people towards existing organised youth focused services which are available within the community. Whilst it can and does take place on the young people's own territory, it also works in existing community, multi-agency or educational facilities.

Chit Chats

Chit Chats are held at least every three months, giving the community an opportunity to come forward and express how they feel about the specific topics and giving input on how they feel. Engagements such as this takes the community on a journey by showing them the plans and developments put in place from the feedback received.

Open to: young people aged 12+ people living in the community

Contact: Contact your local Community Worker

Community Council

The Community Council is a group of elected volunteers in each locality that act on behalf of the community taking issues to the local authority through a series of structured meetings.

Any young person aged 16+ can get involved in their local Community Council by nominating themselves to be elected. Young people under 16 can have an advocate (Community Worker, Youth Worker) that will take their views, concerns or issues to this meeting and feedback as required.

Open to: young people aged 16+ people living in the community (under 16s can engage through their community worker)

Contact: Contact your local Community Worker






Consultation

We engage and consult through all of the above groups and events. To ensure that we are engaging with young people out with these structures we also do this through Social Media and surveys and Participatory Budgeting (PB).

Social Media

We engage with young people through various forms of social media. We recognise the value and convenience of this approach and provide updates, events, opportunities and signposting on our pages, as well as hosting online quizzes for young people to get involved in. Groups are open to all and are all free of charge.

You can follow us on:

-  'Like' North Ayrshire Youth Services
-  @NAYouthservices
-  NACYouthServices
-  NACYouthSnaps
-  North_Ayrshire_Youth

Surveys

This Strategy is underpinned by the need and aspiration to ensure that young people's voices are heard, not only through our structured groups and youth representatives but to allow ALL young people to have a say on matters that affect or interest them.

Engaging with young people through surveys is a quick and easy way to ensure young people's views are heard at the start of any process that will affect young people. It gives decisions makers in North Ayrshire their views to ensure that processes, strategies, reports and decisions consider their opinions and concerns on matters that affect them before making any change.

Our service and that of our partners regularly consults with young people to gain insight into their views. This is done through:

- Online Events
- Face to Face consultation
- Focus Groups
- Digital Consultations (MentiMeter, Survey Monkey, Fun Retro)
- Polls
- Paper based consultation
- Social Media
- Voting (digital and face to face through Youth PB, Scottish Youth Parliament Elections)

Participatory Budgeting

Participatory Budgeting is an opportunity to give young people active participation and decision-making powers on where funding is spent in their community. Young people are actively part of this process from deciding on key themes, designing applications, short listing applications and voting on successful projects.

Young people age 8+ can be involved in both e Youth, locality and themed PB events that run in North Ayrshire.

To be involved in the planning and delivery of PB you can do this through your Community Worker and the local youth forums



6.0 Our Key Themes

The role of youth work as a driving force behind the Year of Young People in 2018 has been one of many highlights over the last five years. Young people's expectations have been raised, and as the UNCRC comes into Scots Law, youth work will have a crucial role to play to ensure young people's rights are recognised and realised.

For the past year, North Ayrshire Council's Connected Communities Team has been engaging with young people, youth workers and stakeholders on the key themes affecting young people.

This has involved continuous consultation with young people through a variety of events and platforms including:

- Youth Councils
- Joint Cabinet
- YOYP Legacy Consultation
- Get Connected Covid Recovery Consultation
- Engagement with schools, this sector, seldom heard, youth forums
- Creation of a working group with young people, Cabinet and key stakeholders
- Submission of the Year of Young People Cabinet Report
- Workstreams created around each of the YOYP key themes
- An event in 2019 that brought together young people and key stakeholders to discuss the future of the new Youth Participation and Citizenship Strategy



Key Themes

The most prominent themes include young people's voice and rights, health and wellbeing and poverty and inequality. During the COVID-19 pandemic another emerging theme was created on digital connectivity and isolation.

A Plan has been created to ensure these are actioned and will include:

Voice and Rights

- We propose to establish a workstream to engage with a wide range of young people from across North Ayrshire to ensure that we have the right approaches and mechanisms in place to ensure their voices are heard.
- The current Joint Cabinet will be reviewed, and the contribution it makes to improving the overall agenda for young people. We will ensure a process is in place to identify the effectiveness of actions which come from the sessions.
- Participation in Joint Cabinet and other activities will be widened and deepened
- The Pupil Council voice will be strengthened and better recognised.
- Strengthening
- Creation of localised young people's rights working group in relation to UNCRC to ensure key stakeholders, staff and young people are trained in Realising Young People's Rights



Health and Wellbeing

In relation to health and well-being, it was agreed that key themes around emotional health will be:

- In-school support for teachers
- Safe spaces in school and out with school
- Peer to peer mentoring programmes
- Male mental health
- The further development of the 'corporate parenting' scheme
- The Mental Health Toolkit – review progress and lessons learned; roll-out further and explore the creation of a social enterprise to roll out nationally
- Raising awareness of mental health services that are available for young people, using a variety of methods e.g. social media and apps.
- Specific project around alcohol and drugs awareness including a series of blogs, animated videos and workshop plans to be delivered in school and community settings
- Securing of £120,000 in funding from Youth Work Education Recovery Fund to support young people's mental health and wellbeing with a focus on arts, outdoor learning and suicide prevention.





Poverty and Inequality

The key proposal which emerged was to establish and brand a Young People's Commission to inform actions to address young people's experiences of poverty.

This would be the first such commission in Scotland and would be informed from the ongoing Fair for All Commission in North Ayrshire

This will develop current themes in relation to poverty, including:

- Food poverty
- The cost of the school day
- Financial Literacy
- Stigma
- Education
- Destigmatisation
- Action

It is proposed that this approach will sit within the new participation strategy to avoid stigma and will adopt the "13 Reasons Why" model, examining why poverty exists, with an accompanying action plan, including projects to mitigate poverty.



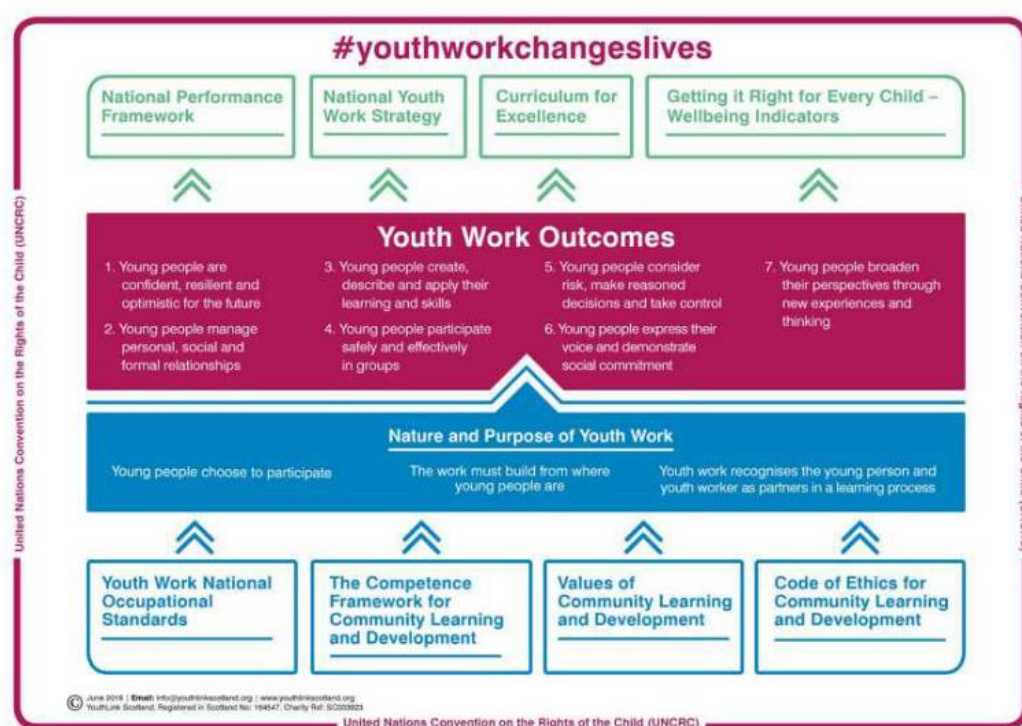
Digital Connectivity

During the COVID pandemic digital participation in both education and social connections has provided a lifeline to so many. The completion of the Get Connected Survey it highlighted the need for digital connectivity for young people throughout North Ayrshire including:

- Funding for devices and digital connections for young people
- Training for staff and partners to fully utilise digital platforms in engaging with young people and their families
- Ensure digital events and information is accessible to all and delivered in a variety of formats
- Training for young people and their families on using digital devices effectively and safely
- Upgrade the mobile youth facilitate to bring digital connections to vulnerable and rural young people

7.0 National Youth Work Outcomes - in North Ayrshire...

All youth work provision being offered by North Ayrshire Council and partners is influenced by and measured against the National Youth Work Outcomes. The outcomes underpin all programmes that are being offered and delivered by our team. Although all outcomes influence the work we do with young people Outcome 6 focusses heavily on participation and strengthens our case to develop our young people's voices and participation levels.



Developed by the youth work sector in Scotland, we aim to meet these outcomes within a range of youth work contexts in North Ayrshire.

Outcome 1: Young people are confident, resilient and optimistic for the future

Outcome 2: Young people manage personal, social and formal relationships

Outcome 3: Young people create, describe and apply their learning and skills

Outcome 4: Young people participate safely and effectively in groups

Outcome 5: Young people consider risk, make reasoned decisions and take control

Outcome 6: Young people express their voice and demonstrate social commitment

Outcome 7: Young people broaden their perspectives through new experiences and thinking

Our Landscape

Our work is informed by a large number of national drivers, local links, improvement programmes and planning and delivery governance. The North Ayrshire Council Plan – North Ayrshire 'Fair for All' underpins and drives all our work and the links to all outcomes and this strategy.

8.0 *UNCRC and 7 Rules*

The United Nations Rights of the Child and the 7 Golden Rules for Participation

Children's human rights are protected by an international law called the United Nations Convention on the Rights of the Child (often called the U-N-C-R-C for short). There are 54 rights – called 'Articles' in the UNCRC.

The UK and therefore Scotland, like most of the countries in the world, has signed up to this law. This means that the Scottish government has agreed to do all it can to make sure children and young people have all their rights recognised, acknowledged and respected.

These include the rights to:

- Have a say in the decisions that affect them
- To a life, survival and development
- To have their best interests come first
- To not be discriminated against because of gender, sexuality, religion or race

The work of past and future Participation Strategies in North Ayrshire has been and will continue to be influenced and guided by these rights stated in the UNCRC. With the UNCRC being adopted into Scots Law this can only strengthen our position in ensuring these rights are embedded, recognised and realised in all engagement and participation work we do with young people.

What are the 7 Golden Rules for Participation?

These are a set of principles that not only underpin this strategy but influence all work carried out by North Ayrshire Council staff, partners and stakeholders in relation to all work in relation to children's rights and participation.

Designed to help anyone working with, and for, children and young people to support them to understand, experience and exercise their participation rights.

The Golden Rules inform adults what children and young people's participation should involve and feel like. The Golden Rules are directly informed by the United Nations Committee on the Rights of the Child's Article 12 and support the requirements necessary to achieve effective, meaningful and ethical implementation of participation rights.

The Golden Rules resource is not a tokenistic exercise or a set of 7 rules to tick off one-by-one. Instead, they are fundamental principles to be used within day-to-day work with children and young people. Building participation into practice is about building respectful relationships with children and young people. It's not about holding 'one off' events or consultations.



Ensuring we meaningfully engage

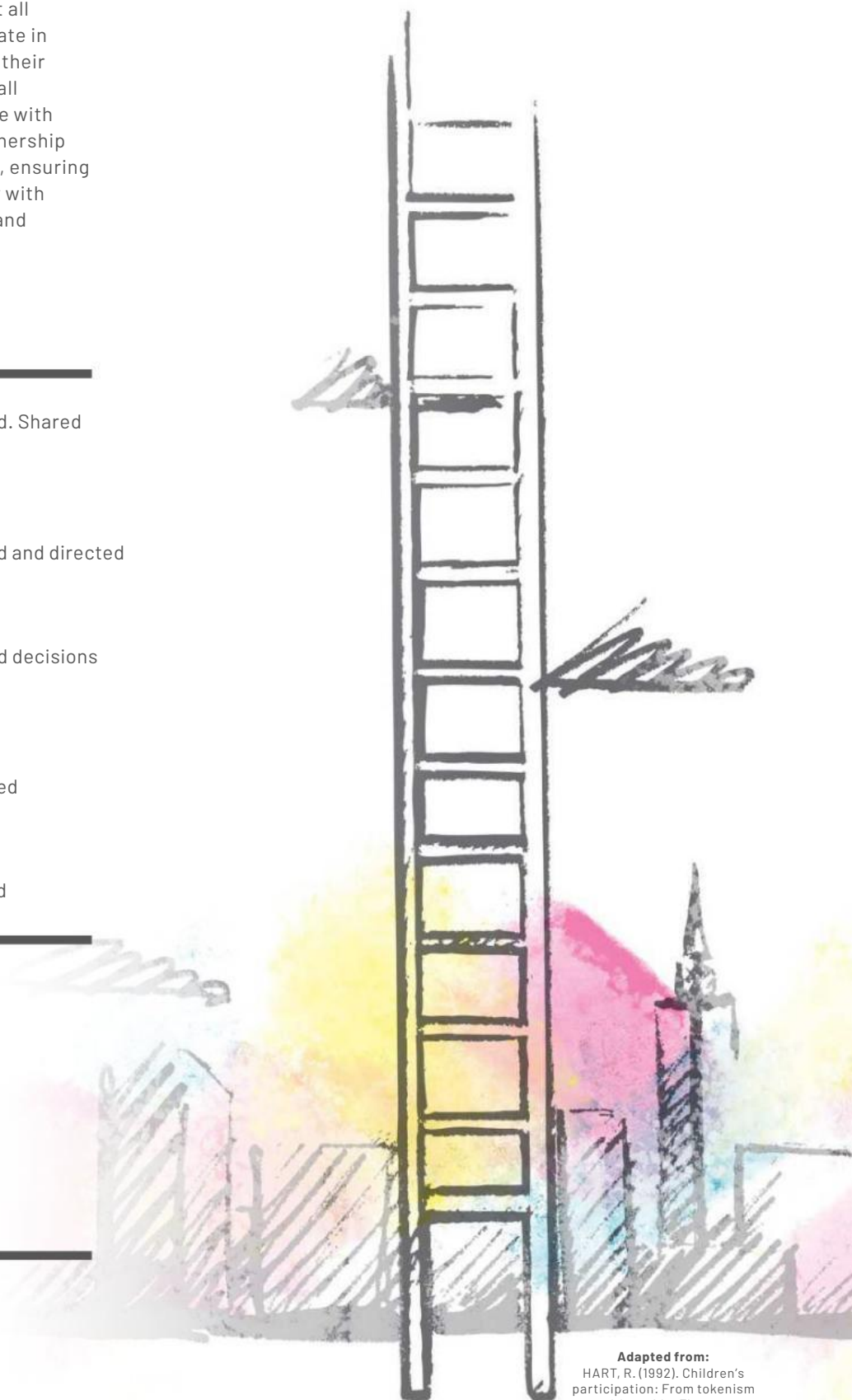
Young people's participation cannot be meaningful unless their voice is seen as equal to adults. It is important that all young people can learn to participate in programmes which directly affect their lives. As a council we ensure that all engagement and consultation done with young people are delivered in partnership with young people from the outset, ensuring they are taken through the journey with us and informed on any decisions and feedback along the way.

Participation

8. Young people-initiated. Shared decisions with adults
7. Young people-initiated and directed
6. Adult-initiated. Shared decisions with young people
5. Consulted and informed
4. Assigned but informed

Non-Participation

3. Tokenism
2. Decoration
1. Manipulation



Adapted from:
HART, R. (1992). Children's
participation: From tokenism
to citizenship, Florence:
UNICEF International Child
Development Centre.

9.0 North Ayrshire Council Policies

Where does this Strategy fit in?

The Participation and Citizenship Strategy is linked by a golden thread that shows a clear and definitive link to how national policy affects local policy and how local policy influences the goals, visions and values of our council and communities.

North Ayrshire Council Plan – A Council that is Fair for All

Our Council Plan outlines our strategic vision and priorities and what we want to achieve showing our residents, employees, community planning partners, communities and other interested stakeholders the kind of council we are, what we stand for and our values. The council plan sets out a new strategic approach which is focused on making North Ayrshire a fairer and more equal society for our young people to grow and create better lives in. The outcome of engaging with, listening to and supporting communities to be active partners in what we do aligns with this strategy in recognising young people's involvement in the decision-making processes.

Fair For All – North Ayrshire Community Planning Partnership

Fair for All is our partnership strategy that promotes equity, ensuring that our council is inclusive and that everyone has an equal chance to participate and have their voice heard regardless of their starting point.

Local Outcomes Improvement Plan (LOIP)

The local Outcomes Improvement Plan (LOIP) is a strategy that pledges to, through North Ayrshire Community Planning Partnership, tackle the root causes of poverty and mitigate its impact to create a better life for local people. This strategy is underpinned by priority areas – a working North Ayrshire, and healthier North Ayrshire, a safer North Ayrshire and a thriving North Ayrshire – children and young people. This links direct into the Participation Strategy by engaging with young people to increase control over their lives, build stronger communities and to offer preventative measures to tackle issues through early intervention.

Children's Services Strategic Plan

The Plan sets out the vision for Children's Services – for all our children and young people to have the best start in life and for North Ayrshire to be the best place in Scotland to grow up

The Children's Services Plan priorities are:

1. Children and young people's rights and views are respected and listened to
2. Act early to improve what happens next
3. Make things fairer and better
4. Support mental health
5. Help children and young people to be active and healthy

Not only did young people help set the priorities for this plan but are engaged and consulted on the work under each of the themes on a regular basis to help shape plans around them

Child Poverty Action Plan

The 2019/20 Child Poverty Action Plan and Report was developed using a collaborative approach with internal and external partners and summarises the existing and planned activity intended to reduce child poverty in North Ayrshire.

Continuous engagement with young people is key to this strategy ensuring that young people can access the information in a format that is relevant to them, being involved in workstream created from the action plan and continuing to be consulted throughout.

Getting it right for every child (GIRFEC)

The GIRFEC policy ensures that the child or young person and their family is at the centre of decision making and the support available to them. It takes into consideration the wider influences on a child or young person and their developmental needs when thinking about their wellbeing, so that the right support can be offered. This strategy not only acknowledges the individual needs of each young person but provides an opportunity to get involved in the decision-making process that affects their personal needs and wants.

Getting it Right for Every Child - The 'Promise'

The Promise is responsible for driving the work of change demanded by the findings of the Independent Care Review. It works with all kinds of organisations to support shifts in policy, practice and culture so Scotland can #KeepThePromise it made to care experienced infants, children, young people, adults and their families - that every child grows up loved, safe and respected, able to realise their full potential.

Child Centred Council

North Ayrshire Council became the first Child-Centred Council in Scotland, putting children and young people at the heart of everything we do and making sure that we give our young people the best possible start in life. The council aims to keep young people informed of all decisions made on their behalf, ensuring they are involved in the journey of any decisions from start to end.

YOYP Legacy Themes

The Year of Young People took place in 2018. North Ayrshire created a Legacy Cabinet report which would shape the priorities for young people over the coming years. Three key issues were highlighted from this.

These were

- Voice and rights
- Health and wellbeing
- Poverty and inequalities

It was a national initiative which was embraced through a range of events, activities and strategic actions designed to leave a significant legacy for children and young people in North Ayrshire.

National Youth Work Strategy

For the past year, YouthLink Scotland has been engaging young people, youth workers and stakeholders on the co-production of the renewed National Youth Work Strategy (NYWS) for Scotland.

Although there are a number of key themes that emerged the theme of 'Listening to our young people and involving young people in decision making at all levels' is the most relevant to our renewed Youth Participation and Citizenship Strategy



10.0 Pledges

As we move forward into the work of our new Participation and Citizenship Strategy, we have engaged with our vast range of partners that are committed to ensure that young people's voices are heard, acted on and respected and pledge to support future actions:

We will involve young people in decisions that affect them - in class, in school, and in policy making. We will use the Pupil Participation Strategy and the seven Golden Rules for Participation to ensure young people's voices positively influence the things that affect them.

North Ayrshire Council Education

As a Community Planning Partner, NHS Ayrshire & Arran is committed to involving children and young people in all aspects of planning and decision making about health and social care. As the NHS undertakes an extensive reform programme, Caring for Ayrshire, there will be many opportunities for young people to contribute to the future infrastructure for health and social care.

NHS Ayrshire and Arran

Housing Services pledge to involve young people to ensure we deliver a service that meets their needs and aspirations.

North Ayrshire Council Housing Services Tenant Participation

Police Scotland pledge to recognise the benefits of informal conversation and engagement and seek every opportunity to ensure the voices of young people are heard and listened to.

Campus Police Officers pledge to speak to young people and listen to their opinions on educational inputs they deliver to meet their needs and aspirations, rather than what we think they would like/need to learn.

Police Scotland

We pledge to continue our current methods of consultation - frequently and young people led. We will also involve new 'young people' who we don't currently engage with to allow them more ownership which will result in more young people, more active, more often.

Active Schools

We pledge to listen to the voices of care experienced young people and to support the Champions Board and Corporate Parents to create change in the Care System.

Corporate Parenting Team

Connected communities pledge to ensure young people are truly listened to and are given the tools to use their voice and effect change. We pledge that young people will be represented and listened to at all levels. We promise to support you and ensure that you are kept informed and given feedback. We promise you a journey through a range of opportunities, but you can get off the bus at any time.

**North Ayrshire Council
Connected Communities**

The Countryside Rangers pledge to create leadership opportunities focused on environment issues to provide ambassadors/platforms to putting forward views, opinions and decisions of young people.

**North Ayrshire Council
Countryside Rangers**

The Carers Centre pledge to continue to work with young carers to ensure that their views and voices are heard to influence policy and the future.

Carers Centre

Barnardo's pledge to feedback to young people about the change that is happening because of their input.

Barnardo's

The NHS pledge that young people's voices are involved in creating and implementing policies strategies and actions that improve health.

Public Health- NHS

Health and Social Care pledge to support North Ayrshire Young Carers, around services, what is important to them and making sure their voices are heard.

HSCP - Young Carers

North Ayrshire Council Communications pledge to communicate with you in your language, using channels that will reach you.

We will cut out corporate jargon and use engaging content, e.g. animations, graphics/vlogs on digital platforms.

North Ayrshire Council Communications

We pledge to make sure that young people are consulted when we write our reports and plans and that we listen and take on board their views.

**North Ayrshire Council
Children's Services**

Library Services pledge to look for ways to engage young people in cultural activities and spaces through identifying platforms and groups to co-create cultural services for the future.

Libraries

Children's 1st pledge to continue to consult and engage with young people giving them a voice to create positive opportunities and change. Building positive relationships is key and breaking down barriers to ensure we're offering the right support and empowering young people to create positive and influential change.

Children 1st

Voices of young people

Everyone of every age has the right to have their voice heard

Yasmin
Largs Academy

We need to make sure a legacy is left behind to make sure a difference is made to issues surrounding Health and Wellbeing for young people

Nicole Tait
YOYP Legacy Group

Every person has a voice and should be given the opportunity to use it

Alyssa McGarrie
Arran Youth Foundation

Its one thing listening to young people's voices but it's the acting on our statements that should also be a priority

Demi Morrison
North Ayrshire Champions Board

I want to make sure every young person in my constituency knows how to get their voice heard and feels they can see change in issues they care about. They should know that no issue is too big or too small, and EVERY voice matters

Emily Nix
MSYP

As some people do not have the courage to speak we need someone to voice our important views

Unknown
Exec

"Our ideas are just as valid as adults, we can help make a difference just as much as them"

Nicole

If young people have no voice, nothing changes

Charlie
Redburn

Only young people understand how young people feel

Unknown

Young people deserve to be treated with just as much respect as adults. Our opinion deserves a platform to create the changes needed for today

Olivia

Young people need a fighting force to make sure their views and voices are heard and taken seriously

Jaymie Haswell
Youth Exec

I believe that policy makers and decision makers listen to young people's views because young people are going to be living in this country long after them and therefore will be affected by the choices they make today. Young people are the present and the future

Jaymie Haswell
Youth Exec

I pledge to use the views of the young people to shape and guide my work and always put their views across before my own.

Aaran McDonald
MSYP

We're here right now!! We're being affected by decisions made and so deserve a say on it

Emily Nix
MSYP/ Youth Exec/
UKYMP

I will make sure my constituents' voice is well represented and respected; I will try my absolute best to find the solutions to those issues.

Erin McCluskey
MSYP

Our voices are the most important because we aren't just the future, we are RIGHT NOW. We need to fight for those who don't have the fight or fighter regardless of age, sexuality, race, religion etc

Sarah Doherty
Youth Exec

I promise to do my best to listen to every voice from every background and do everything I can to help tackle the issues young people raise

Emily Nix
MSYP

Young people are experiencing life right now and deserve a say in the decisions that will affect our lives. We're equal to adults and may provide a fresh perspective. If you don't include people who the change will affect, there's no point in making the change

Emily Nix
Youth Exec

Why are young people's voices important?

Young people's voices should lead to new practices, these relationships improve the quality of life for everyone

Philip Gosnay
North Ayrshire Council Education

It is important to know what young people want and need!

Kerryanne Owens
HSCP

It is important to get a young person's viewpoint to shape a vision for the future for themselves

Liz Sullivan
North Ayrshire Council
Connected Communities- Irvine

If it is activities or services for young people then it should be what they want and need

Fiona Gartland
Barnardo's

Young people can have new/fresh eyes and ideas to look at issues from a different perspective. Their experiences are valuable and as valid as anyone else's. They have the energy to make their point heard

Linda Tedford
North Ayrshire Council
Countryside Rangers

Young people can bring ideas that are innovative – a bring fresh perspective

Bruce Jackson
North Ayrshire Council
Communications Team

Hearing young peoples voices allows us to shape our programmes which in turn increase participation

Leanne Hillan-Fowler
Active Schools

Young people are experts in being young people- adults shouldn't 'guess' what they like

Dr Louise Sheridan
University of Glasgow

It is important that young people's voices are heard but also acted upon to make sure that decisions made are right for young people

Brenda Know
Public Health- NHS

Young people challenge our 'traditional ways of thinking

Pam Crosthwaite
North Ayrshire Council
Connected Communities

Giving young people a platform to voice what matters to them and what's important within their local community is vital

Eilidh McDonald
Children 1st

My Pledge

We want to ensure the 'nothing about us without us' becomes a reality in North Ayrshire – for all our services across North Ayrshire Council and our valued partners.

Please give us your personal or organisation's pledge to young people on how you will ensure that their voice is represented, valued and actioned in all planning, decisions, consultations and projects that you are planning and delivering.

Please share you pledge with us through Social media here:

 'Like' North Ayrshire Youth Services

 @NAYouthservices

 NACYouthServices

 NACYouthSnaps

 North_Ayrshire_Youth

Use the Hashtag #NAStepUpSpeakOut
#NANothingAboutUsWithoutUs

NAME

ORGANISATION

PLEDGE



Contact Us

Further information on youth participation and citizenship or for general information on Youth Work activities please contact:

Donna Anderson

Participation and Democracy Officer
danderson@north-ayrshire.gov.uk

Useful Websites

North Ayrshire Council <http://www.north-ayrshire.gov.uk/home.aspx>

Community Planning Partnership <http://northayrshire.community/>

Young Scot <https://young.scot/>

Scottish Youth Parliament www.syp.org.uk

British Youth Council www.byc.org.uk

Duke Of Edinburgh Awards www.dofe.org






Youth Achievement www.youthscotland.org.uk

LGBT Youth Scotland www.lgbtyouth.org.uk

Youthlink Scotland <https://www.youthlinkscotland.org/>

Youth Scotland <https://www.youthscotland.org.uk/>

Follow us on:

-  'Like' North Ayrshire Youth Services
-  @NAYouthservices
-  NACYouthServices
-  NACYouthSnaps
-  North_Ayrshire_Youth



North Ayrshire Council
 Comhairle Siorrachd Àir a Tuath

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

| | |
|------------------------|---|
| Title: | Early Learning and Childcare Expansion Programme |
| Purpose: | <p>To provide an update on developments in Early Learning and Childcare (ELC), specifically in relation to:</p> <ul style="list-style-type: none"> • The delivery of early learning and childcare (ELC) in North Ayrshire from August 2020 taking account of the constraints imposed by the COVID 19 pandemic. • Plans for full implementation of the statutory entitlement to 1140 hours of ELC for all eligible children from August 2021. • The current position in relation to the ELC capital programme which is delivering high-quality learning environments in North Ayrshire. • The plans to include the Council's ELC establishments in the Devolved School Management (DSM) scheme to align budget management approaches within Education. |
| Recommendation: | <p>It is recommended that Cabinet notes:</p> <ul style="list-style-type: none"> • The plan for full delivery of 1140 hours of ELC in NAC and funded provider establishments in North Ayrshire. |

1. Executive Summary

- 1.1 In May 2018 Cabinet approved the plan for the rollout of early learning and childcare in North Ayrshire. In response to the Covid 19 pandemic, the Scottish Government took the decision to remove the statutory duty to increase the entitlement to ELC from 600 hours to 1140 hours from August 2020. As a result of this, and due to the ongoing uncertainty around a post-lockdown scenario, the overall 1140 implementation programme was paused, while continuing to make progress where plans were already close to implementation.
- 1.2 From August 2020, the amended ELC delivery model maintained pre-Covid-19 ELC provision and, where possible, slightly increased the number of hours of ELC provision available for children and families. At all times, the aim has been to minimise interim changes to the working arrangements for staff as we work towards the fully developed statutory model of provision.
- 1.3 To deliver the statutory entitlement to 1140 hours of ELC from August 2021, and to meet the needs of families and carers in North Ayrshire, there will be three models of

delivery available in North Ayrshire Council ELC establishments. These have been developed to ensure diversity of choice, particularly for working parents, and to provide the option for parents to use more than one provider.

- 1.4 The costs of full implementation of 1140 hours will be met from within currently available ELC budgets. This includes the funding of the capital programme, which, although delayed by Covid-19, is projected to be delivered within the revised timescale of August 2021 and within budget.
- 1.5 As the Council moves towards full implementation of 1140 hours of ELC, aspects of budgetary control will be aligned with other Education budgetary approaches, including the introduction of DSM.

2. Background

- 2.1 In May 2018 Cabinet approved the plan for the rollout of early learning and childcare in North Ayrshire. On 01 April 2020, the Children and Young People (Scotland) Act Revocation Order 2020 was approved by Scottish Parliament. The order revoked the change to the 2014 Children and Young People's Act that required education authorities to secure 1140 hours of ELC provision for all eligible children from August 2020 (an increase from 600 hours).
- 2.2 On 14 December 2020, Scottish Government's ELC Joint Delivery Board recommended that the statutory duty to deliver 1140 hours should be reinstated with effect from August 2021.
- 2.3 The Early Learning and Childcare Expansion Programme (ELCEP) Board is chaired by the Head of Service (Inclusion), and meets monthly to provide governance and oversight of the programme of works required to deliver full implementation of 1140 hours across all ELC provision in North Ayrshire from August 2021.

Current position

- 2.4 The ELC delivery model being delivered in NAC establishments from August 2020 – August 2021 is summarised as follows:
 - Eleven NAC establishments have continued to deliver 1140 hours, open from 8am – 6pm over the full year.
 - Two NAC establishments have continued to open from 8am – 6pm during term time.
 - Twenty-four NAC establishments have increased ELC delivery hours from 600 to 665, open from 8.45am – 5.00pm during term time.
 - Two NAC establishments in rural settings offer 1140 hours, open from 9.00am – 3.00pm during term time.
 - One establishment has continued with mornings only delivery of 600 hours. This is because of the restriction of space within the school building during the infrastructure works.
- 2.5 Scottish Government capital funding of £11.44m was secured to invest in early learning and childcare environments to meet the requirements of providing 1140 hours

of early years education for each eligible child. North Ayrshire Council's ELC capital programme comprises of 42 projects, including 27 refurbishments, 14 extensions, and 1 new build provision. The Council plans to create additional capacity at 41 facilities through the indoor/outdoor model. To date, 19 of these projects have been completed and 23 further projects are on site or planned for the near future. These projects follow a standard "North Ayrshire" design brief to ensure high quality learning environments are accessible both indoors and out across the whole ELC estate. The Scottish Futures Trust (SFT) have been complimentary on the approach to capacity expansion which this Council has adopted, with far greater emphasis being placed on the need to expand capacity from within the existing estate which promotes equity across all localities. The Council has been invited by the SFT to contribute to case studies which highlight the positive impact that the improved infrastructure has brought.

- 2.6 In responding to the delay in the statutory entitlement to 1140 hours, a site by site review of ELC delivery was carried out, taking account of the staffing requirements and existing delivery patterns. One of the outcomes of this review highlighted early years capacity issues in the Irvine area where some establishments are already operating at peak capacity, particularly in the Lawthorn and Stanecastle/Annick areas.
- 2.7 Three new COVID-19 related factors have emerged that has increased the pressure on ELC capacity, particularly within the area of Irvine. These are:
 - A sustained increase in the number of 2-year olds who are eligible for statutory ELC provision and are taking up their early years entitlement;
 - An increase in the number of referrals for ELC support from Health Visitors; and
 - An anticipated increase in the number of deferred entries to primary education as a result of forthcoming new Scottish Government legislation.
- 2.8 In October 2020, SFT, on behalf of Scottish Government, invited bids for funding to develop innovative educational and community facilities as part of their Phase 2 Learning Estate Investment Programme.
- 2.9 North Ayrshire Council submitted a bid to obtain a 50% funding contribution for the proposed new primary school at the Montgomerie Park area in Irvine, inclusive of early learning and childcare provision to accommodate 32 three to five-year olds and 15 two-year olds. This sought to relieve the pressure on ELC Capacity in the Annick and Lawthorn areas.
- 2.10 An announcement made by the Depute First Minister on 18 December 2020, included North Ayrshire Council as one of the successful bids. This follows the success of securing funding for the new Ardrossan Community Campus in Phase 1 of the Learning Estate Investment Programme in September 2019.
- 2.11 The Council currently also contracts with 16 Funded Provider nurseries and since August 2020 all of these providers have been delivering 1140 hours to all funded children who attend these nurseries. In addition, the Council also contracts with 81 childminders, and since August 2020 they have been delivering funded hours.
- 2.12 Funded Providers have continued to be supported during the pandemic and this has included access to the Scottish Transitional Support Fund which was accessed by all Funded Provider nurseries and provided grants which ranged from £3500 to £8000.

The Council has also supported Childminders through the distribution of additional PPE equipment supplied by the Council. Childminders are now able to apply for a Scottish Government Childminding Sustainability Grant of up to £750.

- 2.13 All Funded Providers have made a significant contribution during the pandemic in continuing to provide flexible childcare for children and families.
- 2.14 The resourcing exercise to plan and provide staffing to meet the requirements of the expansion has been underway since November 2020.
- 2.15 Detailed analysis of the staffing exercise is currently underway. It is anticipated that there will be in the region of 28 new employment opportunities created by the expansion. Recruitment will take place over April and May 2021.
- 2.16 The registration of children commencing 1140 hours ELC in the session Aug 2021-2022 took place online from 1 -10 February 2021. It is planned that by 26 March 2021 all parents who registered at this time will be notified of their child's place and attendance pattern at an ELC establishment.

Expanded ELC Delivery Model: August 2021

- 2.17 In considering the 1140 delivery model from August 2021, the following principles have been established:
 - Children's entitlement to 1140 hours of ELC will commence from the term after their 3rd birthday. Where children have been referred to an ELC provision by the Named Person Service because they or their family have an identified need, then ELC provision will be made available to them regardless of their date of birth.
 - All NAC ELC establishments will be staffed to the statutory staffing ratios set by the Care Inspectorate: 1 staff member: 8 children aged 3-5 years and 1 staff member: 5 children aged 2-3 years.
 - ELC establishments will be staffed according to the agreed capacity from the start of the academic year.
 - The expansion programme makes provision for parents to blend their ELC entitlement across providers, e.g. to take some of their entitlement in a Council-run establishment and the remainder with a funded provider (see Model 2 below).
 - All children entitled to 1140 hours will receive a free lunch. Children who attend an ELC establishment from 8.30am - 6.00pm or 8.00am -5.30pm will also receive a light tea in the afternoon. These children will therefore return home having had two meals, a provision that has been particularly welcomed by working parents and those on low income. In addition, children who attend an afternoon session from 1.15pm -6.00pm will receive a light tea rather than a lunch.
- 2.18 To meet the needs of families and carers, there will be three models of delivery available in North Ayrshire Council ELC establishments. This aims to ensure diversity of choice and the option for parents to use more than one provider. The three models are:

Model 1 (this model is similar to the existing 1140 delivery model)

- These settings will be open from 8am – 6.00pm for 48 weeks per year.

- Each session lasts 4.75 hours: 8.00am – 12.45 or 1.15pm – 6.00pm
- Full day sessions last 9.5 hours: 8.30 -6.00pm or 8.00am – 5.30pm
- Parents who choose to have full year delivery (48 weeks) will choose 5 sessions per week.
- Parents who choose to have part year delivery (40 weeks) will choose 6 sessions per week
- There will also be a limited number of places within this model for children to attend from 9am – 3.00pm over term time (38 weeks).

Model 2

- These settings will be open from 8.30am – 4.30pm over term time only (38 weeks)
- Children will attend for either a morning session (8.30am – 12.00pm) or an afternoon session (1.00pm – 4.30pm).
- Parents choosing this model will then have the option to have an additional 12.5 funded hours per week of ELC with a funded provider or childminder of their choice.
- This model places the opportunity for more ELC business with childminders (and funded provider nurseries) and so supports the Council's Community Wealth Building strategy.

Model 3

- These settings will be open for children from 9.00am – to 3.00pm over term time only (38 weeks).

2.19 The links below provide information on all NAC ELC establishments as well as the locations of our ELC Funded Provider partners. This information is also available at Appendix 1.

NAC Establishment Map:

<https://www.google.com/maps/d/edit?mid=1V5SSLjP7eMSIQ1tWjrQ2Nk-qTBHM9zDX&ll=55.76108666291833%2C-4.857835934160077&z=9>

Funded Provider Establishment Map:

<https://www.google.com/maps/d/edit?mid=1V5SSLjP7eMSIQ1tWjrQ2Nk-qTBHM9zDX&ll=55.76108666291833%2C-4.857835934160077&z=9>

Financial Management

2.20 As the final phase of the 1140 hours implementation is concluded, plans to include the ELC sector in the Devolved School Management (DSM) scheme to align budget management approaches within Education are scheduled to take effect from 1 April 2021. Head Teachers and Heads of Centres will be empowered to support local decision making in alignment with current approaches to managing budgets for primary and secondary schools.

3. Proposals

3.1 It is proposed that Cabinet notes:

- The plan for full delivery of 1140 hours of ELC in NAC and funded provider establishments in North Ayrshire.

4. Implications/Socio-economic Duty

Financial

4.1 Capital Funding

Scottish Government capital funding of £11.44m was secured to invest in early learning and childcare environments to meet the requirements of providing 1140 hours of early years education for each eligible child. All projects will be delivered within the overall funding grant of £11.44m.

Revenue Funding

As the final phase of the 1140 hours implementation is concluded, plans to include the ELC sector in the Devolved School Management (DSM) scheme to align budget management approaches within Education are scheduled to take effect from 1 April 2021.

Human Resources

- 4.2 The proposals outlined in this report have ensured the minimum disruption for staff delivering early learning and childcare during session 20/21 and provide the best possible opportunity of offering a fair and equitable deployment and recruitment process for all staff as we move towards fully implementing our agreed 1140 hours delivery model. Recruitment of a further 28 ELC posts is scheduled for April – May 2021. Throughout the programme we have had the support of our Trade Unions who have made a significant and valued contribution to our planning for workforce transformation and expansion.

Legal

- 4.3 This paper responds to the Children and Young People (Scotland) Act Revocation Order 2020, passed by Scottish Government on 01 April 2020.

Equality/Socio-economic

- 4.4 The Children and Young People (Scotland) Act (2014) places a duty on local authorities and schools to ensure the wellbeing of children and young people is safeguarded, supported and promoted.

The response to the delay in implementing the 1140 ELC expansion programme has included consideration of the impact of the COVID crisis and re-evaluation of the consequences of the local economic and societal changes on our most vulnerable families.

Early years is a time of significant developmental change and opportunities to meet the needs of all pupils to learn alongside peers in a nurturing, supported environment is crucial. The design of ELC is based on Getting it Right for Every Child (GIRFEC) which is based on children's rights and its principles reflect the United Nations Convention on the Rights of the Child.

The impact of poverty and deprivation can also impact on the early life chances of children which can lead to poor outcomes and it is therefore important that children are nurtured within their local early years settings. Providing opportunities for children to attend local early years provision can impact positively on the social capital experienced by families.

The delivery of 1140 hours within North Ayrshire addresses a number of socio-economic outcomes. In developing the models of delivery, the needs of parents and families were fully considered. Whilst most working parents benefit from full year, 8am-6pm delivery model there was a significant number of parents who required delivery to be aligned to the school day, for example those in the island communities. The 1140 offer is further enhanced through the provision of our Funded Providers who offer a range of other options outwith the Council's ELC delivery. The 1140 offer includes funded hot meals for all entitled early years children and this has a positive impact on working families on low income.

Environmental and Sustainability

- 4.5 North Ayrshire Council's Early Years expansion programme is one of the few across the whole of Scotland that has maximised the use of existing space within schools, and only created extensions where necessary. These have been modest in scale and we are not constructing any new-build centres. This approach is both less resource intensive and less energy intensive.

Existing school plant is providing heating and hot water with no additional boilers required, meaning existing boilers are running at optimal efficiency. Where possible, alterations include the installation of a heating zone to allow the early years only to be heated for the duration of the 1140 hours rather than the full school which would typically be closed over holiday periods and after around 3pm.

Where appropriate, the building fabric has been designed to meet or exceed technical standards; sustainable / high recycled content materials have been used; heat recovery and water saving devices have been fitted, and new lighting is low energy.

Key Priorities

- 4.6 By expanding our early learning and childcare provision to make sure all eligible children are able to access 1140 hours of free learning and childcare each year, we will support the following key priorities:
- North Ayrshire children and young people have the best start in life.
 - Active and strong communities.
 - Inclusive, growing and enterprising local economy.

Community Wealth Building

- 4.7 The full implementation of 1140 hours of ELC in North Ayrshire makes a significant contribution to Community Wealth Building. Benefits include the procurement of local private and voluntary ELC businesses and childminders as funded providers as well as providing childcare support and provision to enable parents and carers to gain learning, training and employment opportunities.

5. Consultation

- 5.1 Throughout the 1140 expansion programme there has been regular consultation with ELC leaders, parents and carers, staff and Trade Unions. Most recently this has included engagement with staff for the implementation for the new staffing structures for 2020/21 and public consultation for the proposed new Montgomery Park Primary and Early Years Class.

Audrey Sutton
Executive Director

For further information please contact **Caroline Amos, Head of Service**, on **01294 324416**.

Background Papers

-

North Ayrshire Council Run Establishments

| | Establishment | Address |
|-----|---|--|
| 1. | Abbey Primary Early Years | Claremont Crescent, KILWINNING, KA13 7HG |
| 2. | Ardeer Primary Early Years, | Clark Crescent, STEVENSTON, KA20 3LZ |
| 3. | Beith Primary Early Years | Glebe Road, BEITH, KA15 1EZ |
| 4. | Blacklands Primary Early Years | David's Crescent, KILWINNING, KA13 6JJ |
| 5. | Caledonia Primary Early Years | Campbell Avenue, SALTCOATS, KA21 5AF |
| 6. | Castlepark Early Years Centre | Carron Place, Castlepark, IRVINE, KA12 9LQ |
| 7. | Corrie Primary Early Years | Corrie, BRODICK, Isle of Arran, KA27 8JP |
| 8. | Corsehill Primary Early Years | Fergushill Road, KILWINNING, KA13 7LW |
| 9. | Cumbrae Primary Early Years | Bute Terrace, MILLPORT, KA28 0BB |
| 10. | Dalry Early Years Centre | Sharon Street, DALRY, KA24 5DR |
| 11. | Dreghorn Primary Early Years | Dundonald Road, DREGHORN KA11 4AP |
| 12. | Elderbanks Primary Early Years | St Kilda Bank, Broomlands, IRVINE KA11 1LA |
| 13. | Fairlie Primary Early Years | Morton Way, FAIRLIE, KA290BW |
| 15. | Garnock Community Campus Primary Early Years | Beith Road, GLENGARNOCK, KA14 3BF |
| 16. | Gateside Primary Early Years | Main Road, GATESIDE, KA152LF |
| 17. | Glencairn Primary Early Years | New Street, STEVENSTON, KA20 3HQ |
| 18. | Hayocks Primary Early Years | Lumsden Place, STEVENSTON, KA20 4HG |

| | | |
|-----|--|---|
| 19. | Kilmory Primary Early Years | Kilmory, BRODICK, Isle of Arran, KA27 8PQ |
| 20. | Kilwinning Early Years Centre | c/o Pennyburn PS, Sundrum Place, KILWINNING, KA13 6SE |
| 21. | Lamlash Primary Early Years | MacKelvie Road, LAMLASH, Isle of Arran, KA27 8NP |
| 22. | Largs Early Years Centre | Alexander Avenue, LARGS, KA30 9DR |
| 23. | Lawthorn Primary Early Years | Lochlibo Road, Lawthorn, IRVINE, KA11 2AY |
| 24. | Loudoun-Montgomery Primary Early Years | Ayr Road, IRVINE, KA12 8DF |
| 25. | Mayfield Primary Early Years | Kenilworth Drive, SALTCOATS, KA21 6HS |
| 26. | Moorpark Primary Early Years | Milton Road, KILBIRNIE, KA25 7EP |
| 27. | Pirnmill Primary Early Years | Pirnmill, BRODICK, Isle of Arran, KA27 8HP |
| 28. | Shiskine Primary Early Years | Shiskine, BRODICK, Isle of Arran, KA27 8EP |
| 29. | Skelmorlie Primary Early Years | Innes Park Road, SKELMORLIE, PA17 5BA |
| 30. | Springside Primary Early Years | Station Road, Springside, IRVINE, KA11 3AZ |
| 31. | Springvale Early Years Centre | Sannox Drive, SALTCOATS, KA21 6JD |
| 32. | Stanley Primary Early Years | Stanley Road, ARDROSSAN, KA22 7DH |
| 33. | St Bridget's Primary Early Years, | Hagthorn Avenue, KILBIRNIE, KA25 6EJ |
| 34. | St John Ogilvie Primary Early Years | 13 Towerlands Farm Road, IRVINE, KA11 1PZ |
| 35. | St John's Primary Early Years | Morrison Avenue, STEVENSTON, KA20 4HH |
| 36. | St Luke's Primary Early Years | Pennyburn Road, KILWINNING, KA13 6LF |
| 37. | St Mark's Primary Early Years | Clark Drive, IRVINE, KA12 0NS |

| | | |
|------------|------------------------------------|--|
| 38. | St Peter's Primary Early Years | South Isle Road, ARDROSSAN, KA22 7PX |
| 39. | West Kilbride Primary Early Years, | Hunterston Road, WEST KILBRIDE, KA23 9EX |
| 40. | Winton Primary Early Years | Anderson Terrace, ARDROSSAN, KA22 8JP |
| 41. | Woodlands Primary Early Years | Woodlands Avenue, IRVINE, KA12 0PU |

Funded Provider ELC Establishments

| | Establishments | Address |
|-----|--|--|
| 1. | Bradshaw Nursery Ltd | 22 Bradshaw Street, SALTCOATS, KA21 5HR |
| 2. | Bright Beginnings Nursery | Guide Hall, Muir Drive, IRVINE, KA12 0NR |
| 3. | Brodick Nursery | Brodick Public Hall, Brodick, Isle of Arran, KA27 8DL |
| 4. | Burnside House Nursery | Burnside House, 24 Kilwinning Road, IRVINE, KA12 8RU |
| 5. | Busy Bees Nursery | The James Moffat Centre, 187 Glasgow Street, ARDROSSAN, KA22 8JY |
| 6. | Douglas Park Nursery | Cathcart Road, LARGS, KA30 8JB |
| 7. | First Steps Nursery | 216 Bank Street, IRVINE, KA12 0YD |
| 8. | Owl and Pussycat Too Nursery | 1 Montgomery Lane, Harbourside, Irvine, KA12 8PS |
| 9. | Playtime Early Years | Dalry Community Centre, St Margaret Avenue, DALRY KA24 4BA |
| 10. | Rainbow Childcare | 19 Howgate, KILWINNINGY, KA13 6EN |
| 11. | Summerlea House Nursery | 9 Union Street, Largs, KA30 8DG |
| 12. | The Yellow Brick Road Early Years Centre | St Columba's Church Hall, 13 Glasgow Street, KILBIRNIE, KA25 7AP |
| 13. | Treetops Nursery | 83 Anderson Drive, IRVINE, KA12 9HY |
| 14. | Treetops Too Private Nursery | Ailsa Road, SALTCOATS, KA21 6LR |
| 15. | West Kilbride Early Years Centre | Community Centre, Corse Street, West Kilbride, KA23 9AX |
| 16. | Whitehirst Park Private Nursery | West Doura Farm, Whitehirst Park, Kilwinning, KA13 6NQ |

Early Years Estate

Kilwinning Early Years Centre



Springvale Early Years Centre



Glencairn Outdoors



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Focus. Passion. Inspiration.

Early Years Estate

Loudoun-Montgomery Early Years Class



St John's Early Years Class



St Mark's Early Years Class



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Early Years Estate

Annick Early Years Class



Annick Early Years Class



Annick Early Years Class



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Early Years Estate

Springside Early Years Class



Springside Early Years Class



Springside Early Years Class



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Early Years Estate

St Peter's Early Years Class



St Peter's Early Years Class



St Peter's Early Years Class



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NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

| | |
|------------------------|--|
| Title: | Pupil Equity Funding in North Ayrshire – Progress Report |
| Purpose: | <p>To provide an update on:</p> <ul style="list-style-type: none"> • The use of Pupil Equity Funding (PEF) in North Ayrshire during session 2019-20; • Year to date spend for 2020-21; and • A preliminary assessment of the implications of COVID-19. |
| Recommendation: | <p>It is proposed that Cabinet:</p> <ul style="list-style-type: none"> a) Notes the use of PEF investment during session 2019-20; b) Notes the year to date spend for 2020-21; and c) Notes the initial indications of the impact of Covid-19 on PEF use for session 2020-21. |

1. Executive Summary

- 1.1 Across North Ayrshire Council schools, we have received in the region of £4.4m for each of the last three financial years as Pupil Equity Funding to reduce the poverty-related attainment gap. Up to the end of the financial year 2019-20, North Ayrshire had cumulatively spent 97% of this allocation.
- 1.2 Plans have been created in every school which outline how PEF will be spent. Almost all interventions focus on improving literacy, numeracy and health & wellbeing. In 2019-20, 79% of overall spend was on staff costs, while 21% was used for purchasing additional resources.
- 1.3 Good practice is being shared through case studies within North Ayrshire about what is working well.
- 1.4 Collaborative conferences have been held across the South West Educational Improvement Collaborative, with plans to extend this approach further over the next year.
- 1.5 Good progress is being made towards planned outcomes. An increasing amount of data and supporting evidence is now available. However, as a result of COVID-19, data was not collected in term 4 of the 2019-20 academic year for literacy, numeracy or health and wellbeing measures.

- 1.6 Head Teachers have re-evaluated and realigned resources and budgets to help support children and young people throughout the pandemic.

2. Background

- 2.1 In February 2015, the First Minister launched the Scottish Attainment Challenge and the £750m Attainment Scotland Fund. This initiative aims to provide targeted support to increase the educational attainment and outcomes of children in Scotland's highest concentrated areas of deprivation. An allocation of £120m is allocated directly to schools in the form of the Pupil Equity Fund to support schools to use additional resource to target a reduction in the poverty-related attainment gap.
- 2.2 Every council area benefits from Pupil Equity Funding and 95% of schools in Scotland have been allocated funding for pupils in P1-S3 known to be eligible for free school meals. For every child that is registered, the school receives £1,200 in addition to their normal budget.
- 2.3 North Ayrshire Council has received Pupil Equity Funding for five years, details of which are outlined in the table below. The PEF Funding relating to each individual school can be found at Appendix 1.

| Year | PEF Funding |
|---------|-------------|
| 2017-18 | £4.39m |
| 2018-19 | £4.41m |
| 2019-20 | £4.46m |
| 2020-21 | £4.30m |
| 2021-22 | £4.48m |

- 2.4 Pupil Equity Funding must provide targeted support for children and young people affected by poverty to achieve their full potential. Although the funding is allocated on the basis of free school meal eligibility, Head Teachers can use their professional judgement to bring additional children into the targeted interventions.
- 2.5 All schools work with their school community to decide on how to invest PEF in order to impact positively on pupil outcomes. Plans are developed, which are incorporated into the annual School Improvement Plan. Schools are taking a participatory budgeting approach to the allocation of PEF in their school communities.
- 2.6 There is the ability to carry-forward a proportion of funding from one financial year to the next, particularly where there have been challenges in the recruitment of staff or availability of higher value purchases. In 2017-18 schools carried forward £2m (46%), in 2018-19 a total of £0.5m (12.34%) was carried forward and in 2019-20, this was reduced to £0.3m (7.79%), as schools became fully staffed or diversified in their approaches.
- 2.7 At the end of 2019-20 £4.7m was spent and the table below shows the split between staffing and other resources. The table also shows the year to date split of expenditure for 2020-21, as at January 2021, of the total budget of £4.3m and this will increase up to year end. Details of individual schools spend is available upon request.

| Description | Amount of Spend 2019-20 | Year to Date Spend 2020-21 |
|-----------------------|------------------------------------|---------------------------------------|
| Teaching Staff | £1.8m | £1.4m |
| Support Staff | £1.9m | £1.4m |
| Resources & Materials | £1.0m | £0.7m |
| Totals | £4.7m | £3.5m |

- 2.8 Financial governance of PEF is carried out through regular monitoring under the Education Service's Attainment Challenge Programme Board. Reporting on progress at school level is managed through the Education Service's Quality Improvement Framework. Financial reports are provided to all schools on a monthly basis. At service level, evidence from school reports is included in the annual report on progress towards the National Improvement Framework priorities.
- 2.9 There has been broad alignment between the areas of focus for interventions funded through PEF in individual schools and those co-ordinated centrally by Senior Managers as a Scottish Attainment Challenge (SAC) 'Challenge Authority'. North Ayrshire is one of nine 'Challenge Authorities' and receives additional funding, through the Attainment Scotland Fund, to reduce the poverty related attainment gap due to high local levels of deprivation. The Education Service's Quality Improvement Framework (QIF) and Senior Manager QIF visits to schools ensure that PEF and SAC activities complement each other.
- 2.10 Schools evaluate the impact of individual PEF interventions on the group of learners on which the intervention is focused. At directorate level, the range of PEF interventions is part of our overall approach to reducing the poverty-related attainment gap and progress must be seen in the context of the reduction in the gaps in literacy, numeracy and health & wellbeing across the Service. It is not possible to isolate one specific intervention or approach as making the most difference. It is more likely a combination of factors in our overall strategic approach which contribute to the reduction in the poverty-related attainment gap. The latest data is included in Appendix 2.
- 2.11 Professional learning has been a focus for 2019-20 to strengthen the measurement of outcomes. All schools were offered training and bespoke analysis of school data using North Ayrshire's Power Bi Data visualisation tool, with almost all schools participating. Feedback from schools identified an increased confidence in using data to identify gaps and inform planning. Further developments to the data tool will be undertaken during session 2020-21, with data dialogue sessions being extended to school leadership teams and class teachers.
- 2.12 As part of the evaluation of PEF, practice has been identified which would be of benefit to share more widely across the local authority. Case studies from a number of schools have been developed and a sample of these case studies can be seen at Appendix 3.
- 2.13 Head Teachers have reconsidered budget expenditure due to the Covid-19 pandemic and have realigned budgets to such areas as:
- Outdoor learning to promote health and wellbeing.
 - Providing support to children and young people on remote learning.
 - Providing additional resources to support home learning.

- Purchase of digital software and IT equipment.
- Providing online activities and personalised support for the most vulnerable.
- Targeted interventions for Primary 1-3 in response to poor engagement with remote learning.
- Practical science resources to enable more focus on health and wellbeing.
- Purchase of e-Books.

A further detailed report on PEF expenditure for 2020-21 will be developed following year end.

- 2.14 The impact of PEF on outcomes is measured in a variety of ways following the end of each academic session. Individual interventions are evaluated against the specific targeted focus they were designed to improve. More broadly, the collective impact of PEF and other interventions is measured through the annual review of learner outcomes. A paper will be presented to Cabinet in April 2021 which focuses on excellence and equity, measuring progress and achievement over time for all pupils and targeted groups of individuals, and then benchmarking this performance against other local authorities and the national picture.
- 2.15 As a member of the South West Educational Improvement Collaborative, North Ayrshire has participated in collaborative working across the regional improvement collaborative local authorities. Primary school family learning networks were established across the SWEIC to facilitate collaboration on shared priorities; promote interesting practice and resources; and enhance analysis of data to support school improvement. This has enabled primary schools to identify common improvement priorities and share effective use of Pupil Equity Funding across the SWEIC.

3. Proposals

- 3.1 It is proposed that Cabinet:
- a. Notes the use of PEF investment during session 2019-20;
 - b. Notes the year to date spend for 2020-21; and
 - c. Notes the initial indications of the impact of Covid-19 on PEF use for session 2020-21.

4. Implications/Socio-economic Duty

Financial

- 4.1 Pupil Equity Funding is external funding, provided annually by the Scottish Government as a grant. The current financial position is outlined at 2.7.

Human Resources

- 4.2 All temporary staff are employed on fixed-term contracts and funded through the Scottish Government's Attainment Scotland Fund. There may be workforce implications

should the funding be withdrawn and the service has set-up a Workforce Planning Working Group to assess the potential impact of this.

Legal

4.3 None.

Equality/Socio-economic

4.4 The focus of the Pupil Equity Fund is to reduce the impact of poverty on outcomes for our young people.

Environmental and Sustainability

4.5 None.

Key Priorities

4.6 Council Plan Priorities: Aspiring Communities:

- Children and young people experience the best start in life.
- Active and strong communities.

Community Wealth Building

4.7 The continued reduction of the poverty related attainment gap ensures wider access to local economic and employment opportunities.

5. Consultation

5.1 At school level, regular consultation and evaluation from parents/carers, partners and staff is collected and evaluated on an on-going basis to support future programme improvements and development.

Audrey Sutton
Executive Director

For further information please contact **Andrew McClelland, Head of Service (Education)**, on **01294 324413**.

Background Papers

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North Ayrshire – Pupil Equity Funding 2017 – 2020

Appendix 1

| School | 2017/18 Allocation | 2018/19 Allocation | 2019/20 Allocation | 2020/21 Allocation | 2021/22 Allocation |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Abbey Primary School | £ 84,000 | £ 87,600 | £ 82,800 | £ 88,110 | £ 91,890 |
| Annick Primary School | £ 63,600 | £ 73,200 | £ 76,800 | £ 75,187 | £ 78,413 |
| Ardeer Primary School | £ 98,400 | £ 88,560 | £ 79,200 | £ 75,187 | £ 78,413 |
| Beith Primary School | £ 105,600 | £ 104,400 | £ 93,960 | £ 81,414 | £ 84,906 |
| Blacklands Primary School | £ 48,000 | £ 44,400 | £ 57,600 | £ 64,614 | £ 67,386 |
| Brodick Primary School | £ 7,200 | £ 6,480 | £ 6,000 | £ 5,287 | £ 5,513 |
| Caledonia Primary School | £ 104,400 | £ 93,960 | £ 99,600 | £ 87,758 | £ 91,522 |
| Castlepark Primary School | £ 217,200 | £ 229,200 | £ 242,400 | £ 231,435 | £ 241,364 |
| Corrie Primary School | £ 1,200 | £ 1,200 | £ 1,200 | £ 1,175 | £ 1,225 |
| Corsehill Primary School | £ 68,400 | £ 66,000 | £ 79,200 | £ 75,187 | £ 78,413 |
| Cumbræ Primary School | £ 8,400 | £ 7,560 | £ 9,600 | £ 10,573 | £ 11,027 |
| Dalry Primary School | £ 121,200 | £ 118,800 | £ 117,600 | £ 103,617 | £ 108,063 |
| Dreghorn Primary School | £ 74,400 | £ 78,000 | £ 82,800 | £ 75,187 | £ 78,413 |
| Dykesmains Primary School | £ 81,600 | £ 94,800 | £ 85,320 | £ 79,886 | £ 83,314 |
| Elderbanks Primary School | £ 193,200 | £ 198,000 | £ 204,000 | £ 179,744 | £ 187,456 |
| Fairlie Primary School | £ 7,200 | £ 8,400 | £ 10,800 | £ 9,516 | £ 9,924 |
| Garnock Community Campus (Opened 18/19) | £ 38,400 | £ 43,200 | £ 38,880 | £ 37,594 | £ 39,206 |
| Gateside Primary School | £ 7,200 | £ 6,480 | £ 4,320 | £ 5,874 | £ 6,126 |
| Glebe Primary School | £ 84,000 | £ 82,800 | £ 96,000 | £ 86,935 | £ 90,665 |
| Glencairn Primary School | £ 79,200 | £ 79,200 | £ 86,400 | £ 90,460 | £ 94,340 |
| Hayocks Primary School | £ 160,800 | £ 148,800 | £ 150,000 | £ 132,164 | £ 137,835 |
| Kilmory Primary School | £ 1,200 | £ 2,400 | £ 2,400 | £ 2,350 | £ 2,450 |
| Lamlash Primary School | £ 9,600 | £ 8,640 | £ 12,000 | £ 10,573 | £ 11,027 |
| Largs Primary School (Opened 18/19) | £ - | £ 98,400 | £ 90,000 | £ 79,299 | £ 82,701 |
| Lawthorn Primary School | £ 51,600 | £ 51,600 | £ 46,800 | £ 52,866 | £ 55,134 |
| Loudoun-Montgomery Primary School | £ 69,600 | £ 78,000 | £ 70,200 | £ 75,187 | £ 78,413 |
| Mayfield Primary School | £ 79,200 | £ 80,400 | £ 72,360 | £ 83,411 | £ 86,989 |
| Moorpark Primary School | £ 82,800 | £ 74,520 | £ 66,000 | £ 58,740 | £ 61,260 |
| Pennyburn Primary School | £ 112,800 | £ 110,400 | £ 103,200 | £ 91,634 | £ 95,566 |
| Pirnmill Primary School | £ 1,200 | £ - | £ - | £ - | £ - |
| Shiskine Primary School | £ 1,200 | £ 3,240 | £ - | £ - | £ - |
| Skelmorlie Primary School | £ 6,000 | £ 5,400 | £ 6,000 | £ 5,874 | £ 6,126 |
| Springside Primary School | £ 39,600 | £ 46,800 | £ 42,120 | £ 48,167 | £ 50,233 |
| St Anthony's Primary School | £ 70,800 | £ 63,720 | £ 57,600 | £ 65,789 | £ 68,611 |
| St Bridget's Primary School | £ 66,000 | £ 79,200 | £ 84,000 | £ 78,712 | £ 82,088 |
| St John Ogilvie Primary School | £ 63,600 | £ 63,600 | £ 79,200 | £ 69,783 | £ 72,777 |
| St John's Primary School | £ 48,000 | £ 55,200 | £ 49,680 | £ 39,121 | £ 40,799 |
| St Luke's Primary School | £ 40,800 | £ 43,200 | £ 50,400 | £ 45,817 | £ 47,783 |
| St Mark's Primary School | £ 109,200 | £ 117,600 | £ 109,200 | £ 105,732 | £ 110,268 |
| St Mary's Primary School | £ 15,600 | £ 15,600 | £ 18,000 | £ 15,860 | £ 16,540 |
| St Palladius' Primary School | £ 21,600 | £ 22,800 | £ 24,000 | £ 21,146 | £ 22,054 |
| St Peter's Primary School | £ 63,600 | £ 57,240 | £ 50,400 | £ 44,642 | £ 46,558 |
| St Winning's Primary School | £ 39,600 | £ 43,200 | £ 48,000 | £ 49,342 | £ 51,458 |
| Stanley Primary School | £ 182,400 | £ 175,200 | £ 178,800 | £ 157,540 | £ 164,299 |
| West Kilbride Primary School | £ 46,800 | £ 49,200 | £ 51,600 | £ 45,817 | £ 47,783 |
| Whitehirst Park Primary | £ 31,200 | £ 28,080 | £ 27,600 | £ 25,846 | £ 26,954 |
| Whiting Bay Primary School | £ 6,000 | £ 7,200 | £ 6,480 | £ 4,699 | £ 4,901 |
| Winton Primary School | £ 73,200 | £ 79,200 | £ 74,400 | £ 66,964 | £ 69,836 |
| Woodlands Primary School | £ 182,400 | £ 194,400 | £ 175,200 | £ 154,369 | £ 160,991 |
| Ardrossan Academy | £ 124,800 | £ 129,600 | £ 126,000 | £ 123,354 | £ 128,646 |
| Arran High School | £ 14,400 | £ 12,960 | £ 9,720 | £ 8,459 | £ 8,821 |
| Auchenharvie Academy | £ 127,200 | £ 121,200 | £ 132,000 | £ 144,500 | £ 150,700 |
| Garnock Community Campus (Opened 18/19) | £ 114,000 | £ 106,800 | £ 115,200 | £ 132,752 | £ 138,448 |
| Greenwood Academy | £ 178,800 | £ 166,800 | £ 178,800 | £ 172,696 | £ 180,104 |
| Irvine Royal Academy | £ 133,200 | £ 133,200 | £ 138,000 | £ 153,899 | £ 160,501 |
| Kilwinning Academy | £ 108,000 | £ 116,400 | £ 122,400 | £ 117,480 | £ 122,520 |
| Largs Academy | £ 64,800 | £ 58,320 | £ 61,200 | £ 64,614 | £ 67,386 |
| St Matthew's Academy | £ 181,200 | £ 177,600 | £ 174,000 | £ 178,570 | £ 186,230 |
| Haysholm School | £ 22,800 | £ 26,400 | £ 28,800 | £ 30,545 | £ 31,855 |
| James McFarlane School | £ 6,000 | £ 8,400 | £ 32,400 | £ 28,548 | £ 29,772 |
| James Reid School | £ 26,400 | £ 27,600 | £ 32,400 | £ 28,548 | £ 29,772 |
| Stanecastle School | £ 14,400 | £ 13,200 | £ 13,200 | £ 17,622 | £ 18,378 |
| TOTALS | £ 4,285,200 | £ 4,413,960 | £ 4,464,240 | £ 4,297,771 | £ 4,482,149 |

Data on key measures in reducing attainment gap

Appendix 2

Covid-19 impacted on the ability for teacher judgement assessment of achievement of Curriculum for Excellence levels to be completed. As a result of Covid-19, data was not collected in term 4 of the 2019-20 academic year for literacy, numeracy or health and wellbeing measures. The most current data available on key measures is provided below which was reported in the 2018-19 academic year report.

Key progress in reducing attainment gaps in literacy

| Area of focus | Learner group | Performance Measure | 2015-16 | 2016-17 | 2017-18 | 2018-19 | Trend across all years |
|---------------|-----------------------|---|---------|---------|---------|---------|------------------------|
| Literacy | PRIMARY (P1, P4, P7) | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -12% | -13% | -12% | -12% | → |
| | SECONDARY (S3) | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -22% | -8% | -2% | -6% | ↑ |
| | P1 | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -10% | -12% | -11% | -13% | ↓ |
| | P4 | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -12% | -19% | -11% | -10% | ↑ |
| | P7 | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -15% | -10% | -14% | -14% | ↑ |
| | S3 - level 3 or above | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -22% | -8% | -2% | -6% | ↑ |
| | S3 - level 4 or above | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in literacy | -24% | -18% | -15% | -5% | ↑ |
| | Early Years | Gap between SIMD 1&2 and SIMD 3-10 in proportion of pupils achieving their EY developmental milestones before P1 (Literacy Component) | N/A | -3% | -11% | -6% | ↑ |

Key progress in reducing attainment gaps in numeracy

| Area of focus | Learner group | Performance Measure | 2015-16 | 2016-17 | 2017-18 | 2018-19 | Trend across all years |
|-----------------|-----------------------|---|---------|---------|---------|---------|------------------------|
| Numeracy | PRIMARY (P1, P4, P7) | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -11% | -9% | -9% | -10% | ↑ |
| | SECONDARY (S3) | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -18% | -12% | -1% | -6% | ↑ |
| | P1 | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -9% | -8% | -6% | -9% | → |
| | P4 | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -11% | -15% | -11% | -8% | ↑ |
| | P7 | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -17% | -7% | -9% | -14% | ↑ |
| | S3 - level 3 or above | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -18% | -12% | -1% | -6% | ↑ |
| | S3 - level 4 or above | Gap between SIMD 1&2 and SIMD 3-10 in % achieving expected CfE level in numeracy | -28% | -16% | -15% | -16% | ↑ |
| | Early Years | Gap between SIMD 1&2 and SIMD 3-10 in proportion of pupils achieving their EY developmental milestones before P1 (Numeracy Component) | N/A | -3% | -9% | -6% | ↑ |

Key progress in reducing gaps in health & wellbeing

| Area of focus | Learner group | Performance Measure | 2016-17 | 2017-18 | 2018-19 | Trend across all years |
|-------------------------------|-------------------------|---|---------|---------|---------|------------------------|
| Health & wellbeing | Early Years | Gap between SIMD 1&2 and SIMD 3-10 in proportion of pupils achieving their EY developmental milestones before P1 (Health and Wellbeing component) | N/A | -5% | -3% | ↑ |
| | Lower Primary (P1 - P3) | Gap between SIMD 1&2 and SIMD 3-10 in PASS satisfaction with school across all factors | N/A | -1% | -0.2% | ↑ |
| | Upper Primary (P4 - P7) | Gap between SIMD 1&2 and SIMD 3-10 in PASS satisfaction with school across all factors | N/A | -6% | -6% | → |
| | Secondary (S1 - S6) | Gap between SIMD 1&2 and SIMD 3-10 in PASS satisfaction with school across all factors | N/A | -8% | -9% | ↓ |

| Key | |
|--|--|
| Very good or good progress in reducing the gap | |
| Some progress in reducing the gap | |
| Limited or no progress in reducing the gap as of yet | |

School: Irvine Royal Academy

| | |
|-------------------|---|
| Intervention Name | Barnardo's Attainment Worker |
| Introduction | <p>The Barnardo's Attainment Worker was asked to run 6 week health and wellbeing groups for young people within the school. The groups were bespoke, looking at what the young people identified was important to cover within the time frame.</p> <p>We looked to address the lack of social opportunities for young people, reducing isolation and improve mental health and wellbeing.</p> |
| Objective | <p>The following key objectives have been identified to support our children and young people most in need:</p> <ul style="list-style-type: none"> ➤ Improved mental health and emotional wellbeing ➤ Social skills improved/gained ➤ Views and opinions voiced and acted on ➤ Reduction in level of risk/harm ➤ Satisfactory school attendance ➤ Improved behaviour in school ➤ More positive social networks |
| Target Group | Children and young people are referred to the Barnardo's Worker from teaching staff who feel they are most in need. There are also drop in sessions at lunchtimes and group sessions. |
| Theme | To provide a forum where views and opinions can be heard and improve social skills and confidence. |
| Intended Outcomes | <p>The outcomes for our children and young people are:</p> <ul style="list-style-type: none"> • Improved outcomes for young people • Positive feedback from young people • Positive observations from worker • Feedback from school • Positive relationship between worker and young people • Young people actively seeking out support from worker |
| Impact | The impact for children and young people to have more positive social networks and relationships at schools. This will improve their school attendance and behaviour in school. |
| Outputs | <p>The outputs from the groups were positive, with all young people initially having 'big concerns' to 'no big concerns'. Feedback comments from young people include:</p> <p><i>"My voice feels like it has been heard"</i></p> |

| | |
|------------|--|
| | <p><i>"Its helped a lot with my confidence and helping myself open up and talk to others"</i></p> <p><i>"it was good we were all able to communicate and have something in common. Family"</i></p> <p><i>"I think it is amazing you feel worth it"</i></p> <p><i>"Helps with issues, they listen, let you talk"</i></p> <p>Further information on feedback and results is included in the attached document.</p> |
| Next Steps | <p>Overall all 3 groups have benefited from the sessions and achieved their outcomes. The feedback from the young people is evidence that the groups/sessions have had a positive impact on them.</p> <p>Further sessions are planned for the future.</p> |

School: Largs Academy

| | |
|-------------------------------------|---|
| Intervention Name | Raising Attainment - Developing the Young Workforce Teacher |
| Intervention Change due to COVID-19 | Supporting Digital Provision |
| Objective | To evaluate lockdown 1 and create the contingency plan for working with pupils, staff and parents. |
| Target Group | <ul style="list-style-type: none"> To provide support to those young people most in need who are identified through class teachers and pupil support teachers. To support parents in their role relating to home learning. To support staff within the school to provide devices and assist in the use of digital technology. |
| Theme | <p>Ensure each young person has the equipment and information they require to participate in digital learning. Examples of supports provided are detailed below:</p> <ul style="list-style-type: none"> Twilight training sessions for staff. Parental Help Guides in the use of digital platforms. Leaders of Learning – S6 pupils supporting pupils in lunchtime training sessions. Working closely with parents/carers to facilitate remote access. Working closely with IT Technician in school to provide digital software and hardware where required. |
| Intended Outcomes | There is no disadvantage to any young people due to the lack of digital equipment or knowledge and information required to participate in learning. |

| | |
|------------|---|
| | Trackers of engagement are monitored i.e. digital class registers, review of homework being returned to teachers. This allows teachers to target certain groups of young people who may be struggling with technology or another reason and provide appropriate support. |
| Impact | Feedback from surveys to parent/carers have been much more positive than in the initial lockdown with regard to accessing digital technology and also the structure to teaching and learning. Staff have an increased confidence in the use digital technology for teaching and learning. |
| Next Steps | Further monitoring and engagement with staff, parents/carers and young people. To include digital wellbeing activities for pupils. |

School: Garnock Community Campus

| | |
|-------------------|---|
| Intervention Name | Targeted Support to children and young people during lockdown |
| Objective | <ul style="list-style-type: none"> To ensure children and young people have access to and the ability to participate in digital learning throughout lockdown. Provide support to children and young people in school and in the community. |
| Target Group | Support provided to the children and young people most vulnerable and most in need of guidance and direction. |
| Themes | <ul style="list-style-type: none"> A Classroom Assistant has been allocated to provide targeted literacy and numeracy support in-school, and during remote learning, they continue this support by attending virtual meetings and drop-ins with the children and provide support on the digital platforms we are using i.e. Google Classroom. The campus police officer provides valuable support to pupils in school through positive relationships and safety inputs. During remote learning, our campus police officer is supporting non-engaging families in the community and has kept staff updated on their circumstances. |
| Intended Outcomes | To ensure children and young people are included in all aspects of remote learning and feel supported within and outwith the school environment. |
| Impact | Valuable assistance has been given to pupils most in need to access digital learning and the positive liaison between the Campus Police Officer and the school has ensured that children are receiving the support they require. |
| Next Steps | To continue to provide support in this way as long as required and until there is a full return of young people to school. |

School: St. John Ogilvie Primary School

| | |
|-------------------|--|
| Intervention | Classroom Assistant Support |
| Objective | <p>The majority of PEF budget has been spent on additional Classroom Assistants, with the main areas of focus being:</p> <ul style="list-style-type: none"> • Raising Attainment in Literacy • Raising Attainment in Numeracy |
| Target Group | The support is targeted at the most vulnerable children, who have additional support needs and/or challenging behaviour. |
| Theme | The main themes are attainment in Literacy and Numeracy, however, as a result of the pandemic, the Classroom Assistants have also provided support relating to children's mental health and wellbeing. Especially those children who were not engaging whilst home learning. |
| Intended Outcomes | To raise attainment of the most vulnerable children and improve challenging behaviours. The health and wellbeing of children in school and also providing emotional support to key worker children in the hubs. |
| Impact | <p>The support being provided by the classroom assistants has ensured that children are engaging with the school curriculum and getting the emotional support to improve their health and wellbeing.</p> <p>The children have also been supported in the use of technology and are able to participate in weekly live class check-ins and utilise Rising Stars, Sumdog and EducationCity online software for school work and homework.</p> |
| Next Steps | <ul style="list-style-type: none"> • To continue to provide nurturing support to the most vulnerable children. • To help raise attainment in Literacy and Numeracy. • To support children to engage with technology in school and also with homework. |

Irvine Royal Academy Group work: August – October 2020

Introduction

The Barnardo's Attainment Worker was asked to run 6 week health and wellbeing groups for young people within the school. There were 3 groups organised. Outcomes we looked to address were the lack of social opportunities for young people, reducing isolation and improve mental health and wellbeing.

Demographic of Young people attending

The Crazy Group

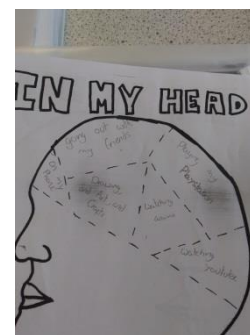
- 5 girls age between 12 to 14

The Clowns Group

- 4 boys aged between 13 and 14

The Girls Group

- 5 girls age between 13 and 14



What was delivered?

All groups were delivered on Tuesdays for 6 weeks, one period per week. All groups had an input on mental health and wellbeing support and two groups looked at the importance of a self-care plan. The rest of the sessions were then tailored to cover the young people's thoughts.

The Crazy Group

- How people view me, anxiety
- Triggers
- Friendships and conflict

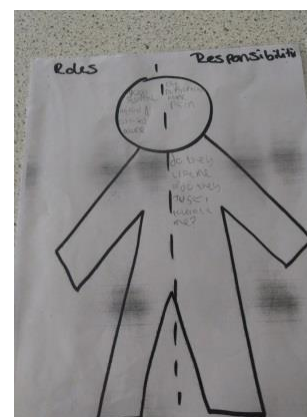
The Clown Group

The Clown group was not consistent with attendance and at times only one young person attended the session.

- Inside my head; thought and feelings
- Roles and responsibility
- Family

The Girls Group

- Feelings about school
- Family
- Trust



Outcome data

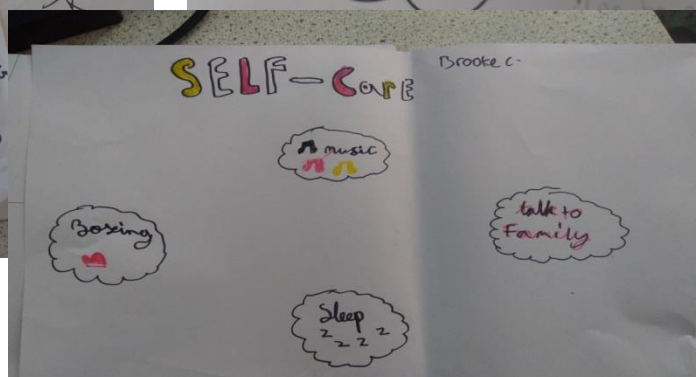
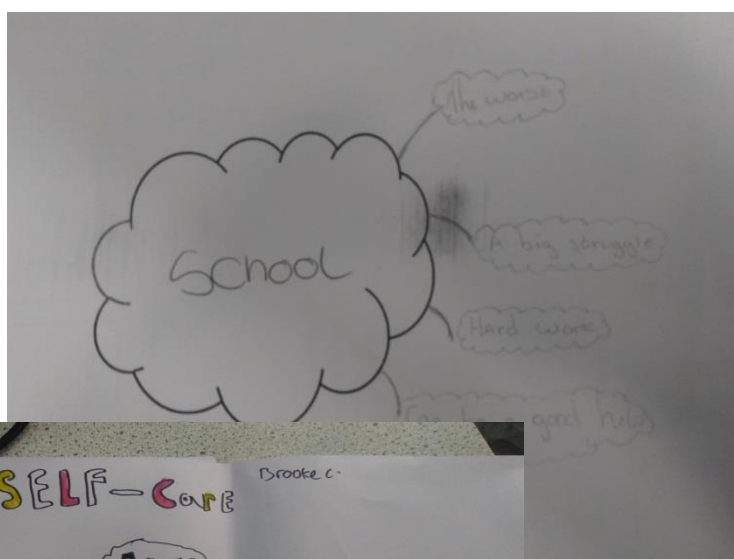
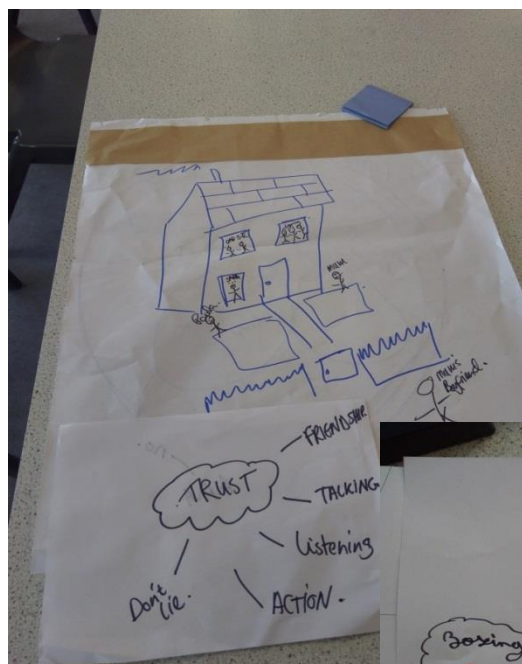
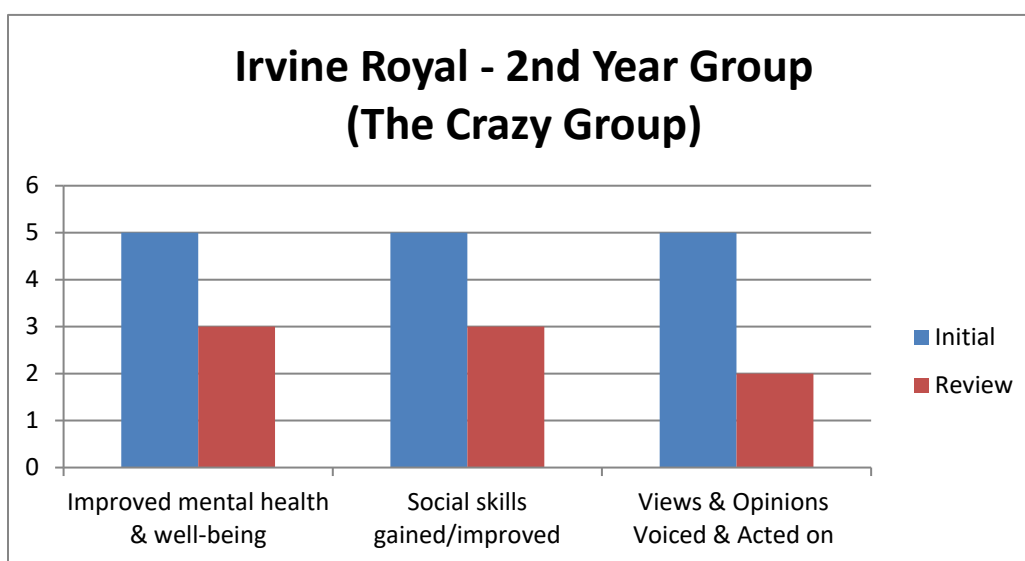
Initial outcomes in particular around mental health and wellbeing and social skills were scored higher due to the lockdown and school closures that the young people had just experienced. The data collected from recordings, evaluations and attendance of the group help to establish closing outcomes.

Outcomes

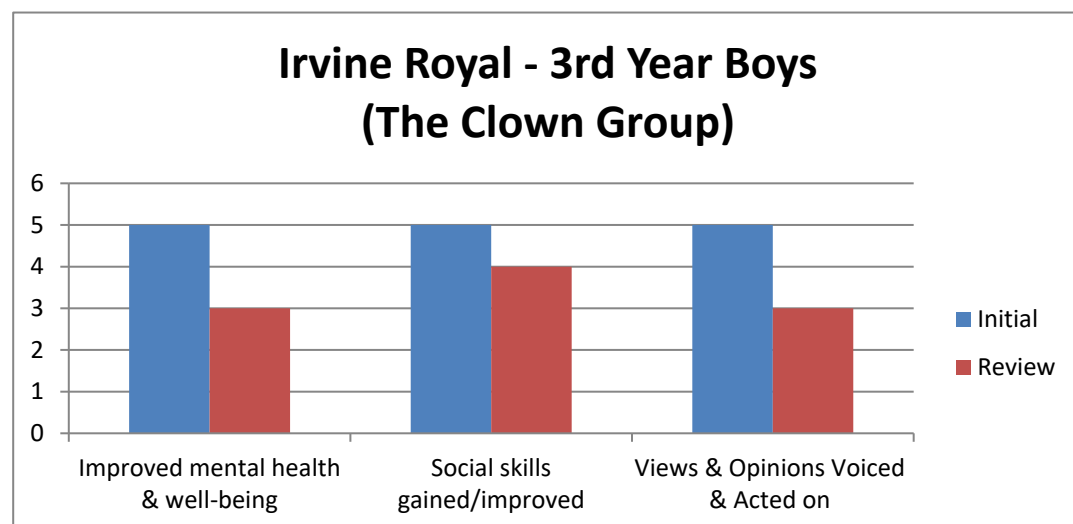
Improved mental health & well-being
Social skills gained/improved
Views & Opinions Voiced & Acted on

Initial Review

5 3
5 3
5 2

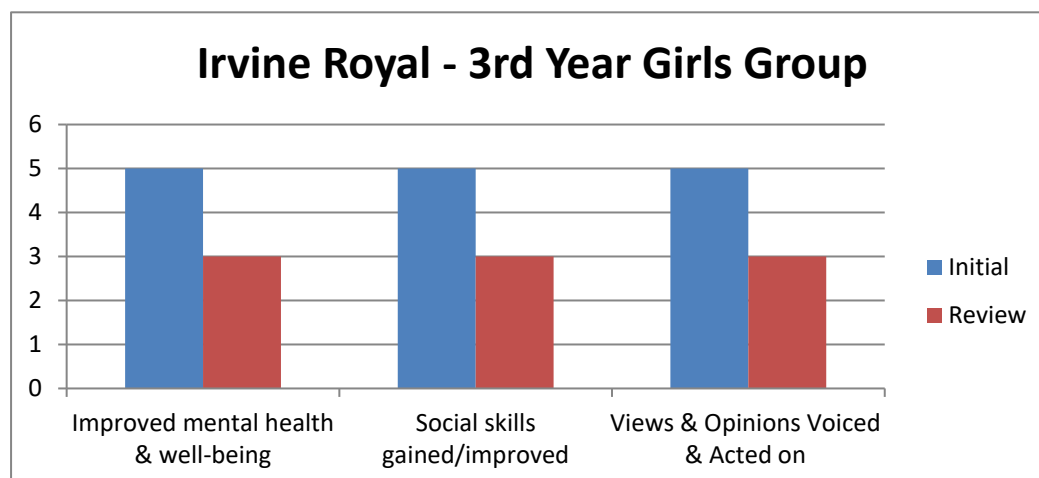


| | Initial | Review |
|-------------------------------------|---------|--------|
| Outcomes | | |
| Improved mental health & well-being | 5 | 3 |
| Social skills gained/improved | 5 | 4 |
| Views & Opinions Voiced & Acted on | 5 | 3 |

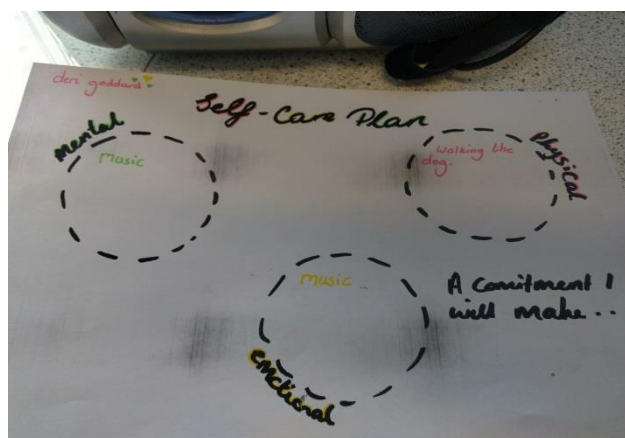


Key
 1 Things are good
 2 Mostly OK
 3 No big concerns
 4 Someone is helping
 5 Big Concerns

| | Initial | Review |
|-------------------------------------|---------|--------|
| Outcomes | | |
| Improved mental health & well-being | 5 | 3 |
| Social skills gained/improved | 5 | 3 |
| Views & Opinions Voiced & Acted on | 5 | 3 |



Key
 1 Things are good
 2 Mostly OK
 3 No big concerns
 4 Someone is helping
 5 Big Concerns



Feedback from young people

Young people were consulted on the first sessions about the plan for the group, the activities and if they wanted any changes or had any ideas as well as deciding their own group names and developing a group agreement. During the sessions it gave the worker the opportunity to get to know the young people and she would receive positive comments about the group which along with activities and observations informed the outcomes scores.

Questionnaires were sent out to young people at the end of the group. Not all were handed back in.

Young people's feedback:

How has going to the group helped you?

"To see people more open and to see how they really are"

"My voice feels like it has been heard"

"Its made me feel better and to know that people are here to listen and just to be heard and to just know people are near the same situation as me"

"Yes they made me learn things"

"not really"

"Its helped a lot with my confidence and helping myself open up and talk to others"

"Aye because it helped me talk to others without being judged"

"Helped me talk to folk"

"helped with my anxiety"

Tell us what was good about the group

"It was fun and enjoyable"

"I feel like it helped me get on with my day after expressing my feelings/emotions to the group"

"That people in the group understand you and your voice can be heard without anyone laughing at what you say"

"open up"

"got help"

"it was good we were all able to communicate and have something in common. Family"

"more sweets and pizza"

Did you feel comfortable in the group? Did you feel your voice was heard?

"the best I am great had so much fun"

"I think it is amazing you feel worth it"

"I felt a little comfortable in the group but it wasn't 10 because I had trust issues and I was worried"

"A few times in the group I thought my voice was heard other time I feel it could have been better other than that it was good"

What would you tell other people about the work that Barnardo's do?

"Helps with issues, they listen, let you talk"

"That it's friendly"

"That your not alone and people are here to listen to you and give you the help you need"

"I would tell them that they help you and they will listen to each other"

"they are amazing at their job"

"Yes I told them its amazing"

"It is injoy all and so much fun"

"It has helped me through a lot of rough times, if I had more issues I'd ask to do another group"

What do you think other young people would want at future groups?

"To be heard, to have trust in the group. For people not to be anxious and scared to attend the group. To feel safe"

"To talk about the issues there struggling with, also think they get a lot of help"

"for everyone to be happy"

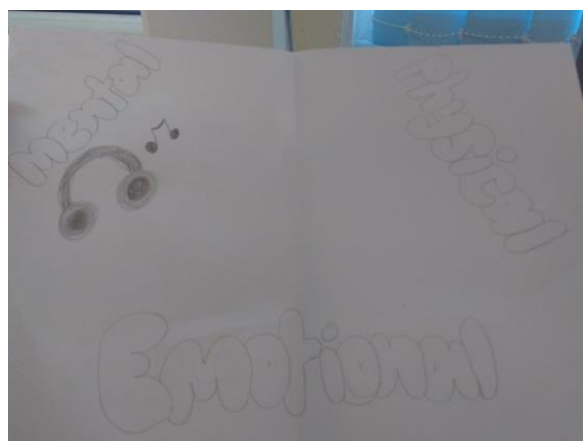
"more activities, more time"

"I think they would want to have somethings that are kind of designed to all their equal.hobbies,art,anime".

"we could talk more about fighting"

"yes"

"lunchtime group"



NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

Title: Cost of the School Day

Purpose: To seek approval for the North Ayrshire Council Cost of the School Day (COSD) policy and draft action plan.

Recommendation: That Cabinet:

1. Approves the North Ayrshire Council Cost of the School Day policy and draft action plan; and
2. Agrees to receive annual updates on the progress of the action plan.

1. Executive Summary

- 1.1 In North Ayrshire we are fully committed to becoming a fairer and more equal society.
- 1.2 Our Children's Services Plan 2020-23 vision is *"for all our children and young people to have the best start in life and for North Ayrshire to be the best place in Scotland to grow up."*
- 1.3 The Cost of the School Day policy and draft action plan have been developed with a wide range of partners to further respond to our commitment to addressing poverty, especially child poverty.
- 1.4 The policy and action plan encompasses the work of all educational establishments and of CPP partners, communities and local businesses.
- 1.5 The work is based on the principles of Getting it Right for Every Child (GIRFEC) and the United Nations Convention on the Rights of the Child (UNCRC).
- 1.6 The Council's commitment to this work has been significantly reinforced by the introduction of the Children and Families Investment Fund in the 2021-22 budget and associated financial commitment of £500,000 per annum as well as a commitment of £350,000 over two years to maximise the benefits of outdoor and residential opportunities for children, families and community organisations.

2. Background

- 2.1 In North Ayrshire we are fully committed to becoming a fairer and more equal society. Our key focus is to tackle inequalities and create a society where no one lives in

poverty, where the economy is inclusive and where everyone has the same life chances to live fulfilling and healthy lives.

- 2.2 Our Children's Services Plan 2020-23 vision is *"for all our children and young people to have the best start in life and for North Ayrshire to be the best place in Scotland to grow up."*
- 2.3 Our 2019/20 Child Poverty Action Plan and Report was published in October 2020. This identified The Cost of the School Day as an area of focus for 2020/21. The theme of reducing the Cost of the School Day was also identified as a priority by our Fair for All Commission work and in the Year of Young People legacy action plan recommendations.
- 2.4 The Council agreed to take forward the commitment to reducing the Cost of the School Day by establishing a formal working group comprising Elected Members, young people, parents, head teachers and staff of educational establishments, senior officers from the Council and HSCP, CPP partners and officers.
- 2.5 North Ayrshire has previously participated in work with Public Health and Young Scot to develop local approaches to Cost of the School Day, providing a sound basis for the current work, with excellent practice in schools being contributed to the working group deliberations.
- 2.6 The aim of the Cost of the School Day (COSD) Working Group was to further drive forward a whole systems approach to reducing the cost associated with education. We already have strong approaches to this across North Ayrshire and we continue to look for new whole-system commitments from the Council and its CPP and community and business partners.

What are the outcomes we are trying to achieve?

- Understanding of the drivers and consequences of child poverty and education costs;
 - Education and partner policies and practices that are poverty sensitive;
 - Reduced or removed cost barriers to participation in the school curriculum;
 - Schools, parent councils and national local partners securing and using available funding to reduce the cost of the school day;
 - Increased participation in the wider curriculum;
 - Promotion of entitlements and financial supports available to parents; and
 - Increased uptake of entitlements.
- 2.7 The objective of the COSD working group was to produce a policy that could be used by all schools, services and partners to embed the agreed principles and to develop a high-level action plan to be taken forward in Spring 2021. The policy and action plan encompasses the work of all educational establishments and of CPP partners, communities and local businesses.
 - 2.8 The Policy and draft action plan (Appendix 1) were developed from the work of the group and discussed and finalised at the meeting of the Cost of the School Day working group on 17 March 2021.

- 2.9 The COSD Working Group met four times between November 2020 and March 2021. The group identified the following key principles that underpin our approach:
- i. Relationships
 - ii. Good communication
 - iii. Trust
 - iv. Respect
 - v. Thinking it through – intentions and unintended consequences
 - vi. Creativity
 - vii. Partnerships.
- 2.10 The Working Group agreed that a set of North Ayrshire Commitments would be launched with schools and partners to set out the overall objectives.
- 2.11 A high-level action plan has been developed containing a variety of actions to be taken forward by schools, services and partners. In line with our co-design and co-production approach, it is proposed that key areas of focus for the forthcoming year from the draft action plan will be agreed at a launch conference in June 2021.
- 2.12 Partner actions will contribute to embedding a culture of poverty aware decision making. Partners will be asked to join a network that will focus on awareness raising and developing joint approaches.
- 2.13 Schools have individual approaches in place to reduce costs that are most suitable for their children, young people and families. This reflects the strong relationships that our schools have with their children and families. The focus of the current work is on sharing good practice and developing collaborative approaches.
- 2.14 The COSD Working Group has been a collaborative process. The voices of and the contribution from young people, our school representatives and partners has been extremely valuable in shaping the overall Policy. We have had contributions from national experts and external partners including the Child Poverty Action Group (CPAG) and their support and guidance has been much appreciated.

North Ayrshire Cost of the School Day Commitments

- 2.15 Our North Ayrshire Cost of the School Day Commitments (as agreed by the working group) are:

| The intention of the COSD policy and action plan in North Ayrshire is to: | Our North Ayrshire Cost of the School Day Commitments are: |
|--|---|
| Reduce costs related to going to school. | We will take a sustainable, whole systems approach to reduce and poverty proof costs relating to the school day. |
| Increase participation by children, young people and families. | Children, young people and their families will be at the heart of making decisions and designing policies that affect the cost of the school day. |
| Minimise income stigma and increase inclusive approaches. | Our schools, services and partners will take a reflective, poverty aware and |

| | |
|---|--|
| | inclusive approach to making decisions that affect the cost of the school day. |
| Support families. | We will support families to maximise their income and participate in the life of their school. |
| <p>This will be underpinned by the following:</p> <ol style="list-style-type: none"> 1. We will commit to adopting the Cost of the School Day Toolkit in every educational establishment, supported by partners. 2. We will commit to co-designing actions in relation to the COSD with young people, families and partners. | |

2.16 The COSD policy and draft action plan is attached at Appendix 1.

Action Plan Development, Monitoring and Evaluation

2.17 The Policy will be launched at a COSD conference in June 2021, with educational establishments, families and partners, including CPP and third sector partners and local businesses. The purpose of the conference will be to agree key areas of focus for the forthcoming year based on the draft action plan and to initiate a brand identity for our North Ayrshire approach to COSD.

2.18 The policy and action plan will be reviewed annually and adapted as further good practice is shared. Progress will be reported to Cabinet annually. Further conferences will take place on an annual basis, encouraging Cost of the School Day Champions, parents, young people and partners to come together to share ideas and good practice and to review our progress.

2.19 A working group will continue to meet to monitor the progress of the Cost of the School Day work and to assist with support and guidance to educational establishments and partners.

2.20 A survey will be carried out annually by young people to gather views of parents, young people, school staff and other partners to inform the conference and improvements to our policy and approaches.

Children and Families Investment Fund

2.21 In order to reinforce its commitment to supporting children, young people and families in relation to costs associated with going to school, North Ayrshire Council agreed the establishment of a Children and Families Investment Fund with the following significant investments in the COSD commitments in its budget of 4th March 2021:

- **Food:** £150,000 recurring investment in extending our school and community food network across all schools to support children and families;
- **Clothing and sustainability:** £100,000 recurring investment in a School and Family PB Investment Fund for educational establishments to respond to local needs in relation to school uniforms, outdoor clothing, sports kit and recycling and reuse equipment; and

- **Digital inclusion:** £250,000 recurring investment in a Digital Families Fund to digitally include 1,000 families each year, providing access to devices and connectivity for online learning and activities, enhancing and guaranteeing sustainability of current investment in devices for home use.
- **Outdoor and residential opportunities:** £350,000 over a two-year period to provide outdoor experiences for children, families and community leaders and groups.

2.22 The fund will deliver the following benefits:

- Provides support where it is most needed;
- Strengthens school and community empowerment;
- Strengthens school/parent/community cohesion; and
- Supports Community Wealth Building through local purchasing.

2.23 The new policy proposes that Community Planning and Locality Planning Partnership/ Health and Social Care Partnership agendas will, as appropriate, include discussion on the Cost of the School Day to ensure that all partners are aware of the commitments and are taking a poverty-aware approach to decision making.

2.24 Council Services and partners will be asked to provide signposting to support services via their websites and social media.

2.25 Awareness raising information will be provided to Council Services and partners to highlight the launch of the North Ayrshire Cost of the School Day Commitments and Policy.

Next Steps

2.26 The Cost of the School Day policy and action plan will be launched at a North Ayrshire wide conference in June 2021. This will provide an opportunity to hear from the young people, educational establishments and partners involved in the development of the policy and to share and agree the action plan. The conference will facilitate the co-production of our key areas of focus for the year ahead. Further annual conferences will ensure ongoing improvements and innovation.

2.27 The Child Poverty Action Group (CPAG) has participated in the Council's working group and has been very supportive. They have welcomed the innovative whole system approach, involving CPP partners, communities and local businesses and propose to promote our approach as a best practice model as well as continuing to be involved in our work.

3. Proposals

3.1 It is proposed that Cabinet:

1. Approves the North Ayrshire Council Cost of the School Day policy and draft action plan; and
2. Agrees to receive annual updates on the progress of the action plan.

4. Implications/Socio-economic Duty

Financial

- 4.1 The investments described at 2.21 will be delivered within existing resources identified within the Council's 2021-22 budget.

Human Resources

- 4.2 None.

Legal

- 4.3 None.

Equality/Socio-economic

- 4.4 Our CPP vision is North Ayrshire – A Better Life. Fair for All is our strategy for promoting equity. The key pledge within Fair for All is: "North Ayrshire CPP pledges to tackle the root causes of child poverty and mitigate its impact to create a better life for local people." Since the agreement of our last joint partnership plan, the Single Outcome Agreement 2013-17, we have increased our focus on child poverty. This report demonstrates our increased commitment.

Environmental and Sustainability

- 4.5 All aspects of the policy and investment are focused on environmental impact and sustainability. The approach to local food availability, both through the Council's procurement and local relationships with growers and suppliers, is focused on sustainability. The proposals for recycling and reuse of school and outdoor clothing for all families underpin our schools' commitment to climate change and to the environment.

Key Priorities

- 4.6 This report makes significant contributions to the following key priorities:

- Active and strong communities;
- Children and young people experience the best start in life;
- Inclusive, growing and enterprising local economy;
- People enjoy good life-long health and well-being;
- Effective infrastructure and digital connectivity; and
- A sustainable environment.

Community Wealth Building

- 4.7 The Children and Families Intervention Fund, which supports the Cost of the School Day, provides opportunities in several pillars of CWB, including local procurement, plural ownership of the economy, and ensuring that financial power is spread across school communities, including young people and parents and local community organisations and businesses.

5. Consultation

- 5.1 The development of the Cost of the School Day policy and action plan and the development of the Children and Families Intervention Fund have been the result of a wide collaboration of young people, Elected Members, parents, CPP partners, Head Teachers and education staff, Council officers and external partners.

Audrey Sutton
Executive Director

For further information please contact **Audrey Sutton, Executive Director**, on **01294 324414**.

Background Papers

Appendix 1



COST OF THE SCHOOL DAY POLICY

“Education is free, but a lot of school things are not.”

March 2021

1. Introduction

- 1.1. In North Ayrshire we are fully committed to becoming a fairer and more equal society. Our key focus is to tackle inequalities and create a society where no one lives in poverty, where the economy is inclusive and where everyone has the same life chances to live fulfilling and healthy lives.
- 1.2. Our Children’s Services Plan 2020-23 vision is *“for all our children and young people to have the best start in life and for North Ayrshire to be the best place in Scotland to grow up.”*
- 1.3. Our 2019/20 Child Poverty Action Plan and Report was published in October 2020. This identified the Cost of the School Day as an area of focus for 2020/21. The theme of reducing the Cost of the School Day was identified by our Fair for All Commission work and also through the Year of Young People recommendations. This work is based on [the United Nations Convention of the Rights of the Child \(UNCRC\)](#) and there are clear links to [GIRFEC](#), the [Scottish Attainment Challenge](#) and the purpose of the [Pupil Equity Fund](#).
- 1.4. North Ayrshire Council agreed to take forward the commitment to reducing the Cost of the School Day by establishing a Working Group comprising Elected Members, young people, parents, Head Teachers and Council Officers.
- 1.5. **In the policy and action plan, the term “school” relates to all educational establishments - early years through to primary, ASN and secondary.**

What are we trying to achieve?

- 1.6. What are the outcomes we are trying to achieve?
 - a) Understanding of the drivers and consequences of child poverty and education costs.
 - b) Education and partner policies and practices that are poverty sensitive.
 - c) Reduced or removed cost barriers to participation in the school curriculum.
 - d) Schools, parent councils and national local partners securing and using available funding to reduce the cost of the school day.
 - e) Increased participation in the wider curriculum.
 - f) Promotion of entitlements and financial supports available to parents.
 - g) Increased uptake of entitlements.

- 1.7. The aim of the Cost of the School Day (COSD) Working Group is to drive forward a whole systems approach to reducing the cost of and poverty proofing the school day. The Cost of the School Day policy will help school communities identify and overcome cost barriers that shape and limit children's education-related opportunities.
- 1.8. The objective of the COSD Working Group is to produce a policy that can be used by all schools, services and partners to embed the principles identified and to design a high-level action plan to be taken forward in Spring 2021. This will encourage and facilitate good practice and ensure visibility of the excellent approaches already under way in our schools and with partners.

What do we agree matters?

- 1.9. The Working Group identified some **key principles** that underpin our approach.

These are:

- a) Relationships
- b) Good communication
- c) Trust
- d) Respect
- e) Thinking it through – intentions and unintended consequences
- f) Creativity
- g) Partnerships.

2. Policy Statement – North Ayrshire Cost of School Day Commitments

N.B. school = educational establishment

| The intention of the COSD policy and action plan in North Ayrshire is to: | Our North Ayrshire Cost of the School Day Commitments are: |
|--|--|
| Reduce costs related to going to school. | <i>We will take a sustainable, whole systems approach to reduce and poverty proof costs relating to the school day</i> |
| Increase participation by children, young people and families. | <i>Children, young people and their families will be at the heart of making decisions and designing policies that affect the cost of the school day.</i> |
| Minimise income stigma and increase inclusive approaches. | <i>Our schools, services and partners will take a reflective, poverty aware and inclusive approach to making decisions that affect the cost of the school day.</i> |
| Support families. | <i>We will support families to maximise their income and participate in the life of their school.</i> |
| This will be underpinned by the following: <ol style="list-style-type: none"> 1. We will commit to adopting the Cost of the School Day Toolkit in every educational establishment, supported by partners. 2. We will commit to co-designing actions in relation to the COSD with young people, families and partners. | |

2.1. Action Plan Development, Monitoring and Evaluation

- a. The Policy will be launched at a COSD conference in June 2021, with schools, families and partners, including CPP and third sector partners and local businesses. **The purpose of the conference will be to agree priority actions based on the proposed plan below.**
- b. We will agree a brand identity for our North Ayrshire approach to COSD.
- c. The Policy and actions will be reviewed annually and adapted as further good practice is shared.
- d. Further conferences will take place on an annual basis, encouraging Cost of the School Day Champions, parents, young people and partners to come together to share ideas and good practice and to review our policy on an ongoing basis.
- e. A working group will continue to meet to monitor the progress of the Cost of the School Day work and to assist with support and guidance to schools and partners.
- f. A survey will be carried out annually by young people to gather views of parents, young people, school staff and other partners to inform the conference and improvements to our policy and approaches.

3. What will we do? Potential areas for consideration and related actions.

N.B the first COSD conference will consider these areas for action and agree priority areas of focus for Year 1 on the action plan.

| Commitment 1: <i>We will take a sustainable, whole systems approach to reduce and poverty proof costs relating to the school day.</i> | |
|--|--|
| Actions | How? Potential options |
| <i>Areas for consideration: Uniform and clothing; travel; the curriculum; school trips; food; school activities; events and fun; home learning</i> | |
| We will ensure that no child is hungry at school. | <ul style="list-style-type: none"> • Ensure that schools and community partners support children and families to have regular access to nutritious food. • Encourage the uptake of free school meals. • Support food larders in schools and ensure links to community food system for children and families. • Provide opportunities to link to the Council's Food Strategy, including food production and preparation. • £150k recurring investment in school food larders in the Council's 2021-22 budget. |
| We will ensure school uniforms and clothing are affordable. | <ul style="list-style-type: none"> • Encourage recycling and reuse of clothing and equipment. • Support clothing recycling banks in schools/community facilities for all pupils. |

| | |
|---|--|
| | <ul style="list-style-type: none"> • Encourage sports kit recycling in schools and with community partners, including sports clubs. • Ensure that there is no requirement for uniform branding. • Explore the use of the Council's Procurement Framework to assist with providing access to affordable uniforms and clothing options. • Subsidise blazers for Senior Phase pupils. • Provide all S1 pupils with a school tie. • Provide branded school bags, water bottles and stationery to reduce costs. • £100k recurring investment in school clothing etc exchanges in the Council's 2021-22 budget – to be allocated via PB. |
| We will improve digital inclusion and home learning for children and families | <ul style="list-style-type: none"> • Invest in devices and connectivity for children, young people and families. • Involve relevant partners in the refresh of our Communities and Education ICT strategy to ensure access to online learning, resources and digital literacy. • Work with organisations who can support digital inclusion in schools. • £250k recurring investment in devices and connectivity for home learning in the Council's 2021-22 budget. |
| We will remove or reduce the cost of school related activities and events. | <ul style="list-style-type: none"> • Clear statement to ensure no gifts for teachers or staff. • Fundraising/charity days in schools: consider alternatives to monetary donations and dress down days. |
| We will remove or reduce school-related travel costs. | <p>(Free travel to be extended to under 22s in Scottish Government budget for 2021-22).</p> <ul style="list-style-type: none"> • Consider the number and timing of after-school activities. • Work with the Council's Transport Hub and providers to involve young people in designing transport arrangements. |

| Commitment 2: <i>Children, young people and their families will be at the heart of making decisions and designing policies that affect the cost of the school day.</i> | |
|--|---|
| Actions | How? Potential options |
| <i>Areas for consideration:</i> <i>UNCRC - rights and participation; stigma, poverty awareness and education; inclusion; PB; Fair for All Youth Commission; brand and identity for local COSD approach.</i> | |
| We will develop an identity and brand for our North Ayrshire COSD approach. | <ul style="list-style-type: none"> Organise a session at the first COSD conference to explore a brand which reflects our local identity. |
| We will involve young people in decisions that affect them - in class, in school, and in policy making. | <ul style="list-style-type: none"> Develop the Pupil Participation Strategy and the Seven Golden Rules for Participation to ensure young people's voices positively influence the things that affect them including the COSD. |
| We will commit to the principles of the Youth Participation and Citizenship strategy to ensure young people's voices influence and co-design decisions and actions. | <ul style="list-style-type: none"> Ensure all schools have Pupil Councils and relevant participation pathways which represent and amplify pupil voice in relation to the COSD. |
| We will work with families and children and young people to identify barriers and costs that can be reduced and removed. | <ul style="list-style-type: none"> Use the COSD Clock and reflective group discussions with children and families to identify barriers and opportunities. |
| We will involve children, young people and families in decisions about how we use our resources. | <ul style="list-style-type: none"> Use Participatory Budgeting to involve children, young people and families in decisions about how we use our resources. |
| We will continue to engage with young people with lived experience of poverty. | <ul style="list-style-type: none"> Design opportunities in schools and youth settings to engage in COSD discussions. Work with the Youth Fair for All Commission to continue to develop the policy and review the effectiveness of actions. |
| Poverty awareness raising and education within schools for children and young people. | <ul style="list-style-type: none"> Use the COSD Toolkit and audit to ensure an understanding of how individual and combined financial asks affect families. |

Commitment 3: *Our schools, services and partners will take a reflective, poverty aware and inclusive approach to making decisions that affect the cost of the school day.*

| Actions | How? Potential options |
|---|---|
| <p><i>Areas for consideration:</i> <i>Actual costs; poverty awareness and education tools; school and locality planning; COSD Champions network; Child Poverty Action Plan; local businesses</i></p> | |
| <p>We will work to understand estimated overall costs of the school day to inform our work.</p> | <ul style="list-style-type: none"> • Identify the costs of elements of <i>the school day: Uniform and clothing; travel; learning in school; school trips; food; school activities; events and fun; home learning.</i> • Identify the opportunities for reducing the costs as part of reflective discussions with children and families. |
| <p>Schools and partners will encourage and promote the use of health/poverty equalities impact assessment in developing policies and we will share good practice.</p> | <ul style="list-style-type: none"> • Use of the COSD audit tool • Use the COSD Clock for reflective discussions • Poverty awareness sessions for all education establishment and partner staff to raise awareness of poverty and stigma and ensure consistent messages. • Use the Health Inequalities Assessment tool to poverty proof policies which affect children and families. |
| <p>Each school will have their own statement of awareness in their school handbooks.</p> | |
| <p>Educational establishments will embed their own specific Cost of the School day actions into school improvement planning.</p> | |
| <p>A poverty aware approach will be embedded in our work, supported by a network of Cost of the School Day Champions in educational establishments and in partner organisations.</p> | <ul style="list-style-type: none"> • Support and training will be available for Cost of the School Day Champions. • A network will be established to share good practice. |
| <p>We will plan COSD approaches and supports with Community Planning Partners, including within the Child Poverty Action Plan.</p> | <ul style="list-style-type: none"> • Work across the system to ensure mutual planning and support among schools, Locality and Community Hubs and community organisations via multi-agency work and locality partnerships. |
| <p>We will link with local businesses to raise awareness and to create a bank of support using a Community Benefits approach.</p> | <ul style="list-style-type: none"> • Work with NAC Business team to coordinate and understand opportunities. • NAC Business Team will support businesses to build appropriate links with local schools. |

| Commitment 4: <i>We will support families to maximise their income and participate in the life of their school.</i> | |
|--|---|
| Actions | How? Potential options |
| <i>Areas for consideration:</i> <i>Financial advice and support; benefits maximisation; benefits automation e.g. school clothing grant; fuel poverty awareness; Single Shared Assessment; School Community Book, holiday support for families</i> | |
| We will work with partners to address fuel poverty including early intervention approaches. | <ul style="list-style-type: none"> • Work is underway via locality hubs and partners |
| We will support families to maximise their income by sharing information and strengthening links with schools about accessing financial support. | <ul style="list-style-type: none"> • Mapping and promotions of work in relation to financial inclusion and income maximisation across Services and Partners. • Promote access to Credit Union/ Money Advice Staff/ Welfare Rights within schools. |
| We will develop a Community Book for schools to signpost to Council, partner and community supports. | <ul style="list-style-type: none"> • Extend and refine community books specifically for schools and link with Named Person and CareNA arrangements. |
| We will continue to develop options to support for families during school holidays. | <ul style="list-style-type: none"> • Provide FSM equivalents during holidays. • Explore access to food for early years children during holidays. • Explore further food-related opportunities for engaging with children and young people during holidays. • Ensure availability and awareness of period products for young people, including during holidays. • Use learning from Covid-19 to design and provide childcare interventions during holidays. • Maximise outdoor and residential opportunities to support family and community resilience. • £350k investment over two years in outdoor experiences in the Council's 2021-22 budget. |
| We will design and implement a single shared assessment to ensure families receive all benefits they are entitled to. | <ul style="list-style-type: none"> • Continue to develop the Single Shared Assessment and create links with Health Visiting and the Financial Inclusion Pathway. |
| We will progress the automatic payment of the School Clothing Grant. | <ul style="list-style-type: none"> • Further exploration is under way with system suppliers. |

4. Support for Educational Establishments

All educational establishments have individual approaches that are the most suitable for their children, young people and families. This reflects the strong relationships that they have with their children and families.

- 4.1. Awareness raising sessions will be developed with educational establishments and partners.
- 4.2. Support and training will be available for Cost of the School Day Champions and a network will be established to share good practice.
- 4.3. Support will be available for educational establishments to carry out appropriate research and engagement with their families to inform their action plans.
- 4.4. Support will be available for Participatory Budgeting (PB) approaches in educational establishments. Youth Services already work with young people in a variety of ways to provide support, participation in democracy and PB, and this will be developed to include Cost of the School Day.

5. Support for Council Services and Partners

- 5.1. Community Planning and Locality Planning Partnership/ Health and Social Care Partnership agendas will include appropriate and timely discussions on the Cost of the School Day to ensure that all Partners are aware of the commitments and are taking a poverty-aware approach to decision making.
- 5.2. Council Services and Partners will provide signposting to support services via their websites and social media.
- 5.3. Awareness raising information will be provided to Council Services and Partners to highlight the launch of the North Ayrshire Cost of the School Day Commitments and Policy.

6. Conclusion

- 6.1. The recommendations set out in this Policy have been agreed by the North Ayrshire Cost of the School Day Working Group on 17 March 2021.
- 6.2. Actions and outcomes will be monitored and reported through the Child Poverty Action Plan and Report, with oversight from the Children's Services Strategic Partnership.

17 March 2021

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

| | |
|------------------------|---|
| Title: | Revenue Budget 2020/21 : Financial Performance to 31 January 2021 |
| Purpose: | To advise Cabinet of the financial performance for the Council at 31 January 2021. |
| Recommendation: | That Cabinet agrees to (a) note the information and financial projections outlined in the report; (b) approve the earmarking of £0.598m identified at 2.6 to meet future year commitments; and (c) note the current financial projection for the Health and Social Care Partnership at 2.7. |

1. Executive Summary

- 1.1 The General Services Revenue Estimates for 2020/21 were approved by Council on 5 March 2020. The Housing Revenue Account (HRA) Revenue Budget for 2020/21 was approved by Council on 18 December 2019.
- 1.2 As part of the monitoring procedures to keep the Cabinet informed of the financial performance of the Council, financial performance reports are presented on a regular basis. This is the penultimate report for 2020/21 and covers the period to the end of January 2021 (Period 10). Projections to the year-end have been made.
- 1.3 At Period 10 the General Fund is forecasting a net underspend of (£0.974m), (0.3%), for the year after transferring resources to other funds, an improvement of (£0.974m) from that reported at Period 8. Although the majority of savings are on track for delivery by 31 March 2021, a number of services are reporting implementation delays due to the impact of the Covid-19 pandemic.
- 1.4 The Housing Revenue Account is forecasting a net in-year underspend of (£3.473m), (6.9%), an increase of (£0.534m) from that reported at Period 8.
- 1.5 The Health and Social Care Partnership is projecting a year-end underspend of (£3.497m) for 2020-21, which is a favourable movement of (£2.690) from the previous reporting period. The projected underspend on the Council Services element is (£2.076m), an improvement of (£2.447m) over the same period. The projected underspend on the Health Services element is (£1.421m), an improvement of (£0.243m).

- 1.6 Scottish Government funding allocations have been confirmed in relation to the full Covid Mobilisation Plan costs to March 2021 of £10.211m. This includes net additional costs of £8.744m and anticipated savings delays of £1.467m. The risks of additional costs during the remaining part of the financial year are being closely monitored.
- 1.7 £5.812m of additional funding has been allocated to the IJB in relation to a range of specific issues, with the expectation that these funds will be carried forwards to address these issues in future years.
- 1.8 Following the recent Scottish Government budget announcement of 16 February 2021, it is anticipated that further non-recurring funding will be made available during 2020-21 to support vulnerable families, meet costs of the Education recovery and help address financial pressures associated with the pandemic. Based on the current forecast position it is recognised that elements of this funding will require to be carried forward into 2021-22 to help address the ongoing and uncertain financial impact of the pandemic. It is also anticipated that further expenditure proposals will be developed as part the Council's recovery and renewal planning.
- 1.9 It is currently anticipated that any additional grant funding in relation to income loss recovery received during 2020/21 will be required to support the legacy impact of Covid-19 on income streams in the next financial year.
- 1.10 Local authorities continue to engage with COSLA and the Scottish Government around additional support measures including a range of financial flexibilities which may be applied to address the financial impact of the pandemic on both the revenue and capital accounts. However, based on the draft guidance issued by the Scottish Government, the medium term benefits to North Ayrshire are limited. It is currently envisaged that these measures may be more effectively utilised to offset the potential legacy cost and income pressures of the pandemic in the next financial year.

2. Background

General Fund

- 2.1 The Council has set a breakeven budget for 2020/21. In addition to the budget approved on 5 March 2020, earmarked funds of £8.968m have been carried forward from 2019/20 for service expenditure in 2020/21 and are reflected in the figures within the 2020/21 financial performance reports as they are drawn down.
- 2.2 Current financial projections indicate that a net underspend of (£0.974m), net of transfers to reserves, is anticipated for the year to 31 March 2021.

2.3 Details of the current financial projections are summarised in the following table:

| | Appendix No | Annual Budget £000's | Projection to 31 March 2021 £000's | Projected Variance for year (Fav)/Adv £000's | Projected Variance @ Period 8 (Fav)/Adv £000's | Movement £000's |
|------------------------------------|-------------|-------------------------|---------------------------------------|--|--|--------------------|
| Service Expenditure | | | | | | |
| Chief Executives | 1 | 22,128 | 22,398 | 270 | 333 | (63) |
| Communities | 2 | 145,346 | 144,867 | (479) | (210) | (269) |
| Place | 3 | 66,396 | 67,394 | 998 | 2,321 | (1,323) |
| Other Corporate Services | 4 | 20,495 | 12,591 | (7,904) | (7,959) | 55 |
| Sub Total | | 254,365 | 247,250 | (7,115) | (5,515) | (1,600) |
| Health and Social Care Partnership | 7 | 98,230 | 98,230 | - | - | - |
| Balance for Services | | 352,595 | 345,480 | (7,115) | (5,515) | (1,600) |
| Financing Charges | 5 | 13,637 | 13,637 | - | - | - |
| Contribution to Loans Fund Reserve | 5 | 3,648 | 3,648 | - | - | - |
| Total Planned Expenditure | | 369,880 | 362,765 | (7,115) | (5,515) | (1,600) |
| Planned Income | | | | | | |
| Aggregate External Finance | 5 | (308,631) | (308,631) | - | - | - |
| Council Tax | 5 | (59,447) | (58,512) | 935 | 907 | 28 |
| Use of Earmarked Funds | 5 | (1,802) | (1,802) | - | - | - |
| Total Planned Income | | (369,880) | (368,945) | 935 | 907 | 28 |
| Net Expenditure/ (Income) | | - | (6,180) | (6,180) | (4,608) | (1,572) |
| Carried Forward Funds | | - | 5,206 | 5,206 | 4,608 | 598 |
| Revised Net Expenditure/(Income) | | - | (974) | (974) | - | (974) |

2.4 A major degree of uncertainty remains in relation to the forecast position in relation to the ongoing restrictions associated with the Covid-19 pandemic. Within Communities, an increased level of support for KA Leisure has been estimated with significant cost pressures likely to continue into 2021/22.

2.5 The reported Planned Income includes one adjustment to Scottish Government funding from that reported at Period 8, as detailed in the following table:

| | Revenue Support Grant £000's | Non Domestic Rates £000's | Specific Grants £000's | TOTAL AEF £000's |
|--|---------------------------------|------------------------------|---------------------------|---------------------|
| Planned Income | | | | |
| Revised Budget 30 November 2020 | (262,761) | (24,847) | (19,973) | (307,581) |
| Movements: | | | | |
| Environmental Health Funding | (24) | | | (24) |
| Winter Hardship Payments Funding | (399) | | | (399) |
| R RTP Funding | (130) | | | (130) |
| Probationer Teacher Funding | (14) | | | (14) |
| Test and Protect Funding | (86) | | | (86) |
| Level 4 Social / Welfare Support Funding | (397) | | | (397) |
| Revised Planned Income | (263,811) | (24,847) | (19,973) | (308,631) |

2.6 Commentary on Significant Movements from the Revised Budget

The Council's overall financial forecast against the revised budget is a net underspend of (£0.974m), (0.3%). This is a movement from the previously reported net breakeven position. A brief explanation of the significant movements from the previous forecasts is outlined as follows:

(i) **Chief Executives – overspend of £0.270m, a reduction of (£0.063m) from the previously reported overspend.**

The movement is primarily related to:

- Updated projections in relation to Housing Benefits, including reduced debt recovery in relation to Housing Benefit Overpayments, (£0.096m);
- Vacancy Management across the services, (£0.110m); and
- Revised income projections in relation to the Licensing Service, (£0.058m);

These have been partly offset by an underrecovery of course fees and occupational health recharges, £0.214m.

It is requested that £0.092m is earmarked for use in future years in relation to the Lagan upgrade, £0.042m, procurement of the Landlord Portal and DHP online form module, £0.018m, Occupational Health Digitisation, £0.012m, and a further £0.020m in relation to the postponed Making Waves festival.

(ii) **Communities – underspend of (£0.479m), an increase of (£0.269m) from the previously reported underspend.**

The movement is primarily related to:

- Lower than previously anticipated employee cost projections, taking cognisance of Scottish Government funding, (£0.200m);
- Recovery of ICT investment costs from the Attainment Challenge funding, (£0.161m); and
- Vacancy Management within ASN, (£0.123m).

These have been partly offset by additional costs within Early Years in relation to continued investment in IT, £0.150m, and additional costs of private provision, £0.100m, reflecting the phased return from lockdown.

It is requested that £0.089m is earmarked for use in future years in relation to Community and Elderly Grants.

(iii) **Place – overspend of £0.998m, a reduction (£1.323m) from the previously reported overspend**

The reduced overspend is primarily related to :

- Reduced expenditure across Building Services reflecting Covid-19 restrictions, (0.674m);
- A reduction in Facilities Management costs linked to the revised implementation plan for the expansion of Early Learning and Childcare, (£0.276m); reduced expenditure on equipment and supplies, reflecting Covid-19 restrictions, (£0.267m); and vacancy management across the service, (£0.112m);
- Reduced Property Maintenance expenditure, (£0.169m), due to access issues for infrastructure improvements and planned maintenance; and

- Reduced Internal Transport Costs in relation to Fuel and School Transport provision, (£0.088m).

These have been partly offset by:

- Reduced commercial income within Facilities Management, £0.150m, linked to the Covid-19 restrictions;
- Reduced Building Warrant and Planning Income, £0.112m; and
- Additional Winter Maintenance costs within Roads, £0.092m.

It is requested that £0.417m is earmarked for use in future years in relation to a range of pressures which will be experienced in future years as a result of delayed expenditure during 2020/21, including: £0.148m for the cost of demolitions; £0.117m as additional CFCR for Lochshore, reflecting latest cost projections; a further £0.050m to support the refurbishment of Ardrossan Hostel; £0.040m in relation to the CCTV upgrade; £0.037m to support the Community Wealth Building – Business Growth Programme following recruitment delays; and £0.025m in relation to the conversion costs of the Young Persons Residential Units.

(iv) Other Corporate Items – underspend of (£7.904m), a reduction of £0.055m from the previously reported underspend

In Period 8, the reported underspend in Scottish Welfare Fund (SWF) funding, £0.785m, was set within the context of other pressures including housing benefits overpayment recovery and council tax reduction. Following a further review of the SWF guidance, although these pressure areas are connected to SWF related activity, it would be imprudent at this time to assume that this funding can in effect be used to offset these projected additional costs. Further clarity continues to be sought from Scottish Government around the scope of this particular area of funding.

This reduction in reported underspend has been partly offset by additional underspends in relation to :

- Scottish Government Covid-19 support funding, (£0.300m);
- Centrally held payroll and utility pressure budgets which are not anticipated to be drawn down during 2020/21, (£0.343m); and
- Joint Board requisitions (£0.087m).

Health and Social Care Partnership

- 2.7 A copy of the HSCP financial performance report as at the end of January 2021 is attached at Appendix 7. The report highlights the key challenges and variances for the Partnership.

The key points for Cabinet to note are summarised below:

- The projected outturn is a year-end underspend of (£3.497m) for 2020-21, which is a favourable movement of (£2.690) from the previous reporting period. The projected underspend on the Council Services element is (£2.076m), an improvement of (£2.447m) over the same period. The projected underspend on the Health Services element is (£1.421m), an improvement of (£0.243m);

- The main areas of pressure continue to be learning disability care packages, looked after children and adult in-patients within the lead partnership. However, there has been significant progress to reduce the pressures in these areas;
- The most up to date position in terms of the mobilisation plan for Covid-19 based on the return to the Scottish Government in January projects £10.211m of a financial impact, which includes additional costs of £8.744m and anticipated savings delays of £1.467m. In January the Scottish Government confirmed a further funding allocation which increased the funding level to 100% of the most recent submission, including the cost of unachieved savings;
- Risks remain in relation to the projected year end position. However, this is being closely monitored;
- Further additional funding of £217.5m has been allocated to Integration Joint Boards during 2020-21 with the expectation that this will be carried forward to address specific issues in future years. North Ayrshire IJB's allocation of £5.812m includes:
 - £2.840m to ensure ongoing financial sustainability across the social care sector;
 - £1.238m as the second tranche towards sustainability payments, staff restriction policies, additional admin support and Nursing Director support;
 - £0.513m Community Living Change Funding; and
 - £1.221m in respect of outstanding balances on the Primary Care Improvement Fund, Mental Health Strategy Action 15 Workforce and Drugs Partnerships (ADPs).

The revised position highlights the progress towards financial balance essential to minimise further financial risk to the Council within the context of the current debt of £5.293m.

Savings Update

2.8 The 2020/21 General Services Revenue Estimates included targets for savings of £4.439m across all services. At 30 November 2020 the majority of savings are on target for delivery by 31 March 2021 with the primary exceptions being those impacted by the Covid-19 pandemic. These include:

- Planned savings from the review of Facilities Management provision across Educational Establishments which are unlikely to be fully achieved due to the additional requirements arising from the Covid-19 pandemic and delays in the implementation of 1140 hours provision within Early Learning and Childcare;
- Planned savings linked to Property Rationalisation which have been delayed due to delays in the review of operational properties and additional service requirements linked to the Covid-19 pandemic; and
- Other minor shortfalls in the delivery of planned savings linked to the revisions required by the Covid-19 pandemic in relation to reviews of the Additional Support Needs, Music and Education Psychology services and capital programme design work.

Housing Revenue Account

- 2.9 The Housing Revenue Account budgeted for a breakeven position in 2020/21 and an in-year underspend of (£3.473m) is currently anticipated for the year to 31 March 2021, an increase of (£0.534m) from that previously reported. This is summarised in the following table with further details provided in Appendix 6.

| | Annual Budget | Projection to 31 March 2021 | Projected Variance for year (Fav)/Adv | Previous Variance @ Period 8 (Fav)/Adv | Movement | Note |
|---------------------------|------------------|-----------------------------------|--|---|----------|-------|
| | £000's | £000's | £000's | £000's | £000's | |
| Employee Costs | 4,818 | 4,685 | (133) | (101) | (32) | |
| Property Costs | 18,927 | 16,350 | (2,577) | (2,382) | (195) | (i) |
| Supplies and Services | 269 | 212 | (57) | (39) | (18) | |
| Transport and Plant Costs | 26 | 10 | (16) | (15) | (1) | |
| Administration Costs | 1,856 | 1,863 | 7 | 31 | (24) | |
| Third Party Payments | 2,453 | 2,398 | (55) | (48) | (7) | |
| Transfer Payments | 390 | 4 | (386) | (360) | (26) | |
| Other Expenditure | 455 | 1,152 | 697 | 939 | (242) | (ii) |
| Capital Financing | 21,369 | 20,260 | (1,109) | (1,053) | (56) | (iii) |
| Gross Expenditure | 50,563 | 46,934 | (3,629) | (3,028) | (601) | |
| Income | (50,563) | (50,407) | 156 | 89 | 67 | (iv) |
| Net Expenditure | - | (3,473) | (3,473) | (2,939) | (534) | |

2.10 Commentary Significant Movements from the Revised Budget

The projected underspend is primarily related to net costs in relation to Covid-19 which have been partly offset by additional income following an increase in tenanted properties. A brief explanation of the significant movements from the previous forecasts is outlined as follows:

(i) Property Costs – underspend of (£2.577m), an increase of (£0.195m) from the previously reported underspend

The movement reflects reduced expenditure on responsive repairs, (£0.263m), void repairs, (£0.069m), and aids and adaptations, (£0.089m), related to the impact of Covid-19 restrictions.

These have been partly offset by an increase in projected expenditure on planned and cyclical maintenance, £0.204m.

(ii) Other Expenditure - overspend of £0.697m, a decrease of (£0.242m) from the previously reported overspend

The movement is primarily related to revised provision for bad debts reflecting anticipated debt recovery activity.

(iii) Capital Financing – underspend of (£1.109m), an increase of (£0.056m) from the previously reported underspend

The increased underspend reflects lower levels of borrowing and ongoing lower interest payments in support of the HRA capital programme.

(iv) **Income – an under recovery of £0.156m, an increase of £0.067m from the previously reported under recovery**

The movement is primarily related to revised rent income forecasts.

Scottish Government Funding and Financial Flexibilities

- 2.11 Following the recent Scottish Government budget announcement of 16 February 2021, it is anticipated that further non-recurring funding will be made available during 2020-21 to support vulnerable families, meet costs of the Education recovery and help address financial pressures associated with the pandemic. Based on the current forecast position it is recognised that elements of this funding will require to be carried forward into 2021-22 to help address the ongoing and uncertain financial impact of the pandemic. It is also anticipated that further expenditure proposals will be developed as part the Council's recovery and renewal planning.
- 2.12 Further additional non-recurring grant funding is also anticipated in relation to income loss recovery for 2020/21. It is currently forecast that this will be required to support the legacy impact of Covid-19 on income streams in the next financial year.
- 2.13 Local authorities continue to engage with COSLA and the Scottish Government around additional support measures including a range of financial flexibilities which may be applied to address the financial impact of the pandemic on both the revenue and capital accounts. These include:
- Service Concession PPP/PFI – changes to the accounting requirements for PPP contracts to extend General Fund charges to match the expected life of the assets. Discussions are ongoing between COSLA and the Scottish Government in relation to the draft guidance. This has been identified as a key option as it offers potential medium and long term benefits to support ongoing recovery. However, based on the information available, the current proposals would not present any budget saving opportunities for North Ayrshire Council.
 - Capital Receipts – flexible use of receipts to offset Covid-19 costs in either 2020/21 or 2021/22. Scottish Government guidance has been received, however, within North Ayrshire all forecast capital receipts are currently allocated to support the 10 year capital investment programme. As such, there are no current plans to make use of this option.
 - Loans Fund Principal Holiday – provides options for the principal repayments due in either 2020/21 or 2021/22 to be rephased over a period of up to 20 years. This option received unanimous support at the Scottish Parliament's Local Government & Communities Committee and is expected to move forward for Parliamentary approval. Based on current projections, there are no proposals to take advantage of this option during the current financial year. However, it is proposed that this option is retained for potential utilisation during 2021/22 to offset any legacy costs arising from the ongoing impact of the Covid-19 pandemic.
 - Capital Grant/Borrowing – This option would offer the flexibility to use Capital Grants to offset pressures or undertake additional borrowing for Revenue purposes. However, this option is not expected to receive UK Treasury approval.

3. Proposals

- 3.1 It is proposed that Cabinet agrees to (a) note the information and financial projections outlined in the report; (b) approve the earmarking of £0.598m identified at 2.6 to meet future year commitments; and (c) note the current financial projection for the Health and Social Care Partnership at 2.9.

4. Implications/Socio-economic Duty

Financial

4.1 General Services

The net projection for the year as at 31 January 2021 is a net underspend of (£0.974m) for the year.

Housing Revenue Account

The net projection for the year as at 31 January 2021 is a net underspend of (£3.473m) for the year.

Human Resources

- 4.2 None.

Legal

- 4.3 None.

Equality/Socio-economic

- 4.4 None.

Environmental and Sustainability

- 4.5 None.

Key Priorities

- 4.6 This report directly supports the Council Plan 2019 to 2024 by maximising resources and providing value for money to support financially sustainable delivery models.

Community Wealth Building

- 4.7 None.

5. Consultation

- 5.1 Executive Directors have been consulted as part of the review of financial performance and have approved the projected variances contained in this report.

Mark Boyd
Head of Service (Finance)

For further information please contact **David Forbes, Senior Manager (Strategic Business Partner)**, on **01294 324551**.

Background Papers

Revenue Budget 2020/21: Financial Performance to 30 November 2020 - Cabinet – 26 January 2021

CHIEF EXECUTIVES
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Objective Summary | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % Variance | Note No |
|--|---------------|-------------------|---|-------------|---------|
| | £000 | £000 | £000 | | |
| Financial & Customer Services | | | | | |
| FACS Directorate | 36 | 46 | 10 | 28% | |
| Head of Service | 133 | 133 | - | 0% | |
| Change Programme | 239 | 239 | - | 0% | |
| Audit, Fraud, Safety & Insurance | 552 | 557 | 5 | 1% | |
| Corporate Procurement | 1,411 | 1,398 | (13) | (1%) | |
| Financial Services | 1,184 | 1,184 | - | 0% | |
| Revenues | 1,885 | 2,363 | 478 | 25% | 1 |
| Total for Financial & Customer Services | 5,440 | 5,920 | 480 | 9% | |
| People & ICT | | | | | |
| Head of Service | 117 | 117 | - | 0% | |
| Employee Services | 1,099 | 1,065 | (34) | (3%) | |
| HR & Organisational Development | 800 | 989 | 189 | 24% | 2 |
| ICT | 5,062 | 4,878 | (184) | (4%) | 3 |
| Business Support | 1,134 | 1,024 | (110) | (10%) | 4 |
| Customer Services | 3,526 | 3,536 | 10 | 0% | |
| Total for People & ICT | 11,738 | 11,609 | (129) | (1%) | |
| Recovery & Renewal | | | | | |
| Head of Service | 53 | 53 | - | 0% | |
| Transformation | 649 | 620 | (29) | (4%) | |
| Total for Recovery & Renewal | 702 | 673 | (29) | (0%) | |
| Democratic Services | | | | | |
| Chief Executive | 191 | 199 | 8 | 4% | |
| Head of Service | 114 | 119 | 5 | 4% | |
| Legal & Licensing | 553 | 664 | 111 | 20% | 5 |
| Policy, Performance & Elections | 749 | 727 | (22) | (3%) | |
| Communications | 456 | 455 | (1) | (0%) | |
| Civil Contingencies | 61 | 61 | - | 0% | |
| Committee Services | 362 | 371 | 9 | 2% | |
| Member Services | 1,134 | 1,097 | (37) | (3%) | |
| Information Governance | 404 | 329 | (75) | (19%) | 6 |
| Total for Democratic Services | 4,024 | 4,022 | (2) | (0%) | |
| Growth & Investment | | | | | |
| Tourism | 224 | 174 | (50) | (22%) | 7 |
| Total for Growth & Investment | 224 | 174 | (50) | (0%) | |
| Totals | 22,128 | 22,398 | 270 | 1% | |
| Less Proposed Carry Forwards | | 122 | 122 | | |
| Net Total | 22,128 | 22,520 | 392 | 2% | |

| Subjective Summary | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % Variance |
|---------------------------|---------------|-------------------|---|------------|
| | £000 | £000 | £000 | |
| Employee Costs | 16,016 | 15,833 | (183) | (1%) |
| Property Costs | 147 | 147 | - | 0% |
| Supplies and Services | 3,763 | 3,716 | (47) | (1%) |
| Transport and Plant Costs | 44 | 16 | (28) | (64%) |
| Administration Costs | 1,468 | 1,384 | (84) | (6%) |
| Other Agencies & Bodies | 2,370 | 2,219 | (151) | (6%) |
| Transfer Payments | 49,363 | 49,617 | 254 | 1% |
| Other Expenditure | 200 | 203 | 3 | 2% |
| Capital Financing | - | - | - | - |
| Gross Expenditure | 73,371 | 73,135 | (236) | (0%) |
| Income | (51,243) | (50,737) | 506 | (1%) |
| Net Expenditure | 22,128 | 22,398 | 270 | 1% |

CHIEF EXECUTIVES
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|---|
| Note 1 | | | Finance - Revenues |
| | | | There is movement of (£0.096m) related to Housing Benefit Overpayments |
| 395 | (15) | -4% | Employee Costs - There is a projected underspend of £0.015m due to vacancy management |
| 48,762 | 250 | 1% | Transfer Payments - There is a projected overspend of £0.250m due to expenditure for Rent Rebates/Allowances influenced by the funding from DWP and related to the COVID19 pandemic |
| (47,742) | 243 | -1% | Income - There is a projected underrecovery of £0.243m within Housing Benefit Overpayments due to limited debt recovery activity during the COVID19 pandemic |
| 478 | | | |
| Note 2 | | | People & ICT - HR & Organisational Development |
| | | | There is a movement of £0.214m due to Occupational Health Recharges and Digitisation. |
| 56 | (22) | -39% | Admin Cost - There is a projected underspend of £0.022m due to training, postages and stationery. |
| (426) | 211 | -50% | Income - There is a projected under recovery of £0.211m due to course fees and occupational health recharges partially offset by underspends across services |
| 189 | | | |
| Note 3 | | | People & ICT - ICT |
| | | | There is movement of (£0.092m) due to vacancy management and WAN tariff reduction |
| 2,910 | (125) | -4% | Employee Costs - There is a projected underspend of £0.125m due to vacancy management |
| 13 | (10) | -75% | Transport Costs - There is a projected underspend of £0.010m due to staff fares/mileage |
| 2,360 | (47) | -2% | Supplies & Services - There is a projected underspend of £0.047m due to Wide Area Network tariff reductions £0.040m, Office consumables £0.005m and other minor variances £0.002m |
| | (2) | | Other minor variances |
| | | | It is requested to earmark £0.042m in respect of Lagan upgrade costs |
| (184) | | | |
| Note 4 | | | People & ICT - Business Support |
| | | | There is a movement of (£0.007m) mainly due to vacancy management |
| 1,296 | (97) | -7% | Employee Costs - There is a projected underspend of £0.097m due to vacancy management |
| 17 | (7) | -42% | Admin Costs - There is a projected underspend of £0.007m due to staff training. |
| | (6) | | Other minor variances |
| | | | It is requested to earmark £0.018m in respect of procurement of Landlord Portal and DHP online form module and a further £0.012m in respect of costs due regarding Occupational Health Digitisation |
| (110) | | | |
| Note 5 | | | Democratic Services - Legal & Licensing |
| | | | There is movement of (£0.058m) mainly due to licensing income |
| 1,126 | 15 | 1% | Employee Costs - There is a projected overspend of £0.015m due to turnover |
| 6 | (5) | -89% | Transport Costs - There is a projected underspend of £0.005m due to staff mileage/fares |
| 46 | (9) | -20% | Admin Costs - There is a projected underspend of £0.009m due to postages £0.006m and membership fees £0.003m |
| (717) | 109 | | Income - There is a projected under-recovery of £0.109m within Licensing Income due to implications from the COVID 19 pandemic |
| | 1 | | Other minor variances |
| 111 | | | |
| Note 6 | | | Democratic Services - Information Governance |
| | | | There is movement of (£0.011m) due to vacancy management |
| 417 | (75) | -18% | Employee Costs - There is a projected underspend of £0.075m due to vacancy management |
| (75) | | | |
| Note 7 | | | Growth & Investment - Tourism |
| | | | There is a movement of (£0.020m) due to anticipated spend on Tourism support no longer being required |
| 343 | (125) | -36% | Other Agencies & Bodies - there is a projected underspend of £0.125m due to postponement of events. £83k of this relates to SG Grant funding, which will be carried forward to 2021/22. |
| (209) | 83 | -39% | SG Making Waves funding, related spend delayed due to impact of COVID-19 - to be carried forward to fund events beyond March 2021. |
| | (8) | | Other minor variances |
| | | | It is requested that the previous approval to earmark £0.050m in respect of the Council's share of funding towards the Making Waves festival, which has been postponed due to COVID-19 restrictions, is reinstated. |
| (50) | | | |

COMMUNITIES
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Objective Summary | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % Variance | Note No |
|------------------------------|----------------|-------------------|---|--------------|---------|
| | £000 | £000 | £000 | | |
| Early Years Education | 21,403 | 18,441 | (2,962) | -13.8% | 1 |
| Primary Education | 40,791 | 40,742 | (49) | -0.1% | 2 |
| Secondary Education | 51,496 | 51,297 | (199) | -0.4% | 3 |
| Additional Support Needs | 12,488 | 12,003 | (485) | -3.9% | 4 |
| Education - Other | 2,612 | 3,341 | 729 | 27.9% | 5 |
| Attainment Challenge | 128 | 27 | (101) | -78.9% | 6 |
| Pupil Equity Fund | 4,712 | 4,650 | (62) | -1.3% | 7 |
| Connected Communities | 11,716 | 14,366 | 2,650 | 22.6% | 8 |
| Net Total | 145,346 | 144,867 | (479) | -0.3% | |
| Less Proposed Carry Forwards | - | 1,701 | 1,701 | | |
| Net Total | 145,346 | 146,568 | 1,222 | | |

| Subjective Summary | Annual Budget | Final Year End Outturn | Annual Variance Adverse or (Favourable) | % variance |
|---------------------------|----------------|------------------------|---|------------|
| | £000 | £000 | £000 | |
| Employee Costs | 120,833 | 119,879 | (954) | -1% |
| Property Costs | 485 | 552 | 67 | 14% |
| Supplies and Services | 19,802 | 18,331 | (1,471) | (7%) |
| Transport and Plant Costs | 225 | 183 | (42) | (19%) |
| Administration Costs | 1,099 | 947 | (152) | (14%) |
| Other Agencies & Bodies | 14,560 | 16,113 | 1,553 | 11% |
| Transfer Payments | 580 | 580 | - | 0% |
| Other Expenditure | 19 | 19 | - | |
| Capital Financing | 75 | 75 | - | 0% |
| Gross Expenditure | 157,678 | 156,679 | (999) | -1% |
| Income | (12,332) | (11,812) | 520 | -4% |
| Net Expenditure | 145,346 | 144,867 | (479) | 0% |

COMMUNITIES
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|--|
| Note 1 | | | Early Years Education |
| | | | Movement: The underspend has decreased by £0.250m since P8. This is due to supplies & services costs of £0.150m related to the continued investment in IT. A further £0.100m in third party payments reflects the phased return from lockdown. |
| 15,252 | (800) | -5% | Employee costs: A projected underspend primarily due to vacancies and posts relating to the expansion programme that have not been fully implemented due to Covid-19. |
| 1,702 | (100) | -6% | Supplies and Services: A projected underspend in Educational supplies due to Covid-19 |
| 106 | (40) | -38% | Admin costs: A projected underspend in staff training course fees due to Covid-19 |
| 4,519 | (900) | -20% | Third Party Payments: A projected underspend in payment to private providers due to Covid-19. The level of private provision uptake has been significantly less than originally anticipated as part of the 1140 hours rollout. Private providers have however been fully supported during the lockdown period. |
| | (1,122) | | Unallocated budget: The Government has recently relaxed the ring fencing arrangements of this funding which allows it to be used to offset other unexpected costs within the service. Budgets that have been allocated are in place to allow the service to meet existing commitments. The unallocated funding element is now fully declared and a revised implementation plan is under development for next year. |
| (2,962) | | | |
| Note 2 | | | Primary Education |
| | | | Movement : There has been no movement since P8 |
| 1,903 | (28) | -1% | Supplies and Services : £0.028m underspend in PPP costs due to reduced RPI and utility costs. |
| 146 | (77) | -53% | Third Party Payments: no overtime required due to the schools being closed in relation to school lets |
| (56) | 56 | -100% | Income: due to the schools being closed there will be no school let income. |
| (49) | | | |
| Note 3 | | | Secondary Education |
| | | | Movement: There has been no material movement since P8. |
| 12,365 | (145) | -1% | Supplies and Services : £0.159m of this underspend relates to PPP costs due to reduced RPI and utility costs |
| 204 | (97) | -48% | Third Party Payments: no overtime required due to the schools being closed in relation to school lets |
| (65) | 63 | -97% | Income: due to the schools being closed there will be no school let income. |
| (20) | | | Other minor movements across various budget lines |
| (199) | | | |
| Note 4 | | | ASN |
| | | | Movement: The underspend has increased by £0.063m since P8, mainly due to vacancy management (£0.123m) around the planned transition to Lockhart school partially offset by an increase in other local authority and day placement costs of £0.064m. |
| 10,164 | (313) | -3% | Employee costs: A projected underspend primarily due to vacancy management. |
| 1,010 | (179) | -18% | There is an underspend on external day placements as a result of the screening process currently in place. This enables the children to remain in mainstream establishments or in-authority ASN establishments. |
| 355 | 127 | 36% | Other Local Authorities payments - the projections indicate an overspend due to additional NAC children being placed in other local authority establishments. |
| (352) | (117) | 33% | Other Local Authorities income - other Local Authorities that choose to place children in NAC establishments. The projections indicate an over recovery due to an increase in demand. |
| (3) | | | Other minor movements across various budget lines |
| (485) | | | |

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|--|
| Note 5 | | | Education Other |
| | | | Movement: The overspend has decreased by £0.522m since P8 mostly due to a previous overspend on ICT costs (£0.260m) now being charged to the Attainment Challenge Grant as well as lower than anticipated employee cost projections, taking cognisance of Scottish Government funding, (£.200m). |
| 3,302 | 753 | 23% | Employee costs: Projected variances continue to be managed within the context of the Covid-19 Education recovery Plan and available Scottish Government funding. Costs include Covid related retention payments to teaching and support staff. The variance also includes an overspend of £0.080m in the Music service due to unachieved savings offset by underspends within HQ employee costs of £0.087m |
| 450 | 80 | 18% | Supplies and Services Costs : Included here are £0.059m of PPE costs as part of the Education re-start and recovery plan. Increased software licence costs of £0.045m offset by underspends across various budget lines amounting to £0.043m |
| 291 | (52) | -18% | Admin Costs - projected underspends due to Covid-19 across various budgets amounting to £0.052m |
| (3,174) | (47) | | Income : PPP penalty deductions is estimated to exceed budget by £0.060m. PPP insurance rebate expected of £0.099m. Music charges are expected to under recover by £0.104m. Under recovery of access to work income of £0.008m. |
| | (5) | | Other minor movements across various budget lines |
| 729 | | | |
| Note 6 | | | Attainment Challenge |
| | | | Movement: The underspend has decreased by £0.099m since P8 due to ICT costs now being recharged to this grant from core budgets |
| 5,918 | (101) | -2% | Expected contribution towards the Education Recovery Plan. Government flexibility allows uncommitted budgets to be used to offset other unexpected costs within the service. |
| | (101) | | |
| Note 7 | | | Pupil Equity Fund |
| | | | Movement: There has been no movement |
| | (62) | | Expected contribution towards the Education Recovery Plan. Government flexibility allows uncommitted budgets to be used to offset other unexpected costs within the service. |
| | (62) | | |
| Note 8 | | | Connected Communities |
| | | | Movement: There has been no material movement since P8. |
| 7,000 | (409) | -6% | Employee Costs: Projected underspends of £0.331m in Libraries/Community Facilities/Arts, which is mainly due to staff costs being reduced due to Covid-19 and staff being redeployed to Facilities Management. Further Projected underspend in Arran Outdoor of £0.099m mainly due to staff being redeployed to Facilities Management |
| 261 | 66 | 25% | Property Costs: Projected overspends of £0.062m in Community Development for Covid-19 related expenditure on foodbank and packaging provision. |
| 1,742 | (159) | -9% | Supplies & Services: Underspends across all lines as expenditure has been reduced due to Covid-19 |
| 249 | (48) | -19% | Admin Costs: Underspends across various budget lines as expenditure has been reduced due to Covid-19 |
| 5,248 | 2,641 | 50% | Third Party Payments: Anticipated increased subsidy support for NALL of £2.735m due to the impact of Covid-19 restrictions and to support the renewal programme within NALL. However this sector is still subject to severe volatility depending on government advice. £0.059m underspend in Elderly Grants and £0.030m in Community Grants not spent due to Covid-19 situation |
| -2,885 | 563 | -20% | Income: Under recovery of £0.563m of which £0.280m is in Community Facilities, £0.169m in Arran Outdoor Centre, £0.054m in Libraries and £0.049m in Arts, all due to Covid-19 |
| | (4) | | Other minor movements across various budget lines |
| | | | It is requested to earmark £0.059m towards Elderly grants to allow ideas for spend on social isolation/digital participation type activities. |
| | | | It is also requested to earmark £0.030m towards Community Grants. |
| 2,650 | | | |

PLACE
BUDGETARY CONTROL 2019/20

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Objective Summary | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % Variance | Note No |
|---|---------------|-------------------|---|--------------|---------|
| | £000 | £000 | £000 | | |
| Directorate and Support | 235 | 235 | - | 0% | |
| Physical Environment | | | | | |
| Head Of Physical Environment | 114 | 114 | - | 0% | |
| Building Services | (2,549) | (1,034) | 1,515 | (59%) | 1 |
| Property Governance | - | - | - | 0% | |
| Property Management & Investment | 1,746 | 1,803 | 57 | 3% | 2 |
| Housing Assets & Investment | 300 | 275 | (25) | 0% | |
| Property Maintenance | 3,594 | 3,186 | (408) | (11%) | 3 |
| Property Running Costs | 5,132 | 4,618 | (514) | (10%) | 4 |
| Energy and Sustainability | 4,412 | 4,292 | (120) | (3%) | 5 |
| Facilities Management | 14,318 | 15,424 | 1,106 | 8% | 6 |
| Other Housing | 3,723 | 2,847 | (876) | (24%) | 7 |
| Total for Physical Environment | 30,790 | 31,525 | 735 | 2% | |
| Commercial Services | | | | | |
| Head Of Commercial Services | 199 | 199 | - | 0% | |
| Roads | 6,870 | 6,962 | 92 | 1% | 8 |
| Streetscene | 4,688 | 4,777 | 89 | 2% | 9 |
| Internal Transport | 9,791 | 9,033 | (758) | (8%) | 10 |
| Waste Resources | 7,801 | 9,598 | 1,797 | 23% | 11 |
| Total for Commercial Services | 29,349 | 30,569 | 1,220 | 4% | |
| Economic Growth and Regeneration | | | | | |
| Management | 303 | 253 | (50) | 0% | 12 |
| Planning & Protective Services | 1,572 | 1,468 | (104) | (7%) | 13 |
| Economic Development | 4,147 | 3,344 | (803) | (19%) | 14 |
| Total for Economic Growth and Regeneration | 6,022 | 5,065 | (957) | (16%) | |
| Net Total | 66,396 | 67,394 | 998 | 2% | |
| Transfer to Earmarked Reserves | | 2,633 | 2,633 | | |
| Net Total | 66,396 | 70,027 | 3,631 | | |

| Subjective Summary | Annual Budget | Projected Year End Outturn | Annual Variance Adverse or (Favourable) | % variance |
|---------------------------|---------------|----------------------------|---|------------|
| | £000 | £000 | £000 | |
| Employee Costs | 54,439 | 53,747 | (692) | (1%) |
| Property Costs | 21,559 | 21,021 | (538) | (2%) |
| Supplies and Services | 12,885 | 10,188 | (2,697) | (21%) |
| Transport and Plant Costs | 9,556 | 9,044 | (512) | (5%) |
| Administration Costs | 1,299 | 1,208 | (91) | (7%) |
| Other Agencies & Bodies | 18,409 | 18,379 | (30) | (0%) |
| Transfer Payments | 966 | 898 | (68) | (7%) |
| Other Expenditure | 438 | 886 | 448 | 102% |
| Capital Financing | - | - | - | |
| Gross Expenditure | 119,551 | 115,371 | (4,180) | (3%) |
| Income | (53,155) | (47,977) | 5,178 | (10%) |
| Net Expenditure | 66,396 | 67,394 | 998 | 2% |

PLACE
FINANCIAL PERFORMANCE 2018/19

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|---|
| Note 1 | | | Building Services |
| | | | Movement - There has been a favourable movement of £0.674m since Period 8. This is primarily due to increased underspends in employee costs of £0.126m, £0.273m in supplies and services and £0.354m in Third Party Payments. |
| 7,881 | (150) | (2%) | Employee Costs: A projected underspend of £0.150m reflecting restrictions due to Covid-19. |
| 4,595 | (1,614) | (35%) | Supplies & Services: A projected underspend of £1.614m of which £1.584m relates to materials due to a reduced workload as a result of Covid-19. |
| 291 | (90) | (31%) | Transport Costs: A projected underspend of £0.090m. |
| 2,841 | (354) | (12%) | Third Party Payments: A projected overspend in Agency costs of £0.387m offset by an underspend of £0.741m in payments to contractors due to Covid-19. |
| (19,048) | 3,709 | (19%) | Income: There is a projected under recovery of income across various income streams due to Covid-19. This includes an estimated contribution from HRA to support the Repairs and Maintenance Service of £1.900m. |
| | 14 | | Other minor movements |
| | 1,515 | | |
| Note 2 | | | Property Management and Investment |
| | | | Movement - There has been no movement since P8. |
| 2,410 | (103) | (4%) | Employee Costs: A projected underspend of £0.103m due to vacancy management. |
| (1,103) | 130 | (12%) | Income: There is a projected under-recovery of income totalling £0.130m mainly consisting of £0.119m under-achievement in factoring income is due to a delay in implementing the new charging policy and £0.009m in sales, fees and charge due to reduction in leases being agreed/renewed. |
| | 30 | | Other minor movements |
| | 57 | | |
| Note 3 | | | Property Maintenance |
| | | | Movement - There has been a favourable movement of £0.169m since P8. |
| 6,931 | (419) | (6%) | Property Costs: Projected underspends of £0.419m due to planned works not taking place due to the Covid-19 situation, with projected overspend in Health & Safety budgets due to Annick car park repairs of £0.025m and underspends in infrastructure improvements and planned maintenance of £0.527m due to no-access issues offsetting overspends of £0.084m for property alterations/additional measurements due to Covid-19. Further work will be carried out throughout 2020/21 to determine any potential impact on future year programmes. |
| | 11 | | Other minor movements |
| | | | It is proposed to earmark funds of £0.173m for Achnamara YPRU and The Meadows YPRU conversions (£0.025m) and Fergushill and Hazeldene demolition (£0.148m) |
| | (419) | | |
| Note 4 | | | Property Running Costs |
| | | | Movement - There has been a favourable movement of £0.031m since P8. |
| 6,665 | (680) | (10%) | Net Property Costs - There is a projected underspend of £0.680m which is due to underspends in NDR charges due to Retail, Hospitality and Leisure sector relief (£0.202m) and revaluations on various properties (£0.278m) along with delays in early years establishments (£0.138m). Refunded NDR due on Shewalton landfill and the former Garnock Academy sites amounted to £0.235m. Also the under-achievement of previously approved savings of £0.160m in relation to rationalisation of properties. A further £0.032m relates to shortfall in lease charges and underspends of £0.018m across various budget lines. |
| (1,742) | 168 | (10%) | Income : There is a projected under-recovery of income totalling £0.168m due to a reduction in rental income from commercial properties due to lease terminations and refunds/rent free periods granted mainly within Bridgegate Units (£0.148m) and service charges (£0.007m) due to Covid-19 and a shortfall of tenant's insurance income of £0.013m. |
| | (2) | | Other minor movements |
| | | | It is proposed to earmark funds of £0.040m to cover additional costs for the CCTV system upgrade which will enhance security at various council buildings |
| | (514) | | |
| Note 5 | | | Energy and Sustainability |
| | | | Movement - There has been an unfavourable movement of £0.060m since P8. The previously reported Property cost underspend has been eliminated due to increased use of gas and electricity in buildings following Covid regulations: window ventilation guidance and requirement to keep windows open; and reduced buildings occupancy creating greater load on heating systems to reach required temperatures. |
| 353 | (68) | (19%) | Employee costs - A projected underspend of £0.068m due to vacancy management |
| 182 | (60) | (33%) | Third Party Payments - £0.060m underspend in payments to contractors due to delays and restrictions in place |
| | 8 | | Other minor movements |
| | (120) | | |

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|---|
| Note 6 | | | Facilities Management |
| | | | Movement - There is a favourable movement of £0.534m from period 8. This is primarily due to the now identified Cleaning Early Years anticipated underspend of £0.276m as the result of the delayed rollout of the 1140 hours expansion. In addition, vacant commercial catering posts are not being filled due to reduced activity leading to a saving of £0.112m. There is also an underspend in tools and equipment of £0.200m and a £0.046m favourable movement in school meals costs. Additional budget of £0.021m was also allocated to FM to cover the cost of hand sanitiser. This is offset by an adverse movement in commercial catering income of £0.150m as a result of the new lock-down restrictions. |
| 12,614 | (122) | (1%) | Employee Costs: There is an £0.658m underspend due to the reduction in the requirement for overtime during lock-down, utilising commercial catering staff in schools and not filling vacant commercial catering posts. There is also an underspend of £0.248m in Early Years Cleaning which is due to the delayed roll-out of the 1140 hours. These underspends are offset by an £0.363m overspend due to recharges from Building Services, HRA and Other Housing for the staff who helped with the Free School Meal Hubs and Communities Hub. There are £0.259m of savings related to the reorganisation of catering, and janitorial presence in schools, which are unachievable due to the ongoing Covid-19 response. These functions will remain under review with a view to achieving savings in the next year. An overspend of £0.118m is due to increased security at Trindlemoss and Kyle Road PPE store; this cost will be offset by additional income from HSCP. There is also an overspend of £0.031m which relates to paying of casual staff their historic average weekly hours during lock-down. |
| 1,218 | 68 | 6% | Property Costs: Overspend is primarily in relation to purchasing cleaning materials in response to Covid-19. The majority of this cost relates to the cleaning of schools as part of the Education Recovery Plan. |
| 4,762 | (1,161) | (24%) | Supplies and services - Underspend of £0.564m in Early Years Catering due to the delayed rollout of the 1140 hours. In addition, there is a saving of £2.185m in food due to reduced commercial catering and school meals. There is also an underspend in tools, implement and kitchen equipment of £0.200m. This is offset by an overspend of £1.720m for the increase in food due to the Covid-19 response through Free School Meal Hubs, Community Hubs and meals for Key Worker's children. There are overspends of £0.059m for the vehicle charges for School Meal Hub and Community Hub deliveries. |
| (4,424) | 2,320 | (52%) | Income - There is a £2.452m under-recovery in commercial and school catering income due to the closure of schools and other buildings. This is offset against additional income of £0.118m from the HSCP for increased security at Trindlemoss and Kyle Road PPE. |
| 1,106 | | | |
| Note 7 | | | Other Housing |
| | | | Movement - There has been a favourable movement of £0.047m since P8, which is mainly due to a decrease in Employee costs and Business Continuity expenditure |
| 4,030 | (344) | (9%) | Employee Costs - The projected underspend is due to vacancies across the service, including vacancies within the Housing First programme |
| 1,768 | 533 | 30% | Property Costs - Budgets were based on 170 temporary accommodation units and there are currently 257 units in use in response to Covid-19. The additional units have resulted in increased rental charges, cleaning, maintenance, repairs and void rent loss. This is offset by the additional rental income generated |
| 125 | 15 | 12% | Supplies and Services - The projected overspend is in relation to supplies and PPE required across the service in response to Covid-19 |
| 2,233 | (112) | (5%) | Third Party Payments - £0.068m of the underspend relates to payments made to Cunninghame Housing Association, as the contract has not been renewed beyond January. A further £0.044m of the underspend relates to the vacant Health and Homeless nurse payments made to the NHS, these posts align to the work of the Rapid Rehousing Transition Plan |
| 150 | 427 | 285% | Other Expenditure - £0.240m of the variance relates to Covid-19 expenditure, which has been offset by the additional income generated from the temporary accommodation units. A further £0.181m of the variance relates to an increase in bad debt provision |
| (4,704) | (1,393) | 30% | Income - £1.353m of the projected over recovery of income relates to the increase in temporary accommodation units and a further £0.033m of the additional income is for the HRA contribution to CCTV, which is due to a review of charges to the HRA for the CCTV service |
| | (2) | | Other minor movements |
| | | | It is proposed to earmark £0.050m of this underspend to renovate the Ardrossan Hostel in the next financial year. This is in addition to the £0.500m approved to be earmarked for this purpose at P5 |
| (876) | | | |
| Note 8 | | | Roads |
| | | | Movement - There has been an adverse movement of £0.092m since P8, which is due to increased Winter Maintenance costs following recent exceptionally cold weather |
| 3,861 | (41) | (1%) | Employee Costs - Due to Covid-19, recruitment of various posts was deferred |
| 2,143 | 93 | 4% | Supplies and Services - Overspend on coated roadstone and additional Winter Maintenance costs as a result of the recent exceptionally cold weather |
| 200 | (49) | (25%) | Admin Costs - Underspend on staff training and other costs due to Covid-19 |
| 1,726 | 159 | 9% | Third Party Payments - Overspend in Structures for emergency landslip repairs on Arran. Overspend in Network, as work due for completion in March 2020 was delayed into this financial year due to Covid-19. An intentional delay in recruitment during Covid-19 has also contributed to increased contractor costs. These overspends are offset in part by underspends in other budget lines across the service. |
| (1,125) | (62) | 6% | Income - Over recovery of income in Network, mainly for work for other Council Services. Partly offset with under recovery of external income across the service, which can be attributed to Covid-19 |
| | (8) | | Other Minor Movements |
| 92 | | | |

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|--|
| Note 9 | | | Streetscene |
| | | | Movement - There has been an adverse movement of £0.067m since P8. This is primarily due to an increase of £0.021m in employee costs as additional cover has been required for staff shielding and other Covid-19 absence. There is a further overspend of £0.033m in transport costs primarily due to an increase in skip hire. In addition, some income generating projects have been delayed. There is also an underspend of £0.029m in third party payments as Streetscene have been carrying out as much work in-house as possible. |
| 6,426 | 72 | 1% | Employee Costs: As part of the response to the pandemic a significant number of Streetscene employees were redeployed to Waste Services to ensure uninterrupted operation of the domestic kerbside waste collection service. Overspend has increased slightly (£0.021m) due to additional staff required to undertake income generating work and provide cover for staff shielding and other Covid-19 absence. These overspends are partially offset by underspends due to reduced staff overtime during lock-down and a reduction in Streetscene activities e.g. reduced Garden Tidy Scheme and reduction in public events. |
| 187 | (50) | (27%) | Property Costs: £0.010m projected underspend in plants and planting due to reduced number of public events. £0.024m underspend in ground maintenance which relates to reactive works and a £0.022m underspend in street furniture purchases and repairs. This is offset against an overspend of £0.007m in washroom and cleaning supplies due to Covid-19 response. |
| 129 | 71 | 55% | Transport Costs: Overspend of £0.015m for additional vehicle hire due to Covid-19 social distancing restrictions. In addition, there are overspends in skip hire of £0.036m, routine hire costs of £0.024m. This is offset by an underspend of £0.004m in ferry charges due to the travel restrictions. |
| 400 | 34 | 9% | Supplies and Services: £0.020m of the overspend is a result of the projected running costs of the Ayrshire temporary mortuary facility in Prestwick and £0.006m of the overspend is Covid-19 expenditure on signage and electro-static cleaners with associated chemicals. In addition there is an overspend of £0.016m in materials which is offset by an underspend of £0.010m in employee clothing and uniforms. |
| 141 | (36) | (26%) | Third Party: Underspend in payment to contractors as Streetscene are carrying out as much work in-house as possible. |
| | (2) | | Other minor movements. |
| | 89 | | |
| Note 10 | | | Internal Transport |
| | | | Movement - There has been a favourable movement of £0.088m since P8. This is mainly due to a projected increase in fuel underspend of £0.037m and further transport provision underspends of £0.045m. |
| 4,317 | (365) | (8%) | Transport Provision Costs - underspend due to Covid-19 and closure of schools. It was agreed that all current contracts would stand down and paid 75% of the contract value from April until the end of term in June 2020. Again, from mid January 2021 certain contracts were stood down and will be paid 75% until schools return, this is in line with the approach taken by most other local authorities. |
| 1,718 | (432) | (25%) | Fuel Costs - underspend due to Covid-19 and associated decrease in fuel usage and price. |
| 472 | 77 | 16% | External Hires - overspend primarily due to external plant hire, including hire of an additional Roads Gully Wagon as part of drainage maintenance in response to wet weather. |
| 1,133 | (55) | (5%) | Repairs & Maintenance - underspend primarily due to temporary exemptions being applied due to the Covid-19 lockdown restrictions in place. |
| | 17 | | Other minor movements |
| | (758) | | |
| Note 11 | | | Waste Services |
| | | | Movement - There has been no movement since P8. |
| 4,624 | 470 | 10% | Employee Costs - Overspend of £0.470m, the majority of which is related to increased staffing costs in relation to delivery of the waste service during the pandemic as part of our planned Covid response to deliver an uninterrupted waste service. This has not changed since the prior reporting period |
| 166 | 135 | 81% | Transport Costs- Overspend due to additional vehicles required to deal with the increased waste requirements during Covid-19 |
| 5,477 | 554 | 10% | Third Party Payments – Overspend in part due to Covid-19 (£0.393m). Waste arisings increased significantly due to people staying at home during lockdown. This has been off-set to a degree by savings in disposal costs arising from HWRC closures (underspend of £0.100m). The remaining overspend is a result of an ongoing downturn (pre-Covid) in the recycle market, increasing our processing costs |
| 383 | (68) | (18%) | Supplies & Services - Underspend in Leachate & Trade effluent £0.038m and materials £0.032m |
| (3,040) | 720 | (24%) | Income - Due to Covid-19 there is an under-recovery of income including Commercial Waste (£0.451m) and Special Uplifts (£0.062m) as part of our strategy to temporarily waive the uplift charge and increase capacity earlier in the year to mitigate the impact of HWRC closures. A further £0.180m of lost income can be attributed to reduced gas extraction and a reduction in skip hire. |
| | (14) | | Other Minor Movements |
| | 1,797 | | |

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|--|
| Note 12 | | | Economic Development and Regeneration - Management |
| | | | Movement - There has been a favourable movement of £0.017m since P8. This is an underspend in the marketing budget £0.005m and a number of smaller under spends in administration costs totalling £0.012m |
| 83 | (38) | (46%) | Third Party Payments - Underspend due to timing of planned research £0.033m and marketing £0.005m |
| | (12) | | Other Minor Movements |
| | (50) | | |
| Note 13 | | | Planning and Protective Services |
| | | | Movement - There has been an adverse movement of £0.112m since P8. This is mostly due to reduced building warrant income £0.087m and planning fee income £0.068m offset by underspends in travel and training £0.022m and contractor spend £0.016m |
| 2,433 | (205) | (8%) | Employee Costs - Underspends due to vacancy management in Planning £0.023m and Protective Services £0.184m |
| 44 | (30) | (68%) | Transport Costs - Underspend of £0.030m due to reduced travel due to restrictions |
| 163 | (37) | (23%) | Third Party Payments - Underspend due to timing of planned preparatory work for LDP3 of £0.037m |
| (1,325) | 180 | (14%) | Income - Under recovery in Building Warrant Income £0.087m, Planning Fee Income £0.068m and pest control £0.030m |
| | (12) | | Other Minor Movements |
| | (104) | | |
| Note 14 | | | Economic Development |
| | | | Movement - There has been a favourable movement of £0.048m in Business Growth, primarily in employee costs - £0.008m of the underspend is due to vacancy management and £0.037m of the underspend is due to the delay in recruiting for the Community Wealth Building post. |
| 3,674 | (169) | (5%) | Employee costs - an underspend of £0.090m in Employability and Skills due to the Skills for Life programme not re-starting. This is an office based programme and therefore it has not been able to commence in October due to the Covid-19 restrictions. There is a further £0.034m underspend in Employability and Skills due to the delay in recruiting for the Community Wealth Building post, as such the employee contract now spans over 20/21 and 21/22. Within Business Growth there is an underspend of £0.045m which includes £0.008m underspend due to vacancy management and £0.037m due to the delay in recruiting for the Community Wealth Building post. |
| 0 | (625) | | Income - Final net receipt for BONA - £0.645m. This is offset by an under-recovery of grant income of £0.020m in Employability and Skills due to the Skills for Life Programme not re-starting in October due to Covid-19 restrictions. |
| | (9) | | Other Minor Movements |
| | | | It is proposed to earmark the Business Growth Community Wealth Building employee underspend of £0.037m as there was a delay in recruiting for the post so the contract now spans over 20/21 and 21/22. |
| | | | It is also proposed to earmark £0.117m towards the anticipated costs for the Lochshore Development. |
| | (803) | | |

OTHER CORPORATE ITEMS
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Objective Summary | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % Variance | Note No |
|--|---------------|-------------------|---|--------------|---------|
| | £000 | £000 | £000 | | |
| Strathclyde Passenger Transport | 2,300 | 2,222 | (78) | -3% | 1 |
| SPT Concessionary Fares | 294 | 285 | (9) | -3% | |
| Ayrshire Joint Valuation Board | 824 | 824 | - | 0% | |
| Other Corporate Costs | | | | | |
| Pension Costs | 1,896 | 1,855 | (41) | (2%) | 2 |
| Central Telephones | 86 | 86 | - | 0% | |
| Other Corporate Items (incl Transformation Costs, Bad Debt Provision, External Audit fees and other centrally held funding.) | 15,076 | 7,300 | (7,776) | (52%) | |
| Insurance Account | 19 | 19 | - | 0% | |
| | 20,495 | 12,591 | (7,904) | (39%) | |
| Less Proposed Carry Forwards | | 750 | 750 | | |
| Net Total | 20,495 | 13,341 | (7,154) | (35%) | |

OTHER CORPORATE ITEMS
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Budget £000 | Projected Variance £000 | Variance as % of budget | Section |
|----------------|-------------------------------|----------------------------|---|
| Note 1 | | | Other Corporate Items |
| | | | Movement - There has been an adverse movement of £0.055m since P8. This is primarily related to additional underspends in relation to Joint Board requisitions, (£0.087m), centrally held pension contributions and utility cost budgets, (£0.343m), and additional Scottish Government funding in relation to Covid-19, (£0.300m), partially offset by a change to a previously reported underspend in relation to Scottish Welfare Fund funding, £0.785m, following a review of SWF guidance. |
| 2,300 | (78) | -3% | An underspend of £0.078m is projected in relation to requisition payments to Strathclyde Partnersip for Transport. |
| 15,076 | (7,776) | -52% | An underspend of £7.776m is projected. This is primarily in relation to additional Scottish Government non-specific Covid-19 funding, which partially offsets the additional expenditure and reduced income reported across other services, £6.640m, and centrally held payroll and utility pressure budgets which are not expected to be drawn down during 2020/21, £1.136m. |
| | (50) | | Other minor variances |
| | (7,904) | | |

MISCELLANEOUS ITEMS
BUDGETARY CONTROL 2020/21

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Objective Summary | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % variance | Note No |
|------------------------------------|---------------|-------------------|---|------------|---------|
| | £000 | £000 | £000 | | |
| Financing Charges | 13,637 | 13,637 | - | - | |
| Contribution to Loans Fund Reserve | 3,648 | 3,648 | - | - | |
| Scottish Government Funding | (308,631) | (308,631) | - | - | |
| Council Tax | (59,447) | (58,512) | 935 | (2%) | 1 |
| Use of Earmarked Funds | (1,802) | (1,802) | - | - | |
| Net Total | (352,595) | (351,660) | 935 | (0%) | |

Note 1 Council Tax

Income from Council Tax is forecasting to under recover by £0.935m. This is primarily related to additional provision for bad debts due to the impact on the debt recovery position and additional Council Tax Replacement expenditure.

HOUSING REVENUE ACCOUNT
BUDGETARY CONTROL 2019/20

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| | Annual Budget | Projected Outturn | Annual Variance Adverse or (Favourable) | % Variance | Note No |
|----------------------------------|------------------|----------------------|--|---------------|------------|
| | £ | £ | £ | | |
| Employee Costs | 4,818 | 4,685 | (133) | (3%) | 1 |
| Property Costs | | | | | |
| Responsive Repairs | 4,829 | 3,792 | (1,037) | (21%) | |
| Void Repairs | 3,338 | 2,282 | (1,056) | (32%) | |
| Planned and Cyclical Maintenance | 5,862 | 3,966 | (1,896) | (32%) | |
| Aids and Adaptions | 1,571 | 1,109 | (462) | (29%) | |
| Other property costs | 3,327 | 5,201 | 1,874 | 56% | |
| Total for Property Costs | 18,927 | 16,350 | (2,577) | | 2 |
| Supplies & Services | 269 | 212 | (57) | (21%) | |
| Transport Costs | 26 | 10 | (16) | (62%) | |
| Administration Costs | 1,856 | 1,863 | 7 | 0% | 3 |
| Third Party Payments | 2,453 | 2,398 | (55) | (2%) | |
| Transfer Payments | 390 | 4 | (386) | (99%) | 4 |
| Other Expenditure | 455 | 1,152 | 697 | 153% | 5 |
| Capital Financing Costs | 21,369 | 20,260 | (1,109) | (5%) | 6 |
| Gross Expenditure | 50,563 | 46,934 | (3,629) | (7%) | |
| Income | | | | | |
| Council House Rents | (49,601) | (49,381) | 220 | (0%) | |
| Other Rents | (315) | (315) | - | 0% | |
| Recharges | (377) | (505) | (128) | 34% | |
| Other Income | (160) | (96) | 64 | (40%) | |
| Transfer from HRA Reserves | (110) | (110) | - | 0% | |
| Total Income | (50,563) | (50,407) | 156 | (0%) | 7 |
| Net Expenditure | - | (3,473) | (3,473) | | |

HRA
BUDGETARY CONTROL 2019/20

REPORT FOR THE 10 MONTHS TO 31 JANUARY 2021

| Budget £000 | Variance £000 | Variance as % of budget | Section |
|----------------|------------------|-------------------------------|--|
| Note 1 | | | Employee Costs |
| | | | Movement - there is a favourable movement of £0.032m since Period 8. |
| 4,818 | (133) | -3% | A projected underspend in employee costs of £0.133m due to vacancies and posts being filled later than originally anticipated. |
| | (133) | | |
| Note 2 | | | Property Costs |
| | | | Movement - there is a favourable movement of £0.195m in projected property costs since Period 8. This is primarily due to an increase in projected spend within Planned and Cyclical Maintenance of £0.204m offset by a reduction in Responsive Repairs of £0.263m, Void Repairs £0.069 and Aids & Adaptations of £0.089m. |
| 18,927 | (2,577) | -14% | There is a projected underspend of £2.577m which is primarily due to £1.037m in Responsive Repairs, £1.056m in Void Repairs and £1.896m in Planned and Cyclical Maintenance. A further underspend of £0.462m is expected for Aids & Adaptations - this is due to fewer requests from the HSCP for adaptations, further impacted by Covid-19. Included is a £1.900m contribution towards the Repairs and Maintenance Service. This payment reflects some of the fixed costs incurred by Building services during the Covid-19 downtime earlier in the year. |
| | (2,577) | | |
| Note 3 | | | Administration Costs |
| | | | There has been a favourable movement of £0.024m since Period 8 |
| 1,855 | 7 | 0% | A projected overspend of £0.210m as a result of a change in the way Central Support costs are allocated. This change was agreed after the budget was set. This is offset by a reduction in legal fees of £0.130m and printing and postages of £0.075m. |
| | 7 | | |
| Note 4 | | | Transfer Payments |
| | | | There has been a favourable movement of £0.026m since Period 8 |
| 390 | (386) | -99% | The underspend relates to the reduction in payment of disturbance allowances as a result of Covid-19. This is due to a reduction in the number of repairs which can be carried out this year. This is delayed expenditure and will be incurred in future years. |
| | (386) | | |
| Note 5 | | | Other Expenditure |
| | | | There has been a favourable movement of £0.242m since Period 8. This is due to a reduction in the provision for bad debts. |
| 455 | 697 | 153% | An overspend of £0.697m relates to an increase in the provision of bad debts largely due to Covid-19. |
| | 697 | | |
| Note 6 | | | Capital Financing |
| | | | There has been a favourable movement of £0.056m since Period 8. |
| 9,902 | (1,109) | -11% | Loan Charges - There is an underspend in capital financing costs of £1.109m. This is due to the reduced levels of expenditure currently being experienced in the HRA Capital budget |
| | (1,109) | | |
| Note 7 | | | Income |
| | | | There has been an adverse movement of £0.067m since Period 8. |
| (50,453) | 156 | 0% | A projected shortfall in Council House Rents partially offset by an over recovery in other income. |
| | 156 | | |

| HRA reserves and balances | B/fwd from 2019/20 | Transfer to / from Reserves | Use of Earmarked sums | Earmarking of in year surplus | Funding of Capital Projects | Balance at 31/03/20 |
|------------------------------|-----------------------|--------------------------------|--------------------------|----------------------------------|--------------------------------|------------------------|
| | £m | £m | £m | £m | £m | £m |
| Council House Building Fund | 6.372 | - | - | - | (1.227) | 5.145 |
| Welfare Reform | 1.500 | - | - | - | - | 1.500 |
| Contingency Balance | 1.500 | - | - | - | - | 1.500 |
| Infrastructure Improvements | 0.305 | - | - | - | - | 0.305 |
| Major Refurbishment Works | 0.052 | - | - | - | - | 0.052 |
| Aids and Adaptations | 0.058 | - | - | - | - | 0.058 |
| Sheltered Housing Works | 0.110 | - | - | - | - | 0.110 |
| Additional CFCR | 1.000 | - | - | - | (1.000) | - |
| Sustainability Fund | - | - | - | 3.204 | - | 3.204 |
| Cyclical Planned Maintenance | - | - | - | 0.269 | - | 0.269 |
| | 10.897 | - | - | 3.473 | (2.227) | 12.143 |



Integration Joint Board 18 March 2021

| | |
|------------------------|--|
| Subject: | 2020-21 – Month 10 Financial Performance |
| Purpose: | To provide an overview of the IJB's financial performance as at Period 10 including an update on the estimated financial impact of the Covid-19 response. |
| Recommendation: | <p>It is recommended that the IJB:</p> <ul style="list-style-type: none"> (a) notes the overall integrated financial performance report for the financial year 2020-21 and the overall projected year-end underspend of £3.497m at period 10 (following Covid-19 funding); (b) note the further funding received during 2020-21 to be earmarked in line with the purposes of the funding allocations; (c) notes the updated estimated costs of the Covid mobilisation plan of £10.211m, including savings delays, and the full funding received; and (d) note the remaining financial risks for 2020-21, including the impact of remaining Covid-19 estimates and costs. |

| Glossary of Terms | |
|--------------------------|--|
| NHS AA | NHS Ayrshire and Arran |
| HSCP | Health and Social Care Partnership |
| MH | Mental Health |
| CAMHS | Child & Adolescent Mental Health Services |
| RAG | Red, Amber, Green |
| UNPACS | UNPACS, (UNPlanned Activities) – Extra Contractual Referrals |
| NRAC | NHS Resource Allocation Committee |
| GAE | Grant Aided Expenditure |
| PAC | Performance and Audit Committee |

| | |
|-----------|--|
| 1. | EXECUTIVE SUMMARY |
| 1.1 | The report provides an overview of the financial position for the partnership and outlines the projected year-end outturn position informed by the projected expenditure and income commitments, these have been prepared in conjunction with relevant budget holders and services. It should be noted that although this report refers to the position at the January period end that further work is undertaken following the month end to finalise projections, therefore the projected outturn position is as current and up to date as can practicably be reported. |

| | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------------|---|---------------------------|-------------------------------|---------------------------|---------------------------------------|-------|-------|-------------------------------|------|-------|---------------------------------|------|-------|-------------------------------|------|-------|-----------|------|-------|-----|-----|-------|--------------|--------------|--------------|
| 1.2 | <p>The projected outturn, before the impact of Covid-19, is a year-end underspend of £3.497m for 2020-21 which is a favourable movement of £2.252m. This movement consists of £1.467m relating to Covid savings delays being funded alongside a favourable movement in core service projections of £0.785m. This is the position following the full funding announcement for Covid-19 which totals £10.2m for 2020-21, in previous periods it had been prudently assumed in projections that delays in savings delivery may not be funded.</p> <p>The position has been adjusted to reflect the potential impact of Lead Partnership services. In the absence of any alternative risk sharing agreement for lead partnership services an NRAC share of the projected position has been assumed as this would be in line with the allocation in previous years.</p> | | | | | | | | | | | | | | | | | | | | | | | | |
| 1.3 | <p>From the core projections, overall, the main areas of pressure are learning disability care packages, looked after children and adult in-patients within the lead partnership. However, there has been significant progress to reduce the pressures in these areas. The financial position demonstrates that the work started before the pandemic to ensure the IJB moved into the new financial year in a financially sustainable position has not been reversed by the Covid-19 response. There is confidence that this position can be sustained until the financial year end, with all Covid-19 costs fully funded, therefore the IJB will underspend and repay £1.5m of the debt to North Ayrshire Council as planned.</p> <p>The main areas of movement from month 10 are:</p> <ul style="list-style-type: none">a) Funding of the unachieved savings £1.467mb) Over recovery of social care turnover £0.300mc) Primary Care – underspend in general medical services £0.143md) Looked After Children – reduction in the overspend of £0.172m due to children’s winter grant funding. | | | | | | | | | | | | | | | | | | | | | | | | |
| 1.4 | <p>There has been further additional funding allocated to IJBs from the Scottish Government during 2020-21 for use in future years, there is an expectation that IJBs will carry forward these funds in reserves. This additional funding relates to:</p> <table><tr><td></td><td>National Amount £m</td><td>North Share £m</td></tr><tr><td>Further Integration Authority Support</td><td>100.0</td><td>2.840</td></tr><tr><td>Adult Social Care Winter Plan</td><td>40.0</td><td>1.238</td></tr><tr><td>Community Living Change Funding</td><td>20.0</td><td>0.513</td></tr><tr><td>Primary Care Improvement Fund</td><td>38.2</td><td>0.657</td></tr><tr><td>Action 15</td><td>11.2</td><td>0.433</td></tr><tr><td>ADP</td><td>8.1</td><td>0.131</td></tr><tr><td>TOTAL</td><td>217.5</td><td>5.812</td></tr></table> <p>It is anticipated that the full underspend will be carried forward for use in 2021-22 and held as earmarked reserves in line with the allocated purpose.</p> | | National Amount £m | North Share £m | Further Integration Authority Support | 100.0 | 2.840 | Adult Social Care Winter Plan | 40.0 | 1.238 | Community Living Change Funding | 20.0 | 0.513 | Primary Care Improvement Fund | 38.2 | 0.657 | Action 15 | 11.2 | 0.433 | ADP | 8.1 | 0.131 | TOTAL | 217.5 | 5.812 |
| | National Amount £m | North Share £m | | | | | | | | | | | | | | | | | | | | | | | |
| Further Integration Authority Support | 100.0 | 2.840 | | | | | | | | | | | | | | | | | | | | | | | |
| Adult Social Care Winter Plan | 40.0 | 1.238 | | | | | | | | | | | | | | | | | | | | | | | |
| Community Living Change Funding | 20.0 | 0.513 | | | | | | | | | | | | | | | | | | | | | | | |
| Primary Care Improvement Fund | 38.2 | 0.657 | | | | | | | | | | | | | | | | | | | | | | | |
| Action 15 | 11.2 | 0.433 | | | | | | | | | | | | | | | | | | | | | | | |
| ADP | 8.1 | 0.131 | | | | | | | | | | | | | | | | | | | | | | | |
| TOTAL | 217.5 | 5.812 | | | | | | | | | | | | | | | | | | | | | | | |
| 1.5 | <p>The next monitoring report for the IJB will be presented in June when the final year-end outturn position, including final unaudited reserve balances, will be reported. This report will also fully allocate the £10.2m of Covid-19 funding to the appropriate service areas, reflecting the final true outturn position for each excluding the Covid impacts.</p> | | | | | | | | | | | | | | | | | | | | | | | | |

| 2. | CURRENT POSITION | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------|---|--------|---------|--------|-------|------|-----|------|---|------|-----|------|-----|-----|-----|------|---|------|-----|--------|------|-----|-----|--------|------|-----|-----|--------|--------|-----|---|--------|--------|-----|--------|--------|--------|
| 2.1 | <p>The report includes an overview of the financial position including commitments against the available resource, explanations for the main budget variances, an update on progress in terms of savings delivery and plans to work towards financial balance.</p> <p>The report also includes detail of the estimated costs and potential financial impact of the Covid-19 response.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | FINANCIAL PERFORMANCE – AT PERIOD 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2.2 | <p>At period 10 against the full-year budget of £261.390m there is a projected year-end underspend of £3.497m (1.3%). The Integration Scheme outlines that there is an expectation that the IJB takes account of the totality of resources available to balance the budget in year. Following this approach, an integrated view of the financial position should be taken, however it is useful to note that this overall position consists of a projected underspend of £2.076m in social care services and a projected underspend of £1.421m in health services. The graph below illustrates the continued improvement in the financial projection for 2020-21.</p> <div><p>Movement in Projected Outturn</p><table><thead><tr><th>Month</th><th>Council</th><th>Health</th><th>Total</th></tr></thead><tbody><tr><td>June</td><td>800</td><td>-700</td><td>0</td></tr><tr><td>July</td><td>600</td><td>-500</td><td>100</td></tr><tr><td>Aug</td><td>700</td><td>-800</td><td>0</td></tr><tr><td>Sept</td><td>900</td><td>-1,200</td><td>-500</td></tr><tr><td>Oct</td><td>400</td><td>-1,100</td><td>-700</td></tr><tr><td>Nov</td><td>100</td><td>-1,200</td><td>-1,100</td></tr><tr><td>Dec</td><td>0</td><td>-1,200</td><td>-1,200</td></tr><tr><td>Jan</td><td>-2,000</td><td>-1,400</td><td>-3,500</td></tr></tbody></table></div> <p>This graph illustrates that throughout the financial year the IJB projected position has been balanced moving to an underspend position from September onwards, despite core projections through the year assuming that savings delays would not be funded. This demonstrates the continued focus on the financial position, tight financial controls, planned progress with savings delivery in many areas, and the focus on ensuring that the pandemic impacts were captured and claimed appropriately.</p> <p>Appendix A provides the financial overview of the partnership position. The sections that follow outline the significant variances in service expenditure compared to the approved budgets with detailed analysis provided in Appendix B.</p> | Month | Council | Health | Total | June | 800 | -700 | 0 | July | 600 | -500 | 100 | Aug | 700 | -800 | 0 | Sept | 900 | -1,200 | -500 | Oct | 400 | -1,100 | -700 | Nov | 100 | -1,200 | -1,100 | Dec | 0 | -1,200 | -1,200 | Jan | -2,000 | -1,400 | -3,500 |
| Month | Council | Health | Total | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| June | 800 | -700 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| July | 600 | -500 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug | 700 | -800 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sept | 900 | -1,200 | -500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct | 400 | -1,100 | -700 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov | 100 | -1,200 | -1,100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec | 0 | -1,200 | -1,200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan | -2,000 | -1,400 | -3,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| 2.3 | Health and Community Care Services |
| | <p>Against the full-year budget of £69.300m there is an underspend of £0.965m (1.4%) which is an adverse movement of £0.106m. The main variances are:</p> <ul style="list-style-type: none"> a) Care home placements including respite placements (net position after service user contributions and charging order income) are underspent by £0.897m (favourable movement of £0.187m). The care home budget moved into a sustainable position towards the end of 2019-20 and the opening position for the budget for 2020-21 was expected to be an underspend position as at that time we set the budget at a level to fund 810 places and we were funding 782. The occupancy in care homes has fallen further during 2020-21 and as at 31st January we were funding 738 placements. Therefore, there are significant vacancies in care homes, the projected underspend includes a steady net increase of 10 placements per month until the year-end. The level of income recovered from charging orders has decreased which reduces the overall underspend. This is due to delays with house sales during the pandemic. b) Independent Living Services are overspent by £0.222m (favourable movement £0.032m) which is due to an overspend on physical disability care packages within the community and direct payments. There will be further work undertaken with the implementation of the Adult Community Support framework which will present additional opportunities for reviews and will ensure payment only for the actual hours of care delivered. The roll out of the CM2000 system for Adult services will assist in targeting the reviews, the system was implemented in February 2021. c) Care at home are reporting a balanced position, whilst there is a projected overspend on the budget due to additional capacity for Covid this remains in line with the costs included in the Covid funding plan and the additional monies received for winter capacity. Bank staff are being offered contracts, the service are recruiting additional staff for the in-house service and also engaging with new and existing providers for additional commissioned services. The capacity for care at home will continue to grow as we move into the new financial year to meet the increase in demand for the service, this will be part of the Covid funding requirements and our longer term ambition to shift the balance of care as part of the budget for 2021-22. d) Aids and adaptations projected overspend of £0.026m (£0.071m adverse movement). There have been significant delays with carrying out assessments and providing equipment and adaptations during lock down, but activity levels have increased in the latter part of the year. The service are actively recruiting temporary staff to re-mobilise these services and address the waits for assessment and delivery of equipment and adaptations. e) Carers Act is projected to underspend by £0.510m (£0.067m favourable movement) based on the currently committed spend. This projected position assumes there will be carers' support plans undertaken and a level of demand/services identified from these plans to be delivered later in the year. The service plan to undertake positive promotion of the services available to carers and we are currently reviewing the process for a carers assessment to make this more accessible to individuals requiring support. |

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| 2.4 | Mental Health Services |
| | <p>Against the full-year budget of £78.608m there is a projected overspend of £0.308m (0.4%) which is a favourable movement of £0.012m. The main variances are:</p> <p>a) Learning Disabilities are projected to overspend by £1.662m (adverse movement of £0.011m), included within this is £1.089m (£0.063m adverse movement) community care packages and £0.318m for residential placements (£0.066m favourable movement). 2020-21 savings relating to the implementation of the Adult Community Support Contract are delayed as the full implementation of the CM2000 system has been postponed as the focus for providers has been on the response to COVID-19. This has been implemented in February 2021.</p> <p>Community Learning Disability Care packages are proving to be one of the most challenging areas to address overspends. The current projection assumes the current level of commissioned support will continue for the year, there are opportunities to reduce this commitment as a significant number of these care packages were reduced or suspended during lock down, these are being reviewed as and when services are re-started to ensure support is re-started at the appropriate level, this will support with reducing recurring overspends in this area.</p> <p>b) Community Mental Health services are projected to underspend by £0.433m (£0.035m favourable movement) mainly due to reclaimed direct payments. There has been a reduction in the number of care packages since the start of the year and there have been some temporary reductions to care packages during lock-down, currently these are assumed to be temporary reductions, these will also be reviewed when brought back online.</p> <p>c) The Lead Partnership for Mental Health has an overall projected underspend of £0.930m (adverse movement of £0.016m) which consists of:</p> <ul style="list-style-type: none"> • A projected overspend in Adult Inpatients of £0.778m (£0.050m adverse movement). The overspend is partly due to the delay in closing the Lochranza ward on the Ailsa site. The ward closed during August 2020 but there remain staff to be re-deployed, the overspend may reduce if alternatives can be identified for displaced staff sooner. There is also a higher use of supplementary staffing due to enhanced observations. • Elderly Inpatients - a projected underspend of £0.140m (£0.040m favourable movement) in Elderly Inpatients due to the completion of the work to reconfigure the Elderly Mental wards, this represents the part-year saving. The workforce tool for the wards has been rerun to determine the final staffing which will require to be considered alongside the remaining staff on re-deployment. Consideration of the savings for 2021-22 will be taken forward with East and South HSCP colleagues in relation to any recurring resource release or reinvestment. • UNPACS is projected to overspend by £0.320m (£0.190m adverse movement) based on current placements. The adverse movement is due to an increased charge for Rowanbank under the service level agreement with Glasgow Health Board. • A projected underspend in MH Pharmacy of £0.220m (no movement) due to continued lower substitute prescribing costs. • The turnover target for vacancy savings for the Lead Partnership is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over- |

recovery of the vacancy savings target of £1.348m in 2020-21, further information is included in the table below:

| | |
|--------------------------|-----------|
| Vacancy Savings Target | (£0.400m) |
| Projected to March 2021 | £1.748m |
| Over/(Under) Achievement | £1.348m |

The current projection to the year-end is informed by the recruitment plans and the confidence in recruitment success and realistic timescales for filling individual vacancies.

The main areas contributing to this position are noted below:

- Adult Community Health services £0.205m
- Addictions £0.035m
- CAMHS £0.215m
- Mental Health Admin £0.330m
- Psychiatry £0.410m
- Psychology £0.433m
- Associate Nurse Director £0.120m

d) National Trauma Network – funding has been awarded for this development, but it is unlikely that it will be fully spent. We have approval to carry forward any underspend into 2021-22 and will earmark any underspend at the year end, therefore this is not included in the in-year projections.

2.5 Children Services & Criminal Justice

Against the full-year budget of £35.841m there is a projected overspend of £0.062m (0.2%) which is a favourable movement of £0.304m. The main variances are:

a) Looked After and Accommodated Children are projected to overspend by £0.490m (favourable movement of £0.172m). The main areas within this are noted below:

- Children's residential placements are projected to overspend by £0.820m (adverse movement of £0.084m). At period 10 there are 17 placements including 1 secure placement with confirmed plans to reduce this by 1 by mid-February and an assumption that there will be no further placements during the year. Budget plans for 2020-21 were based on starting the year with 18, reducing to 14 by the end of Q1 and to 10 places by the end of Q2 and for the remainder of the year. Progress with plans to move children from residential placements have been impacted by Covid-19 as there has been an impact on Children's Hearings and this has limited the availability of tenancies. Children's services are working towards further improving the position as we move through the year as starting the 2021-22 financial year with 16 placements will impact on the savings planned for next year.
- Fostering placements are projected to overspend by £0.074m (£0.019m adverse movement) based on the budget for 129 places and 132 actual placements since the start of the year. The fostering service is an area we are trying to grow, and a recruitment campaign was undertaken early in 2020-21 to attract more in-house

| | <p>foster carers to limit the ongoing requirement for external foster placements. There are a number of additional fostering placements attributed to Covid-19 which are out with these numbers as the costs have been included on the Covid-19 mobilisation plan. Respite foster placements is projected to underspend by £0.076m (£0.001m favourable movement) as placements have not taken place due to Covid-19 restrictions.</p> <ul style="list-style-type: none">• Kinship placements are projected to underspend by £0.128m (adverse movement of £0.045m) based on the budget for 370 places and 337 actual placements since the start of the year. The adverse movement is due to the actual cost of recent placements being used following the completion of the assessment process rather than estimated costs. <p>b) Children with disabilities – residential placements are projected to overspend by £0.023m (£0.089m favourable movement due to an allocation from the children’s winter funds). Community packages, including direct payments are projected to underspend by £0.118m (£0.018m favourable movement).</p> <p>c) Respite is projected to underspend by £0.119m (£0.022m favourable movement) due to respite being impacted due to COVID.</p> <p>d) Transport costs – projected underspend of £0.122m (favourable movement of £0.010m) due to reduced mileage costs.</p> | | | | | | | | | | | | |
|---------------------------------|--|-----------------|-------------|-----------------|------------------------|-----------|----------|-------------------------|--------|--------|---------------------------------|---------------|---------------|
| 2.6 | <p>Turnover/Vacancy Savings</p> <p>As highlighted at the end of last year the payroll turnover target was to be centralised for future years as the approach in previous years left some service areas with unachievable targets whilst other areas were able to overachieve, it was agreed that a more transparent approach would be to manage the payroll turnover and vacancy savings centrally. This approach has been adopted for 2020-21, this has helped to de-clutter the financial report and to make it more transparent re the overall turnover target and the progress towards achieving this across the partnership.</p> <p>The turnover target for the North Lead Partnership for Mental Health services is detailed within the Lead Partnership information at section 2.4.</p> <p>The turnover targets and projected achievement for the financial year for Health and Social Care services out with the Lead Partnership is noted below:</p> <table><tr><th></th><th>Social Care</th><th>Health Services</th></tr><tr><td>Vacancy Savings Target</td><td>*(1.957m)</td><td>(0.645m)</td></tr><tr><td>Projected to March 2021</td><td>2.257m</td><td>1.044m</td></tr><tr><td>Over/(Under) Achievement</td><td>0.300m</td><td>0.399m</td></tr></table> <p>(*the target for social care services has been increased on a non-recurring basis for 2020-21 only by £0.110m to offset the saving for the roll out of Multi-Disciplinary Teams, as no permanent reductions to the structure can be identified at this time but will be by the service from 2021-22 onwards)</p> <p>The position in the table above reflects the assumption in the current financial projections. For social care there have been significant vacancy savings to period 10 due to delays with recruitment and a total of £1.989m has been achieved to date. It is</p> | | Social Care | Health Services | Vacancy Savings Target | *(1.957m) | (0.645m) | Projected to March 2021 | 2.257m | 1.044m | Over/(Under) Achievement | 0.300m | 0.399m |
| | Social Care | Health Services | | | | | | | | | | | |
| Vacancy Savings Target | *(1.957m) | (0.645m) | | | | | | | | | | | |
| Projected to March 2021 | 2.257m | 1.044m | | | | | | | | | | | |
| Over/(Under) Achievement | 0.300m | 0.399m | | | | | | | | | | | |

anticipated that the level of vacancies will continue at this rate to the financial year-end, the full annual target is expected to be exceeded by £0.300m (favourable movement of £0.300m shown in management and support services).

The Health vacancy projection to the year-end is informed by the recruitment plans and confidence in recruitment to posts for the remainder of the year.

The main areas contributing to the health and social care vacancy savings are spread across a wide range of services with vacancy savings being achieved in most areas, the most notable in terms of value being social worker posts (across all services), the Community Mental Health Teams and Allied Health Professionals. There have been no intentional plans during the pandemic to pause or delay recruitment and services have actively continued to recruit, in some areas this has proven difficult to fill posts.

2.7 Savings Progress

a) The approved 2020-21 budget included £3.861m of savings.

| RAG Status | Position at Budget Approval £m | Position at Period 10 £m |
|--------------|-----------------------------------|-----------------------------|
| Red | - | 0.274 |
| Amber | 2.801 | 1.801 |
| Green | 1.060 | 1.786 |
| TOTAL | 3.861 | 3.861 |

b) The main areas to note are:

- i) Red savings of £0.274m relating to reducing LD sleepovers and the review of Adoption Allowances, both of which have been impacted by Covid-19;
- ii) Whilst all savings remain on the plan to be delivered there are delays with some savings with delays in implementation due to Covid-19, for example the implementation of the Adult Community Support Framework as the introduction of the CM2000 system was delayed as providers were focussing on COVID related service and staffing issues and further internal implementation work is required;
- iii) The confidence with some savings has increased since the budget was set due to the progress made towards the end of 2019-20, for example with freeing up additional capacity for Care at Home services by reducing care home placements.

Appendix C provides an overview of the savings plan, this highlights that during 2020-21 it is anticipated that a total of £2.394m of savings will be delivered in-year, with £1.467m of savings potentially delayed or reduced mainly due to Covid-19. During the year the unachieved savings have been reflected in the overall projected outturn position as there was less confidence that the impact of savings delays would be compensated with additional funding. The delays were included in the mobilisation plan return to the Scottish Government and funding has been awarded. This will be coded to the relevant budgets at the yearend as part of the overall Covid-19 funding allocation.

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| | <p>The Transformation Board is in place to provide oversight and governance to the programme of service change. A focus of the Board is to ensure plans are in place to deliver savings and service change, with a solution focussed approach to bringing programmes back on track. Whilst some of our plans were put on hold due to Covid, the transformation plans are being re-mobilised at pace to ensure we taken any opportunities to join up the re-design services as they come back online. The Transformation Board re-started in July and there will be a concerted effort to ensure the maximum savings delivery can be achieved in-year, to assist with the current year position and to ensure there is no recurring impact moving into 2021-22.</p> |
| 2.8 | <p>Budget Changes</p> <p>The Integration Scheme states that <i>“either party may increase it’s in year payment to the Integration Joint Board. Neither party may reduce the payment in-year to the Integration Joint Board nor Services managed on a Lead Partnership basis....without the express consent of the Integration Joint Board”</i>.</p> <p>Appendix D highlights the movement in the overall budget position for the partnership following the initial approved budget.</p> <p>Reductions Requiring Approval:</p> <p>The specific reductions the IJB are required to approve are:</p> <ol style="list-style-type: none"> 1) Uplift shortfall £0.114m – this is a budget correction 2) District nursing £0.005m – funding adjustment 3) Resource transfer £0.046m - to South HSCP re Iona & Lewis Wards <p>It is recommended that the IJB approve the budget reductions outlined above.</p> <p>Future Planned Changes:</p> <p>Douglas Grant and Redburn rehab wards from acute services to the North HSCP. The operational management of these wards has already transferred to the partnership, but the due diligence undertaken on the budget has highlighted a funding shortfall. It has been agreed with NHS Ayrshire and Arran that we will accept financial responsibility for these wards from 1 April 2021. This is on the basis that the shortfall in funding for the Douglas Grant ward was previously addressed and plans are in place to retain a reduced bed compliment in the Redburn ward which will bring the wards into financial balance moving forward.</p> <p>The podiatry budget is held by East HSCP and work is underway to devolve this to each partnership. Information on this will be presented to a future IJB.</p> |
| 2.9 | <p>NHS – Further Developments/Pan Ayrshire Services</p> <p><u>Lead Partnerships:</u></p> <p>The IJB outturn position is adjusted to reflect the impact of Lead Partnership services. During 2019-20 agreement was reached with the other two Ayrshire partnerships that in the absence of any service activity information and alternative agreed risk sharing arrangements that the outturn for all Lead Partnership services would be shared across</p> |

the 3 partnerships on an NRAC basis. This position is currently the default for 2020-21 as the further work taken forward to develop a framework to report the financial position and risk sharing across the 3 partnerships in relation to hosted or lead service arrangements has been delayed by the requirement to focus efforts on the Covid response.

The underspend in relation to North Lead Partnership services is not fully attributed to the North IJB as a share has been allocated to East and South partnerships, similarly the impact of the outturn on East and South led services will require to be shared with North. At month 10 the impact on NA IJB is a retention of £0.336m of the £0.960m underspend in the MH lead partnership (£0.351m underspend from East and £0.015m overspend from South). East and South HSCP do not report at month 10 so the information below is based on the month 9 report.

East HSCP – projected underspend of £0.977m (£0.351m NRAC share for NA IJB). The main areas of variance are:

- a) Primary Care and Out of Hours Services- there is a projected underspend of £0.830m (favourable movement of £0.089m). This includes reduced projected costs on Dental Services where there have been a number of services cancelled for the year-to-date. These services are expected to restart in the final quarter of the 2020 calendar year, with an anticipated increase in staffing costs going forward. In addition, work has been undertaken to update cross charging against for Ayrshire Urgent Care Services (AUCS) costs related to the Covid-19 pandemic. It is anticipated that the current level of Covid-related GP activity will continue until the end of December at this stage. In addition, increased staff turnover savings are projected for AUCS, with posts to be recruited to in the final quarter of the financial year. It is anticipated at this stage that the Primary Care Improvement Fund will outturn on budget as any underspend would require to be carried forward.
- b) Prison and Police Healthcare - £0.140m projected underspend (adverse movement of £0.093m). This relates to vacancies and drugs costs which were previously charged to the prison have correctly now been charged against Covid-19 and additional staffing savings.

South HSCP – projected overspend of £0.047m (£0.015m NRAC share for NAHSCP). The overspend is mainly due to an overspend in the continence service.

Set Aside:

The budget for set aside resources for 2020-21 is assumed to be in line with the amount for 2019-20 (£30.094m) inflated by the 3% baseline uplift, this value was used in the absence of any updated information on the share of resources and is £30.997m.

At the time of setting the IJB budget it was noted that this may require to be updated following the further work being undertaken by the Ayrshire Finance Leads to establish the baseline resources for each partnership and how this compares to the Fair Share of resources. It was anticipated that 2020-21 would be used as a shadow year for these arrangements, however this work has been delayed due to the Covid-19 response.

| | <p>The annual budget for Acute Services is £364m. The directorate is underspent by £11.0m following allocation of the COVID-19 funds received from Scottish Government.</p> <p>The year to date underspend of £11.0m at month 10 is a result of:</p> <ul style="list-style-type: none">Underspends resulting from low outpatient and elective activity in the year to date.£3.7m of unachieved savings being funded non recurrently <p>Both of the above are related to COVID-19 and are non-recurring.</p> <p>The IJBs and the Health Board have submitted a remobilisation plan outlining how activity will return to normal as far as is possible and are working together to ensure patients are looked after in the most suitable environment.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------------------------------|--|----------------------|-----------------------|----------------------|-----------------------|----------------------|--------------|-----------------------|-------|-------|-------|-------|-------|-------------------------------------|-------|-------|-------|-------|-------|----------------|-------|-------|-------|-------|-------|-----------------------------------|-------|-------|-------|-------|---------|-----------------------|-------|-------|-------|-------|-------|
| | COVID-19 – FINANCE MOBILISATION PLAN IMPACT | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2.10 | Summary of position | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>From the outset of the pandemic the HSCP acted very swiftly to respond and developed a mobilisation plan detailing the additional activities to support our response, alongside the estimated financial impact. Financial returns have been submitted to the Scottish Government on a regular basis, on the premise that any additional costs aligned to mobilisation plans would be fully funded. There was a risk that if the full cost of the Covid-19 response is not funded that the IJB may require to recover any overspend in-year, the most recent funding allocation mitigates this risk for 20-21.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2.11 | Mobilisation Plan | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>The most recent mobilisation plan cost submission submitted in January estimates the costs to be £10.211m to March 2021. The costs remain estimates as the situation continually evolves and there have been several iterations of the financial plan.</p> <p>The majority of the additional costs for the HSCP relate to the provision of social care services and the most significant areas are PPE, additional staff costs for staff absence and student nurses, loss of income due to closed services, additional care home placements, payments to commissioned care providers to ensure future sustainability and the impact on our approved savings programme.</p> <p>The local finance mobilisation plan submission is included as Appendix E. The main areas of cost together with the movement over the period are summarised below:</p> <table><tr><th>Service Area</th><th>August Return £m</th><th>October Return £m</th><th>November Return £m</th><th>January Return £m</th><th>Change £m</th></tr><tr><td>Payments to Providers</td><td>1.655</td><td>1.683</td><td>2.103</td><td>3.003</td><td>0.900</td></tr><tr><td>Personal Protective Equipment (PPE)</td><td>2.052</td><td>1.693</td><td>1.698</td><td>1.723</td><td>0.025</td></tr><tr><td>Savings Delays</td><td>1.115</td><td>1.132</td><td>1.132</td><td>1.467</td><td>0.335</td></tr><tr><td>Nursing – Students and Bank Staff</td><td>0.733</td><td>0.685</td><td>0.714</td><td>0.685</td><td>(0.029)</td></tr><tr><td>Care at Home Capacity</td><td>0.416</td><td>0.416</td><td>0.416</td><td>0.416</td><td>0.000</td></tr></table> | Service Area | August Return £m | October Return £m | November Return £m | January Return £m | Change £m | Payments to Providers | 1.655 | 1.683 | 2.103 | 3.003 | 0.900 | Personal Protective Equipment (PPE) | 2.052 | 1.693 | 1.698 | 1.723 | 0.025 | Savings Delays | 1.115 | 1.132 | 1.132 | 1.467 | 0.335 | Nursing – Students and Bank Staff | 0.733 | 0.685 | 0.714 | 0.685 | (0.029) | Care at Home Capacity | 0.416 | 0.416 | 0.416 | 0.416 | 0.000 |
| Service Area | August Return £m | October Return £m | November Return £m | January Return £m | Change £m | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Payments to Providers | 1.655 | 1.683 | 2.103 | 3.003 | 0.900 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Personal Protective Equipment (PPE) | 2.052 | 1.693 | 1.698 | 1.723 | 0.025 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Savings Delays | 1.115 | 1.132 | 1.132 | 1.467 | 0.335 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nursing – Students and Bank Staff | 0.733 | 0.685 | 0.714 | 0.685 | (0.029) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Care at Home Capacity | 0.416 | 0.416 | 0.416 | 0.416 | 0.000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | | | |
|-------------------------------------|--------------|--------------|--------------|---------------|--------------|
| Loss of Income | 0.442 | 0.531 | 0.576 | 0.853 | 0.277 |
| Staff Cover | 0.425 | 0.401 | 0.477 | 0.496 | 0.019 |
| Care Home Beds – Delayed Discharges | 0.396 | 0.396 | 0.396 | 0.396 | - |
| Fostering Placements | 0.196 | 0.196 | 0.285 | 0.286 | 0.001 |
| Delayed Discharges - Other Measures | - | 0.087 | 0.114 | 0.116 | 0.002 |
| Other staff costs | - | 0.615 | 0.685 | 0.767 | 0.082 |
| Winter Planning | - | 0.118 | - | - | - |
| Other costs | 0.311 | 0.233 | 0.442 | 0.533 | 0.091 |
| Offsetting cost reductions | (0.530) | (0.530) | (0.530) | (0.530) | - |
| TOTAL | 7.211 | 7.656 | 8.508 | 10.211 | 1.703 |

Further information on the elements of the plan are included in previous IJB reports. The most recent changes to estimated costs are in relation to:

- Increased sustainability payments to providers based on the extension of transitional arrangements for support to March 2021,
- Savings delays as the reduction to residential placements for children has been delayed as outlined in the report; and
- Further loss of income from charging for services as not all services have restarted.

2.12 Covid-19 Funding Position

At the outset of the pandemic there was an assurance that subject to any additional expenditure being fully aligned to local mobilisation plans, including the IJB responses, reasonable funding requirements will be supported. This was on the basis that a process would be developed for these to be accurately and immediately recorded and shared with the Scottish Government. The basis of this reporting was drawn up and agreed with COSLA and Health and Social Care Partnerships.

The Scottish Government have continued to work with Health Boards and IJBs to review and further revise financial assessments and made a further funding allocation in January allocation to bring funding up to 100% of the most recent mobilisation cost plan submission. This means the full £10.211m has now been funded, including the unachieved savings of £1.467m.

Overall, at this time the financial risk to the IJB for 20-21 has been mitigated by the recent funding allocation. The only risk remaining being if costs increase by the year-end, this is being closely monitored and there would be an opportunity to escalate this to the Scottish Government for consideration of further funding if required.

2.13 Further Funding

There has been further additional funding allocated to IJBs from the Scottish Government during 2020-21 for use in future years, there is an expectation that IJBs will carry forward these funds in reserves. This additional funding relates to:

| | National Amount £m | North Share £m |
|---------------------------------------|-----------------------|-------------------|
| Further Integration Authority Support | 100.0 | 2.840 |
| Adult Social Care Winter Plan | 40.0 | 1.238 |
| Community Living Change Funding | 20.0 | 0.513 |
| Primary Care Improvement Fund | 38.2 | 0.657 |
| Action 15 | 11.2 | 0.433 |
| ADP | 8.1 | 0.131 |
| TOTAL | 217.5 | 5.812 |

- In view of the ongoing financial pressures in relation to Covid, along with the need to ensure ongoing financial sustainability across the social care sector, funding of £100m has been passed on to IJBs. This is to support ongoing Covid costs, including new ways of working developed in year, and additional capacity requirements.
- It was confirmed in November 2020 that funding of £112 million would be made available to IJBs to support social care through the Winter Plan. In December, an initial tranche of £72 million was distributed to IJBs to meet the costs arising from sustainability payments, staff restriction policies and additional administration support, as well as Nursing Director support. The second tranche of £40m has now been allocated to IJBs.
- A further £20 million of Community Living Change Funding has also been allocated. This is to support discharge from hospital of people with complex needs, to support the return to Scotland of those placed in care in the rest of the UK and costs associated with the redesign of service provision in order to avoid future hospitalisation and inappropriate placements. It is anticipated that this funding will be earmarked to be used over the next 3 years.
- A further £57.5 million is being allocated to IJBs in respect of the outstanding balances on the Primary Care Improvement Fund (PCIF), Mental Health Strategy Action 15 Workforce, and Alcohol and Drugs Partnerships (ADPs). This funding represents the required funding on the three programmes to meet the full commitments as set out previously by the Scottish Government and aligns with the previously unspent and carried forward balances for North Ayrshire.

2.14 **Provider Sustainability Payments and Care Home Occupancy Payments**

COSLA Leaders and Scottish Government have agreed an approach to supporting the social care sector to ensure that reasonable additional costs will be met.

We have been making payments to commissioned social care providers in line with the agreed National principles for sustainability and remobilisation payments to social care providers during COVID 19.

Care Home Occupancy Payments - we have engaged with older people's care homes in relation to care home occupancy payments and make regular monthly payments to care home providers with emergency faster payments being made if required. Meetings are being held with each care home to discuss ongoing sustainability and to provide support.

Sustainability payments - providers are responsible for submitting a claim for additional support to the Partnership for sustainability payments and this is assessed as to what support is required on a case by case basis based on the supporting

evidence provided. Each case is assessed by the same group to ensure equity and consistency across providers.

In general, all payment terms have been reduced and once any payment is agreed it is being paid quicker to assist the cash flow position of providers. The assessment of some claims has been difficult due to delays with additional information and supporting evidence being submitted to support claims, hence there are a number of claims that are in process.

The sustainability payments are estimated to be a significant cost in our mobilisation plan and the timely submission and assessment of claims is key to ensuring we can accurately estimate the financial cost and ensure the costs are reclaimed from the Scottish Government.

Providers in North Ayrshire are not all strictly adhering to these timescales and we are still receiving claims dating back to the start of the pandemic, the commissioning team are working with providers to support them to submit claims.

The spend to date on sustainability claims is approaching the estimate in the mobilisation plan and work is underway to review all expenditure included in the mobilisation submission to ensure we remain within the £10.211m funding envelope overall.

The tables below show the support provided to date and the outstanding claims as at the end of January.

| PROVIDER SUMMARY | NCHC Care Homes | Other | Total |
|-----------------------------|------------------------|--------------|--------------|
| Total Number of Providers | 17 | 49 | 66 |
| Number contacting NAC | 17 | 29 | 46 |
| Providers Supported to date | 17 | 16 | 33 |

| OUTSTANDING CLAIMS | NCHC Care Homes | Other | Total |
|---------------------------|------------------------|--------------|--------------|
| Total Number of Claims | 12 | 13 | 25 |
| Value of Claims | 500,885 | 282,198 | 783,083 |

| SUPPORT PROVIDED | NCHC Care Homes | Other Services | TOTAL |
|-------------------------|------------------------|-----------------------|------------------|
| | £ | £ | £ |
| Occupancy Payments | 1,813,075 | 0 | 1,813,075 |
| Staffing | 167,538 | 66,351 | 233,889 |
| PPE, Infection Control | 209,274 | 55,645 | 264,919 |
| Other | 128,230 | 298,464 | 426,694 |
| TOTAL | 2,318,116 | 420,460 | 2,738,576 |

| | |
|------------|---|
| | <p>A significant level of financial support has been provided to our commissioned providers, in particular older people's care homes.</p> <p>Due to concerns re the sustainability of the social care sector the Scottish Government agreed to review transitional arrangements to provide more targeted support to the sector, this work was undertaken with stakeholders to consider the evidence for a new arrangement from December.</p> <p>Arrangements for support have been agreed alongside guidance which sets out the criteria that need to be met for financial support, the approach for payment for care that cannot be delivered, the categories of additional costs which may be met, the approach to evidencing additional costs and key principles for requesting and making payments.</p> <p>The key principles of this ongoing support include:</p> <ul style="list-style-type: none"> • Understanding the reasons why care cannot be delivered, only Covid related impacts can be funded through sustainability payments; • The 'planned care' approach of continuing to pay for undelivered care has been removed and providers and HSCPs will be required to explore opportunities for creatively delivering services in a different way, temporarily re-deploy staff into other HSCP services (voluntarily), where this is not possible providers will be required to access national supports in the first place, including the potential to furlough staff; • Where payment for undelivered care is agreed as the only option this will be at a reduced level depending on the type of service, for example for care homes subject to the NCHC occupancy payments will be made at 80% of the rate for all vacancies, this is dependent on care homes continuing to admit new residents where it is clinically safe to do so; • The Social Care Staff Support Fund will remain in place to ensure all staff receive their full pay during a Covid related absence; and • Additional reasonable costs that are incurred as a result of Covid which cannot be covered from other funding sources will be reimbursed, including for example PPE, infection prevention control and additional staffing costs. <p>The current financial sustainability principles, guidance and criteria have now been extended until 30 June 2021, these were previously agreed to 31 March.</p> |
| 3. | PROPOSALS |
| 3.1 | <u>Anticipated Outcomes</u> |
| | <p>Continuing to closely monitor the financial position will allow the IJB to take corrective action where required to ensure the partnership can deliver services in 2020-21 from within the available resource, thereby limiting the financial risk the funding partners, i.e. NAC and NHS AA.</p> <p>The estimated costs and funding in relation to the Covid-19 response also require to be closely monitored to ensure that the IJB can plan for the impact of this and to ensure that the IJB is in the position to re-claim funding to compensate for the additional costs.</p> |

| | |
|--|---|
| 3.2 | <u>Measuring Impact</u> |
| | Ongoing updates to the financial position have been reported to the IJB throughout 2020-21, the final year-end monitoring report will be presented in June 2021. |
| 4. | IMPLICATIONS |
| Financial: | <p>The financial implications are as outlined in the report.</p> <p>Against the full-year budget of £261.930m there is a projected underspend of £3.497m (1.3%). The report outlines the main variances for individual services. There are further funds which have been allocated to the IJB which will require to be carried forward in reserves at the year-end for specific purposes.</p> |
| Human Resources: | The report highlights a high level of vacancy or turnover savings achieved during the year; this is not expected to be the sustained level moving forward. Services will review any staffing establishment plans and recruitment in line with normal practice when implementing service change and reviews as per agreement with the IJB, there is no intention to sustain this level of staffing capacity reduction on a recurring or planned basis. |
| Legal: | None |
| Equality: | None |
| Children and Young People | None |
| Environmental & Sustainability: | None |
| Key Priorities: | None |
| Risk Implications: | Within the projected outturn there are various over and underspends including the non-achievement of savings. |
| Community Benefits: | None |

| | | |
|--|--|---|
| Direction Required to Council, Health Board or Both | Direction to: - | |
| | 1. No Direction Required | |
| | 2. North Ayrshire Council | |
| | 3. NHS Ayrshire & Arran | |
| | 4. North Ayrshire Council and NHS Ayrshire & Arran | √ |

| | |
|-----|--|
| 4. | CONSULTATION |
| 4.1 | <p>This report has been produced in consultation with relevant budget holders and the Partnership Senior Management Team.</p> <p>The IJB financial monitoring report is shared with the NHS Ayrshire and Arran Director of Finance and North Ayrshire Council's Head of Finance after the report has been finalised for the IJB.</p> |

| | |
|-----------|---|
| 5. | CONCLUSION |
| 5.1 | <p>It is recommended that the IJB:</p> <p>(a) notes the overall integrated financial performance report for the financial year 2020-21 and the overall projected year-end underspend of £3.497m at period 10 (following Covid-19 funding);</p> <p>(b) note the further funding received during 2020-21 to be earmarked in line with the purposes of the funding allocations;</p> <p>(c) notes the updated estimated costs of the Covid mobilisation plan of £10.211m, including savings delays, and the full funding received; and</p> <p>(d) note the remaining financial risks for 2020-21, including the impact of remaining Covid-19 estimates and costs.</p> |

For more information please contact:

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2020-21 Budget Monitoring Report–Objective Summary as at 31st January

Appendix A

| Partnership Budget - Objective Summary | 2020/21 Budget | | | | | | | | | Over/ (Under) Spend Variance at Period 9 £'000 | Movement in projected variance from Period 9 £'000 |
|--|----------------|---------|---------------------------------------|---------|---------|---------------------------------------|---------|---------|---------------------------------------|---|---|
| | Council | | | Health | | | TOTAL | | | | |
| | Budget | Outturn | Over/ (Under) Spend Variance | Budget | Outturn | Over/ (Under) Spend Variance | Budget | Outturn | Over/ (Under) Spend Variance | | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | | |
| COMMUNITY CARE AND HEALTH | 55,816 | 54,667 | (1,149) | 13,484 | 13,668 | 184 | 69,300 | 68,335 | (965) | (1,071) | 106 |
| : Locality Services | 23,409 | 22,728 | (681) | 4,749 | 4,829 | 80 | 28,158 | 27,557 | (601) | (567) | (34) |
| : Community Care Service Delivery | 27,325 | 27,197 | (128) | 0 | 0 | 0 | 27,325 | 27,197 | (128) | (253) | 125 |
| : Rehabilitation and Reablement | 1,930 | 1,956 | 26 | 1,522 | 1,505 | (17) | 3,452 | 3,461 | 9 | (35) | 44 |
| : Long Term Conditions | 1,749 | 1,324 | (425) | 5,098 | 5,209 | 111 | 6,847 | 6,533 | (314) | (287) | (27) |
| : Integrated Island Services | 1,403 | 1,462 | 59 | 2,115 | 2,125 | 10 | 3,518 | 3,587 | 69 | 71 | (2) |
| MENTAL HEALTH SERVICES | 25,335 | 26,616 | 1,281 | 53,273 | 52,300 | (973) | 78,608 | 78,916 | 308 | 320 | (12) |
| : Learning Disabilities | 18,874 | 20,536 | 1,662 | 446 | 446 | 0 | 19,320 | 20,982 | 1,662 | 1,651 | 11 |
| : Community Mental Health | 4,930 | 4,540 | (390) | 1,681 | 1,638 | (43) | 6,611 | 6,178 | (433) | (398) | (35) |
| : Addictions | 1,531 | 1,540 | 9 | 1,340 | 1,340 | 0 | 2,871 | 2,880 | 9 | 13 | (4) |
| : Lead Partnership Mental Health NHS Area Wide | 0 | 0 | 0 | 49,806 | 48,876 | (930) | 49,806 | 48,876 | (930) | (946) | 16 |
| CHILDREN & JUSTICE SERVICES | 32,090 | 32,182 | 92 | 3,751 | 3,721 | (30) | 35,841 | 35,903 | 62 | 366 | (304) |
| : Irvine, Kilwinning and Three Towns | 3,182 | 3,038 | (144) | 0 | 0 | 0 | 3,182 | 3,038 | (144) | (131) | (13) |
| : Garnock Valley, North Coast and Arran | 1,259 | 1,140 | (119) | 0 | 0 | 0 | 1,259 | 1,140 | (119) | (113) | (6) |
| : Intervention Services | 2,007 | 1,990 | (17) | 327 | 327 | 0 | 2,334 | 2,317 | (17) | (16) | (1) |
| : Looked After and Accommodated Children | 17,689 | 18,179 | 490 | 0 | 0 | 0 | 17,689 | 18,179 | 490 | 662 | (172) |
| : Quality Improvement | 4,341 | 4,223 | (118) | 0 | 0 | 0 | 4,341 | 4,223 | (118) | (33) | (85) |
| : Public Protection | 651 | 653 | 2 | 0 | 0 | 0 | 651 | 653 | 2 | (1) | 3 |
| : Justice Services | 2,508 | 2,508 | 0 | 0 | 0 | 0 | 2,508 | 2,508 | 0 | 0 | 0 |
| : Universal Early Years | 453 | 451 | (2) | 3,094 | 3,064 | (30) | 3,547 | 3,515 | (32) | (2) | (30) |
| : Lead Partnership NHS Children's Services | 0 | 0 | 0 | 330 | 330 | 0 | 330 | 330 | 0 | 0 | 0 |
| PRIMARY CARE | 0 | 0 | 0 | 49,728 | 49,585 | (143) | 49,728 | 49,585 | (143) | 0 | (143) |
| ALLIED HEALTH PROFESSIONALS | 0 | 0 | 0 | 5,650 | 5,575 | (75) | 5,650 | 5,575 | (75) | (75) | 0 |
| MANAGEMENT AND SUPPORT COSTS | 16,980 | 16,139 | (841) | 2,416 | 1,781 | (635) | 19,396 | 17,920 | (1,476) | (1,047) | (429) |
| UNACHIEVED SAVINGS DUE TO COVID | 0 | 0 | (1,467) | 0 | 0 | 0 | 0 | 0 | (1,467) | 0 | (1,467) |
| COVID - NHS | 0 | 0 | 0 | 1,855 | 1,855 | 0 | 1,855 | 1,855 | 0 | 0 | 0 |
| CHANGE PROGRAMME | 1 | 9 | 8 | 1,011 | 1,011 | 0 | 1,012 | 1,020 | 8 | 0 | 8 |
| OUTTURN ON A MANAGED BASIS | 130,222 | 129,613 | (2,076) | 131,168 | 129,496 | (1,672) | 261,390 | 259,109 | (3,748) | (1,507) | (2,241) |
| Return Hosted Over/Underspends East | 0 | 0 | 0 | 0 | 301 | 301 | 0 | 301 | 301 | 307 | (6) |
| Return Hosted Over/Underspends South | 0 | 0 | 0 | 0 | 286 | 286 | 0 | 286 | 286 | 291 | (5) |
| Receive Hosted Over/Underspends South | 0 | 0 | 0 | 0 | 15 | 15 | 0 | 15 | 15 | 15 | 0 |
| Receive Hosted Over/Underspends East | 0 | 0 | 0 | 0 | (351) | (351) | 0 | (351) | (351) | (351) | 0 |
| OUTTURN ON AN IJB BASIS | 130,222 | 129,613 | (2,076) | 131,168 | 129,747 | (1,421) | 261,390 | 259,360 | (3,497) | (1,245) | (2,252) |

Detailed Variance Analysis on a Managed Basis

Appendix B

| | Budget £000's | Outturn £000's | Over/ (Under) Spend Variance £000's | |
|----------------------------------|------------------|-------------------|---|---|
| COMMUNITY CARE AND HEALTH | 69,300 | 68,335 | (965) | |
| Locality Services | 28,158 | 27,557 | (601) | <p>Older People care homes inc respite - underspend of £0.897m based on 738 permanent placements and including an under recovery of income from Charging Orders of £400k. [Favourable movement of £187k from P9].</p> <p>Independent Living Services :</p> <ul style="list-style-type: none"> * Direct Payment packages- overspend of £0.117m on 67 current packages. * Residential Packages - underspend of £0.010m based on 38 packages. * Community Packages (physical disability) - overspend of £0.115m based on 50 packages . |
| Community Care Service Delivery | 27,325 | 27,197 | (128) | <p>Care at Home (inhouse & purchased) - projected to overspend by £0.144m overall due to increased demand in Inhouse services - projected overspend Inhouse £293k,favourable movement £3k from P8. Projected underspend Purchased £169k , favourable movement of £38k from P9 and £20k under recovery in Service Credits from CM2000 - net projected overspend of £0.144m to be met via COVID [note £400k allocated in total to CAH].</p> <p>Direct Payments - underspend £0.184m to year end an adverse movement of £20k from P9 based on 35 packages.</p> |
| Rehabilitation and Reablement | 3,452 | 3,461 | 9 | Aids and Adaptations - projected overspend of £0.026m an adverse movement of £70k from P9 due to 2019 late costs of Stairlift fees |
| Long Term Conditions | 6,847 | 6,533 | (314) | <p>Carers Centre - projected underspend of £0.510m , favourable £67k P9.</p> <p>Anam Cara - projected overspend in employee costs of £0.084m due to overtime & pilot of temporary post with a view to making longer term savings in bank & casual hours.</p> |
| Integrated Island Services | 3,518 | 3,587 | 69 | Employee Costs - Montrose House now reported under Arran Services with a projected overspend of £0.095m ; Montrose Income over recovery £20k based on receipts to date |

| | Budget £000's | Outturn £000's | Over/ (Under) Spend Variance £000's | |
|---------------------------------------|------------------|-------------------|---|---|
| MENTAL HEALTH SERVICES | 78,608 | 78,916 | 308 | |
| Learning Disabilities | 19,320 | 20,982 | 1,662 | Residential Packages- overspend of £0.318m based on 42 current packages. Community Packages (inc direct payments) - overspend of £1.089m based on 330 current packages. |
| Community Mental Health | 6,611 | 6,178 | (433) | Community Packages (inc direct payments) and Residential Packages - underspend of £0.457m based on 98 community packages, 13 Direct Payments and 29 residential placements. |
| Addictions | 2,871 | 2,880 | 9 | Outwith the threshold for reporting |
| Lead Partnership (MHS) | 49,806 | 48,876 | (930) | Adult Community - underspend of £0.225m due to vacancies. Adult Inpatients- overspend of £0.778m due to a delay in closing the Lochranza wards, revised assumptions on redeployed staff and an under recovery of bed sale income. UNPACs - overspend of £0.320m based on current placements and assumed service level agreement costs. Elderly Inpatients - underspend of £0.140m which includes the part year impact of the £0.934m of unallocated funding following the elderly MH review. CAMHS - underspend of £0.225m due to vacancies. MH Admin - underspend of £0.390m due to vacancies. Psychiatry - underspend of £0.460m due to vacancies. MH Pharmacy - underspend of £0.220m mainly within substitute prescribing. Psychology- underspend of £0.500m due to vacancies. |
| CHIDREN'S AND JUSTICE SERVICES | 35,841 | 35,903 | 62 | |
| Irvine, Kilwinning and Three Towns | 3,182 | 3,038 | (144) | Transports costs - Projected underspend of £0.030m due a reduction in spend in Staff Mileage costs Cornerstone Respite - Projected underspend of £0.078m due to respite services not taking place due to COVID |
| Garnock Valley, North Coast and Arran | 1,259 | 1,140 | (119) | Employee Costs - Projecting £0.059m underspend due to a substantive post being vacant . This will be offsetting an overspend in employee Costs within Quality Improvement. Transports costs - Projected underspend of 0.012m due a reduction in spend in Staff Mileage costs. Cornerstone Respite - Projected underspend of £0.041m due to respite services not taking place due to COVID. |

| | Budget £000's | Outturn £000's | Over/ (Under) Spend Variance £000's | |
|--|------------------|-------------------|---|--|
| Intervention Services | 2,334 | 2,317 | (17) | Outwith the threshold for reporting |
| Looked After and Accommodated Children | 17,689 | 18,179 | 490 | <p>Looked After Children placements - Projected underspend of £0.206m, Adverse movement of £0.13m which is made up of the following:-</p> <p>Kinship - projected underspend of £0.128k. Budget for 370 placements, currently 337 placements and projecting 337 placements by the year end.</p> <p>Adoption - projected overspend of £0.043m. Budget for 69 placements, currently 73 placements.</p> <p>Fostering - projected overspend of £0.074m. Budget for 129 placements, currently 132 placements and projecting 135 placements by the year end. -</p> <p>Fostering Xtra - projected underspend £83k. Budget for 32 placements, currently 30 placements but projecting 30 placements by the year end.</p> <p>Fostering Respite - Projected underspend of £0.119m which is due to respite services not taking place due to COVID</p> <p>Private fostering - projected overspend of £0.004m. Budget for 10 placements, currently 10 placements.</p> <p>IMPACCT carers - projected online Budget for 2 placements, currently 2 placements.</p> <p>Residential School placements - Projected overspend £0.820m, current number of placements is 17 of which 1 of them is a Secure Placement, projecting 17 placements at the year end.</p> |
| Quality Improvement | 4,341 | 4,223 | (118) | <p>Employee Costs - Projected Overspend £85k, however this is partially offset with underspend within Garnock Valley</p> <p>Transports costs - Projected underspend of £11k</p> <p>Muirfield Place - Block contract projecting underspend £28k, favourable movement of £28k which relates to an overpaid invoice relating back to 2017 being refunded to us this year.</p> <p>Community Packages - Projected underspend of 118k . 106 Community Packages on establishment list</p> <p>Direct Payments - Projected Underspend £90k Current number of packages in place is 46 and projecting an increase of 0 packages until end of FY</p> <p>Children's Residential Placements - Projected overspend £23k Currently 12 Residential Placements.</p> |
| Public Protection | 651 | 653 | 2 | Outwith the threshold for reporting |
| Justice Services | 2,508 | 2,508 | 0 | Outwith the threshold for reporting |
| Universal Early Years | 3,547 | 3,515 | (32) | Outwith the threshold for reporting |
| Lead Partnership NHS Children's Services | 330 | 330 | 0 | Outwith the threshold for reporting |
| PRIMARY CARE | 49,728 | 49,585 | (143) | Underspend on GMS services |
| ALLIED HEALTH PROFESSIONALS | 5,650 | 5,575 | (75) | Projected underspend in supplies. |
| MANAGEMENT AND SUPPORT | 19,396 | 17,920 | (1,476) | Over recovery of payroll turnover on health services and the allocation of unscheduled care funding. |
| UNACHIEVED SAVINGS DUE TO COVID | 0 | (1,467) | (1,467) | Underspend relating to the unachieved savings now being funded. |
| COVID - NHS | 1,855 | 1,855 | 0 | Outwith the threshold for reporting |
| CHANGE PROGRAMME & CHALLENGE FUND | 1,012 | 1,020 | 8 | Outwith the threshold for reporting |
| TOTAL | 261,390 | 257,642 | (3,748) | |

Threshold for reporting is + or - £50,000

2020-21 Savings Tracker

Appendix C

| Savings reference number | Description | Deliverability Status at budget setting | Approved Saving 2020/21 £m | Deliverability Status Month 10 | Saving Delivered @ Month 10 £m | Projected to Deliver during Year £m | Projected Shortfall £m | Comment |
|--|---|---|----------------------------|--------------------------------|--------------------------------|-------------------------------------|------------------------|---|
| Children, Families & Criminal Justice | | | | | | | | |
| 1 | Children and Young People - External Residential Placements | Amber | 0.583 | Amber | - | 0.208 | 0.375 | Currently projecting an overspend. Some plans to move children have been impacted by COVID. Expect to have 17 places at the year-end when the original plan was to have 10 places, will impact on savings for 2021-22. |
| 2 | Adoption Allowances | Amber | 0.074 | Red | - | - | 0.074 | Current projected overspend but outcome of the adoption review still to be implemented |
| 3 | Children's Services - Early Intervention and Prevention | Amber | 0.050 | Green | 0.050 | - | - | Fully achieved, met through efficiencies across Children's services |
| 4 | Fostering - Reduce external placements | Green | 0.036 | Green | 0.036 | - | - | An underspend is projected at month 10. |
| 5 | Community Support - Children's Care Packages | Amber | 0.008 | Green | 0.008 | - | - | Tender delayed, saving can be met through budget underspend for 2020-21. Tender due to be implemented February 2022. |
| Mental Health and LD Services | | | | | | | | |
| 6 | LD - Reduction to Sleepover Provision | Amber | 0.200 | Red | - | - | 0.200 | Cluster sleepover models centred around core supported accommodation are being considered but will be delayed. The supported accommodation build timescales have slipped due to COVID. |
| 7 | Learning Disability Day Services | Amber | 0.279 | Amber | - | 0.050 | 0.229 | The provision of day care is being reviewed to ensure it can be delivered safely. This will include a review of the staffing, a new staffing structure has been planned which will deliver the full year saving in future years but will be delayed until 2021-22. |
| 8 | Trindlemoss | Green | 0.150 | Amber | 0.150 | - | - | Fully achieved but two tenancies still to take up their place and the final tenancy has to be decided. |
| 9 | Mental Health - Flexible Intervention Service | Green | 0.008 | Green | 0.008 | - | - | Fully achieved, slightly over-delivered (£10k) |
| Health and Community Care | | | | | | | | |
| 10 | Roll out of multidisciplinary teams - Community Care and Health | Amber | 0.110 | Green | - | 0.110 | - | For 2020-21 only this saving has been added to the vacancy savings target to be met non-recurringly. There are a number of vacancies across Community Care and Health but at this stage the service can not identify posts to be removed on a permanent basis, will be formalised and removed from establishment from |
| 11 | Carers Act Funding - Respite in Care Homes | Green | 0.273 | Green | 0.273 | - | - | Fully achieved |
| 12 | Care at Home - Reablement Investment | Amber | 0.300 | Green | - | 0.300 | - | Expect to fully achieve but there is a projected overspend (prior to COVID funding) due to additional TUPE costs and an increased level of service. |
| 13 | Care at Home - Efficiency and Capacity Improvement | Amber | 0.135 | Green | - | 0.135 | - | Expect to fully achieve but there is a projected overspend (prior to COVID funding) due to additional TUPE costs and an increased level of service. |
| 14 | Day Centres - Older People | Amber | 0.038 | Amber | - | - | 0.038 | Day centres are currently closed and staff have been re-deployed, will look for opportunities to release savings when the services re-open. |
| 15 | Charging Policy - Montrose House | Amber | 0.050 | Green | 0.025 | 0.025 | - | New charging policy in place and additional income projected to be achieved. |
| Whole System | | | | | | | | |
| 16 | Adults - New Supported Accommodation Models | Amber | 0.063 | Amber | - | 0.025 | 0.038 | Project has slipped. Expected completion date is February 2021. Saving was based on 5mths, Assume only 2mths are achieved |
| 17 | Adult Community Support - Commissioning of Services | Amber | 0.638 | Amber | - | 0.150 | 0.488 | Implementation of CM2000 was delayed due to Covid, but went live in January 2021. |
| 18 | Charging Policy - Inflationary Increase | Green | 0.050 | Amber | - | 0.025 | 0.025 | Charging was been suspended until October 2020 due to COVID 19, with the exception of care homes and community alarms. |
| TOTAL SOCIAL CARE SAVINGS | | | 3.045 | | 0.550 | 1.028 | 1.467 | |

Health:

| Savings reference number | Description | Deliverability Status at budget setting | Approved Saving 2020/21 £m | Deliverability Status Month 10 | Saving Delivered @ Month 10 £m | Projected to Deliver during Year £m | Projected Shortfall £m | Comment |
|---------------------------------|---|---|----------------------------|--------------------------------|--------------------------------|-------------------------------------|------------------------|----------------|
| 19 | Trindlemoss | Green | 0.120 | Green | 0.120 | - | - | Fully achieved |
| 20 | Packages of care | Green | 0.100 | Green | 0.100 | - | - | Fully achieved |
| 21 | Elderly Mental Health inpatients (lead partnership) | Green | 0.216 | Green | 0.216 | - | - | Fully achieved |
| 22 | MH Payroll Turnover (lead partnership) | Green | 0.100 | Green | 0.100 | - | - | Fully achieved |
| 23 | North Payroll Turnover | Green | 0.280 | Green | 0.280 | - | - | Fully achieved |
| TOTAL HEALTH SAVINGS | | | 0.816 | | 0.816 | 0.000 | 0 | |
| TOTAL NORTH HSCP SAVINGS | | | 3.861 | | 1.366 | 1.028 | 1.467 | |

2020-21 Budget Reconciliation

Appendix D

| COUNCIL | Period | Permanent or Temporary | £ |
|--|--------|------------------------|----------------|
| Initial Approved Budget | | | 96,963 |
| Rounding error | | | 4 |
| Error in budget | | | 1,299 |
| Resource Transfer | | | 22,769 |
| WAN Circuits Budget Transfer - Kyle Road - New data Connection (Store Costs) | 1 | P | (1) |
| British Sign Language funding transferred to Democratic Services | 3 | P | (5) |
| Child Abuse Enquiry costs - Budget from Corporate | 5 | T | 58 |
| Corporate Procurement Posts 313490 & 313106 | 6 | P | (76) |
| COVID funding - tranche 1 | 7 | T | 1,339 |
| COVID funding - tranche 2 | 7 | T | 670 |
| COVID funding - tranche 3 | 7 | T | 1,500 |
| COVID funding - tranche 4 | 7 | T | 939 |
| Unscheduled Care Allocation | 7 | T | 500 |
| Commercial Waste Virement | 7 | P | 20 |
| COVID funding - tranche 5 | 9 | T | 796 |
| COVID funding - tranche 6 | 9 | T | 2,010 |
| Winter Funding | 10 | P | 100 |
| O365 Software Licences to IT | 10 | P | (34) |
| Resource Transfer - net month 10 adjustment | 10 | P | 359 |
| Resource Transfer - Trindlemoss | 10 | P | (457) |
| Resource Transfer - Discharge Facilitator | 10 | P | (17) |
| Resource Transfer - ICT Admin Tfr | 10 | P | 6 |
| Resource Transfer - Living Wage Increase | 10 | P | 186 |
| COVID funding - tranche 7 | | | 1,292 |
| Rounding | | | 2 |
| Budget Reported at Month 10 | | | 130,222 |
| | | | |
| HEALTH | Period | Permanent or Temporary | £ |
| Initial Approved Budget | | | 149,830 |
| Resource Transfer | | | (22,769) |
| Adjustment to base budget | 1 | P | (90) |
| 2019/20 Month 10-12 budget adjustments | 1 | P | 3,999 |
| Non recurring Funding 19/20 | 3 | T | (298) |
| Full Year effect of Part Year Reductions | 3 | P | (54) |
| Additional COVID funding | 3 | T | 1,339 |
| Additional living wage funding | 3 | P | 186 |
| V1P Funding 20/21 | 3 | T | 105 |
| Primary Care Prescribing - Uplift | 3 | P | 2,060 |
| Primary Care Prescribing - CRES | 3 | P | (756) |
| Outcomes Framework - Breast Feeding | 3 | T | 33 |
| South HSCP V1P contribution | 3 | T | 20 |
| ANP Allocation - MIN | 3 | T | 20 |
| Training Grade Funding | 3 | P | 49 |
| Funding transfer to Acute (Medical Records) | 3 | T | (33) |
| Public Health Outcomes Bundle | 3 | T | 235 |
| Specialist Pharmacist in Substance Misuse | 3 | T | 12 |
| Prescribing Reduction - COVID | 3 | T | (540) |
| Lochranza Discharges to South HSCP | 3 | P | (170) |

| HEALTH | Period | Permanent or Temporary | £ |
|--|--------|------------------------|----------------|
| Prescribing Reduction | 4 | P | (1,497) |
| Training Grade Funding | 4 | T | 36 |
| TEC Contribution | 4 | T | (53) |
| Admin posts from South HSCP | 4 | P | 54 |
| Uplift Adjustment | 4 | P | 21 |
| Additional COVID funding | 5 | T | 670 |
| Additional COVID funding | 5 | T | 1,500 |
| Training Grade Funding | 5 | P | 6 |
| Lochranza Discharges to South/East HSCP | 5 | P | (232) |
| Arrol Park Discharges to South HSCP | 5 | P | (107) |
| Trindlemoss resource transfer adjustment | 5 | P | (248) |
| Training Grade Funding | 6 | P | 9 |
| Diabetes Prevention Psychologist Post NR | 6 | T | 11 |
| Re-parent Parkinson Nurse Nth to Sth | 6 | P | (109) |
| Arrol Park Discharges to South HSCP | 6 | P | (24) |
| Medical Pay Award - Junior Doctors | 6 | P | 31 |
| COVID funding | 7 | T | (4,448) |
| Training Grade Funding | 7 | P | 19 |
| Tranche 4 Social Care Covid | 7 | T | 939 |
| ADP Funding 20/21 | 7 | T | 212 |
| Trauma Network Funding | 7 | P | 263 |
| NMAHP Clinical Lead | 7 | T | 16 |
| Anticipated Action 15 increase | 7 | T | 414 |
| Perinatal Funding 20/21 | 7 | T | 196 |
| Multiple Sclerosis Nrs fr Acute | 7 | P | 123 |
| Unscheduled care allocation | 7 | T | (500) |
| COVID funding - NHS | 7 | P | 1,043 |
| Training Grade Funding | 8 | P | 22 |
| HD413 Winter monies - North | 8 | T | 100 |
| SG Covid Prescribing Reclaim | 8 | P | (540) |
| Cres removed from Practice budget | 8 | P | (756) |
| Dean funding to Acute | 9 | P | (28) |
| Covid -Adult Social Care Winter Plan | 9 | T | 2,010 |
| HD607 Additional Covid Funding-Social Care | 9 | T | 796 |
| Additional District Nursing Funding | 9 | P | 60 |
| Diabetes Prevention Psychologist Further Funding | 9 | T | 8 |
| HD606 MH Remobilisation Plan | 9 | T | 161 |
| Reduce Medical Discretionary Point Funding | 9 | P | (33) |
| Covid Funding-NHS | 9 | T | 480 |
| Transfer to social care re covid funding | 9 | T | (2,806) |
| Transfer to social care re winter funding | 9 | T | (100) |
| Uplift shortfall | 10 | P | (114) |
| Training Grade Funding | 10 | P | 21 |
| Action 15 - 2nd Tranche | 10 | T | 73 |
| District Nursing Correction | 10 | P | (5) |
| Iona/Lewis Discharges to South HSCP | 10 | T | (46) |
| COVID funding - tranche 7 | 10 | T | 1,292 |
| Transfer to social care re COVID fundig trance 7 | 10 | T | (1,292) |
| Resource Transfer - net month 10 adjustment | 10 | P | (359) |
| Resource Transfer - Trindlemoss | 10 | P | 705 |
| Resource Transfer - Discharge Facilitator | 10 | P | 17 |
| Resource Transfer - ICT Admin Tfr | 10 | P | (6) |
| Resource Transfer - Living Wage Increase | 10 | P | (186) |
| COVID funding - NHS | 10 | T | 171 |
| Budget Reported at Month 10 | | | 131,168 |

| | |
|------------------------|----------------|
| COMBINED BUDGET | 261,390 |
|------------------------|----------------|

Appendix E

Mobilisation Submission – January 2021

| | Revenue | | | | | | | | | | | | Revenue | Capital |
|---|----------------|----------------|------------------|----------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|------------------|
| Consolidated HSCP costs | Apr-20 | May-20 | Jun-20 | Jul-20 | Aug-20 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | 2020/21 | 2020/21 |
| Additional Hospital Bed Capacity/Costs - Maintaining Surge Capacity | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Delayed Discharge Reduction- Additional Care Home Beds | 82,102 | 78,564 | 78,564 | 78,564 | 78,564 | - | - | - | - | - | - | - | 396,358 | - |
| Delayed Discharge Reduction- Additional Care at Home Packages | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Delayed Discharge Reduction- Other measures | 65,604 | 4,362 | 4,362 | 4,362 | 4,362 | 4,362 | 4,362 | 4,362 | 4,362 | 5,000 | 5,000 | 5,000 | 115,500 | - |
| Personal protective equipment | 185,330 | 185,330 | 199,650 | 173,716 | 204,565 | 188,626 | 97,704 | 95,389 | 100,976 | 97,255 | 97,255 | 97,255 | 1,723,052 | - |
| Deep cleans | - | - | 1,195 | (1,195) | - | - | - | - | - | - | - | - | - | - |
| COVID-19 screening and testing for virus | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Estates & Facilities cost including impact of physical distancing measures | - | - | 8,339 | 391 | 132 | 392 | 9,497 | 2,255 | 2,296 | 2,589 | 2,589 | 2,589 | 31,068 | - |
| Additional staff Overtime and Enhancements | 70,596 | 43,682 | 47,882 | 19,489 | 57,510 | 34,153 | 37,027 | 35,024 | 37,011 | 38,006 | 38,006 | 38,006 | 496,392 | - |
| Additional temporary staff spend - Student Nurses & AHP | - | - | 369,226 | 101,111 | 139,650 | 74,733 | 29,395 | (6,468) | (23,171) | - | - | - | 684,475 | - |
| Additional temporary staff spend - Health and Support Care Workers | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Additional temporary staff spend - All Other | - | - | 41,206 | 45,673 | 253,332 | 35,198 | 59,693 | 58,758 | 68,331 | 68,331 | 68,331 | 68,331 | 767,185 | - |
| Social Care Provider Sustainability Payments | - | - | 265,254 | 223,934 | 314,525 | 313,608 | 288,857 | 247,300 | 112,500 | 412,367 | 412,367 | 412,367 | 3,003,080 | - |
| Social Care Support Fund- Costs for Children & Families Services (where delegated to HSCP) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other external provider costs | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Additional costs to support carers | - | - | - | - | 12,602 | (12,602) | - | - | - | - | - | - | - | - |
| Mental Health Services | - | - | - | - | - | - | - | - | 26,530 | 44,823 | 44,823 | 44,823 | 161,000 | - |
| Additional payments to FHS contractors | - | - | - | 28,370 | 4,820 | - | 6,742 | 2,500 | 21,790 | 7,136 | 7,136 | 7,136 | 85,629 | - |
| Additional FHS Prescribing | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Community Hubs | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other community care costs | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Loss of income | 88,500 | 88,500 | 88,500 | 88,500 | 88,500 | 88,500 | 44,250 | - | - | 92,583 | 92,583 | 92,583 | 853,000 | - |
| Staff Accommodation Costs | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Additional Travel Costs | - | - | 5,857 | 1,755 | 1,567 | 1,028 | 1,019 | 1,250 | 784 | 1,473 | 1,473 | 1,473 | 17,680 | - |
| Digital, IT & Telephony Costs | - | - | 937 | (877) | 16,810 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 16,914 | - |
| Communications | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Equipment & Sundries | - | 59,055 | 16,479 | 22,141 | (10,294) | 1,033 | 3,290 | 3,769 | 2,105 | 4,280 | 4,280 | 4,280 | 110,419 | - |
| Homelessness and Criminal Justice Services | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Children and Family Services | 6,952 | 12,166 | 20,856 | 34,760 | 34,760 | 34,760 | 29,546 | 29,546 | 29,546 | 17,626 | 17,626 | 17,626 | 285,771 | - |
| Prison Healthcare Costs | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Hospice - Loss of income | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Staffing support, including training & staff wellbeing | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Resumption & redesign of primary care/contractor services to support access to urgent care in hours and OOH | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Costs associated with new ways of working- collaborative | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Winter Planning | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other - Please update narrative | 38,845 | 38,845 | 38,845 | 38,845 | 38,845 | 31,649 | 31,649 | 31,649 | 31,649 | 31,649 | 31,649 | 31,649 | 415,768 | - |
| Other - Please update narrative | - | 13,555 | 7,673 | 7,673 | 7,673 | 7,673 | - | - | - | - | - | - | 44,247 | - |
| Other - Please update narrative | - | - | - | - | - | - | - | 6,600 | 6,600 | 6,600 | 6,600 | 6,600 | 33,000 | - |
| Other - Please update narrative | - | - | - | - | - | - | - | - | - | 10,933 | 10,933 | 10,933 | 32,800 | - |
| Other - Please update narrative | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other - Please update narrative | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other - Please update narrative | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other - Please update narrative | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other - Please update narrative | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Offsetting cost reductions - HSCP | (108,007) | (108,007) | (108,007) | (68,583) | (68,583) | (68,583) | - | - | - | - | - | - | (529,770) | - |
| Total | 429,922 | 416,052 | 1,086,819 | 798,627 | 1,179,340 | 734,536 | 643,038 | 511,940 | 421,317 | 840,659 | 840,659 | 840,659 | 8,743,569 | - |
| | | | | | | | | | | | | | Subtotal | 8,743,569 |
| Expected underachievement of savings (HSCP) | 141,500 | 141,500 | 141,500 | 141,500 | 141,500 | 141,500 | 47,167 | 47,167 | 47,167 | 158,833 | 158,833 | 158,833 | 1,467,000 | - |
| Total | 571,422 | 557,552 | 1,228,319 | 940,127 | 1,320,840 | 876,036 | 690,204 | 559,107 | 468,484 | 999,493 | 999,493 | 999,493 | 10,210,569 | - |
| | | | | | | | | | | | | Total | 10,210,569 | |

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

Title: Capital Programme Performance to 31 March 2021

Purpose: To advise Cabinet of progress in delivering the Capital Investment Programme for 2020/21.

Recommendation: That Cabinet agrees to (a) approve the revisions to budgets outlined in the report; and (b) note (i) the General Services and HRA revised budgets at 31 January 2021; and (ii) the forecast expenditure to 31 March 2021.

1. Executive Summary

- 1.1 The General Services Capital Investment Programme 2020/21 to 2027/28 was approved by Council on 5 March 2020. The Housing Revenue Account (HRA) Capital Investment Programme 2020/21 sits within the updated HRA Business Plan and was approved by Council on 18 December 2019.
- 1.2 This report identifies the current programme for 2020/21, taking account of adjustments made to the initial budgets. The report presents the revised budgets at 31 January 2021 and forecast expenditure to 31 March 2021.
- 1.3 At Period 10 the General Fund is forecasting a projected outturn of £38.746m against a revised budget of £38.834m, an underspend of £0.087m. The HRA is forecasting a projected outturn of £44.100m, against a revised budget of £43.891m, an overspend of £0.209m.
- 1.4 Within the General Fund, adjustments to funding have resulted in reductions to the overall capital programme of £0.148m. Further reviews of individual project plans, including the impact of ongoing restrictions, has identified a number of adjustments to the current profiles. As a result, £3.731m has been reprofiled for delivery in 2021/22. This has been partly offset by the acceleration of £0.192m of anticipated expenditure from future years.
- 1.5 Within the HRA, a review of delivery timescales has identified a requirement to re-profile £5.130m of works for delivery in 2021/22 and beyond. This has been offset by the acceleration of £1.895m from future years.

- 1.6 The major risk to the forecast position is the uncertainty around the progress of the Covid-19 pandemic. The position presented includes the revised completion timescales for projects based on the available information prior to the additional restrictions announced over the festive period. The impact of these additional restrictions are being assessed to identify any further requirement to rephase future planned expenditure.

2. Background

General Fund

- 2.1 The following table outlines the movements in the 2020/21 General Services budget:

| | 2020/21 £m |
|---|---------------|
| Budget approved as at 30 November 2020 | 42.521 |
| a) Changes to Funding | (0.148) |
| Revised Budget | 42.373 |
| b) Alterations to phasing of projects:- | |
| 2020/21 to 2021/22 | (3.731) |
| 2021/22 to 2020/21 | 0.192 |
| Budget as at 31 January 2021 | 38.834 |

2.2 (a) Changes to Funding

The capital programme has been updated to reflect the following changes to funding:

| Funding Body | Amount | Comments |
|---------------------|------------------|---|
| Scottish Government | £0.016m | Revised Digital Exclusion funding |
| SPT | (£0.050m) | Revisions to Cumbrae Ferry & Bus Stop Grant |
| | (£0.050m) | Revisions to Bus Route Congestion Measures |
| NAVT | (£0.064m) | Revisions to Irvine High Street funding |
| Total | (£0.148m) | |

2.3 (b) Alterations to the Phasing of Projects

A review of individual project plans has identified a requirement to re-profile the following budget lines for delivery in 2021/22 and beyond. In addition, an analysis of historic expenditure trends has identified a requirement for a revised corporate phasing adjustment to reflect the degree of uncertainty in the total expenditure projections:

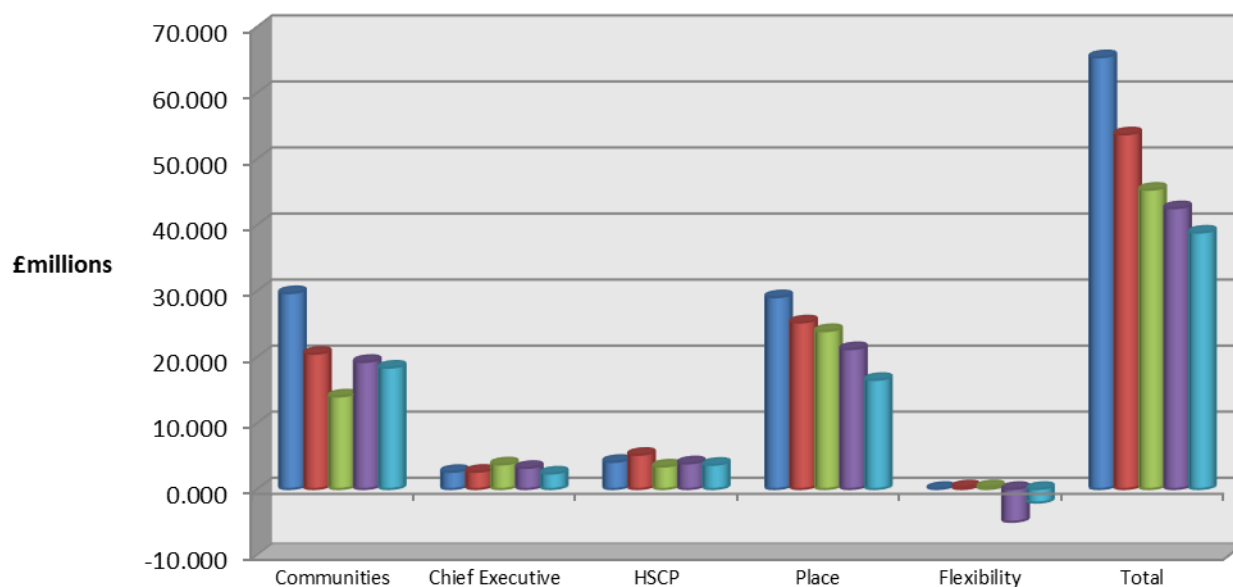
| Service | Amount | Project / Comments |
|------------------------|------------------|---|
| Communities | (£0.569m) | Early Years Expansion |
| | (£0.295m) | Moorpark Primary School |
| | (£0.174m) | Kilwinning Learning Environment |
| | (£0.025m) | Montgomerie Park School |
| | (£1.063m) | |
| Chief Executive | (£0.268m) | Ardrossan Harbour Interchange |
| | (£0.239m) | LAN / Wi-Fi Investment |
| | (£0.111m) | Telephony Projects |
| | (£0.084m) | i3 Irvine Enterprise |
| | (£0.172m) | Other Minor Adjustments |
| | (£0.874m) | |
| HSCP | (£0.136m) | Carefirst System and Replacement |
| | (£0.092m) | Trindlemoss |
| | (£0.228m) | |
| Place | (£1.079m) | Access Path Network Programme |
| | (£0.894m) | Ardrossan North Shore |
| | (£0.521m) | Upper Garnock Flood Protection Scheme |
| | (£0.472m) | Cycling, Walking and Safer Streets |
| | (£0.402m) | Town Centre Regeneration |
| | (£0.233m) | Vehicle Replacement Programme |
| | (£0.105m) | Roads Improvement and Reconstruction |
| | (£0.100m) | Bus Route Congestion Measures |
| | (£0.100m) | VDLF - Gas Works (Dalry) |
| | (£0.096m) | Woodlands Primary Playingfield Drainage |
| | (£0.474m) | Other Minor Adjustments |
| | (£4.476m) | |
| Corporate | £2.910m | Uncertainty / Sensitivity Adjustment |
| | £2.910m | |
| Total | (£3.731m) | |

This has been partly offset by the acceleration of a number of projects, including:

| Service | Amount | Project / Comments |
|------------------------|----------------|---------------------------|
| Communities | £0.135m | Annick Primary Extension |
| | £0.005m | Other Minor Adjustments |
| | £0.140m | |
| Chief Executive | £0.006m | AGD i3 Digilab Phase 2 |
| | £0.006m | |
| HSCP | £0.009m | Homecare System |
| | £0.009m | |
| Place | £0.037m | HOME and BUILD Projects |
| | £0.037m | |
| Total | £0.192m | |

2.4 These adjustments have resulted in a revised 2020/21 budget at 31 January 2021 of £38.834m.

2.5 The following graph illustrates the movement in each programme on a service basis compared to the revised programme:



| | | | | | | |
|--------------------|----------|---------|---------|----------|---------|----------|
| Approved Programme | 29.664 | 2.583 | 4.101 | 29.040 | - | 65.388 |
| Programme @ P3 | 20.469 | 2.600 | 5.170 | 25.225 | 0.245 | 53.709 |
| Programme @ P5 | 14.015 | 3.718 | 3.404 | 23.908 | 0.275 | 45.320 |
| Programme @ P8 | 19.243 | 3.190 | 3.883 | 21.174 | (4.969) | 42.521 |
| Programme @ P10 | 18.375 | 2.338 | 3.664 | 16.516 | (2.059) | 38.834 |
| Movement | (11.289) | (0.245) | (0.437) | (12.524) | (2.059) | (26.554) |

2.6 The impact on budgeted funding, elements of which are related to the profile of expenditure reported above, is a reduction of £3.687m from the revised budget, including:

| Category | Amount | Comments |
|-----------------|----------------|--|
| Capital Grants | £2.673m | Rephased drawdown of VDLF, ELC Expansion, CWSS and Town Centre Regeneration grants |
| CFCR & Reserves | (£0.007m) | Rephased drawdown of reserves contribution for the Homecare System |
| Other Grants | £1.104m | Rephased utilisation of NAVT, SPT and Sustrans grants and contributions |
| Borrowing | (£0.083m) | Increased requirement aligned to projected expenditure |
| Total | £3.687m | |

2.7 Capital Expenditure to 31 March 2021

The projections are summarised by service in the following table:

| | Approved Budget 2020/21 | Budget Revisions | Carry Forwards and Adjustments | Revised Budget 2020/21 | Projected Expenditure / Income to 31 March 2021 | Projected Variance Over / (Under) |
|-------------------------------------|-------------------------------|---------------------|---|------------------------------|---|--|
| | £000's | £000's | £000's | £000's | £000's | £000's |
| Expenditure | | | | | | |
| Communities | 19,243 | 55 | (923) | 18,375 | 18,438 | 63 |
| Chief Executive | 3,190 | 16 | (868) | 2,338 | 2,338 | - |
| Health and Social Care Partnership | 3,883 | - | (219) | 3,664 | 3,675 | 11 |
| Place | 21,174 | (219) | (4,439) | 16,516 | 16,355 | (161) |
| Other including Flexibility | (4,969) | 5,351 | (2,441) | (2,059) | (2,059) | - |
| Total Expenditure | 42,521 | 5,203 | (8,890) | 38,834 | 38,747 | (87) |
| Income | | | | | | |
| General Capital Grant | (27,521) | - | - | (27,521) | (27,521) | - |
| Specific Capital Grant | (7,326) | (16) | 2,689 | (4,653) | (4,653) | - |
| Use of Reserve Funds | (1,458) | - | (7) | (1,465) | (1,465) | - |
| Capital Funded from Current Revenue | - | - | - | - | - | - |
| Capital Receipts | (627) | - | - | (627) | (627) | - |
| Other Grants & Contributions | (3,438) | 164 | 940 | (2,334) | (2,334) | - |
| Prudential Borrowing | (2,151) | (5,351) | 5,268 | (2,234) | (2,147) | 87 |
| Total Income | (42,521) | (5,203) | 8,890 | (38,834) | (38,747) | 87 |

Information on the progress of all projects can be found in Appendix 1.

- 2.8 The net underspend of (£0.087m) related to reported underspend on two projects. The reported underspends will be transferred to the Flexibility Budget:

| Service | Amount | Project / Comments |
|--------------|------------------|-----------------------------------|
| Place | (£0.167m) | Irvine High Street Regeneration |
| | (£0.005m) | Auchenharvie Learning Environment |
| | (£0.172m) | |
| Total | (£0.172m) | |

These have been partly offset by overspends in relation to the Covid-19 lockdown requirements across a number of projects, including :

| Service | Amount | Project / Comments |
|--------------|----------------|--|
| Communities | £0.043m | Lockhart Campus |
| | £0.025m | Early Learning and Childcare Programme |
| | £0.068m | |
| HSCP | £0.011m | Young Persons Residential and Respite Unit |
| | £0.011m | |
| Place | £0.006m | Redburn Community Centre |
| | £0.006m | |
| Total | £0.085m | |

Further areas of cost risks as a consequence of Covid-19, associated with works delays and contractor inflation, are subject to ongoing discussions. There is currently no legal obligation for the Council to meet these costs. However, the situation continues to be assessed and any additional costs identified will be addressed as part of the review of the 10 year capital investment programme being undertaken during 2020/21.

Housing Revenue Account

2.9 The following table outlines the movements in the 2020/21 HRA Capital budget:

| | 2020/21 £m |
|---|---------------|
| Budget approved as at 30 November 2020 | 47.126 |
| a) Alterations to phasing of projects:- | |
| 2020/21 to 2021/22 | (5.202) |
| 2021/22 to 2020/21 | 1.967 |
| Budget as at 31 January 2021 | 43.891 |

2.10 (a) Alterations to the Phasing of Projects

A review of the timescale for delivery of capital projects has identified a requirement to re-profile £5.202m of works for delivery in 2021/22 and beyond, including:

| Category | Amount | Project / Comments |
|-----------------------|------------------|---------------------------------|
| New Builds | (£1.077m) | Towerlands |
| | (£0.818m) | St Michael's Wynd |
| | (£0.773m) | Flatt Road Phase 1 |
| | (£0.351m) | Springvale Saltcoats |
| | (£0.246m) | Acquisitions on the Open Market |
| | (£0.081m) | St Beya Millport |
| | (£0.070m) | Harbourside Irvine |
| | (£3.416m) | |
| Refurbishments | (£0.464m) | Kitchen Programme |
| | (£0.314m) | Bathroom Programme |
| | (£0.276m) | Central Heating Programme |
| | (£0.127m) | Garrier Court |
| | (£0.100m) | Insulated Re-rendering |
| | (£1.154m) | |
| Other Capital | (£0.288m) | Detection Equipment |
| | (£0.200m) | Sheltered Housing |
| | (£0.017m) | Estates Based Regeneration |
| | (£0.505m) | |
| Total | (£5.202m) | |

This has been offset by the acceleration of £1.967m of projects for delivery during 2020/21, including:

| Category | Amount | Project / Comments |
|-----------------------|----------------|-------------------------|
| New Builds | £1.503m | Ayrshire Central Site |
| | £0.119m | Brathwic Terrace |
| | £0.024m | Dalrymple Place |
| | £0.010m | Corsehillhead |
| | £1.656m | |
| Refurbishments | £0.164m | Roofing and Rendering |
| | £0.072m | Friars Lawn |
| | £0.069m | Electrical Rewiring |
| | £0.006m | Other Minor Adjustments |
| | £0.311m | |
| Total | £1.967m | |

2.11 These adjustments have resulted in a revised 2020/21 budget at 30 November 2020 of £43.891m.

2.12 The impact on budgeted funding is a reduction of £3.235m from the approved budget, including:

| Category | Amount | Comments |
|----------------|----------------|---|
| Capital Grants | £1.068m | Reduced contribution from the House Building Fund |
| Borrowing | £2.167m | Reduced requirement aligned to project phasing |
| Total | £3.235m | |

2.13 Capital Expenditure to 31 March 2021

The projections are summarised in the following table:

| | Approved Budget 2020/21 | Carry Forwards and Adjustments | Revised Budget 2020/21 | Projected Expenditure / Income to 31 March 2021 | Projected Variance Over / (Under) |
|---------------------------------|-------------------------------|---|------------------------------|--|--|
| | £000's | £000's | £000's | £000's | £000's |
| <u>Service</u> | | | | | |
| Expenditure | | | | | |
| Housing Revenue Account | 47,126 | (3,235) | 43,891 | 44,100 | 209 |
| Total Expenditure | 47,126 | (3,235) | 43,891 | 44,100 | 209 |
| <u>Income</u> | | | | | |
| CFCR | (11,467) | - | (11,467) | (11,467) | - |
| Capital Grants | (20,532) | 1,068 | (19,464) | (19,464) | - |
| Use of Reserves | (2,227) | - | (2,227) | (2,227) | - |
| Affordable Housing Contribution | (1,290) | - | (1,290) | (1,290) | - |
| Prudential Borrowing | (11,610) | 2,167 | (9,443) | (9,652) | (209) |
| Total Income | (47,126) | 3,235 | (43,891) | (44,100) | (209) |

- 2.14 A variance of £0.209m is projected within the HRA capital programme for 2020/21 arising from additional costs identified in relation to Watt Court. These will be offset by an additional Prudential Borrowing requirement.

Further cost risk caused by the impact of COVID-19 through work delays and contract inflation continue to be monitored and a review of the potential impact on the Business plan and Capital plan will be undertaken to address any additional cost pressures. Further Information on the progress of all projects can be found in Appendix 2.

3. Proposals

- 3.1 That Cabinet agrees to (a) approve the revisions to budgets outlined in the report; and (b) note (i) the General Services and HRA revised budgets at 31 January 2021; and (ii) the forecast expenditure to 31 March 2021.

4. Implications/Socio-economic Duty

Financial

- 4.1 The financial implications are as outlined in the report. Expenditure will continue to be closely monitored to ensure early action is taken regarding any projected underspends or overspends.

Human Resources

- 4.2 None.

Legal

- 4.3 None.

Equality/Socio-economic

- 4.4 None.

Environmental and Sustainability

- 4.5 None.

Key Priorities

- 4.6 This report directly supports the Council Plan 2019 to 2024 by maximising resources and providing value for money to support financially sustainable delivery models.

Community Wealth Building

- 4.7 None.

5. Consultation

5.1 Progress as outlined in this report has been approved by Executive Directors.

Mark Boyd
Head of Service (Finance)

For further information please contact **David Forbes, Senior Manager (Strategic Business Partner)**, on **01294 324551**.

Background Papers

Capital Programme Performance to 31 March 2021 – Cabinet 26 January 2021

Period 10

| Project Description | TOTAL PROJECT | | | | CURRENT YEAR 2020/21 | | | | | | | | |
|---------------------------------------|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|------------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|--|--|--------------------------|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Brought / Carry Forward to 2021/22 | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to date Variance 2020/21 | Projected Expenditure to 31st March 2021 | Actual Over/ (Under) Spend for 2020/21 | True Over/ (Under) Spend |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| EXPENDITURE | | | | | | | | | | | | | |
| Communities | | | | | | | | | | | | | |
| Nursery Education | 15,685,797 | 9,017,568 | 15,710,797 | 25,000 | 4,525,615 | (429,178) | 4,096,437 | 2,073,701 | 2,855,089 | 781,388 | 4,121,437 | 25,000 | 25,000 |
| Primary Schools | 20,542,911 | 499,957 | 20,542,911 | 0 | 466,587 | (319,601) | 146,986 | 191,969 | 122,011 | (69,958) | 146,986 | 0 | 0 |
| Secondary Schools | 3,005,435 | 1,849,415 | 3,005,435 | 0 | 1,587,456 | (174,193) | 1,413,263 | 103,090 | 477,613 | 374,523 | 1,413,263 | 0 | 0 |
| Special Education | 25,603,692 | 17,525,680 | 25,603,692 | 0 | 12,637,255 | 0 | 12,637,255 | 8,809,294 | 9,184,375 | 375,081 | 12,680,455 | 43,200 | 43,200 |
| Information & Culture | 146,758 | 14,684 | 146,758 | 0 | 2,609 | 0 | 2,609 | 0 | 8,122 | 8,122 | 2,609 | 0 | 0 |
| Completed Projects | 87,869,877 | 87,603,986 | 87,864,557 | (5,320) | 78,069 | 0 | 78,069 | 0 | (187,822) | (187,822) | 72,749 | (5,320) | (5,320) |
| SUB TOTAL | 152,854,469 | 116,511,290 | 152,874,149 | 19,680 | 19,297,591 | (922,972) | 18,374,619 | 11,178,054 | 12,459,387 | 1,281,333 | 18,437,499 | 62,880 | 62,880 |
| Chief Executive | | | | | | | | | | | | | |
| Information Technology | 412,007 | 362,007 | 412,007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Council IT Strategy | 6,340,073 | 2,100,601 | 6,340,073 | 0 | 1,987,454 | (410,943) | 1,576,511 | 620,560 | 793,919 | 173,359 | 1,576,511 | 0 | 0 |
| Ayrshire Growth Deal | 50,000,000 | 397,425 | 50,000,000 | 0 | 585,425 | (53,227) | 532,198 | 0 | 241,537 | 241,537 | 532,198 | 0 | 0 |
| Other Growth & Investment | 17,011,597 | 318,898 | 17,011,597 | 0 | 632,717 | (404,321) | 228,396 | 190,901 | 88,069 | (102,832) | 228,396 | 0 | 0 |
| SUB TOTAL | 73,763,675 | 3,178,930 | 73,763,675 | 0 | 3,205,596 | (868,491) | 2,337,105 | 811,461 | 1,123,526 | 312,065 | 2,337,105 | 0 | 0 |
| Health & Social Care | | | | | | | | | | | | | |
| Management & Support | 1,054,596 | 475,749 | 1,054,596 | 0 | 147,058 | (127,058) | 20,000 | 0 | 0 | 0 | 20,000 | 0 | 0 |
| Housing Non HRA | 507,518 | 288,935 | 507,518 | 0 | 507,518 | 0 | 507,518 | 152,631 | 288,935 | 136,304 | 507,518 | 0 | 0 |
| Adults | 5,479,198 | 5,329,999 | 5,479,198 | 0 | 130,799 | (91,868) | 38,931 | 0 | (18,401) | (18,401) | 38,931 | 0 | 0 |
| Young People | 5,720,000 | 3,412,410 | 5,730,800 | 10,800 | 3,098,017 | 0 | 3,098,017 | 2,118,314 | 2,167,842 | 49,528 | 3,108,817 | 10,800 | 10,800 |
| SUB TOTAL | 12,761,313 | 9,507,092 | 12,772,113 | 10,800 | 3,883,392 | (218,926) | 3,664,466 | 2,270,945 | 2,438,377 | 167,432 | 3,675,266 | 10,800 | 10,800 |
| Place | | | | | | | | | | | | | |
| Roads | 53,035,923 | 10,750,500 | 53,035,923 | 0 | 9,642,460 | (626,324) | 9,016,136 | 7,554,720 | 6,541,311 | (1,013,409) | 9,016,136 | 0 | 0 |
| Streetscene | 2,126,981 | 1,257,623 | 2,126,981 | 0 | 625,728 | (5,677) | 620,051 | 146,615 | 350,923 | 204,308 | 620,051 | 0 | 0 |
| Transport | 2,452,139 | 1,834,172 | 2,452,139 | 0 | 2,452,139 | (301,030) | 2,151,109 | 1,938,966 | 1,834,172 | (104,794) | 2,151,109 | 0 | 0 |
| Waste Services | 14,737,871 | 14,570,052 | 14,737,871 | 0 | 48,528 | (5,605) | 42,923 | 37,363 | 30,709 | (6,654) | 42,923 | 0 | 0 |
| Renewable Energy | 1,120,001 | 931,735 | 1,120,001 | 0 | 0 | 0 | 0 | 0 | (45,521) | (45,521) | 0 | 0 | 0 |
| Office Accommodation | 1,006,691 | 652,128 | 1,012,691 | 6,000 | 1,011,691 | 0 | 1,011,691 | 555,208 | 667,812 | 112,604 | 1,017,691 | 6,000 | 6,000 |
| Other Property | 173,283 | 73,220 | 173,283 | 0 | 150,662 | (59,544) | 91,118 | 20,237 | 50,599 | 30,362 | 91,118 | 0 | 0 |
| Other Housing | 74,528 | 0 | 74,528 | 0 | 74,528 | 0 | 74,528 | 0 | 985 | 985 | 74,528 | 0 | 0 |
| Regeneration | 25,924,931 | 11,633,250 | 25,758,009 | (166,922) | 3,790,734 | (1,708,341) | 2,082,393 | 1,753,252 | 605,159 | (1,148,093) | 1,915,471 | (166,922) | (166,922) |
| Strategic Planning & Infrastructure | 3,066,853 | 7,316,022 | 3,066,853 | 0 | 2,516,846 | (1,582,244) | 934,602 | 254,368 | 624,461 | 370,093 | 934,602 | 0 | 0 |
| Completed Projects | 19,893,041 | 19,316,569 | 19,893,041 | 0 | 641,610 | (150,000) | 491,610 | 59,944 | 65,138 | 5,194 | 491,610 | 0 | 0 |
| SUB TOTAL | 123,612,242 | 68,335,273 | 123,451,320 | (160,922) | 20,954,926 | (4,438,765) | 16,516,161 | 12,320,673 | 10,725,747 | (1,594,926) | 16,355,239 | (160,922) | (160,922) |
| Other | | | | | | | | | | | | | |
| Other | 382,537 | 0 | 382,537 | 0 | 382,537 | 0 | 382,537 | 0 | 0 | 0 | 382,537 | 0 | 0 |
| SUB TOTAL | 382,537 | 0 | 382,537 | 0 | 382,537 | 0 | 382,537 | 0 | 0 | 0 | 382,537 | 0 | 0 |
| Uncertainty / Sensitivity Adjustment* | | | | | (5,350,719) | 2,909,510 | (2,441,209) | | | | (2,441,209) | | |
| Total Project Expenditure | 363,374,236 | 197,532,585 | 363,243,794 | (130,442) | 42,373,323 | (3,539,645) | 38,833,678 | 26,581,133 | 26,747,036 | 165,903 | 38,746,436 | (87,242) | (87,242) |
| Total Project Income | | | | | (42,373,323) | 3,539,645 | (38,833,678) | (36,325,897) | (36,325,897) | 0 | (38,746,436) | 87,242 | 87,242 |
| Total Net Expenditure | | | | | 0 | 0 | 0 | (9,744,764) | (9,578,861) | 165,903 | 0 | 0 | 0 |

* Sensitivity adjustment of 10% or 25% based on source and reliability of expenditure projections

The following classifications have been used to highlight financial performance against budget



On Target (+0.5% of budget)



Slightly off target (+ 0.5% to 2% of budget, or £0.125m, whichever is less)



Significantly off target (+2% or more of budget, or £0.500m, whichever is less)

The following classifications have been used to highlight delivery performance against original timescales set



On Target (up to 5% delay of original timescales)



Slightly off target (+ 5% to 10% of original timescales)



Significantly off target (+10% or more of original timescales)

Capital Programme Funding 2020/21

| Funding Description | 20/21 Budget at Capital Refresh Mar 2020 | Carry Forward from 2019/20 | Changes after Capital Refresh Mar 2020 | Approved budget 2020/21 | Changes in Year | Revised Budget 20/21 | Actual Income to 31 January 2021 | Projected Income to 31st March 2021 | Variance |
|--|--|-------------------------------|--|----------------------------|---------------------|-------------------------|-------------------------------------|--|--------------------|
| | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| CAPITAL BORROWING | | | | | | | | | |
| Prudential Borrowing | 25,336,158 | 2,401,774 | (607,234) | 27,130,698 | (19,627,493) | 7,503,205 | 0 | 4,588,890 | (2,914,315) |
| SUB TOTAL | 25,336,158 | 2,401,774 | (607,234) | 27,130,698 | (19,627,493) | 7,503,205 | 0 | 4,588,890 | (2,914,315) |
| SCOTTISH GOVERNMENT FUNDING | | | | | | | | | |
| Specific Capital Grants | | | | | | | | | |
| Early Learning & Childcare | 5,175,610 | 359,280 | | 5,534,890 | (2,525,234) | 3,009,656 | 6,854,249 | 2,445,189 | (564,467) |
| Cycling / Walking /Safer Streets | 595,000 | 44,966 | 172,000 | 811,966 | | 811,966 | (9,580) | 340,179 | (471,787) |
| Vacant & Derelict Land Funding | 1,954,070 | 1,093,196 | 915,028 | 3,962,294 | (1,939,394) | 2,022,900 | 3,963,868 | 771,960 | (1,250,940) |
| Lochshore - Garnock Community Visitor Hub | | | | | 0 | 0 | 0 | 0 | |
| Town Centre Regeneration | | 220,233 | 968,000 | 1,188,233 | (486,283) | 701,950 | 1,695,233 | 300,000 | (401,950) |
| Training Station | | | | 0 | 142,150 | 142,150 | 0 | 142,150 | |
| Gaelic Unit Whitehirst Park Primary School | | 26,872 | | 26,872 | | 26,872 | 26,872 | 26,872 | |
| Gypsy/Traveller Sites | | | | | 74,528 | 74,528 | 74,528 | 74,528 | |
| Digital Exclusion | | | | 0 | 551,172 | 551,172 | 0 | 551,172 | |
| Capital Grants | | | | | | | | | |
| Flooding | 17,554,000 | | | 17,554,000 | | 17,554,000 | 0 | 17,554,000 | 0 |
| General Capital Grant | 10,011,000 | | (44,000) | 9,967,000 | | 9,967,000 | 22,934,170 | 9,967,000 | |
| SUB TOTAL | 35,289,680 | 1,744,547 | 2,011,028 | 39,045,255 | (4,183,061) | 34,862,194 | 35,539,340 | 32,173,050 | (2,689,144) |
| OTHER INCOME TO PROGRAMME | | | | | | | | | |
| Use of Funds :- | | | | | | | | | |
| Capital Fund | 1,374,000 | (12,888) | 0 | 1,361,112 | 50,000 | 1,411,112 | 0 | 1,411,112 | 0 |
| Change & Service Redesign Fund | 0 | 52,789 | 26,058 | 78,847 | (31,789) | 47,058 | 0 | 54,058 | 7,000 |
| CFCR | 0 | 0 | 600,000 | 600,000 | (600,000) | 0 | 241,239 | 0 | 0 |
| Grants & Contributions | 100,599 | 221,042 | 903,751 | 1,225,392 | 2,047,684 | 3,273,076 | 400,927 | 2,333,138 | (939,938) |
| Capital Receipts | 3,287,851 | 370,755 | 75,000 | 3,733,606 | (3,106,209) | 627,397 | 144,392 | 627,397 | 0 |
| SUB TOTAL | 4,762,450 | 631,698 | 1,604,809 | 6,998,957 | (1,640,314) | 5,358,643 | 786,558 | 4,425,705 | (932,938) |
| TOTAL CAPITAL PROGRAMME FUNDING | 65,388,288 | 4,778,019 | 3,008,603 | 73,174,910 | (25,450,868) | 47,724,042 | 36,325,897 | 41,187,645 | (6,536,397) |

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | | DELIVERY STATUS | | |
|---|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|-------------------------|------------------------------------|---------------------------|--------------------------|---|--|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/(Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | Comments | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | | | | |
| Nursery Education Early Years Programme | | | | | | | | | | | | | | | | | |
| EARLY LEARNING & CHILDCARE FUTURE PROJECTS | 463,482 | 4,073 | 463,482 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | Budget to be moved to individual projects once costed and approved. Anticipated that the overall funding will be required to deliver all ELC Projects | |
| GLENCAIRN PS NURSERY ADAPTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | 0 | | | | |
| ST BRIDGETS EARLY YEARS | 639,676 | 70,697 | 639,676 | 0 | 274,042 | 18,298 | 43,030 | 24,732 | 230,725 | 273,755 | (287) | | (287) | | | 01/05/2021 Revised Completion Date | |
| SPRINGSIDE EARLY YEARS | 570,983 | 537,083 | 570,983 | 0 | 538,694 | 201,870 | 504,794 | 302,924 | 8,676 | 513,470 | (25,224) | | (25,224) | | | 13/11/2020 Revised Completion Date | |
| KILMORY EARLY YEARS | 46,290 | 26,290 | 46,290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | Works hoped to be undertaken summer 2021 | |
| ST PETERS EARLY YEARS | 1,198,660 | 966,785 | 1,222,660 | 24,000 | 707,232 | 98,434 | 491,470 | 393,036 | 239,762 | 731,232 | 24,000 | 24,000 | 0 | | | 18/01/2021 Revised Completion Date Securing site | |
| ST JOHN OGILVIE EARLY YEARS | 172,157 | 151,581 | 172,157 | 0 | 170,537 | 2,470 | 149,961 | 147,491 | 19,953 | 169,914 | (623) | | (623) | | | Early Jan 2021 Revised Completion Date | |
| MAYFIELD PS EARLY YEARS | 147,574 | 10,099 | 147,574 | 0 | 11,014 | 1,014 | 2,253 | 1,239 | 0 | 2,253 | (8,761) | | (8,761) | | | | |
| BEITH PS EARLY YEARS | 321,169 | 58,365 | 321,169 | 0 | 188,099 | 5,402 | 50,693 | 45,291 | 83,406 | 134,099 | (54,000) | | (54,000) | | | June 2021 Revised Completion Date | |
| SKELMORLIE PS EARLY YEARS | 306,087 | 10,616 | 306,087 | 0 | 23,891 | 3,624 | 4,817 | 1,193 | 20,024 | 24,841 | 950 | | 950 | | | July Revised Completion Date | |
| WEST KILBRIDE EARLY EARLY YEARS | 185,731 | 11,332 | 185,731 | 0 | 158,154 | 3,369 | 3,970 | 601 | 150,295 | 154,265 | (3,889) | | (3,889) | | | May 2021 Revised Completion Date | |
| GATESIDE EARLY YEARS | 462,479 | 376,393 | 462,479 | 0 | 430,135 | 82,084 | 352,487 | 270,403 | 52,856 | 405,343 | (24,792) | | (24,792) | | | 04/12/2020 Revised Completion Date | |
| GARNOCK CAMPUS EARLY YEARS | 57,426 | 11,578 | 57,426 | 0 | 57,086 | 641 | 11,238 | 10,597 | 42,594 | 53,832 | (3,254) | | (3,254) | | | Awaiting recharge from Building Services | |
| FAIRLIE EARLY YEARS | 163,008 | 3,286 | 163,008 | 0 | 97,805 | 0 | 3,286 | 3,286 | 2,740 | 6,026 | (91,779) | | (91,779) | | | May 2021 Revised Completion Date | |
| ELDERBANK EARLY YEARS | 968 | 375 | 968 | 0 | 968 | 968 | 375 | (593) | 593 | 968 | 0 | | 0 | | | 16/04/2021 Revised Completion Date | |
| DREGHORN EARLY YEARS | 117,545 | 1,780 | 117,545 | 0 | 117,545 | 0 | 1,780 | 1,780 | 845 | 2,625 | (114,920) | | (114,920) | | | May 2021 Revised Completion Date | |
| CUMBRAE EARLY YEARS | 60,864 | 7,707 | 60,864 | 0 | 52,684 | 0 | 7,707 | 7,707 | 2,722 | 10,429 | (42,255) | | (42,255) | | | May 2021 Revised Completion Date | |
| LARGS CAMPUS EARLY YEARS | 38,000 | 0 | 38,000 | 0 | 38,000 | 0 | 0 | 0 | 0 | 0 | (38,000) | | (38,000) | | | | |
| MOORPARK EARLY YEARS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | | |
| WINTON EARLY YEARS | 20,000 | 4,309 | 20,000 | 0 | 20,000 | 0 | 4,309 | 4,309 | 0 | 4,309 | (15,691) | | (15,691) | | | 14/08/2020 Revised Completion Date | |
| PIRNMILL EARLY YEARS | 51,755 | 0 | 51,755 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | | |
| SHISKINE EARLY YEARS | 53,420 | 0 | 53,420 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | | |
| CORRIE EARLY YEARS | 25,700 | 0 | 25,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | | |
| LAMLASH EARLY YEARS | 300,000 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | | | | |
| MARRESS HOUSE | 3,335,394 | 404,862 | 3,335,394 | 0 | 265,610 | 178,420 | 69,580 | (108,840) | 50,079 | 119,659 | (145,951) | | (145,951) | | | Feb 22 Revised Completion Date, review needed | |
| Completed Nursery Education | | | | | | | | | 0 | | | | | | | | |
| GLENCAIRN / LOUDON MONTGOMERY EARLY YEARS | 170,414 | 170,414 | 170,414 | 0 | 31 | 31 | 31 | 0 | (0) | 31 | 0 | | 0 | Complete | Complete | | |
| ARDEER EARLY YEARS | 217,667 | 206,592 | 217,667 | 0 | 5,545 | 0 | (4,630) | (4,630) | 10,175 | 5,545 | 0 | | 0 | Complete | Complete | | |
| ST JOHNS EARLY YEARS | 283,130 | 283,330 | 283,130 | 0 | 0 | 0 | 200 | 200 | (200) | 0 | 0 | | 0 | Complete | Complete | | |
| STANLEY EARLY YEARS | 27,514 | 27,514 | 27,514 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | | |
| KILWINNING (PENNYBURN SCHOOL) EARLY YEARS | 646,374 | 641,374 | 646,374 | 0 | 5,239 | 0 | 239 | 239 | 5,000 | 5,239 | 0 | | 0 | Complete | Complete | | |
| DALRY EARLY YEARS CENTRE | 56,920 | 56,920 | 56,920 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | | |
| SPRINGVALE EARLY YEARS | 104,557 | 104,557 | 104,557 | 0 | 253 | 253 | 253 | (0) | 0 | 253 | 0 | | 0 | Complete | Complete | | |
| ABBAY / ST LUKES PRIMARY SCHOOL EARLY YEARS | 64,614 | 64,615 | 64,614 | 0 | 31 | 31 | 31 | 0 | (0) | 31 | 0 | | 0 | Complete | Complete | | |
| ST LUKES EARLY YEARS | 1,896 | 1,966 | 1,896 | 0 | 253 | 253 | 323 | 70 | (70) | 253 | 0 | | 0 | Complete | Complete | | |
| CASTLEPARK EARLY YEARS | 218,608 | 218,761 | 218,608 | 0 | 277 | 277 | 430 | 153 | 0 | 430 | 153 | | 153 | Complete | Complete | Canopy works ext 40K still to be carried out.Paid | |
| LAWTHORN EARLY YEARS | 195,851 | 194,790 | 195,851 | 0 | 20,775 | 9,090 | 19,714 | 10,624 | 4,289 | 24,003 | 3,228 | | 3,228 | Complete | Complete | | |
| HAYOCKS EARLY YEARS | 244,108 | 244,109 | 244,108 | 0 | 1,482 | 1,482 | 1,482 | 0 | (0) | 1,482 | 0 | | 0 | Complete | Complete | | |
| WOODLANDS EARLY YEARS | 180,348 | 176,635 | 180,348 | 0 | 3,911 | 0 | 198 | 198 | 3,713 | 3,911 | 0 | | 0 | Complete | Complete | | |
| CORSEHILL EARLY YEARS | 522,631 | 503,651 | 522,631 | 0 | 7,876 | 0 | (11,105) | (11,105) | 19,131 | 8,026 | 150 | | 150 | Complete | Complete | | |
| CALEDONIA EARLY YEARS | 254,088 | 246,616 | 254,088 | 0 | 3,727 | 0 | (3,745) | (3,745) | 7,787 | 4,042 | 315 | | 315 | Complete | Complete | | |
| BLACKLANDS EARLY YEARS | 204,865 | 194,612 | 204,865 | 0 | 6,487 | 0 | (3,766) | (3,766) | 10,253 | 6,487 | 0 | | 0 | Complete | Complete | | |
| ST MARKS EARLY YEARS | 352,429 | 350,946 | 352,429 | 0 | 0 | 0 | (1,483) | (1,483) | 1,646 | 163 | 163 | | 163 | Complete | Complete | | |
| Other Nursery Education | | | | | | | | | | | | | | | | | |
| ANNICK PRIMARY EXT - EARLY YRS PROVISION | 3,201,415 | 2,672,956 | 3,202,415 | 1,000 | 1,318,232 | 1,465,690 | 1,155,167 | (310,523) | 299,354 | 1,454,521 | 136,289 | 1,000 | 135,289 | | | 04/12/2020 Revised Completion Date.Antifungicidal | |
| Total Nursery Education | 15,685,797 | 9,017,568 | 15,710,797 | 25,000 | 4,525,615 | 2,073,701 | 2,855,089 | 781,388 | 1,266,348 | 4,121,437 | (404,178) | 25,000 | (429,178) | | | | |
| Primary Schools | | | | | | | | | | | | | | | | | |
| MOORPARK PRIMARY | 10,849,442 | 466,614 | 10,849,442 | 0 | 414,715 | 165,097 | 95,296 | (69,801) | 24,818 | 120,114 | (294,601) | | (294,601) | | | July 2022 Revised Completion Date | |
| MONTGOMERIE PARK SCHOOL | 9,659,968 | 0 | 9,659,968 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | (25,000) | | (25,000) | | | | |
| GAELIC UNIT WHITEHIRST PARK PRIMARY SCHOOL | 33,500 | 33,343 | 33,500 | 0 | 26,872 | 26,872 | 26,714 | (158) | 158 | 26,872 | 0 | | 0 | | | | |
| Total Primary Education | 20,542,911 | 499,957 | 20,542,911 | 0 | 466,587 | 191,969 | 122,011 | (69,958) | 24,975 | 146,986 | (319,601) | 0 | (319,601) | | | | |

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | DELIVERY STATUS | | |
|---|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|-------------------------|------------------------------------|---------------------------|--------------------------|--|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/(Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | Comments |
| Secondary Schools | | | | | | | | | | | | | | | | |
| KILWINNING LEARNING ENVIRONMENT | 2,805,435 | 1,716,278 | 2,805,435 | 0 | 926,236 | 103,090 | 378,856 | 275,766 | 373,187 | 752,043 | (174,193) | | (174,193) | 🟢 | 🔴 | Phase 9 due to complete Aug 2021 |
| AYRSHIRE COLLEGE PARTNERSHIP DEVELOPMENT | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 🟢 | 🔴 | |
| ARDROSSAN NEW BUILD | | 133,137 | 0 | 0 | 661,220 | 0 | 98,757 | 98,757 | 562,463 | 661,220 | 0 | | 0 | 🟢 | 🟢 | Aug 2024 Revised Completion Date |
| Total Secondary Education | 3,005,435 | 1,849,415 | 3,005,435 | 0 | 1,587,456 | 103,090 | 477,613 | 374,523 | 935,650 | 1,413,263 | (174,193) | 0 | (174,193) | | | |
| Special Education | | | | | | | | | | | | | | | | |
| LOCKHART CAMPUS | 25,603,692 | 17,525,680 | 25,603,692 | 0 | 12,637,255 | 8,809,294 | 9,184,375 | 375,081 | 3,496,080 | 12,680,455 | 43,200 | 43,200 | 0 | 🟢 | 🔴 | Revised completion date 7th May 2021. Mainly |
| Total Special Education | 25,603,692 | 17,525,680 | 25,603,692 | 0 | 12,637,255 | 8,809,294 | 9,184,375 | 375,081 | 3,496,080 | 12,680,455 | 43,200 | 43,200 | 0 | | | |
| Information & Culture | | | | | | | | | | | | | | | | |
| CASTLES & HISTORIC MONUMENTS | 61,758 | 3,511 | 61,758 | 0 | 2,609 | 0 | 3,511 | 3,511 | (902) | 2,609 | 0 | | 0 | | Holding Code | Holding Code |
| ABBAY TOWER | 85,000 | 11,174 | 85,000 | 0 | 0 | 0 | 4,611 | 4,611 | (4,611) | 0 | 0 | | 0 | | On Hold | OnHold |
| Total Information & Cultural | 146,758 | 14,684 | 146,758 | 0 | 2,609 | 0 | 8,122 | 8,122 | (5,513) | 2,609 | 0 | 0 | 0 | | | |
| Completed Projects | | | | | | | | | | | | | | | | |
| HAYOCKS PRIMARY SCHOOL NURSERY ADAPTS | 206,800 | 206,800 | 206,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| LOUDON MONT PRIMARY SCHOOL NURSERY ADAPTS | 698,915 | 698,915 | 698,915 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| ELDERBANK PS | 11,123,543 | 11,123,543 | 11,123,543 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| ANNICK PRIMARY SCHOOL | 547,422 | 547,422 | 547,422 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| ST PALLADIUS PRIMARY SCHOOL | 45,386 | 45,386 | 45,386 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| ST BRIDGETS PRIMARY SCHOOL | 143,178 | 143,178 | 143,178 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| LEARNING ACADEMY AUCHENHARVIE | 427,292 | 427,292 | 427,292 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | Complete | Complete |
| LARGS ACADEMY | 4,030,447 | 4,025,845 | 4,030,447 | 0 | 12,027 | 0 | 7,426 | 7,426 | 4,601 | 12,027 | 0 | | 0 | | Complete | Complete |
| GARNOCK CAMPUS | 40,307,259 | 40,277,925 | 40,307,259 | 0 | 8,632 | 0 | (20,702) | (20,702) | 29,334 | 8,632 | 0 | | 0 | | Complete | Complete |
| AUCHENHARVIE SECONDARY ESTATE LEARNING ENVT | 3,135,482 | 3,081,900 | 3,130,162 | (5,320) | 38,507 | 0 | (15,075) | (15,075) | 48,262 | 33,187 | (5,320) | (5,320) | 0 | | Complete | Complete |
| AUCHENHARVIE PE WORKS | 2,238,259 | 2,222,940 | 2,238,259 | 0 | 18,903 | 0 | 3,583 | 3,583 | 15,320 | 18,903 | 0 | | 0 | | Complete | Complete |
| IRVINE LEISURE CENTRE | 22,190,977 | 22,027,922 | 22,190,977 | 0 | 0 | 0 | (163,054) | (163,054) | 163,054 | 0 | 0 | | 0 | | Complete | Complete |
| Total Completed Projects | 87,869,877 | 87,603,986 | 87,864,557 | (5,320) | 78,069 | 0 | (187,822) | (187,822) | 260,571 | 72,749 | (5,320) | (5,320) | 0 | | | |
| Total Communities | 152,854,469 | 116,511,290 | 152,874,149 | 19,680 | 19,297,591 | 11,178,054 | 12,459,387 | 1,281,333 | 5,978,112 | 18,437,499 | (860,092) | 62,880 | (922,972) | | | |

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | | DELIVERY STATUS | | Comments |
|--|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|-------------------------|------------------------------------|---------------------------|--------------------------|--|----------|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to Date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/(Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | | |
| | | | | | | | | | | | | | | | | | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | | | | |
| Information Technology | | | | | | | | | | | | | | | | | |
| PC REPLACEMENT/VIRTUAL DESKTOP * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| DATA RATIONALISATION & STORAGE | 412,007 | 362,007 | 412,007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| PSN COMPLIANCE * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| AGILE WORKING * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| Total Information Technology | 412,007 | 362,007 | 412,007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| Council IT Strategy | | | | | | | | | | | | | | | | | |
| WIRELESS ACCESS IN SCHOOLS | 473,615 | 473,615 | 473,615 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| MANAGED WAN SERVICES | 713,165 | 713,165 | 713,165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| SCHOOLS ICT INVESTMENT * | 364,414 | 258,740 | 364,414 | 0 | 364,414 | 364,414 | 258,740 | (105,674) | 105,674 | 364,414 | 0 | | 0 | ✓ | ✓ | | |
| BUSINESS CONTINUITY | 948 | 948 | 948 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| INFRASTRUCTURE ENHANCEMENTS * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| DIGITAL STRATEGY | 25,404 | 25,404 | 25,404 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| TECHNOLOGY INFRASTRUCTURE | 93,550 | 93,550 | 93,550 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ✓ | | |
| ICT INVESTMENT FUND | 2,091,012 | 246,279 | 2,091,012 | 0 | 455,370 | 218,276 | 246,279 | 28,003 | 147,721 | 394,000 | (61,370) | | (61,370) | ✓ | ✓ | | |
| DIGITAL EXCLUSION | 551,172 | 182,345 | 551,172 | 0 | 551,172 | 0 | 182,345 | 182,345 | 368,828 | 551,172 | 0 | | 0 | ✓ | ✓ | | |
| WAN | 357,100 | 0 | 357,100 | 0 | 131,000 | 0 | 0 | 0 | 131,000 | 131,000 | 0 | | 0 | ✓ | ✓ | | |
| LAN/WIFI | 1,173,000 | 19,418 | 1,173,000 | 0 | 258,498 | 0 | 19,418 | 19,418 | 0 | 19,418 | (239,080) | | (239,080) | ✓ | ✓ | | |
| TELEPHONY | 496,693 | 87,139 | 496,693 | 0 | 227,000 | 37,870 | 87,139 | 49,269 | 29,368 | 116,507 | (110,493) | | (110,493) | ✓ | ✓ | | |
| Total IT Strategy | 6,340,073 | 2,100,601 | 6,340,073 | 0 | 1,987,454 | 620,560 | 793,919 | 173,359 | 782,592 | 1,576,511 | (410,943) | 0 | (410,943) | | | | |
| Ayrshire Growth Deal | | | | | | | | | | | | | | | | | |
| AYRSHIRE GROWTH DEAL | 163,732 | 372,426 | 163,732 | 0 | 0 | 0 | 208,694 | 208,694 | (208,694) | 0 | 0 | | 0 | ✓ | ✓ | | |
| AGD - I3 DIGILAB PHASE 1 | 6,000,000 | 0 | 6,000,000 | 0 | 20,000 | 0 | 0 | 0 | 4,999 | 4,999 | (15,001) | | (15,001) | ✓ | ✓ | | |
| AGD - I3 DIGILAB PHASE 2 | (13,457) | 18,199 | (13,457) | 0 | 75,918 | 0 | 18,199 | 18,199 | 63,893 | 82,092 | 6,174 | | 6,174 | ✓ | ✓ | | |
| AGD - I3 FLEXIBLE BUISNESS SPACE | 11,966,357 | 0 | 11,966,357 | 0 | 133,697 | 0 | 0 | 0 | 93,697 | 93,697 | (40,000) | | (40,000) | ✓ | ✓ | | |
| AGD - HUNTERSTON - CENTRE OF LOW CARBON ENERGY | 11,459,627 | 2,000 | 11,459,627 | 0 | 66,476 | 0 | 2,000 | 2,000 | 64,076 | 66,076 | (400) | | (400) | ✓ | ✓ | | |
| AGD - IRVINE HARBOURSIDE ARDEER (THE GREAT | 13,968,599 | 4,800 | 13,968,599 | 0 | 138,885 | 0 | 4,800 | 4,800 | 130,085 | 134,885 | (4,000) | | (4,000) | ✓ | ✓ | | |
| AGD - ARDROSSAN (IMSE) | (23,550) | | (23,550) | 0 | 4,626 | 0 | 0 | 0 | 4,626 | 4,626 | 0 | | 0 | ✓ | ✓ | | |
| AGD - MARINE TOURISM | 6,478,692 | | 6,478,692 | 0 | 145,823 | 0 | 7,844 | 7,844 | 137,979 | 145,823 | (0) | | (0) | ✓ | ✓ | | |
| Total Ayrshire Growth Deal | 50,000,000 | 397,425 | 50,000,000 | 0 | 585,425 | 0 | 241,537 | 241,537 | 290,661 | 532,198 | (53,227) | 0 | (53,227) | | | | |
| Growth & Investment | | | | | | | | | | | | | | | | | |
| ARDROSSAN HARBOUR INTERCHANGE | 4,272,044 | 291,674 | 4,272,044 | 0 | 391,215 | 150,026 | 60,845 | (89,181) | 62,745 | 123,590 | (267,625) | | (267,625) | ✓ | ⬮ | | |
| IRVINE ENTERPRISE AREA * | 10,750,572 | 4,500 | 10,750,572 | 0 | 19,500 | 4,500 | 4,500 | 0 | 0 | 4,500 | (15,000) | | (15,000) | ✓ | ✓ | | |
| LOW CARBON HUB | 1,372,000 | 0 | 1,372,000 | 0 | 56,507 | 26,880 | 0 | (26,880) | 19,232 | 19,232 | (37,275) | | (37,275) | ✓ | ✓ | | |
| VDLF - I3 IRVINE ENTERPRISE* | 616,981 | 22,724 | 616,981 | 0 | 165,495 | 9,495 | 22,724 | 13,229 | 58,350 | 81,074 | (84,421) | | (84,421) | ✓ | ⬮ | | |
| Other Growth & Investment | 17,011,597 | 318,898 | 17,011,597 | 0 | 632,717 | 190,901 | 88,069 | (102,832) | 140,327 | 228,396 | (404,321) | 0 | (404,321) | | | | |
| Total Chief Executive | 73,763,675 | 3,178,930 | 73,763,675 | 0 | 3,205,596 | 811,461 | 1,123,526 | 312,065 | 1,213,579 | 2,337,105 | (868,491) | 0 | (868,491) | | | | |

CAPITAL MONITORING 2020/21

HEALTH & SOCIAL CARE

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | | DELIVERY STATUS | | Comments |
|----------------------------|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|-------------------------|------------------------------------|---------------------------|--------------------------|--|----------|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to Date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/(Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | | | | |
| Management & Support | | | | | | | | | | | | | | | | | |
| HOME CARE SYSTEM | 433,918 | 391,129 | 433,918 | 0 | 11,000 | 0 | 0 | 0 | 20,000 | 20,000 | 9,000 | | 9,000 | ✓ | ✓ | | |
| CAREFIRST IT SYSTEM | 120,678 | 84,620 | 120,678 | 0 | 36,058 | 0 | 0 | 0 | 0 | 0 | (36,058) | | (36,058) | ✓ | ✓ | | |
| CAREFIRST REPLACEMENT | 500,000 | 0 | 500,000 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | (100,000) | | (100,000) | ✓ | ✓ | | |
| Total Management & Support | 1,054,596 | 475,749 | 1,054,596 | 0 | 147,058 | 0 | 0 | 0 | 20,000 | 20,000 | (127,058) | 0 | (127,058) | | | | |
| Housing Non HRA | | | | | | | | | | | | | | | | | |
| IMPROVEMENT GRANTS * | 507,518 | 288,935 | 507,518 | 0 | 507,518 | 152,631 | 288,935 | 136,304 | 218,583 | 507,518 | 0 | | 0 | ✓ | ✓ | | |
| Total Housing Non HRA | 507,518 | 288,935 | 507,518 | 0 | 507,518 | 152,631 | 288,935 | 136,304 | 218,583 | 507,518 | 0 | 0 | 0 | | | | |
| | | | | | | | | | | | | | | | | | |
| Adults | | | | | | | | | | | | | | | | | |
| TRINDLEMOSS | 4,608,078 | 4,458,482 | 4,608,078 | 0 | 129,559 | 0 | (20,037) | (20,037) | 57,331 | 37,294 | (92,265) | | (92,265) | ✓ | ✓ | | |
| WARRIX AVENUE | 871,120 | 871,517 | 871,120 | 0 | 1,240 | 0 | 1,637 | 1,637 | 0 | 1,637 | 397 | | 397 | ✓ | ✓ | | |
| Total Older People | 5,479,198 | 5,329,999 | 5,479,198 | 0 | 130,799 | 0 | (18,401) | (18,401) | 57,331 | 38,931 | (91,868) | 0 | (91,868) | | | | |
| | | | | | | | | | | | | | | | | | |
| Young People | | | | | | | | | | | | | | | | | |
| RESIDENTIAL & RESPITE UNIT | 5,720,000 | 3,412,410 | 5,730,800 | 10,800 | 3,098,017 | 2,118,314 | 2,167,842 | 49,528 | 940,975 | 3,108,817 | 10,800 | 10,800 | 0 | ✓ | ● | | |
| Total Young People | 5,720,000 | 3,412,410 | 5,730,800 | 10,800 | 3,098,017 | 2,118,314 | 2,167,842 | 49,528 | 940,975 | 3,108,817 | 10,800 | 10,800 | 0 | | | | |
| | | | | | | | | | | | | | | | | | |
| Total Health & Social Care | 12,761,313 | 9,507,092 | 12,772,113 | 10,800 | 3,883,392 | 2,270,945 | 2,438,377 | 167,432 | 1,236,889 | 3,675,266 | (208,126) | 10,800 | (218,926) | | | | |

Place

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | | DELIVERY STATUS | | Comments |
|--|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|--------------------------|------------------------------------|---------------------------|--------------------------|---|----------|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to Date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/ (Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | | |
| | | | | | | | | | | | | | | | | | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | | | | |
| PHYSICAL ENVIRONMENT | | | | | | | | | | | | | | | | | |
| Roads | | | | | | | | | | | | | | | | | |
| ROADS IMPROVE/RECONSTRUCTION * | 3,591,852 | 3,486,852 | 3,591,852 | 0 | 3,591,852 | 3,591,852 | 2,954,681 | (637,171) | 532,171 | 3,486,852 | (105,000) | | (105,000) | ✔ | ✔ | Work is ongoing to identify potential additional Contractor costs and funding options | |
| LIGHTING * | 988,367 | 526,407 | 988,367 | 0 | 988,367 | 735,000 | 526,407 | (208,593) | 461,960 | 988,367 | 0 | | 0 | ✔ | ✔ | | |
| UPPER GARNOCK FPS | 17,400,000 | 5,279,289 | 17,400,000 | 0 | 4,481,324 | 2,778,545 | 2,778,546 | 1 | 1,181,454 | 3,960,000 | (521,324) | | (521,324) | ✔ | ✔ | | |
| MILLPORT COASTAL FPS | 27,598,000 | 809,975 | 27,598,000 | 0 | 86,000 | 64,406 | 29,047 | (35,359) | 56,953 | 86,000 | 0 | | 0 | ✔ | ✔ | | |
| MILLBURN FPS | 1,100,000 | 108,800 | 1,100,000 | 0 | 24,917 | 24,917 | 0 | (24,917) | 24,917 | 24,917 | 0 | | 0 | ✔ | ✔ | | |
| MILLPORT PIER | 500,000 | 150,080 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | ✔ | | |
| BRIDGES INFRASTRUCTURE PROG * | 400,000 | 242,427 | 400,000 | 0 | 400,000 | 320,000 | 242,427 | (77,573) | 157,573 | 400,000 | 0 | | 0 | ✔ | ✔ | | |
| LARGS PROMENADE SEAWALL | 1,200,000 | 91,671 | 1,200,000 | 0 | 10,000 | 40,000 | 10,203 | (29,798) | (203) | 10,000 | 0 | | 0 | ✔ | 🔴 | | |
| PARKING CHARGES & DPE | 257,705 | 55,000 | 257,705 | 0 | 60,000 | 0 | 0 | 0 | 60,000 | 60,000 | 0 | | 0 | ✔ | ✔ | | |
| Total Roads | 53,035,923 | 10,750,500 | 53,035,923 | 0 | 9,642,460 | 7,554,720 | 6,541,311 | (1,013,409) | 2,474,825 | 9,016,136 | (626,324) | 0 | (626,324) | | | | |
| | | | | | | | | | | | | | | | | | |
| Streetscene | | | | | | | | | | | | | | | | | |
| CEMETERY EXTNS, WALLS & INFRA * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Holding Code | Holding Code | | |
| LAMLASH CEMETERY EXTENSION | 706,165 | 637,850 | 706,165 | 0 | 167,050 | 98,735 | 98,735 | 0 | 68,315 | 167,050 | 0 | | 0 | ✔ | 🔴 | Cemetery now in use.Complete Oct 2020 | |
| ARDROSSAN CEMETERY PLOTS AND WALLS | 161,043 | 148,630 | 161,043 | 0 | 11,048 | 0 | (1,365) | (1,365) | 12,413 | 11,048 | 0 | | 0 | ✔ | 🔴 | Completion date to be confirmed | |
| KILBIRNIE CEMETERY | 23,230 | 23,230 | 23,230 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | ✔ | | |
| KILWINNING CEMETERY NEW | 609,000 | 11,435 | 609,000 | 0 | 5,000 | 0 | 1,988 | 1,988 | 3,013 | 5,000 | 0 | | 0 | ✔ | 🔴 | 23/07/2021- Proposed completion date | |
| KNADGERHILL CEMETERY EXTENSION | 490,122 | 343,949 | 490,122 | 0 | 397,738 | 47,880 | 251,565 | 203,685 | 140,496 | 392,061 | (5,677) | | (5,677) | ✔ | 🔴 | 27/11/2020 Revised completion date | |
| | | | | | | | | | | | | | | | | | |
| DALRY CEMETERY EXTENSION | 38,623 | 36,217 | 38,623 | 0 | 2,406 | 0 | 0 | 0 | 2,406 | 2,406 | 0 | | 0 | ✔ | ✔ | | |
| BEITH CEMETERY ROADS | 62,330 | 52,540 | 62,330 | 0 | 9,790 | 0 | 0 | 0 | 9,790 | 9,790 | 0 | | 0 | ✔ | ✔ | | |
| KILBIRINIE CEMETERY ROADS | 36,469 | 3,773 | 36,469 | 0 | 32,696 | 0 | 0 | 0 | 32,696 | 32,696 | 0 | | 0 | ✔ | 🔴 | | |
| Total Streetscene | 2,126,981 | 1,257,623 | 2,126,981 | 0 | 625,728 | 146,615 | 350,923 | 204,308 | 269,128 | 620,051 | (5,677) | 0 | (5,677) | | | | |
| | | | | | | | | | | | | | | | | | |
| Transport | | | | | | | | | | | | | | | | | |
| VEHICLES * | 2,333,466 | 1,783,986 | 2,333,466 | 0 | 2,333,466 | 1,892,570 | 1,783,986 | (108,584) | 316,937 | 2,100,923 | (232,543) | | (232,543) | ✔ | ✔ | | |
| WORKPLACE CHARGERS | 118,673 | 50,186 | 118,673 | 0 | 118,673 | 46,396 | 50,186 | 3,790 | (0) | 50,186 | (68,487) | | (68,487) | ✔ | ✔ | | |
| Total Transport | 2,452,139 | 1,834,172 | 2,452,139 | 0 | 2,452,139 | 1,938,966 | 1,834,172 | (104,794) | 316,937 | 2,151,109 | (301,030) | 0 | (301,030) | | | | |
| | | | | | | | | | | | | | | | | | |
| Waste Services | | | | | | | | | | | | | | | | | |
| SHEWALTON LANDFILL | 13,422,542 | 13,272,542 | 13,422,542 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | ✔ | | |
| WASTE COLLECTION REVIEW | 1,315,329 | 1,297,510 | 1,315,329 | 0 | 48,528 | 37,363 | 30,709 | (6,654) | 12,214 | 42,923 | (5,605) | | (5,605) | ✔ | ✔ | | |
| Total Waste Services | 14,737,871 | 14,570,052 | 14,737,871 | 0 | 48,528 | 37,363 | 30,709 | (6,654) | 12,214 | 42,923 | (5,605) | 0 | (5,605) | | | | |
| | | | | | | | | | | | | | | | | | |
| Renewable Energy | | | | | | | | | | | | | | | | | |
| SOLAR PV RETROFIT EXTENSION | 120,000 | 40,845 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | ✔ | | |
| NON DOMESTIC ENERGY EFFICIENCY PROGRAMME | 1,000,000 | 890,890 | 1,000,000 | 0 | 0 | 0 | (45,521) | (45,521) | 45,521 | 0 | 0 | | 0 | ✔ | ✔ | | |
| Total Renewable Energy | 1,120,001 | 931,735 | 1,120,001 | 0 | 0 | 0 | (45,521) | (45,521) | 45,521 | 0 | 0 | 0 | 0 | | | | |

Place

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | | DELIVERY STATUS | | Comments |
|---|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|--------------------------|------------------------------------|---------------------------|--------------------------|---|----------|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to Date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/ (Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | | |
| Office Accommodation | | | | | | | | | | | | | | | | | |
| PROPERTY LIFECYCLE INVESTMENT * | 45,263 | 5,575 | 45,263 | 0 | 45,263 | 0 | 5,575 | 5,575 | 39,688 | 45,263 | 0 | 0 | 0 | ✓ | ✓ | | |
| PLI CENTRAL AVE STREETSCENE DEPOT* | 96,000 | 825 | 96,000 | 0 | 96,000 | 96,000 | 825 | (95,175) | 95,175 | 96,000 | 0 | 0 | 0 | ✓ | ✓ | | |
| PLI WEST KILBRIDE VILLAGE HALL* | 60,000 | 57,754 | 60,000 | 0 | 60,000 | 0 | 57,754 | 57,754 | 2,246 | 60,000 | 0 | 0 | 0 | ✓ | ✓ | | |
| PLI PORTLAND PLACE* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ✓ | ✓ | | |
| PLI WEST BYREHILL DEPOT* | | | | | 5,000 | 3,254 | 3,254 | (1) | 1,747 | 5,000 | 0 | 0 | 0 | ✓ | ✓ | | |
| PLI BLACKLANDS PRIMARY SCHOOL* | 3,000 | 3,394 | 3,000 | 0 | 3,000 | 3,000 | 3,394 | 394 | (394) | 3,000 | 0 | | 0 | ✓ | ✓ | | |
| PLI DALRY PRIMARY SCHOOL* | | | | | 0 | 0 | 12,430 | 12,430 | (12,430) | 0 | 0 | | | | | | |
| PLI DYKESMAINS PRIMARY SCHOOL* | 14,227 | 188 | 14,227 | 0 | 14,227 | 14,227 | 188 | (14,040) | 14,040 | 14,227 | 0 | | 0 | ✓ | ✓ | | |
| PLI GLENCAIRN PRIMARY SCHOOL* | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | |
| PLI ST LUKE'S PRIMARY SCHOOL * | 45,779 | 71,515 | 45,779 | 0 | 45,779 | 5,779 | 71,515 | 65,736 | (25,736) | 45,779 | 0 | | 0 | ✓ | ✓ | | |
| PLI WEST KILBRIDE PRIMARY* | 4,000 | 3,832 | 4,000 | 0 | 4,000 | 4,000 | 3,832 | (168) | 168 | 4,000 | 0 | 0 | 0 | ✓ | ✓ | | |
| PLI WHITEHIRST PARK PRIMARY SCHOOL* | 72,000 | 2,416 | 72,000 | 0 | 72,000 | 30,000 | 2,416 | (27,584) | 69,584 | 72,000 | 0 | | 0 | ✓ | ✓ | | |
| PLI AUCHENHARVIE ACADEMY* | 5,000 | 4,526 | 5,000 | 0 | 5,000 | 4,526 | 4,526 | (0) | 474 | 5,000 | 0 | | 0 | ✓ | ✓ | | |
| PLI IRVINE ROYAL ACADEMY* | 150,000 | 2,804 | 150,000 | 0 | 150,000 | 0 | 2,804 | 2,804 | 147,196 | 150,000 | 0 | | 0 | ✓ | ✓ | | |
| PLI KILWINNING ACADEMY* | 2,000 | 877 | 2,000 | 0 | 2,000 | 2,000 | 877 | (1,123) | 1,123 | 2,000 | 0 | | 0 | ✓ | ✓ | | |
| PLI 6A KILWINNING ROAD* | 1,000 | 116 | 1,000 | 0 | 1,000 | 0 | 116 | 116 | 884 | 1,000 | 0 | | 0 | ✓ | ✓ | | |
| PLI GREENWOOD CONFERENCE CTR* | 42,158 | 1,140 | 42,158 | 0 | 42,158 | 42,158 | 1,140 | (41,018) | 41,018 | 42,158 | 0 | | 0 | ✓ | ✓ | | |
| PLI REDBURN CC* | 390,264 | 420,451 | 396,264 | 6,000 | 390,264 | 345,264 | 420,451 | 75,187 | (24,187) | 396,264 | 6,000 | 6,000 | 0 | ✓ | ✓ | Securing site for lockdown | |
| PLI AUCHENHARVIE GOLF COURSE* | 76,000 | 76,716 | 76,000 | 0 | 76,000 | 5,000 | 76,716 | 71,716 | (716) | 76,000 | 0 | | 0 | ✓ | ✓ | | |
| Total Office Accommodation | 1,006,691 | 652,128 | 1,012,691 | 6,000 | 1,011,691 | 555,208 | 667,812 | 112,604 | 349,879 | 1,017,691 | 6,000 | 6,000 | 0 | | | | |
| Other Property | | | | | | | | | | | | | | | | | |
| INDUSTRIAL PORTFOLIO * | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ● | | |
| HOME | 24,198 | 45,323 | 24,198 | 0 | 10,344 | 10,344 | 31,469 | 21,125 | 10,531 | 42,000 | 31,656 | 0 | 31,656 | | | | |
| BUILD | 17,085 | 20,122 | 17,085 | 0 | 9,893 | 9,893 | 12,930 | 3,037 | 2,070 | 15,000 | 5,107 | 0 | 5,107 | | | | |
| WOODLANDS PRIMARY PLAYINGFIELD DRAINAGE | 132,000 | 7,775 | 132,000 | 0 | 130,425 | 0 | 6,200 | 6,200 | 27,918 | 34,118 | (96,307) | | (96,307) | ✓ | ● | 26/03/2021 Revised Completion Date | |
| Total Property | 173,283 | 73,220 | 173,283 | 0 | 150,662 | 20,237 | 50,599 | 30,362 | 40,519 | 91,118 | (59,544) | 0 | (59,544) | | | | |
| Other Housing | | | | | | | | | | | | | | | | | |
| GYPSY/TRAVELLER SITES | 74,528 | 0 | 74,528 | 0 | 74,528 | 0 | 0 | 0 | 74,528 | 74,528 | 0 | | 0 | ✓ | ✓ | | |
| ARDROSSAN HOSTEL | | | | | | | 985 | 985 | (985) | 0 | | | | | | | |
| Total Other Housing | 74,528 | 0 | 74,528 | 0 | 74,528 | 0 | 985 | 985 | 73,543 | 74,528 | 0 | 0 | 0 | | | | |
| Regeneration | | | | | | | | | | | | | | | | | |
| TOWN CENTRE REGENERATION | 1,888,247 | 337,121 | 1,888,247 | 0 | 701,950 | 280,845 | 144,107 | (136,738) | 155,893 | 300,000 | (401,950) | | (401,950) | ✓ | ✓ | | |
| IRVINE HIGH STREET | 2,969,779 | 2,622,502 | 2,802,857 | (166,922) | 315,704 | 0 | (31,573) | (31,573) | 180,355 | 148,782 | (166,922) | (166,922) | 0 | ✓ | ✓ | Surplus materials, identifying future use | |
| IRVINE HIGH STREET - SHOP FRONTS | 150,000 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ● | | |
| IRVINE HIGH STREET - PHASE 2 | 359,429 | 0 | 359,429 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✓ | ● | | |
| MILLPORT CARS | 411,278 | 61,418 | 411,278 | 0 | 191,879 | 61,418 | 61,418 | (0) | 98,161 | 159,579 | (32,300) | | (32,300) | ✓ | ● | | |
| MONTGOMERIE PARK MASTERPLAN | 6,274,684 | 1,682,057 | 6,274,684 | 0 | 50,000 | 0 | 3,459 | 3,459 | (0) | 3,459 | (46,541) | | (46,541) | ✓ | ● | | |
| LOCHSHORE, KILBIRNIE | 3,936,524 | 124,864 | 3,936,524 | 0 | 735,595 | 312,348 | 62,012 | (250,336) | 673,583 | 735,595 | 0 | | 0 | ✓ | ● | | |
| VDLF 20-21 FUNDS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | | | | | | |
| VDLF - IRVINE KYLE ROAD SITE PREP* | 1,353,202 | 1,353,114 | 1,353,202 | 0 | 207,208 | 124,612 | 207,121 | 82,509 | 87 | 207,208 | 0 | | 0 | ✓ | ✓ | | |
| VDLF - ARDROSSAN NORTH SHORE* | 1,785,199 | 207,705 | 1,785,199 | 0 | 1,013,100 | 962,162 | 79,237 | (882,925) | 40,000 | 119,237 | (893,863) | | (893,863) | ✓ | ● | | |
| VDLF - ANNICKBANK PH 3* | 1,081,000 | 5,245 | 1,081,000 | 0 | 24,000 | 0 | 4,445 | 4,445 | 6,550 | 10,995 | (13,005) | | (13,005) | ✓ | ● | | |
| VDLF - DEVELOPMENT WORK* | 100,000 | 0 | 100,000 | 0 | 100,000 | 0 | 0 | 0 | 20,000 | 20,000 | (80,000) | | (80,000) | ✓ | ✓ | | |
| VDLF - HARBOUR MASTERS OFFICE* | 50,000 | 0 | 50,000 | 0 | 50,000 | 0 | 0 | 0 | 7,500 | 7,500 | (42,500) | | (42,500) | ✓ | ✓ | | |
| VDLF - MAIN ST KILBIRNIE* | 53,000 | 0 | 53,000 | 0 | 53,000 | 0 | 0 | 0 | 25,000 | 25,000 | (28,000) | | (28,000) | ✓ | ✓ | | |
| VDLF - DALRY RD SALTCOATS* | 10,791 | 1,640 | 10,791 | 0 | 10,791 | 0 | 1,640 | 1,640 | 0 | 1,640 | (9,151) | | (9,151) | ✓ | ✓ | | |
| QUARRY ROAD PHASE 2 | 5,209,497 | 5,137,932 | 5,209,497 | 0 | 71,031 | 0 | (534) | (534) | 10,534 | 10,000 | (61,031) | | (61,031) | ✓ | ✓ | | |
| TRAINING STATION | 142,150 | 70,809 | 142,150 | 0 | 142,150 | 11,867 | 70,809 | 58,942 | 71,341 | 142,150 | 0 | | 0 | ✓ | ✓ | | |
| VDLF - GAS WORKS (DALRY)* | 135,962 | 14,655 | 135,962 | 0 | 123,176 | 0 | 1,869 | 1,869 | 21,307 | 23,176 | (100,000) | | (100,000) | ✓ | ✓ | | |
| VDLF - MCDOWALL PLACE, ARDROSSAN* | 14,189 | 14,189 | 14,189 | 0 | 1,150 | 0 | 1,150 | 1,150 | 0 | 1,150 | 0 | | 0 | ✓ | ✓ | | |
| Total Regeneration | 25,924,931 | 11,633,250 | 25,758,009 | (166,922) | 3,790,734 | 1,753,252 | 605,159 | (1,148,093) | 1,310,312 | 1,915,471 | (1,875,263) | (166,922) | (1,708,341) | | | | |

Place

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | | DELIVERY STATUS | | Comments |
|--|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|--|--------------------------------------|--------------------------|------------------------------------|---------------------------|--------------------------|---|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to Date Variance 2020/21 | Projected to 31/3/21 | Projected Expenditure to 31 March 2021 | Actual Over/ (Under) Spend for 20/21 | True Over/ (Under) Spend | Brought / Carry Forward to 2021/22 | Delivery Status Financial | Delivery Status Physical | |
| Strategic Planning & Infrastructure | | | | 0 | | | | | | | | | | | | |
| CYCLING/WALKING/SAFER STREETS * | 811,966 | 83,796 | 811,966 | 0 | 811,966 | 0 | 0 | 0 | 340,179 | 340,179 | (471,787) | | (471,787) | ✔ | ✔ | |
| ACCESS PATH NETWORK PROGRAMME * | 1,339,880 | 6,435,252 | 1,339,880 | 0 | 1,339,880 | 133,953 | 377,494 | 243,541 | (116,439) | 261,055 | (1,078,825) | | (1,078,825) | ✔ | ✔ | £60k Spaces for People reprofiled based on revised spend |
| PENNYBURN ROUNDABOUT BUS LANE | 25,000 | 0 | 25,000 | 0 | 25,000 | 0 | 0 | 0 | 25,000 | 25,000 | 0 | | 0 | ✔ | ✔ | |
| STTS MACHRIE ROAD ARRAN | 55,000 | 0 | 55,000 | 0 | 55,000 | 0 | 0 | 0 | 55,000 | 55,000 | 0 | | | ✔ | ✔ | |
| CAR PARK STRATEGY | 317,179 | 317,179 | 317,179 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | ✔ | |
| ELECTRIC VEHICLES INFRASTRUCTURE | 517,828 | 479,796 | 517,828 | 0 | 285,000 | 120,415 | 246,968 | 126,553 | 6,400 | 253,368 | (31,632) | | (31,632) | ✔ | ✔ | |
| Total Strategic Planning & Infrastruture | 3,066,853 | 7,316,022 | 3,066,853 | 0 | 2,516,846 | 254,368 | 624,461 | 370,093 | 310,141 | 934,602 | (1,582,244) | 0 | (1,582,244) | | | |
| Completed Projects | | | | | | | | | | | | | | | | |
| CUNNINGHAME HOUSE PHASE 3-4 | 2,080,639 | 2,080,639 | 2,080,639 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| CUNNINGHAME HOUSE PHASE 5 | 658,463 | 658,463 | 658,463 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | Complete | |
| SALTCOATS TOWN HALL | 3,727,180 | 3,727,180 | 3,727,180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | Complete | |
| SALTCOATS PUBLIC REALM | 891,219 | 841,219 | 891,219 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | (50,000) | | (50,000) | Complete | Complete | Contractor(Land Engineering) in liquidation.£50K to pay for final works - loss adjuster may submit a claim for settlement in future . |
| OLD BARONY CEMETERY WORKS | 60,836 | 60,836 | 60,836 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| KILWINNING CEMETERY INFRASTRUCTURE | 117,845 | 117,845 | 117,845 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| DREGHORN CEMETERY | 22,677 | 22,677 | 22,677 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| MILLPORT CEMETERY | 35,412 | 35,412 | 35,412 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| SKELMORLIE CEMETERY WALL | 131,939 | 131,939 | 131,939 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| BEITH AULD KIRK | 254,793 | 254,793 | 254,793 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| HAYLIE BRAE CEMETERY WALLS | 175,386 | 175,386 | 175,386 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| KNADGERHILL CEMETERY INFRASTRUCTURE | 238,549 | 238,549 | 238,549 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| WEST KILBRIDE CEMETERY ROADS | 141,430 | 141,430 | 141,430 | 0 | 39,715 | 39,715 | 39,715 | (0) | 0 | 39,715 | 0 | | 0 | Complete | Complete | |
| SALTCOATS PARISH ROADS | 17,472 | 17,472 | 17,472 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| GARDEN WEIR FISH PATH | 55,825 | 55,825 | 55,825 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| CCTV GENERAL | 389,694 | 386,061 | 389,694 | 0 | 0 | 0 | (3,634) | (3,634) | 3,634 | 0 | 0 | | 0 | Complete | Complete | |
| RENEWABLE ENERGY PROGRAMME | 51,018 | 51,018 | 51,018 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| BIOMASS RETROFIT PROGRAMME | 3,378,163 | 3,342,961 | 3,378,163 | 0 | 0 | 0 | (35,203) | (35,203) | 35,203 | 0 | 0 | | 0 | Complete | Complete | |
| PURCHASE OF STRATEGIC ASSETS | 1,069,927 | 1,069,927 | 1,069,927 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| STONEYHOLM MILL | 47,346 | 47,346 | 47,346 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| IRVINE ACTIVE TRAVEL HUB | 1,382,111 | 1,382,111 | 1,382,111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| QUARRY ROAD PHASE 1 | 2,977,098 | 2,898,460 | 2,977,098 | 0 | 42,595 | 0 | (36,043) | (36,043) | 78,638 | 42,595 | 0 | | 0 | Complete | Complete | Final Account still to be processed |
| VDLF - GREENWOOD INTERCHANGE* | 105,349 | 105,349 | 105,349 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| VDLF - NACCO SITE* | 27,182 | 27,182 | 27,182 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| VDLF - MOORPARK ROAD WEST | 473,483 | 473,483 | 473,483 | 0 | 9,300 | 8,059 | 9,300 | 1,241 | (0) | 9,300 | 0 | | 0 | Complete | Complete | |
| VDLF - WINTON PARK | 11,708 | 11,708 | 11,708 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| KILBIRNIE CARS (KNOX INST) | 333,877 | 333,877 | 333,877 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| LARGS MASTERPLAN | 336,055 | 336,055 | 336,055 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| BUS CORRIDOR IMPROVEMENTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | ✔ | ✔ | |
| BUS ROUTE CONGESTION MEASURES | 599,956 | 190,959 | 599,956 | 0 | 500,000 | 8,420 | 91,003 | 82,583 | 308,997 | 400,000 | (100,000) | | (100,000) | ✔ | ✔ | |
| CUMBRAE FERRY & BUS STOP | 18,965 | 18,965 | 18,965 | 0 | 0 | 3,750 | 0 | (3,750) | 0 | 0 | 0 | | 0 | ✔ | ✔ | |
| ST BRIDE'S CHAPEL, ARRAN | 81,441 | 81,441 | 81,441 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | Complete | Complete | |
| Total Completed Projects | 19,893,041 | 19,316,569 | 19,893,041 | 0 | 641,610 | 59,944 | 65,138 | 5,194 | 426,472 | 491,610 | (150,000) | 0 | (150,000) | | | |
| | | | | | | | | | | | | | | | | |
| Total Place | 123,612,242 | 68,335,273 | 123,451,320 | (160,922) | 20,954,926 | 12,320,673 | 10,725,747 | (1,595,911) | 5,630,477 | 16,355,239 | (4,599,687) | (160,922) | (4,438,765) | | | |

OTHER BUDGETS

| Project Description | TOTAL PROJECT | | | | 2020/21 BUDGETS | | | | | | | | Comments |
|-------------------------------------|----------------------|--------------------------------|------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|--|----------------------|--------------------------------------|-------------------------------|----------|
| | Total Project Budget | Cumulative Expenditure to date | Total Project Forecast | Projected Over/ (Under) Spend | Total Revised Budget 2020/21 | Year to Date Budget 2020/21 | Actual Expenditure to 31 January 2021 | Year to Date Variance 2020/21 | Projected Expenditure to 31 March 2021 | Corporate Adjustment | Revised Expenditure to 31 March 2021 | Over/ (Under) Spend for 20/21 | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | -25% | £ | £ | |
| FLEXIBILITY / IMPROVEMENT FUND | 382,537 | 0 | 382,537 | 0 | 382,537 | 0 | 0 | 0 | 382,537 | (95,634) | 286,903 | 0 | |
| Total Other Budgets | 382,537 | 0 | 382,537 | 0 | 382,537 | 0 | 0 | 0 | 382,537 | (95,634) | 286,903 | 0 | |

| HRA Capital Statement | | | | | | | | | | | APPENDIX 2 |
|--|----------------------------------|---|---------------------------------|--------------------------------------|------------------------|----------------------------|---------------------|--------------------------|---------------------------|--------------------------|---|
| For Year Ended 31 March 2021 | | | | | | | | | | | |
| Description | Approved budget 18 December 2019 | Current budget including carry forwards | Approved Revisions to programme | Carry forward (to)/from future years | Revised Budget 2020/21 | Actual Spend to 31/10/2020 | Year End Projection | True Over / (Under)spend | Delivery Status Financial | Delivery Status Physical | Comments |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | | | |
| Council House Build Programme | | | | | | | | | | | |
| Council House Building General | - | 1,542 | (1,542) | - | - | 1 | - | - | ✓ | ⚠ | |
| Acquisition Of Houses On Open Market | 456 | 808 | (1) | (246) | 561 | 215 | 561 | - | ✓ | ✓ | |
| New Build Dickson Drive Phase 2 | - | - | - | - | - | (31) | - | - | ⚠ | ✓ | Complete (retention only) |
| New Build Watt Court | 20 | 691 | 368 | - | 1,059 | 1,245 | 1,268 | 209 | ● | ✓ | Final phase due for completion 2020/21. |
| New Build Corsehillhead | 388 | 379 | (369) | 10 | 20 | 15 | 20 | - | ● | ✓ | Due for completion 22/23 - Delayed Expenditure- Covid Related. Dates reprofiled based on newly approved SHIP. |
| New Build Brathwic Terrace | 4,193 | 3,780 | (617) | 119 | 3,282 | 2,082 | 3,282 | - | ⚠ | ✓ | Due for completion Autumn/Winter 2021. Dates reprofiled based on newly approved SHIP. |
| New Build Flatt Road Phase 1 | 6,048 | 6,477 | 1,409 | (773) | 7,113 | 4,427 | 7,113 | - | ✓ | ✓ | Due for completion spring/summer 2021. Dates reprofiled based on newly approved SHIP. |
| New Build Towerlands | 6,375 | 5,944 | (1,131) | (1,077) | 3,736 | 2,436 | 3,736 | - | ● | ✓ | Due for completion Autumn/Winter 2021. Dates reprofiled based on newly approved SHIP. |
| New Build Tarryholme | - | - | - | - | - | (25) | - | - | ⚠ | ✓ | Complete (retention only) |
| New Build Kinnier Road | - | 168 | (18) | - | 150 | 78 | 150 | - | ✓ | ✓ | Due for completion Autumn/Winter 2021. Dates reprofiled based on newly approved SHIP. |
| New Build Ardrossan Road Seamill | - | - | - | - | - | - | - | - | ✓ | ✓ | Project finished - budget should be removed |
| New Build St Colms | 3,590 | 3,572 | (3,322) | - | 250 | 13 | 250 | - | ✓ | ✓ | Due for completion Autumn/Winter 2022. Dates reprofiled based on newly approved SHIP. |
| New Build St Michaels Wynd | 8,836 | 9,167 | (4,442) | (818) | 3,907 | 1,661 | 3,907 | - | ● | ✓ | On site. Due for completion Autumn 2022. Dates reprofiled based on newly approved SHIP. |
| New Build Harbourside Irvine | 6,496 | 6,496 | (4,096) | (70) | 2,330 | 695 | 2,330 | - | ● | ✓ | Due for completion Autumn/Winter 2022. Dates reprofiled based on newly approved SHIP. |
| New Build Afton Court | - | 26 | (11) | - | 15 | 13 | 15 | - | ✓ | ✓ | Due for completion Summer 2022. Dates reprofiled based on newly approved SHIP. |
| New Build Caley Court | 2,210 | 2,180 | (2,079) | - | 101 | 18 | 101 | - | ✓ | ✓ | Due for completion Early/Spring 2022. Dates reprofiled based on newly approved SHIP. |
| New Build Springvale Saltcoats | 1,906 | 2,079 | (996) | (351) | 732 | 332 | 732 | - | ● | ✓ | Due for completion Winter 2021/22. Dates reprofiled based on newly approved SHIP. |
| New Build Dalrymple Place | 2,269 | 2,830 | (367) | 24 | 2,487 | 1,721 | 2,487 | - | ⚠ | ✓ | Due for completion Autumn/Winter 2021. Dates reprofiled based on newly approved SHIP. |
| New Build St Beya Millport | 2,135 | 2,016 | 927 | (81) | 2,862 | 2,153 | 2,862 | - | ● | ✓ | Due for completion Autumn 2021. Dates reprofiled based on newly approved SHIP. |
| Garnock Academy Site | 2,020 | 2,020 | (1,520) | - | 500 | 15 | 500 | - | ✓ | ✓ | Due for completion 2023/24. Dates reprofiled based on newly approved SHIP. |
| Largs police Station | - | (180) | 190 | - | 10 | 2 | 10 | - | ✓ | ✓ | Due for completion early 2023. Dates reprofiled based on newly approved SHIP. |
| Ayrshire Central Site | 200 | 175 | 325 | 1,503 | 2,003 | 5 | 2,003 | - | ✓ | ✓ | Due for completion Summer 2024. Dates reprofiled based on newly approved SHIP. Spend projected for acquisition of site. |
| Bourtrees Hill Village | 891 | 891 | (841) | - | 50 | - | 50 | - | ✓ | ✓ | Due for completion winter 2023. Dates reprofiled based on newly approved SHIP. |
| James McFarlane ASN Site | - | - | - | - | - | 18 | - | - | ✓ | ✓ | |
| James Reid ASN school | - | - | - | - | - | 18 | - | - | ✓ | ✓ | |
| Total For Council House Build Programme | 48,033 | 51,061 | (18,133) | (1,760) | 31,168 | 17,107 | 31,377 | 209 | - | | |
| Improvement to Existing Homes - Building Services | | | | | | | | | | | |
| Window Replacement | 155 | 155 | (155) | - | - | - | - | - | ✓ | ⚠ | Delayed expenditure due to Covid-19 |
| Bathroom Programme | 1,243 | 1,164 | (247) | (314) | 603 | 219 | 603 | - | ✓ | ⚠ | Delayed expenditure due to Covid-19 |
| Kitchen Programme | 1,504 | 1,533 | (643) | (464) | 426 | 116 | 426 | - | ✓ | ⚠ | Delayed expenditure due to Covid-19 |
| Window Replacement - High Flats - Saltcoats | 2,170 | 3,560 | (1,970) | - | 1,590 | 978 | 1,590 | - | ✓ | ⚠ | Delayed expenditure due to Covid-19 |
| Total For Improvements to Existing Homes - Building Services | 5,072 | 6,412 | (3,015) | (778) | 2,619 | 1,313 | 2,619 | - | | | |
| Improvement to Existing Homes - External Contractors | | | | | | | | | | | |
| Central Heating | 2,025 | 2,234 | (1,507) | (276) | 451 | 349 | 451 | - | ✓ | ⚠ | Delayed expenditure due to Covid-19 |
| Insulated Re-Rendering | 715 | 1,001 | (46) | (100) | 855 | 485 | 855 | - | ✓ | ⚠ | |
| Electrical Rewiring | 539 | 599 | (549) | 69 | 119 | 57 | 119 | - | ✓ | ⚠ | CF - rewiring only happening in void properties, Delayed Expenditure Covid related |
| Total For Improvements to Existing Homes - External Contractors | 3,279 | 3,834 | (2,102) | (307) | 1,425 | 891 | 1,425 | - | | | |

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

| | |
|------------------------|--|
| Title: | Regeneration Delivery Plan |
| Purpose: | To seek approval for the Regeneration Delivery Plan. |
| Recommendation: | That Cabinet approves the proposed Regeneration Delivery Plan detailed at Appendix One |

1. Executive Summary

- 1.1 The Council has placed the regeneration of communities at the heart of its agenda. This focus is reflected within the priorities of the Council Plan and the Community Wealth Building Strategy. This identified the need to prepare a Regeneration Delivery Plan to articulate and prioritise activity aligned with available resource, for which this report seeks approval. This aims to address local priorities, support change within communities and ensure our places and economy are vibrant and inclusive.

2. Background

- 2.1 The Council Plan sets out the Council's ambitions for North Ayrshire. The Community Wealth Building (CWB) Strategy seeks to develop resilient, inclusive local economies, with more local employment and a larger and more diverse business base. The Land and Assets pillar of this recognises that the underutilisation of land and assets represents missed opportunities for towns and communities to achieve their full potential.
- 2.2 The Regeneration Delivery Plan sets out our priorities for delivering on these ambitions and to redevelop strategic regeneration sites and places, working in partnership with communities. It focuses on the delivery of physical regeneration across North Ayrshire in the period 2021 to 2026. It aims to be ambitious, innovative and to deliver an exemplar service in supporting communities and regeneration. This approach seeks to support local community enterprise and business activity and contribute to the objective of being net zero by 2030.
- 2.3 It seeks to bring together the hierarchy of policy aspirations and build on and maximise the impact of existing commitments, alongside securing private investment and external funding for the area. This includes the Ayrshire Growth Deal, Council's Capital Programme and the Strategic Housing Investment Programme. It aims to support the wider regeneration of our communities by maximising the potential of our land and assets and those of anchor institutions including through alternative uses for community

benefit. The Plan has been informed by stakeholder consultation, reviewing existing community priorities and the output of previous community consultations.

- 2.4 The Delivery Plan focuses on actions which move strategy to delivery and aligns priorities with resource. It concentrates activity on areas where local issues, problems and challenges require intervention through physical regeneration. It provides a project-based rolling programme of ambitious and deliverable projects under four themes. This seeks to ensure that the list of projects never exceeds a realistic assessment of capacity, with projects being prioritised annually. This will allow future dashboard style summary reporting, with annual reports presented to the Cabinet.

3. Proposals

- 3.1 It is proposed that Cabinet approves the proposed Regeneration Delivery Plan detailed at Appendix One.

4. Implications/Socio-economic Duty

Financial

- 4.1 The Regeneration Delivery Plan aims to build on and maximise the impact of the investment being made through the Ayrshire Growth Deal, Council's Capital Programme and the Strategic Housing Investment Programme (SHIP). It will inform the development of Business Cases to the Council's approved Investment Fund and Community Wealth Building projects and will seek to lever private funding and investment into North Ayrshire. It will also inform our priorities for securing and delivering against external funding sources including Vacant and Derelict Land Funding (VDLF) and the Scottish Government's Regeneration Capital Grant Funds (RCGF) and Place Based Investment Programme. The Regeneration team has extensive experience and success in securing external funding for project development and delivery. Funding applications will therefore be submitted to a range of partners to maximise the potential of the available resource.

Human Resources

- 4.2 The Regeneration Delivery Plan will be delivered through the existing Regeneration Team resource.

Legal

- 4.3 The legal implications of all Regeneration Delivery Plan projects will be considered through their development. Legal agreements will be developed on a project by project basis as required with support from Legal Services. Negotiation will be required in relation to land and building acquisitions with support from the Council's Legal Services and PMI. Mechanisms such as Compulsory Purchase Orders will be considered on a case by case basis, where considered appropriate.

Equality/Socio-economic

- 4.4 The Regeneration Delivery Plan assists in meeting our socio-economic duty as set out in the Fairer Scotland Duty. It seeks to reverse economic, social and physical decline and reduce socio-economic disadvantage. It will tackle long-term vacant and derelict

land and buildings thereby reducing their levels and impact on communities. It aims to build community wealth and tackle local deprivation through the regeneration of our communities by maximising the potential of our land and assets and those of anchor institutions.

Environmental and Sustainability

- 4.5 The Regeneration Delivery Plan aligns with the proposed Environmental Sustainability and Climate Change Strategy workstreams of: Green Economy; Transport and Travel; Natural Environment; Sustainable Operations; and Carbon Absorption. Furthermore, it aligns with the commitment to reduce carbon emissions through declaration of a Climate Emergency and will contribute to the ambition to achieve net zero by 2030.

Key Priorities

- 4.6 The Regeneration Delivery Plan has been informed by the priorities identified within the Local Outcomes Improvements Plan and Locality Partnership priorities. The implementation of the Plan will contribute to achieving the Council Plan priority outcomes and will contribute to the ambitions for: an inclusive, growing and enterprising economy; North Ayrshire to be well-connected with effective infrastructure; and for a sustainable, vibrant, welcoming and attractive environment.

Community Wealth Building

- 4.7 The Regeneration Delivery Plan sets out the Council's priorities to deliver on the Land and Assets pillar, objectives and associated actions of the Community Wealth Building Strategy. It will support equitable land development and the development of underutilised assets for community use. It will also deliver under the Procurement pillar by: contributing to the development of the procurement wave plan; through the inclusion of appropriate community benefit of local supplier clauses within projects; and by considering phasing and programming of projects to support delivery by smaller scale and local contractors where appropriate.

5. Consultation

- 5.1 The consultation on the Regeneration Delivery Plan has included workshops with Council Officers; workshops with Elected Members; reports to and feedback from North Ayrshire Ventures Trust and the Community Wealth Building Expert Panel; and public engagement via Consul. It has also been informed by the Locality Partnerships priorities and previous public consultation exercises including Charettes.

RUSSELL McCUTCHEON
Executive Director (Place)

For further information please contact **Louise Kirk, Senior Manager Regeneration**, on **01294 324766**.

Background Papers

Appendix One: Regeneration Delivery Plan

CONTENTS

Foreword

- 1.0 Introduction, Council Plan & Vision 2030
- 2.0 Purpose – Delivering Key Priorities & Accelerating Delivery
- 3.0 Wider Project & Programme Connections
- 4.0 Key Themes & Target Outcomes
- 5.0 Strategic Regeneration Sites
- 6.0 A Delivery Plan for Regeneration
- 7.0 Proposals by Locality
- 8.0 Evaluation and Monitoring

FOREWORD (Councillor Joe Cullinane, North Ayrshire Council Leader)

Our ambitions for North Ayrshire are for a thriving place that is 'Fair for All'. Our Council Plan has fairness and equity at its heart and sets out our priorities for an inclusive economy and a vibrant, sustainable place.

This Regeneration Delivery Plan reflects these ambitions, being principally about the delivery of physical regeneration, setting out a plan to regenerate strategic regeneration sites and places by working together with our communities. It is a plan that supports change and ensures our places and economy are vibrant, inclusive and green, and together we help make North Ayrshire a great place to live, work, learn and visit.

North Ayrshire has launched Scotland's first Community Wealth Building Strategy, which sets out a bold new economic model to help create a fairer local economy. The regeneration of land and assets is one of five pillars within the new strategy and this delivery plan sets out our priorities for delivering on those ambitions. Prior to this the Council declared a Climate Emergency in June 2019, with a commitment to reduce emissions to net-zero by 2030. In March 2020 the Council committed to an £8.8m Investment Fund with a further commitment of an additional £1.4m announced in March 2021. This £10.2m investment fund has been created to support Community Wealth Building and Climate Change projects, which follows on from the investment committed through the Ayrshire Growth Deal. This Regeneration Delivery Plan builds on these investments, the Council's capital programme and external funding sources to present a strategic approach to place-based regeneration activity.

In these challenging times for so many within our community I strongly endorse the ambition of this strategy and its focus on action and delivery.

1.0 INTRODUCTION

The North Ayrshire economy has enormous potential and the Regeneration Delivery Plan aims to support delivery on that. There is an ambition to accelerate and support economic activity, helping support both the short-term recovery from the adverse impacts of Covid-19, and in the longer-term improvements to the appeal of our towns and places.

Despite sectoral strengths such as life sciences, tourism and manufacturing, the Ayrshire economy has struggled to adapt and recover from economic change. There are high levels of regional inequality in Scotland and this has widened in recent years, highlighting the need for enhanced investment in North Ayrshire and the wider Ayrshire region.

Regeneration is a process that seeks to reverse economic, social and physical decline. Physical regeneration activity will be focussed where local issues, problems and challenges require intervention to address an issue. This reflects a lack of private sector investment, while as a major landowner in the area the Council will take a direct role in the promotion and development of some key sites. The Regeneration Delivery Plan will be key to meeting our Community Wealth Building (CWB) objective of maximising our land and assets to support the wider regeneration of our communities.

Regeneration is about working together. It involves working in partnership to support more inclusive and sustainable communities. It looks to intervene by bringing forward projects that help

to re-build places where people feel more supported, more confident and want to live, work and invest.

The Regeneration programme will:

- Build on and maximise the impact of the Ayrshire Growth Deal, the Council's Capital Programme and Strategic Housing Investment Programme;
- Maximise the regeneration potential of our planned investment programme at our major regeneration sites such as i3 in Irvine, Ardrossan North Shore, Irvine Harbourside, Lochshore and Hunterston;
- Develop new opportunities to revitalise and support Community Wealth Building in our town centres;
- Facilitate collaborative approaches with a range of public sector agencies, partners and 'anchor institutions';
- Support local groups, community enterprise and business activity;
- Be ambitious for the area, challenge how we do things, and intervene where others will not or cannot; and
- Help meet our ambitions to be net zero by 2030.

This Regeneration Delivery Plan focuses on the delivery of physical regeneration across North Ayrshire for the period 2021-2026.

2.0 PURPOSE – DELIVERING KEY PRIORITIES & ACCELERATING DELIVERY

The Council Plan aims to achieve its vision of a North Ayrshire that is 'Fair for All' and its mission to work together to improve well-being, prosperity and equity through the following nine priorities:

Aspiring Communities

- ▶ Active and strong communities
- ▶ Children and young people experience the best start in life
- ▶ Inclusive, growing and enterprising local economy
- ▶ People enjoy good life-long health and well-being
- ▶ People and communities are safe

Inspiring Place

- ▶ Effective infrastructure and digital connectivity
- ▶ Affordable, modern and well-designed homes that meets residents' needs
- ▶ Vibrant, welcoming and attractive places.
- ▶ A sustainable environment

This Delivery Plan looks to help deliver these priorities and support our overall CWB mission of: 'Enhancing local wealth and the creation of fair jobs and maximising the potential of all our places through working in partnership with our communities and businesses.' It will focus activity around four key regeneration themes:

Strengthening Communities

- ▶ Maximising Land and Assets
- ▶ Housing / Town Centre Living

Inclusive and Green Economy

- ▶ Inward Investment
 - ▶ Development of Commercial Estate
-

-
- ▶ Community Investment & Enterprise
 - ▶ Partnership Activity
 - ▶ Municipalisation of Land
-

Placemaking

- ▶ Town & Local Centres
- ▶ Strategic Sites
- ▶ Growth Deal Plans
- ▶ Destinations / Visitor Hubs

Enabling Infrastructure

- ▶ Transport Infrastructure Projects
- ▶ External Grant Support
- ▶ Digital Infrastructure
- ▶ Low Carbon Economy

3.0 WIDER PROJECT & PROGRAMME CONNECTIONS

The Delivery Plan is complementary to several wider initiatives, programmes and area-based projects. The main linkages are summarised below:

Community Wealth Building

Our Community Wealth Building (CWB) mission is to enhance local wealth and create fair jobs, maximising the potential of all our places through working in partnership with our communities and businesses. This is underpinned by inclusive economy aspirations and the 'place principle'. North Ayrshire Council has become the first in Scotland to adopt a 'Community Wealth Building' approach to economic development.

The regeneration of our land and assets is one of five pillars within the new strategy and this Delivery Plan sets out our priorities for delivering on those ambitions. We recognise that the underutilisation of our assets represents missed opportunities for towns and communities to develop their full potential. By working with a range of 'anchor institutions', public sector agencies and wide range of partners we will maximise the opportunities afforded by a collaborative approach.

In March 2020 the Council committed an £8.8m Investment Fund with a further commitment of £1.4m in March 2021 to support Community Wealth Building, Infrastructure and Climate Change projects. The Council's Community Investment Fund (CIF) is also supporting communities in the development and delivery of projects such as Stevenston Beach Park, Millport Town Hall, Garnock Valley Men's Shed and McGavin Park, Kilwinning.

Climate Change

The Council declared a Climate Change Emergency in 2019 and subsequently set out ambitions to achieve net zero carbon emissions by 2030. This will require investment in renewable energy, electric vehicle charging, carbon absorption measures such as tree planting and more sustainable developments and designs. It is currently finalising its third Environmental Sustainability and Climate Change Strategy 2021-2023 and preparing an Electric Vehicle Strategy 2021-2025 having recently adopted Tree Planting and Food Growing Strategies. These aim to accelerate the activities required to achieve our net zero targets.

Achieving net-zero carbon emissions by 2030 requires a balance between emissions released and emissions absorbed from the environment. The Council aims to lead the way in reducing emissions from buildings (domestic and non-domestic), transport, waste, investing in renewable energy, and implementing methods to remove carbon dioxide from the atmosphere such as tree planting. Partnership arrangements have been established with the University of Strathclyde via Scotland's Energy Technology Partnership (ETP) through which we will investigate creative and ambitious projects to inspire innovation in our Climate Change journey.

The Regeneration Delivery Plan will seek to make more of existing assets such as property within town centres or derelict land, as well as facilitating the Council's planting proposals and incorporating sustainable energy provision within major development projects. This will include delivery through the Investment Fund and securing external resources. Active proposals include the development of a Low Carbon Hub in Ardrossan through the ERDF Low Carbon Travel and Transport Challenge Fund.

Ayrshire Growth Deal

The Ayrshire Growth Deal provides a new investment fund in excess of £250 million and is set to bring jobs and opportunity to the Ayrshire region for years to come. Of this, £92M has been allocated to North Ayrshire and major investments are proposed for Irvine, Ardrossan, Hunterston, and across our coastal communities. Supporting investment triggered through the Growth Deal will secure or leverage significant further investment. In addition, there are three regional programmes that will benefit North Ayrshire focused on: Digital, Community Wealth Building, and Regional Skills and Inclusion.

Place based regeneration will seek to extend the benefits of this, lever further investment and help to deliver complementary developments to support the Growth Deal. This includes mixed-use development, housing, community enterprise and new investment opportunities linked to the Growth Deal investment.

North Ayrshire's Economic Recovery and Renewal

We are clear that as we emerge from the COVID-19 health and economic crisis, we cannot return to business as usual. That is particularly the case with our economy where we must build back better, fairer and greener. The Council's Economic Recovery and Renewal Approach approved in September 2020 sets out a Green New Deal for North Ayrshire with proposals for an inclusive and green economic recovery. The twin priorities of a North Ayrshire Green New Deal to build back better, fairer and greener are to:

- Ensure an inclusive economic recovery by delivering our Community Wealth Building mission; and
- Ensure a green economic recovery focused on achieving our net zero carbon ambitions through the creation of sustainable infrastructure and regeneration projects and creating fair jobs.

At the heart of the approach to economic recovery and renewal is the £10.2m Investment Fund which will be utilised to tackle climate change, deliver sustainable infrastructure investment and Community Wealth Building. The development of our Regeneration Delivery Plan plays a key role

setting out our strategic approach to prioritising and progressing place-based regeneration activity as part of our economic recovery and renewal.

The Council's capital investment will be used to accelerate our recovery and wider regeneration of our area, at the same time tackling climate change. It will support our existing businesses and social enterprises to rebuild, diversify and become more resilient, green and inclusive including through the £500,000 Green Jobs Fund agreed by the North Ayrshire Cabinet in February 2021. It will also support our communities who have lost their jobs or are in insecure work and encourage community entrepreneurship. The Keep it Local campaign launched by the Council also aims to support local spend and encourage the use of local businesses and suppliers and a focus on town centres.

Community Empowerment and Regeneration

North Ayrshire Council is proud of its history of working closely with its communities and of how it has embraced the principles of the Community Empowerment Act. An empowered community is one where individuals and communities have the confidence, skills and ability to influence decisions, take action and make change happen in their lives and communities. We have developed a Locality Partnership approach that encourages planning with our communities and partners, that is co-defined, co-designed and co-delivered by all who can be involved in empowering communities. Locality Partnerships are key community partners in placemaking and regeneration, using the Community Investment Fund to develop larger projects such as Millport Town Hall.

Community asset transfer provides an opportunity for community organisations to be involved in developing and providing opportunities or services for their local communities. Community-led ownership may also allow additional opportunities for groups to secure extra funding or resources inaccessible to the Local Authority or their Community Planning Partners. North Ayrshire Council had an Asset Transfer Policy prior to the enactment of the legislation and have been actively supporting our communities to develop their social capital and organisational capacity through Community Learning and Development. There are many successful models of the management of community facilities and this links naturally with Community Wealth Building, placemaking and regeneration.

Local Development Plan

North Ayrshire's Local Development Plan (LDP2) sets out how the Council aims to guide development and investment in the area over a 20-year period and is a critical tool in our aim of achieving inclusive growth. LDP2 sets out the principles for directing the right development to the right place and ensuring proposals give due weight to net economic benefit, economic issues, challenges and opportunities; the key criteria that will allow us to deliver successful places; and strategic development areas and the key factors to be considered in developing and regenerating these major areas of change. LDP2 was adopted in November 2019 and a new local development plan will be prepared over the period of the RDP.

Housing – A Great Place to Live

North Ayrshire has an ambitious Local Housing Strategy and Strategic Housing Investment Plan (SHIP), including proposals to deliver 1,900 new housing units in the period 2021-26. It recognises

that good quality housing has a key role to play in building stronger communities and delivering the ambitions of the Council Plan.

Housing has a vital role in the re-investment in communities to ensure a range of homes, tenures that offer quality, affordability and choice. It also has an essential role in regeneration contributing to community health, wealth and well-being. It supports both a stable and settled local workforce, provides a base to attract people to the area, strengthen populations and support town centre living and place-making.

The Council's SHIP supports our regeneration ambitions by investing in problem sites and being a partner to place based regeneration initiatives which can kick start other investment commitments. Housing is a key component of major regeneration sites such as Irvine Harbourside. The importance of the delivery of private housing stock and an appropriate housing mix on these sites is recognised.

Municipalisation

Municipalisation is a key strand of our Community Wealth Building approach. Municipalisation aims to safeguard and enhance public services for residents through new, innovative approaches. It has best value and financial sustainability at its heart, and we will use this as a tool to grow local wealth.

In the case of physical regeneration, the Council as the owner of land and commercial property will identify economic opportunities that could be generated from underutilised assets. We will seek to put in place delivery mechanisms for the development of our assets through an options appraisal. Through this we will ensure that our land and assets are used positively for social, economic and environmental benefit and that our property portfolio is appropriately sized and fit for purpose.

Placemaking

The Regeneration Delivery Plan has a key role in placemaking and our approach to regeneration will recognise that every place is a different blend of physical, social and economic characteristics and understanding these factors will be the starting point to informing our regeneration approach. Enhancing the quality of place whether through new build, public realm investment, repurposing and refurbishing vacant property, or addressing blight and vacant and derelict land are key areas that support regeneration.

Our Community Wealth Building Strategy has been recognised nationally as a place-based approach. The development of Local Development Plan 3 (LDP3) and the implementation of the Regeneration Delivery Plan will maximise the opportunities for a joint working and collaborative approach that takes account of the unique blend of characteristics that exist in every place to identify and maximise the positive impact achieved.

National policies such as the 20 minute neighbourhoods and Place Principle aim to promote a shared understanding of place and encourage a collaborative approach to achieve better outcomes for people and communities. Following the national guidance and using the Place Principle we will plan together with local communities, agencies and organisation to improve the lives of people, support inclusive growth and create more successful places.

Town Centres

Town centres are facing challenges of changing and evolving retail patterns. We want our towns and town centres to be vibrant, creative, enterprising and accessible. The Town Centre First principle puts the health of town centres at the heart of decision making. This seeks to deliver the best local outcomes, align policies and target available resources to prioritise town centre sites, encouraging vibrancy, equality and diversity. Town centre audits have been prepared which provide an information base to inform interventions and future monitoring.

The Regeneration Delivery Plan reflects the need to respond to the period of major change that town centres are undergoing and help create successful places. It has been informed by the findings of the recent A New Future for Scotland's Town Centres report. It will support and invest in town and neighbourhood centres so that they can become more diverse, sustainable and thriving places for communities to live, work and enjoy. Key actions include the development of a programme of place frameworks and a review of town centre living.

Tourism Destinations

The Council has a range of plans supporting Town Centres, Tourism and Area Initiatives that look to placemaking and the development of visitor destinations that create benefits for local communities and residents. Wider societal change in consumer trends, visitor need's and leisure time mean that place appeal and the quality of user experiences in our towns, and visitor destinations is of increasing importance.

Vacant and Derelict Land

North Ayrshire contains a significant legacy of vacant and derelict land due to the closure of former industries within the area. The sites which housed ICI, Volvo, Ayrshire Metal Products and Shell are examples. The area currently benefits from the Scottish Government administered Vacant and Derelict Land Fund (VDLF) which aims to tackle long term vacant and derelict land by providing funding to authorities where the issue and its impact on communities is greatest. The Regeneration Delivery Plan will inform the review of our Vacant and Derelict Land Strategy and direct expenditure of the fund going forward. This will take cognisance of the recommendations of the Vacant and Derelict Land Task Force.

The development of the Regeneration Delivery Plan has identified several sites which are not in positive use and are viewed as a blight on our communities. In several cases, the sites require regular input from the Council and other Community Planning Partners to tackle issues such as vandalism and anti-social use. It is recognised that landowners are not always in a position to address the site and the Regeneration Delivery Plan seeks to work with landowners and communities to tackle these. The actions within the Plan will provide clarity on priorities for intervention and/or investment from the highlighted sites and will identify potential uses and delivery mechanisms.

NAC Capital Programme

The Council has a current capital programme of £373.292M over the period 2021/22 to 2030/31 representing investments including in schools, housing, roads, infrastructure and flood protection.

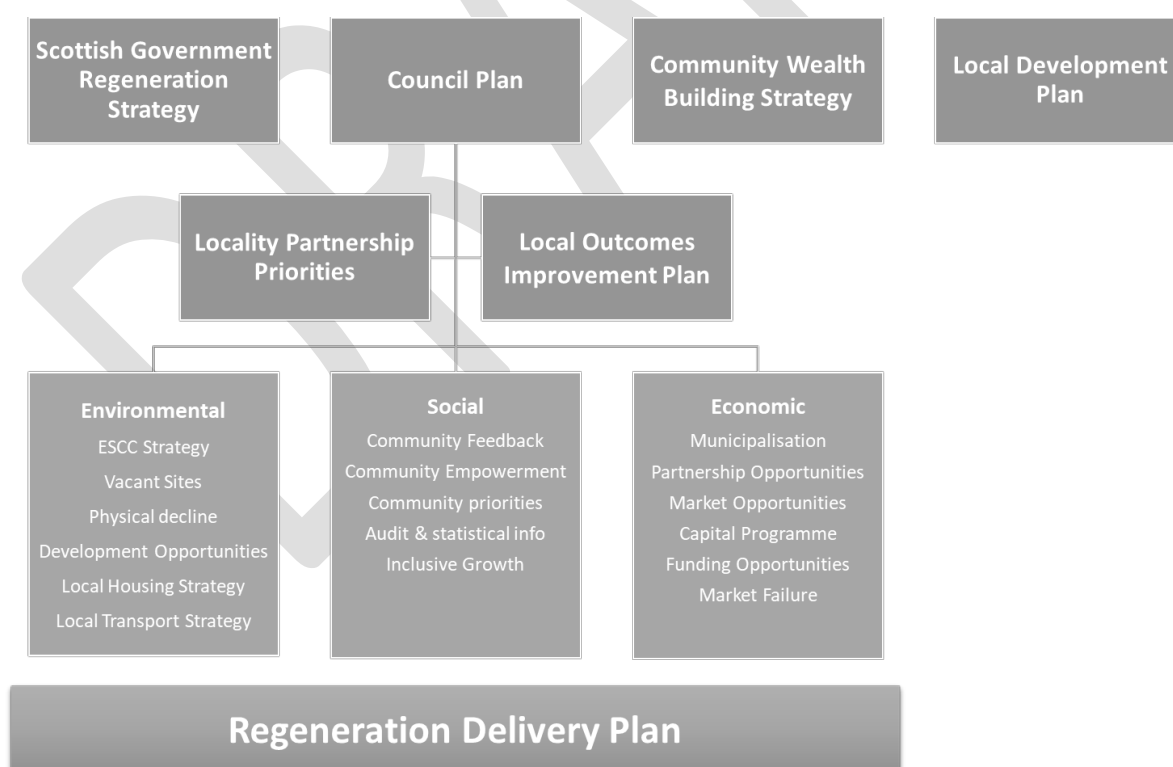
Community Wealth Building underpins the approach to deploying this investment across NA to ensure that we maximise the local opportunities and benefits that this spend can generate for people and businesses.

The Regeneration Delivery Plan seeks to connect and add value to these plans and ensure that a Place making approach is taken with new developments and the Regeneration Team will seek to partner across both Council services and external partners in all areas of delivery. This will include the development of proposals for the £10.2m Investment Fund.

What has informed the Regeneration Delivery Plan?

The diagram below summarises some of the key policy aspirations or plans that have informed the development of the Regeneration Delivery Plan. Appendix 2 lists the Council strategies that have informed this document in full.

The Regeneration Delivery Plan has been informed by workshops with Elected Members and a range of Council Services and partners and public consultation through the Consul platform. Whilst it is not practical to list each of the suggestions received through this process, the Plan aims to reflect the wider aspirations and support delivery. Where the feedback obtained was outside the remit of the Regeneration Delivery Plan, this has been raised with the relevant Council Services or organisations.



4.0 KEY THEMES & TARGET OUTCOMES

The Regeneration Delivery Plan has four themes. This section sets out the objectives and priorities within each. Our objectives are broad and connect with wider Council goals, but ultimately seek to support and deliver the Council Plan.



Case study – Montgomerie Park, Irvine

The Council owned Montgomerie Park site extends to 200 acres, with approximately 950 homes planned. To date, 481 homes have been built by national house builders and Irvine Housing Association. The sale of an additional development site is currently being progressed. It is envisaged that this will see the development of around 170 units from mid-2021.

Scotland's first Simplified Planning Zone (SPZ) has been development for the site. The SPZ provides a framework which guides development and place standards through a concept masterplan and development conditions to deliver a high quality place. If developers comply with the parameters and conditions of the SPZ Scheme they do not need to apply for planning permission.

A Recent investment of £1.2M saw the provision of a new site access roundabout on Long Drive and additional site drainage provision. A new Primary School is planned within the masterplan area, scheduled to start construction in 2022.

This approach has allowed the reinvestment of capital receipts from land sale for the benefit of local places. There may be other sites that the council on which a similar approach can be adopted, providing the potential for further receipts.



Photographs of Housing and site at Montgomerie Park

Case Study – Community Asset Transfer

Community Asset Transfer involves the transfer of responsibility for an asset from the council to a suitably experienced community, voluntary or social enterprise group. Assets may include public halls, community centres, public conveniences or parks and play areas. The transfer of surplus assets can deliver several benefits including the development of community capacity, community cohesion, the availability of external funding and realising community priorities.



Photograph of Almswall Park – CAT to Kilwinning Community Football Academy

Case Study – Watt Court, Dalry

The former Watt Court has been demolished and replaced by a modern, accessible sheltered housing complex which includes a 22 unit sheltered housing complex, 8 amenity bungalows, a community hub, visiting services room and scooter store.

The site provides amenity bungalows, a new housing office and will allow the Health and Social Care Partnership to provide supported accommodation to residents in their own homes with a 24 hour, on site, staff base.



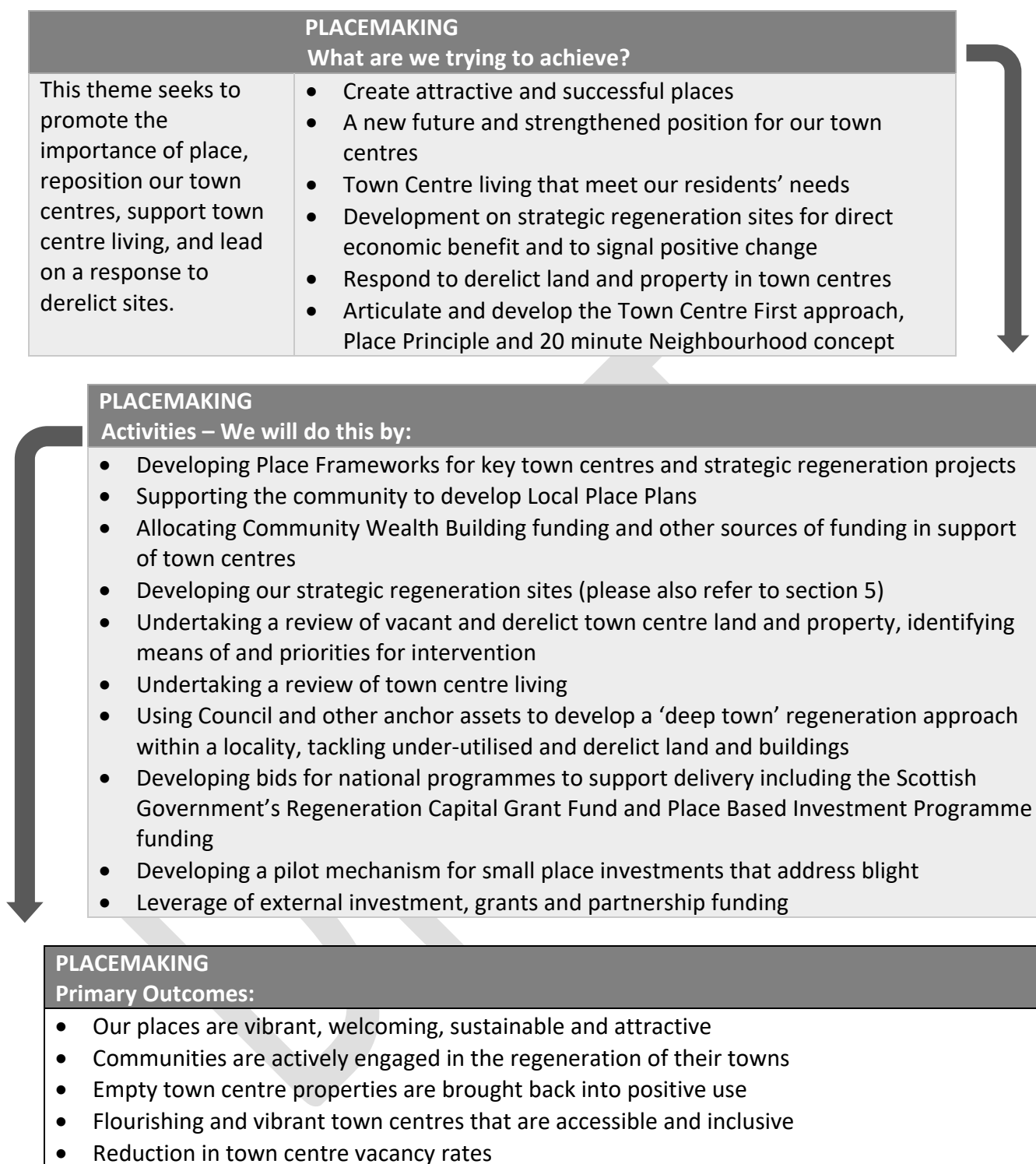
The project was developed through the Strategic Housing Investment Plan. This has resulted in the development of a vacant site on the edge of Dalry town centre – supporting the town centre, developing a vacant site and providing modern accessible homes.



Photographs of completed Watt Court development

DRAFT

Placemaking



Case Study – 36 Bank Street, Irvine

The ongoing shift from physical retail space and different forms of workspace can lead to many properties, particularly within town centres, becoming difficult to let or sell or obsolete. Too many properties within our town centres have become derelict.

A pilot project will be developed using a Council asset on Bank Street, Irvine to show the potential of properties for town centre living. An architect has been appointed to consider its potential for residential conversion to flats or townhouses. We see this as a model for other council assets, but also to encourage other private sector developers to intervene.

We will also consider what blockages there are to similar conversions - including the town centre environment in terms of parking (limited resident parking), noise, traffic (lowering speeds), waste management, etc and the extent to which other financial mechanisms need to be considered in support of town centre living.



Photograph of 36 Bank Street Irvine

Case Study – Place Frameworks

Placemaking is a multi-faceted approach to the planning, design and management of public spaces. It aims to create areas that promote successful places and people's health, happiness, and well-being.

Place frameworks will be developed for some of our town centres, as well as strategic regeneration areas such as Ardrossan to reflect the scale of investment proposed in the town.

These will be informed by existing information such as town centre audits, and the priorities identified by Locality Partnerships. They will be live documents that capture the key interventions that the Council make within a town including housing development, road improvements, investment in education or health infrastructure and so on. In addition, officers will work with locality partnerships to identify key regeneration priorities.

Place Standard – How good is Our Place?

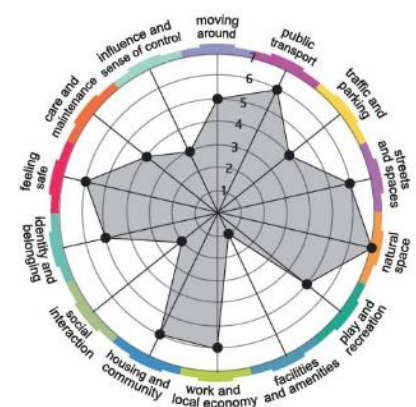


Image of Place Standard Tool

Case Study – Irvine High Street

Upgrade of Irvine High Street and Bank Street to create a more pedestrian-friendly environment by improving circulation, introducing traffic calming measures, widening footways, reducing street clutter and upgrading lighting to facilitate safer access through the town centre. The project celebrates Irvine's heritage and references its close connection to the sea and river. The main streets seek to create a cohesive public realm, connecting recent developments at Bridgegate and the Town House whilst maintaining access to the public transport network.



Photograph of completed works

Inclusive and Green Economy

| INCLUSIVE AND GREEN ECONOMY What are we trying to achieve? | |
|--|--|
| This theme aims to assist the development of a more inclusive and green economy by creating new workspaces and attracting and enabling investment. | <ul style="list-style-type: none">• Attract and support inward investment that aligns with Community Wealth Building and net zero priorities and Fair Work• Local business growth and expansion in a fair and sustainable manner• Development is driven by the sustainable and efficient use of the local environment• Support green jobs and greener businesses• Reposition and raise the profile of i3 as an investment location, focusing on the proposed digital hub, process engineering, and digital and energy opportunities• Local businesses can benefit from the Ayrshire Growth Deal |

INCLUSIVE AND GREEN ECONOMY

Activities – We will do this by:

- Reviewing our commercial estate and the provision of appropriate local employment and business opportunities utilising identified infrastructure funding
- Identifying and supporting inward investment opportunities
- Identifying and supporting supply chain investment opportunities across public and private sectors
- Promoting i3 as our premier inward investment location alongside other key sites at Hunterston and Ardeer
- Securing a major partnership including business, academia and public sector partners in the development of a new Digital Hub within i3
- Delivering the Green Jobs Fund
- Implementing a development programme for new commercial space within i3
- Seeking to secure leverage of Ayrshire Growth Deal and North Ayrshire Council funding through partnerships and community benefit arrangements
- Developing external partnerships with key partners such as Strathclyde University, Peel Ports, Peel Land and Property, NPL Estates and Crown Estate Scotland
- Continuing our business incubation approach at The Circuit facility at Quarry Road, Irvine, supporting local small businesses and considering opportunities for similar facilities

INCLUSIVE GROWTH

Key Outcomes:

- Our economy is inclusive, growing, sustainable and enterprising
- Inward investment and fair work are supported across North Ayrshire
- Our commercial estate supports local business growth and entrepreneurial activity
- Businesses and community organisations deliver green jobs and adopt green practices
- i3 is recognised as a premier inward investment location
- Community benefits, additional leverage and opportunities for local businesses are realised through the Ayrshire Growth Deal investment

Case Study – This is North Ayrshire

The Council's business team launched a new website and promotional film at an event for local businesses in February 2020. Branded 'This is North Ayrshire', the website and promotional film are part of a suite of marketing materials aimed at promoting the area for business and investment. This supports business interests and inward investment enquiries. <https://www.thisisnorthayrshire.co.uk/>



Image of This is North Ayrshire Website

Case Study – Review of Commercial Estate

The Council allocated an Investment Fund of £8.8m in March 2020, towards community wealth building, climate change and improvements to our commercial estate.

A review of the estate will be undertaken to identify how investment can best be made to support businesses through analysis of:

- Where there is demand for space for small businesses and a lack of supply
- The format of space required
- The need for any reconfiguration of units within our estate in terms of their specification and size, security and other requirements.



Photograph of Moorpark Place, Stevenston

Case Study – Green Jobs Fund

An innovative £500,000 fund, as part of the Investment Fund, set up to support economic recovery and tackle climate change as part of the Council's Green New Deal. The fund will support the creation of local fair and green jobs whilst supporting businesses to becoming 'greener' through reducing carbon emissions and developing new innovative processes and technologies. This will support businesses and community organisations to adopt new innovative practices and models including circular economy approaches and renewable energy, reduce business energy costs, upskill and reskill business and their employees, as well as securing further investment into the area.

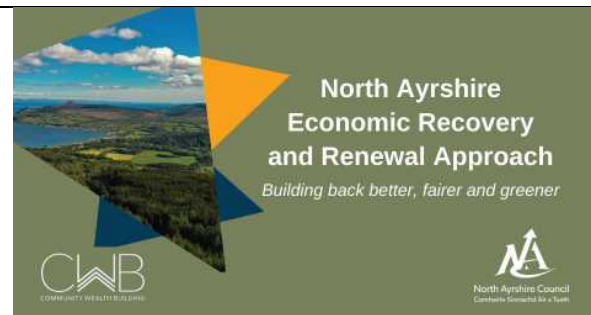


Image of Economic Recovery and Renewal Approach

Enabling Infrastructure

| ENABLING INFRASTRUCTURE What are we trying to achieve? | |
|---|--|
| This theme seeks to deliver infrastructure required to support an inclusive and green economy and communities, recognising changes in the way we live and work. | <ul style="list-style-type: none"> • A well-connected area with effective infrastructure • An integrated and inclusive transport network • Delivery of a range of low carbon activities to achieve a sustainable environment • Address the digital divide and seek to deliver competitive advantage through digital provision • Respond to changing ways of working emerging from Covid-19 • Investment across all transport modes • Facilitate net zero carbon emissions by 2030 |

| ENABLING INFRASTRUCTURE Activities – How will we do this? | |
|--|--|
| | <ul style="list-style-type: none"> • Implementing major infrastructure investments at Ardrossan Harbour • Delivering a Low Carbon Hub for Ardrossan • Identifying opportunities to deliver Electric Vehicle charging facilities alongside regeneration projects • Supporting local digital infrastructure development to address the digital divide • Securing the proposed subsea digital cable landing at Irvine and maximise the benefits of this to i3 and the wider area • Engaging with Transport Scotland on Strategic Transport Projects Review 2 and agree on list of projects with Scottish Government and partners. • Developing and implementing active travel improvements to reflect the importance of these to placemaking, health and new ways of working/commuting. • Supporting and contribute to the development of renewable energy projects • Working with local anchor institutions to create more local opportunities for enabling infrastructure • Delivering Ayrshire Growth Deal digital investment • Implementing the Millport Coastal and Upper Garnock Valley Flood Protection Schemes • Delivering urban greening, pocket parks and structural landscaping for key regeneration sites associated with the £500k allocation from the Investment Fund for tree planting and climate change programme |

| ENABLING INFRASTRUCTURE Key Outcomes: | |
|--|--|
| | <ul style="list-style-type: none"> • Our area is well-connected with effective infrastructure and digital connectivity • Our travel and transport network supports development and transition towards low carbon and sustainable transport • Travel is resilient, reliable and inclusive • Local communities are protected through the delivery of Flood Management Plans • Substantial levels of investment have been secured in transport, digital and low carbon delivery • Progress has been made towards net zero by 2030 through the delivery of low carbon projects, reduced carbon emissions and a sustainable environment |

Case Study – Millport Coastal Flood Protection Scheme
 The Millport Coastal Flood Protection Scheme will protect the environment and fabric of Millport against flooding in the long term.

The Scheme has been notified to the Scottish Government, to enable Millport residents, local businesses, landowners and statutory organisations to comment on the scheme design. Construction is due to commence in 2021.



Illustration of Millport Coastal Flood Protection Scheme

Case Study – Subsea Digital Cable
 The Ayrshire Growth Deal includes funding provision of £11 million for a subsea fibre optic cable, which would have its landing point in Irvine.

This would provide a significant competitive advantage for businesses in the area and analysis is ongoing on the delivery of the project and how the benefits of this can be maximised.

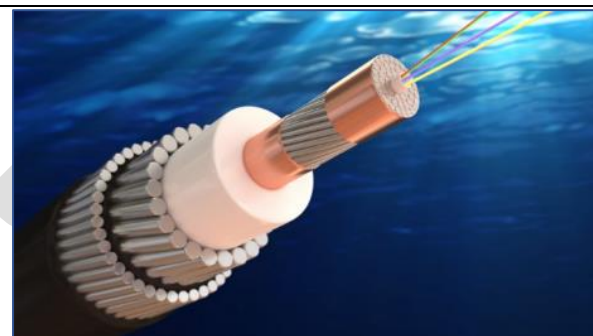


Illustration of digital cable

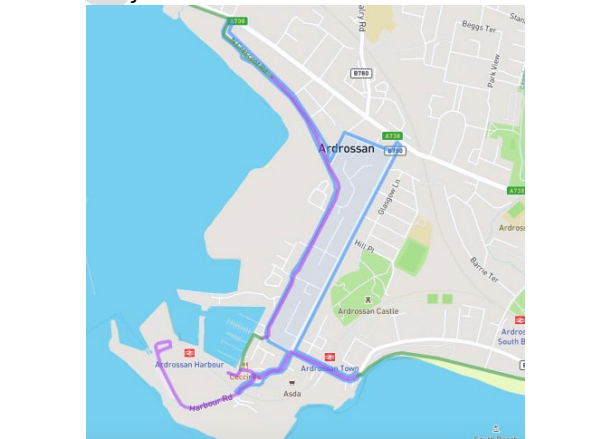
Case Study – Ardrossan Connections
 We are working in partnership with Sustrans Scotland to deliver a street design project in Ardrossan which will design and implement high-quality public space in the town centre and upgrade the National Cycle Network (NCN). This will focus on Glasgow Street, Princes Street and Montgomerie Street and aims to:

- Provide safe, accessible and attractive walking, wheeling and cycling route for residents and visitors and improve the attractiveness of the NCN between the Three Towns;
- Create a sense of place in Ardrossan that celebrates heritage and encourages more visits;
- Improve awareness of the NCN and the benefits of active and sustainable travel; and,
- Alleviate transport poverty and allow more people to experience the health and wellbeing benefits of travelling actively and sustainably.

The project will be delivered over three years, with construction planned in 2022/23.



Illustration from Ardrossan Connections consultation



Map of Ardrossan Connections study area

Case Study – Ardrossan Low Carbon Hub
 A £1.96M project, part funded with £1.372M from ERDF Low Carbon Travel and Transport Challenge Fund, to create a low carbon hub for Ardrossan across two locations: Harbour and North Shore. This includes: a coastal path at North Shore, active travel connection between town and harbour, Electric Vehicle and e-bike charging facilities and active travel infrastructure. The ERDF element of the project will require to be delivered by September 2022.



Photographs of e-bike and electric vehicle charging

5.0 STRATEGIC REGENERATION SITES

The Delivery Plan includes proposals for five strategic sites – i3 Irvine Enterprise Area, Ardrossan North Shore, Irvine Harbourside, Hunterston and Lochshore. The successful development of these will make a significant impact, addressing many of the strategic aims of the plan including the development of derelict land, the provision of new employment space, the municipalisation of our assets, the provision of new housing product, active travel improvements, and support for town centres.

The strategic nature of the sites has been recognised within Local Development Plan 2, which recognises the sites among eight Strategic Development Areas – major areas of change in North Ayrshire. Additional strategic regeneration sites may be added to the Regeneration Delivery Plan in time, as proposals for example for Ardeer are developed. Each of the sites has already seen a significant level of project development work **and are in a position to see delivery where previous proposals have failed to do this**. An outline of the vision for each of the sites and how their development will be taken forward is provided below:

Strategic Site 1 – Ardrossan North Shore & Marina

Ardrossan is set to benefit from a national scale investment in regeneration of over £150M over a 5 to 10 year period, incorporating the £35M redevelopment of Ardrossan Harbour (commencing in 2021), the development of the north shore site and other developments. This will include:

- A new £70M community campus including a relocated Ardrossan Academy, Winton Primary and swimming pool, commencing in 2022;
- A marine sciences education centre;
- Circa 150 houses
- Commercial development;
- A coastal path;
- Investment will create an extended Ardrossan Marina as part of the Ayrshire Growth Deal, bringing further tourism, activity and spend for the local area.

Advanced construction works for site infrastructure will start in 2021 with the campus following from 2022-24.

A development framework for the site is currently being developed alongside the Ardrossan Plan for central Ardrossan. The development framework will set the context for development on the site over the long term and will be the subject of public consultation before it is considered by the Council's Planning Committee.

The development framework will consider how the best layout can be achieved on the site considering issues such as access, enabling housing and commercial development, ground conditions, tourism activity around the marina and coastal path and site infrastructure costs.



Illustrations of Development Framework and example layout from consultation



Strategic Site 2 – i3, Irvine Enterprise Area

i3 is North Ayrshire's premier business and inward investment location. It is already home to around 40 companies including GSK, Vogel, Booth Welsh, and around 1,200 employees. The Council have recently

developed new commercial space through the development of a 30,000 sq ft industrial unit on Riverside Way, and two office pavilions at Annickbank.

There is interest from potential tenants in both.

Going forward, proposed investments include:

- 2021 on an additional office pavilion at Annickbank
- 2022 on a new headquarter facility for a local company,
- 2024 on a Digital Hub, a £6m Ayrshire Growth Deal investment which will provide an academic presence alongside facilities for businesses to become more digitally enables and efficient
- 2024 on additional commercial Space for further company expansion or inward investment

This investment will significantly raise the profile of i3 by providing a national facility for digital automation and an academic presence. It will also focus development within a central area, provide new commercial stock and central facilities for businesses. This will also look at how competitive advantage can be achieved through digital and energy investments.



Photographs of Gateway Building and i3 signage

Strategic Site 3 – Irvine Harbourside ‘Great Harbour’

£14m of funding has been allocated through the Ayrshire Growth Deal for investment in Irvine Harbourside and a development agreement has been signed by major landowner NPL Estates. The initial proposals which will be further developed through a development framework and include:

- Creating a ‘Maritime Mile’, from Irvine Harbourside to the beach. This will involve creating three new hubs, including:
 - The National Maritime Museum @ The Great Harbour
 - Development of a heritage harbour partnered with the National Maritime Museum that involves the comprehensive re-development of the Puffer Café area;
 - Development of the area around the River Irvine Pontoons, Ship Inn, Harbourside Arts Centre to create a multi-use leisure, watersport and arts and culture activity zone; and
 - Development to enhance the Beach Park with enhancement of the Beach Park around the Pilot House and stronger, safer connections for walking, cycling and play.
- North Ayrshire Council will also work in partnership with NPL Estates Scotland to consider further commercial opportunities within the wider Great Harbour Area.



Photograph of Irvine Harbourside

It is envisaged that the plan will bring in tens of thousands of extra visitors each year to North Ayrshire, making it a destination of choice for leisure activities, businesses and families to live to work.

Strategic Site 4 – Lochshore

The Lochshore masterplan seeks to deliver a tourism and leisure destination which will attract visitors to the Garnock Valley. It includes provision for leisure uses, active travel routes and play facilities, while creating the conditions for future housing development.

The masterplan includes a visitor and community hub building on NAC land to the south of Lochshore. The Scottish Government's Regeneration Capital Grant Fund has awarded £1.55m for construction of this facility, and the Nuclear Decommissioning Agency a further £0.5m towards a total project cost of £3.6m. Wider investment including a contribution of over £0.4m from Sustrans will see total almost £5m. Further consultation on the vision for the site will be undertaken.

The funding awards in 2020 areas key to the delivery of the hub which represents a first phase of investment which will kickstart a wider regeneration and placemaking project for the Garnock Valley.

NAC are currently considering the transfer of land from SE to facilitate further phases after the development of the community hub building starting in spring 2021.



Illustration of Lochshore Community Hub

Strategic Site 5 – Hunterston

The Hunterston Strategic Development Area (HSDA) comprises a number of sites including the Hunterston B nuclear power station and adjacent Hunterston PARC. Hunterston PARC is one of Scotland's largest brownfield sites (320 acres), with a deep water port and direct rail and grid connections. The HSDA is one of Scotland's most important strategic locations as identified in the National Planning Framework.

The UK Government has also recognised the strategic importance of Hunterston and Hunterston PARC is a key location within the Ayrshire Growth Deal, seeking to develop centres of excellence in key areas of innovation, advanced technologies and applied research with a particular focus on the blue and green economies including: low carbon energy /circular economy/aquaculture/advanced manufacture and the servicing of assets for the offshore wind and renewable energy sector.

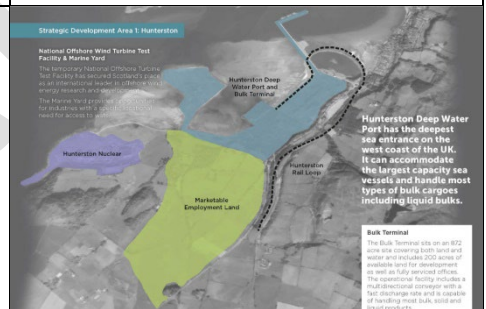


Illustration of Hunterston site from Local Development Plan 2



Photograph of Hunterston site

6.0 A DELIVERY PLAN FOR REGENERATION

The Regeneration Delivery plan is a mechanism for focussing activity and defining the scope and priorities for regeneration over the period 2021-2026. We are seeking to be ambitious, innovative and deliver a service that is an exemplar in supporting communities and regeneration.

Strengthening Communities

- ▶ Maximising Land and Assets
- ▶ Housing / Town Centre Living
- ▶ Community Investment & Enterprise
- ▶ Municipalisation of Land

An Inclusive & Green Economy

- ▶ Inward Investment
- ▶ Development of Commercial Estate
- ▶ Partnership Activity

Placemaking

- ▶ Town & Local Centres
- ▶ Strategic Sites Delivery
- ▶ Growth Deal Plans
- ▶ Destinations / Visitor Hubs

Enabling Infrastructure

- ▶ Transport Infrastructure Projects
- ▶ External Grant Support
- ▶ Digital Infrastructure
- ▶ Low Carbon Economy

Delivering the stated outcomes and securing sustainable benefits requires us to deliver projects on the ground. We will look to deliver a pipeline of projects, selecting those that demonstrate value for money, offer clear benefits to communities and are deliverable.

A Delivery Plan has been developed for each of the four themes. This seeks to:

- Promote and deliver projects across North Ayrshire
- Limit projects under consideration to reflect the financial and officer capacity available
- Regularly review and report on projects and to Advance, Discard or Deliver as appropriate
- Engage and consult on project priorities and coordinate activity with internal teams
- Provide a format to allow future detailed 'Dashboard' Reporting of each project status
- Link delivery with key measures within our Council Plan and other appropriate strategies including Community Wealth Building, Economic Recovery and Renewal Approach and the refresh of the Environmental Sustainability and Climate Change Strategy

Active projects are set out in the schedules and we will look to lead these project elements whilst coordinating activity with wider services. Annual updates will be provided to the Council's Cabinet. Key Council Plan measures that projects will link with include amongst others:

- Hectares of vacant and derelict land in North Ayrshire
- Leverage of external funding
- Percentage of children living in poverty
- Percentage of working age population in employment
- Percentage of procurement spent on local enterprises
- Percentage of those earning less than the Living Wage
- Proportion of Council operational buildings that are suitable for their current use

In implementing the Delivery Plan, we will consider how the procurement and delivery can contribute to the Procurement pillar and objective of Community Wealth Building. This approach aims to use spend to actively encourage and support a growing, diverse and resilient local business base, and to support our net zero carbon ambitions. We will do this by:

- Adopting a proactive approach to procurement of projects;
- Supporting benefit to local companies through appropriate community benefit or local supplier clauses; and
- Considering phasing and programming to enable delivery by smaller scale and local contractors.

We will also consider how the Delivery Plan can support the objective of the Fair Employment pillar to encourage the creation of fair and meaningful jobs with progression opportunities to unlock the potential of our residents.

The Delivery Plan's actions will be reviewed and updated on an annual basis. This will be informed by an assessment of the:

- Progress on and outcomes of actions in the previous year(s);
- Local priorities;
- Deliverability of identified projects;
- Available resources and funding opportunities; and
- New, evolving or updated strategies and policies.

The updated Regeneration Delivery Plan will be reported annually.

An explanation of the terms used in the Delivery Plan is included at Appendix 1.

| Strengthening Communities | | | |
|---|--|--|--|
| Strengthening Communities | 2021 Actions | 2026 Outcome | Lead Service |
| Maximising Land and Assets | | | |
| Review of land and assets | Review priority vacant and derelict sites and buildings with Locality Partnerships to assess the potential for development, redevelopment or promotion through planning | Clarity on the priority sites for intervention and/or investment including sites identified through RDP development | Economic Development & Regeneration / Physical Environment |
| Development potential of land and assets | Review the development potential of Council landholdings to inform review of Local Development Plan 2 (LDP2) and the potential for additional receipts for investment in communities | Clarity on the priority sites for intervention and/or investment | Economic Development & Regeneration / Physical Environment |
| Investment in land and assets | Identify opportunities and priorities for future investment through a rolling investment programme including the Vacant and Derelict Land Fund | A social housing and commercial portfolio that supports the needs of communities and the growth of local businesses and entrepreneurial activity | Economic Development & Regeneration / Physical Environment |
| Housing / Town Centre Living | | | |
| Strategic Housing Investment Programme (SHIP) | Commence construction of new social housing sites including Afton Court, Stevenston; Caley Court, Stevenston; St Colm's Place, Largs; Green Street, Saltcoats; and West Byrehill, Kilwinning | Delivery of 1,900 unit SHIP programme to 2026 | Physical Environment |
| | Review of SHIP contribution to community regeneration | Identification of priority sites and process for selection of opportunities | Physical Environment / Economic Development & Regeneration |

| | | | |
|--|---|--|---|
| Housing Delivery | Preparation of Supplementary Guidance for Development Frameworks | Approval by Planning Committee; Implementation of Guidance | Economic Development & Regeneration |
| | Preparation and approval of development frameworks for strategic sites | Approval by Planning Committee; Implementation of development frameworks; Completion of developments | Growth & Investment / Economic Development & Regeneration |
| | Analysis of the most suitable delivery mechanism for housing on strategic sites | Delivery of appropriate development on NAC owned strategic sites in line with CWB strategy and LHS | Growth & Investment / Economic Development & Regeneration |
| | Montgomerie Park delivery including land sale and site start | Completion of new housing development, funding a new primary school, marketing of further phase(s) | Economic Development & Regeneration |
| | Review of development potential of NAC landholdings to inform review of LDP2 and the potential for additional receipts for investment in communities | Identification of any additional landholdings for development and promotion through LDP3 | Economic Development & Regeneration |
| Town Centre Living | Review of environment for town centre living given decline in retail activity | New residential development in town centres | Economic Development & Regeneration |
| | Completion of designs for redevelopment of Kings Arms, Irvine | Completion of development | Physical Environment |
| Community Investment and Enterprise | | | |
| Community Project Development | Support new community project development, physical regeneration projects, funding applications and asset transfer processes and delivery including Millport Town Hall and Stevenston Beach Hub | Identification and delivery of community development projects | Connected Communities / Economic Development & Regeneration |

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|---|---|---|---|
| Locality Partnerships | Coordinate the operation of Locality Partnerships | Identification and delivery of community development projects | Connected Communities |
| Participatory approaches | Extend and mainstream a participatory approach to offer communities, including young people, more opportunities to lead in local decision-making | Increased community involvement in decision-making | Connected Communities |
| Community Asset Transfer | Support Community Asset Transfer and Participation Requests | Increased community ownership of land and property | Connected Communities |
| Community Investment Fund | Co-design, co-production and co-delivery of projects | Identification and delivery of community development projects | Locality Partnerships / Connected Communities |
| Municipalisation / Commercialisation of Land | | | |
| Third Party Assets Review | Review the identified sites including the case for the purchase of third-party land to address a recognised problem or facilitate positive development – including sites identified through the RDP | A property portfolio that supports communities, improved public amenity and the growth of local businesses and entrepreneurial activity | Economic Development & Regeneration |
| Municipalisation Model | Develop a model for the development and sale of vacant land/property and reinvestment in further programme | Confirmation and implementation of model | Economic Development & Regeneration |

| Placemaking | | | |
|-------------------------------|---|---|---|
| Placemaking | 2021 Actions | 2026 Outcome | Lead Service |
| Town and Local Centres | | | |
| Place Framework Development | Commence a programme of place-based frameworks to direct future investment through the Investment Fund and external funding | Use of Place Framework to facilitate community consultation, and to direct and implement projects | Economic Development & Regeneration / Connected Communities |
| Place Plan Development | Support local communities to develop Local Place Plans under the Planning Act | Community development of Local Place Plans | Economic Development & Regeneration / Connected Communities |
| Town Centre Improvements | Completion of SG funded Town Centre Fund projects including improvements in Dalry, Stevenston and West Kilbride. | Implementation of projects | Economic Development & Regeneration |
| | Completion of Phase 2 of Quarry Road project including active travel links | Implementation of project | Economic Development & Regeneration |
| | Review approach to town centre footfall monitoring | Effective monitoring of town centre activity | Economic Development & Regeneration |
| | Identify and implement potential projects under the Scottish Government's Place Based Investment Programme (PBIP) and other national programmes working collaboratively with local communities, business, third and public sectors. | Implementation of projects | Economic Development & Regeneration |
| | Review of requirements for and existing supported or flexible office space in town centres | A network of town centre working opportunities | Economic Development & Regeneration |

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|-------------------------------------|---|---|--|
| Town Centre land assembly | Undertake a review of priority vacant/derelict sites and buildings within town centres with Locality Partnerships to guide future investment through a rolling investment programme | Clarity on the priority sites for intervention and/or investment | Economic Development & Regeneration / Physical Environment |
| | Analysis of development potential of former Ayrshire Metal Products site informed by flooding constraint assessment | Facilitate appropriate development of site by private or public sector | Economic Development & Regeneration |
| Conservation Projects | Continued implementation of Millport Conservation Area Regeneration Scheme until 2022 | Completion of project | Economic Development & Regeneration |
| | Identification of potential conservation projects through the development of place frameworks and Local Place Plans | Development and implementation of conservation projects | Economic Development & Regeneration |
| Strategic Sites | | | |
| Ardrossan North Shore & Marina | Development of the Ardrossan Plan and approval of Development Framework to inform advance works package and Marina expansion | Implementation of appropriate infrastructure investment to facilitate phased development of site | Growth & Investment |
| | Develop a major Branding exercise to reflect £150M+ national scale regeneration opportunity including North Shore, Harbour and town centre | Secure appropriate press coverage and community understanding of investment in town, changing perceptions | Growth & Investment / Economic Development & Regeneration |
| i3 Enterprise Area | Approval of i3 Masterplan for i3; Commence phase 1 flexible space programme; and Signing of partnership agreement for Digital Hub facility | Completion of £15M flexible space programme to allow business growth | Growth & Investment |
| Irvine Harbourside, 'Great Harbour' | Commence preparation of Development Framework for Irvine Harbourside to | Delivery of AGD investment and leverage of private investment | Growth & Investment |

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| | accommodate the Great Harbour, Maritime Mile and housing proposal | | |
| Lochshore | Formation of Lochshore Development Board; Secure land transfer from Scottish Enterprise; Approval of development framework; Commence construction of new community and leisure hub and placemaking investment; | Approval of Development Framework and delivery of Community Hub | Economic Development & Regeneration |
| Hunterston | Development and approval of Partnership with Peel Ports Group | Implementation of AGD funding to support new investment to site | Growth & Investment |
| Growth Deal Plans | | | |
| Growth Deal Delivery | Delivery of £251m Growth Deal programme including: i3 Enterprise Area, International Marine Science and Environmental centre; Subsea Fibre optic cable; and a Centre for Research into Low Carbon Energy and Circular Economy at the Hunterston. | Delivery of Growth Deal investment and leverage of partnership and private sector funding | Growth & Investment |
| Leverage of AGD funding | Securing additional leverage including private sector investment and external funding utilising AGD funding including a strategic Partnership with Crown Estates Scotland | Additional funding and profile to enhance the outcomes achieved through the AGD | Growth & Investment / Economic Development & Regeneration |
| Destinations / Visitor Hubs | | | |
| Commercial/leisure investment in Ardrossan | Review of market potential for commercial opportunities within Ardrossan and North Shore including potential Hotel | Delivery of new commercial uses alongside public investment | Growth & Investment |

| Inclusive and Green Economy | | | |
|---|--|--|-------------------------------------|
| Inclusive Economy | 2021 Actions | 2026 Outcome | Lead Service |
| Inward Investment | | | |
| Supporting inward investment | Engage with existing and new businesses to support inward investment including the co-ordination and review of enquiries and assessment of contribution to net zero, CWB and socio-economic impact | Inward investment is secured across North Ayrshire | Economic Development & Regeneration |
| Supporting inward investment | Review land and assets' potential to deliver on inward investment enquiries | Inward investment is secured across North Ayrshire | Economic Development & Regeneration |
| Development of Commercial Estate | | | |
| Commercial estate improvements | Commence review of commercial estate to identify opportunities to improve or redevelop of council assets to encourage local business growth utilising Investment Fund | Improvement of commercial estate to allow business growth | Economic Development & Regeneration |
| Commercial estate development | Completion and occupation of new industrial unit at Kyle Road, Irvine and design of additional office pavilion at Annickbank for construction in 21/22 | Completion and long-term lease of space, securing local employment | Economic Development & Regeneration |
| Commercial estate development | Review of third-party assets for acquisition to support commercial estate delivery | Improvement of commercial estate to allow business growth | Economic Development & Regeneration |
| Harbourmasters House, Irvine | Improvement of derelict Council property and development of proposals for market opportunity | Delivery of new commercial uses alongside public investment at Great Harbour | Growth & Investment |

| Partnership Activity | | | |
|--|--|--|---|
| Islands Recovery and Renewal Pilot | Development of ten year Island Plans for Arran and Cumbrae working in partnership with local island communities and stakeholders, Highlands and Islands Enterprise and the Scottish Government | Agreement and implementation of two Islands Plans including development of strategic projects and leveraged external funding | Economic Development & Regeneration |
| Partnership Opportunities | Identify partnership opportunities for regeneration delivery with private sector and third sector | Partnership opportunities for delivery and maximisation of funding and resources | Economic Development & Regeneration / Growth & Investment |
| Ardeer | Explore site within wider Harbourside masterplan in Partnership with NPL Estates | Confirmation of role of Ardeer in supporting Great Harbour investment | Growth & Investment |
| Commercial/leisure investment in Ardrossan | Review of market potential for commercial leisure uses within North Shore and Ardrossan including hotel investment | Delivery of new commercial uses alongside public investment | Growth & Investment |

| Enabling Infrastructure | | | |
|---------------------------------|--|--|---|
| Enabling Infrastructure | 2021 Actions | 2026 Outcome | Lead Service |
| Transport Infrastructure | | | |
| Ardrossan Harbour | Finalise exemplar design and associated partner agreements; and Publication of tender package and award of contract for marine and landside works to enable construction | Completion of £35m harbour improvements | Growth & Investment |
| Transport Policy | Development of Local Transport Strategy for 2021-26 | Confirmation of local transport priorities and actions for implementation | Economic Development & Regeneration |
| Transport Policy | Promotion of North Ayrshire transport priorities for inclusion within national and regional transport policy including the second Strategic Transport Project Review (STPR2) and Regional Transport Strategy (RTS) | Funding and delivery of local and regional transport priorities | Economic Development & Regeneration |
| Transport Policy | Contribute to the development of the Regional Transport Appraisal (RTA) for Ayrshire as part of the Ayrshire Growth Deal and SPTR2 | Delivery of transport priorities to maximise the potential of the Ayrshire Growth Deal investment | Economic Development & Regeneration / Growth & Investment |
| Active Travel | Identify priorities for and implement new and improved active travel route infrastructure across North Ayrshire | Securing external funding and implementation of projects | Economic Development & Regeneration |
| Active Travel | Develop Year One of the Ardrossan Connections Street Design Project focused on Glasgow Street, Princes Street and Montgomerie Street with Sustrans | Implementation of improvements to encourage active travel, improve residential environment and link major development projects | Economic Development & Regeneration / Growth & Investment |

| | | | |
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| Public Transport | Investment in public transport improvements and infrastructure including the Bus Routes Congestion project | Improvement of the public transport network for everyday journeys | Economic Development & Regeneration |
| External Grant Support | | | |
| External Funding | Work with partners to identify funding opportunities and submit funding applications to maximise the potential of regeneration resources and funding | Submission of successful funding applications on an annual basis to enable project implementation | Economic Development & Regeneration |
| Community Funding | Support communities to identify funding opportunities and submit funding applications to implement community regeneration priorities | Submission of successful funding applications on an annual basis to enable project implementation | Connected Communities / Economic Development & Regeneration |
| Digital Infrastructure | | | |
| Broadband | Support the roll out of R100 Broadband to achieve 100% coverage by 2022 | Appropriate broadband coverage across area | Economic Development & Regeneration |
| Strategic Connectivity | Review of digital investment through AGD to maximise the benefits of the proposed subsea cable to provide a competitive business advantage | Delivery of landing point for digital cable to secure competitive advantage for North Ayrshire and support business growth | Growth & Investment |
| Low Carbon Economy | | | |
| Review of land and assets for low carbon delivery | Review of potential for land assets to support low carbon project delivery and contribute to net zero targets including: new tree planting; renewable energy; food growing; and electric vehicle projects | Maximisation of land and assets to deliver low carbon projects. Contribution to net zero ambitions | Economic Development & Regeneration / Commercial Services / Physical Environment |
| Delivery of low carbon projects | Identify opportunities for innovative delivery of low carbon projects including tree planting; renewable energy; food growing; and electric vehicle projects | Delivery of low carbon projects and contribution to net zero ambitions | Physical Environment / Commercial Services / Economic Development & Regeneration / |

| | | | |
|------------------------------------|--|---|---|
| Flood Protection Schemes | Implementation of Upper Garnock and Millport Coastal Flood Protection Schemes and development of River Irvine Scheme | Implementation of flood protection schemes | Commercial Services |
| Active Travel Hub | Deliver the Trinity Active Travel Hub and Travel Smart programme to support active and sustainable travel | Modal shift to active and sustainable travel / contribution to net zero ambitions | Economic Development & Regeneration |
| Low Carbon Hub | Deliver Year 1 of £1.96m ERDF Low Carbon Travel and Transport funded Ardrossan Low Carbon Hub including coastal path, e-bike and EV infrastructure design. | Delivery and implementation of the project | Economic Development & Regeneration / Growth & Investment |
| Nethermain Solar Photovoltaic Farm | Detailed development of Solar PV Farm at Nethermain, Irvine including: procurement, planning, grid connections and design | Completion of Solar PV farm by 2023; regeneration of the former Nethermain Landfill Site; and contribution towards net zero ambitions | Physical Environment |

7.0 PROPOSALS BY LOCALITY

The following diagram outlines the proposals at a North Ayrshire wide and locality level on a Locality Partnership basis.



8.0 EVALUATION & MONITORING

The Delivery Plan sets out a 'project based rolling programme' of ambitious and deliverable projects under the four themes. The Delivery Plan seeks to ensure that this long-list of projects never exceeds a realistic assessment of capacity, with projects prioritised annually. The Delivery Plan will allow future dashboard style summary reporting, with annual reports presented to the Cabinet of North Ayrshire Council. This will contribute to the Land and Assets pillar as part of the annual reporting on the Community Wealth Building Strategy.

Monitoring, evaluation and re-prioritising of our activity based on a realistic assessment of delivery is an important element of the plan as it is used going forward. Regeneration delivery involves a wide range of parties working together. Projects start and sometimes stall, or partner circumstances and interests change. The Delivery Plan will be reviewed annually to reflect this and will be informed by progress on and the outcomes of actions in the previous years as outlined in Section 6.0.

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APPENDIX 1 – Terms used within Delivery Plan

| Term or Acronym | Definition |
|-----------------|--|
| AC | Ayrshire College |
| AGD | Ayrshire Growth Deal |
| CES | Crown Estate Scotland |
| CIF | Community Investment Fund |
| CPP | Community Planning Partnership |
| CWB | Community Wealth Building |
| Design | Funding commitments in place and detailed design process |
| Feasibility | Early stage analysis of a project and its scope/deliverability |
| ERDF | European Regional Development Fund |
| ESCCS | Energy Sustainability and Climate Change Strategy |
| ETP | Energy Technology Partnership |
| HES | Historic Environment Scotland |
| LDP | Local Development Plan |
| LHS | Local Housing Strategy |
| LP | Locality Partnership |
| LTS | Local Transport Strategy |
| NAC | North Ayrshire Council |
| NPL | NPL Estates |
| PBIP | Place Based Investment Programme (Scottish Government) |
| PPG | Peel Ports Group |
| PV | Photovoltaic |
| RCGF | Regeneration Capital Grant Fund (Scottish Government) |
| RTA | Regional Transport Appraisal |
| RTS | Regional Transport Strategy |
| SE | Scottish Enterprise |
| SFT | Scottish Futures Trust |
| SG | Scottish Government |
| SHIP | Strategic Housing Investment Plan |
| SPT | Strathclyde Partnership for Transport |
| SPZ | Simplified Planning Zone |
| STPR2 | Strategic Transport Project Review 2 |
| SU | Strathclyde University |
| TS | Transport Scotland |
| VDLF | Vacant and Derelict Land Fund |

APPENDIX 2 – List of Strategies that inform the Delivery Plan

| Type | Name | Status |
|-----------------|--|---------|
| Plan | North Ayrshire Council Plan | Active |
| Plan | Local Outcome Improvement Plan (LOIP) and | Active |
| Plan | Locality Plans (<i>under review</i>) | Active |
| Strategy | Community Wealth Building (CWB) Strategy | Active |
| Strategy | Ayrshire Economic Strategy (<i>under development</i>) | Planned |
| Strategy | Economic Development & Regeneration Strategy | Expired |
| Strategy | Economic Recovery and Renewal Approach | Active |
| Strategy | Local Housing Strategy | Active |
| Strategy | Local Development Plan 2 (LDP2) | Active |
| Strategy | Local Transport Strategy (<i>under review</i>) | Planned |
| Strategy | Ayrshire Spatial Strategy (<i>under development</i>) | Planned |
| Strategy | Town Centre Parking Strategy | Active |
| Strategy | Ayrshire and Arran Woodland and Forestry Strategy | Active |
| Strategy | Renewable Energy Strategy | Planned |
| Strategy | Youth Citizenship and Participation Strategy | Active |
| Strategy | Core Paths Plan | Active |
| Delivery/Action | Environmental Sustainability & Climate Change Strategy (ESCCS) | Active |
| Delivery/Action | Child Poverty Action Plan | Active |
| Delivery/Action | Waste Management Strategy | Active |
| Delivery/Action | Strategic Housing Investment Programme (SHIP) | Active |
| Delivery/Action | Financial Inclusion Strategy | Active |
| Delivery/Action | Youth Employment Strategy | Active |
| Delivery/Action | Social Enterprise Strategy | Expired |
| Delivery/Action | Asset Management Strategy | Active |
| Delivery/Action | Making Waves Action Plan | Active |
| Delivery/Action | Active Communities Strategy | Active |
| Delivery/Action | Social Housing Developments | Active |
| Delivery/Action | LDP2 Statutory Action Programme | Active |
| Delivery/Action | Local Place Plans | Planned |
| Delivery/Action | Road Asset Management Plan | Active |
| Delivery/Action | Ayrshire Flood Risk Management Plan | Active |
| Delivery/Action | Plastic Free Council Plan | Active |
| Delivery/Action | Food Growing Strategy (<i>under development</i>) | Planned |

| | | |
|-----------------|---|---------|
| Delivery/Action | Fuel Poverty Action Plan | Active |
| Delivery/Action | Digital Strategy | Planned |
| Delivery/Action | Energy Efficiency Action Plan | Active |
| Delivery/Action | Vacant & Derelict Land Strategy (<i>under review</i>) | Active |
| Delivery/Action | Empty Homes Strategy | Active |
| Delivery/Action | Open Space Strategy (<i>in development</i>) | Planned |
| Delivery/Action | Local Biodiversity Action Plan | Active |
| Delivery/Action | Electric Vehicle Strategy (<i>in development</i>) | Planned |
| Delivery/Action | Outdoor Access & Active Travel Strategy | Active |
| Delivery/Action | Road Safety Plan | Active |
| Delivery/Action | Town Centre Parking Strategy | Active |
| Delivery/Action | Tree Planting Strategy | Active |
| Delivery/Action | Open Space Asset Management Plan | Active |
| Delivery/Action | Local Flood Risk Management Action Plan | Active |
| Delivery/Action | Local Biodiversity Action Plan | Active |

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

| | |
|------------------------|---|
| Title: | Strategic Transport Update |
| Purpose: | To provide an update on strategic transport and seek approval of a response to a consultation on Strategic Transport Projects Review 2 (STPR2). |
| Recommendation: | <p>That Cabinet:</p> <ul style="list-style-type: none"> • Notes the update on the Strategic Transport Projects Review 2; • Approves the proposed consultation response to the STPR2 consultation attached at Appendix 1; • Notes the current position on the Ayrshire Regional Transport Appraisal; • Notes the progress of the Strathclyde Partnership for Transport Regional Transport Strategy; and • Notes the update of the North Ayrshire Local Transport Strategy in 2021/22. |

1. Executive Summary

- 1.1 The majority of Scotland's strategic transport policy has recently undergone or is currently undergoing a refresh. This paper provides an update on the progress with these plans and seeks approval for the proposed response to the consultation on the second Strategic Transport Project Review (STPR2). The report highlights the concerns that some local transport priorities are at risk of not securing Scottish Government support and also provides an update on actions being taken.

2. Background

- 2.1 Transport investment in North Ayrshire is informed by the strategic transport policy hierarchy. This informs the Government and Transport Scotland's funding priorities for transport and active travel. This funding is then disbursed through a range of programmes. These programmes are open to applications from Local Authorities on an annual basis to enable them to implement transport and active travel priorities at a local level. This paper provides an update on the ongoing development of these strategic plans at a national, regional and local level.

National Transport Strategy

- 2.1.1 The National Transport Strategy (NTS) sets out the vision for the transport system over the next 20 years. Its vision of a sustainable inclusive, safe and accessible transport system, helping deliver a healthier, fairer and more prosperous Scotland for communities, businesses and visitors is underpinned by four priorities: Reduces inequalities; Tackles climate action; Helps deliver inclusive economic growth; and Improves our health and wellbeing.
- 2.1.2 In December 2020 the NTS Delivery Plan for 2020-2022 was published with annual delivery plans to follow thereafter. The current Delivery Plan focusses on strategic policies, rather than investment and interventions, which will be set out within the second Strategic Transport Projects Review (STPR2).

2.2 Strategic Transport Projects Review 2

- 2.2.1 STPR2 will inform transport investment for the next 20 years across Scotland. It will help to deliver the vision, priorities and outcomes for transport set out in the NTS. It is informed by an evidence-based review of the performance of Scotland's strategic transport network across all transport modes to identify interventions required to support the delivery of Scotland's Economic Strategy.
- 2.2.2 A two phased approach is planned in light of the pandemic restrictions. Phase One reported in winter 2020/21 on options that align with the NTS, can be delivered or substantially progressed in the next 2 to 3 years and will support recovery following the COVID-19 pandemic. Phase 2 will report in Autumn 2021 and will outline recommendations for investment over the longer term 20-year STPR2 horizon.
- 2.2.3 A public consultation exercise is currently underway on Phase 1 with a deadline of 31 March 2021. A copy of the proposed consultation response is attached for consideration to this report (Appendix 1). STPR2's development has been informed by a review of existing plans and strategies, stakeholder engagement and an option sifting exercise. Officers have actively contributed to this process through the Ayrshire Regional Transport Working Group (RTWG). Further details on STPR2 including those transport priorities that are currently in scope for further assessment are set out at Appendix 2 for information.
- 2.2.4 Several of the Council's strategic transport priorities are currently sifted out of the STPR2 process. Officers continue to liaise with Transport Scotland for these to be reconsidered for inclusion. The RTWG have raised the matter directly with Transport Scotland requesting further clarity on the process and outputs. A meeting has been organised with the Transport Minister to raise these concerns in detail. The priorities currently sifted out include the upgrade of the:
- B714 as part of the A737 Northern Corridor Improvements to provide more direct access to A78, Ardrossan Ferry Terminal and Hunterston;
 - A841 to link the two ferry services and improve road conditions for bus travel on Arran; and
 - A70 and/or A71 to provide improved access to the M74, M6 and major motorway networks.

2.3 Regional Transport Appraisal

- 2.3.1 A commitment was made through the Ayrshire Growth Deal (AGD) Heads of Terms to undertake a Regional Transport Appraisal, its purpose being to identify the infrastructure required to underpin AGD projects. There is a lack of clarity and growing concern on the approach to Regional Transport Appraisal with Transport Scotland appearing to have changed their stance on its development. The appraisal process helps support the development of the business case and the necessary evidence required to compete for investment funds. The AGD partners have jointly requested further clarity from both Transport Scotland and the Cabinet Secretary for Transport, Infrastructure and Connectivity on whether they intend to honour their earlier commitment to the appraisal. This will be discussed in the planned meeting with the Transport Minister.

2.4 Regional Transport Strategy

- 2.4.1 The Regional Transport Strategy (RTS) directs Strathclyde Partnership for Transport (SPT) and their Capital Investment Programme for the next 15-20 years. The existing RTS was published in 2008 and a three-year delivery plan was developed for 2018/19 – 2020/21. The preparation of the new RTS has been delayed by COVID-19.
- 2.4.2 SPT are finalising their Case for Change report which will include: the identification of problems and opportunities; set out their strategic framework of vision, outcomes, targets, themes and objectives; and option generation. Officers continue to support SPT with the development of the RTS and advocate for the inclusion of North Ayrshire transport priorities. Public consultation is expected in April/May 2021 with the detailed strategy to follow later in 2021.

2.5 Local Transport Strategy

- 2.5.1 The Local Transport Strategy (LTS) sets out the local vision, objectives and proposals for transportation in North Ayrshire. The current North Ayrshire LTS was published in 2015 and was due for review in 2020. This work was delayed due to COVID-19 and the subsequent delay in national and regional transport policy development, which the LTS should reflect. The approach to developing the new LTS is being finalised and will incorporate the active travel strategy. It is anticipated that the new LTS will be delivered within 2021/22 following the publication of the RTS and will align with the forthcoming Islands Plan.

3. Proposals

- 3.1 It is proposed that Cabinet:
- Notes the update on the Strategic Transport Projects Review 2;
 - Approves the proposed consultation response to the STPR2 consultation attached at Appendix 1;
 - Notes the current position on the Ayrshire Regional Transport Appraisal;
 - Notes the progress of the Strathclyde Partnership for Transport Regional Transport Strategy; and
 - Notes the update of the North Ayrshire Local Transport Strategy in 2021/22.

4. Implications/Socio-economic Duty

Financial

- 4.1 These strategies will inform strategic transport funding priorities and programmes for the next 20 years. If the projects identified as North Ayrshire transport priorities are not included within STPR2 then further consideration will be dependent on available funding to secure any investment. If Transport Scotland do not commit to developing a Regional Transport Appraisal this will create a need to consider and identify any alternative funding available to the three Ayrshire Authorities to ensure that the maximum benefits from the Ayrshire Growth Deal projects are achieved.

Human Resources

- 4.2 None.

Legal

- 4.3 None.

Equality/Socio-economic

- 4.4 The transport priorities being promoted aim to provide a fit for purpose and inclusive transport network for North Ayrshire to reduce socio-economic disadvantage and transport poverty.

Environmental and Sustainability

- 4.5 The transport priorities being promoted aim to support sustainable and active travel and reduce the impact of transport on our communities. These aim to reduce the volume of traffic travelling through our towns and to facilitate public transport to support a shift towards more sustainable travel behaviour.

Key Priorities

- 4.6 The implementation of our transport priorities will contribute to achieving the Council Plan outcomes. They will contribute to the ambitions for: an inclusive, growing and enterprising economy; North Ayrshire to be well-connected with effective infrastructure; and for a sustainable, vibrant, welcoming and attractive environment.

Community Wealth Building

- 4.7 The Inclusive Growth Diagnostic identified transport as a barrier to inclusive growth at a local level. The provision of a connected transport network including high-quality opportunities for active travel and public transport for everyday journeys is vital to local communities and delivering inclusive growth and Community Wealth Building.

5. Consultation

- 5.1 The development of STPR2 by Transport Scotland has been informed by stakeholder engagement involving Officers, Elected Members and communities. Officers continue to liaise closely with Transport Scotland through the Regional Transport Working Group to ensure that North Ayrshire priorities are adequately represented.
- 5.2 Consultation on the forthcoming Regional Transport Strategy is anticipated in April/ May 2021. The new Local Transport Strategy will be informed by extensive stakeholder engagement with Elected Members and public consultation exercises will be an integral part of the process.

Russell McCutcheon
Executive Director (Place)

For further information please contact **Claire Fitzsimmons, Active Travel and Transport Manager**, on **MS Teams**.

Background Papers

STPR2 Comments Forms

Privacy Statement:

Privacy and Your Personal Information

This activity is being carried out by the STPR2 Consultant Team (Jacobs and AECOM) on behalf of Transport Scotland. The activity is being carried out under the Market Research Society (MRS) Code of Conduct and in line with the General Data Protection Regulation (GDPR) guidelines and your data will be aggregated so you will not be identified in the reporting of the feedback findings. We will combine the information you provide with that of other respondents to understand views on the transport related problems and opportunities across different regions and the country as a whole as well as the transport planning objectives. The information gathered will be used to inform the work of STPR2 and data may also be shared with Regional Transport Partnerships and local authorities to assist with regional and local work in their area.

To find out why Transport Scotland collect personal information and how it is used, please see Transport Scotland's privacy policy and AECOM's privacy policy data processors. Aggregated data will be shared with Jacobs. Any personal information you provide will be securely stored by AECOM to build an understanding of key issues for consideration in STPR2. Once the project is complete this data will then be deleted.

STPR2: Update and Phase 1 Recommendations report:

This comments form seeks to understand your views on the **eight Phase 1 themes and associated Phase 1 interventions** within the **STPR2: Update and Phase 1 Recommendations report**. We recommend that you review the material within the report prior to you providing comments. The form should take about 10 minutes to complete and all responses are anonymous.

The closing date for comments is midnight on 31 March 2021.

| Demographic Questions | | |
|-----------------------|--|--|
| 1 | | Are you responding as an individual or an organisation? <ul style="list-style-type: none"> Organisation |
| 2 | | If responding as an organisation, what is the name of your organisation? <ul style="list-style-type: none"> North Ayrshire Council |
| 3 | | Please indicate which category best describes your organisation? <ul style="list-style-type: none"> Local Authority |
| 4 | Only for those responding as an individual | Which of these age groups are you in? <ul style="list-style-type: none"> Not applicable |

| Comments Form STPR2: Update and Phase 1 Recommendations report | | |
|--|--|--|
| 5 | | <p>Do you feel the eight themes within the STPR2 Phase 1 capture what needs to be done in the short term, in relation to the transport investment priorities?</p> <ul style="list-style-type: none"> ▪ Agree |
| 6 | | <p>Do you feel the themes appropriately address challenges and opportunities described within the report?</p> <ul style="list-style-type: none"> ▪ Yes |
| 6b | | <p>Please use the space below to provide any further comments on the challenges and opportunities described within the report:</p> <p>The challenges in providing a suitable transport system that meets the needs of the population are well documented. These were explored through the development of National Transport Strategy 2 and are summarised as: reducing inequalities, tackling climate action, delivering inclusive growth and improving health and well-being.</p> <p>The themes proposed for Phase 1 of STPR2 are clearly aligned with these challenges and, as initial actions, they cover the main areas of concern for North Ayrshire, most notably in regard to improving accessibility in rural/peripheral areas and for vulnerable groups; enhancing public transport provision; and enhancing the safety and resilience of the strategic transport network.</p> <p>The Ayrshire Inclusive Growth Diagnostic identified transport as a barrier to inclusive growth and in particular as a limiting factor to and preventing people from accessing employment and training opportunities. Several contributing factors were identified including the: frequency of transport; connections between transport modes; cost; and shift patterns exacerbating transport constraints.</p> |

| | | |
|----|--|--|
| | | In North Ayrshire, we are keen to see more done nationally in terms of the role of transport in helping to support local economies and encouraging inclusive economic growth. We appreciate that this will mainly happen via Phase 2 options but given the substantial delivery timescales for Phase 2, more focus on economic development would be welcomed in Phase 1. |
| 7 | | <p>Do you feel that the Phase 1 interventions associated with the eight themes support the priorities and outcomes of the National Transport Strategy?</p> <ul style="list-style-type: none"> ▪ Agree |
| 8 | | <p>Please use the space below to provide any further comments that you wish to make on the eight themes.</p> <p>Intervention 1 – Development and delivery of Active Freeways: This may have a negative implication for those authorities seeking to increase the number of active travel journeys as it implies the demand must be there first. The desire to improve active travel infrastructure was a high priority of the respondents to the public survey undertaken for STPR2. It is however important to remember that in some areas the infrastructure is needed first to generate the demand.</p> <p>Intervention 2 – Expansion of 20mph zones: the development of a national strategy to guide the implementation of 20mph zones and limits, and the proposal for implementation best practice is welcomed. No allowance however has been made for the increase in demand from the public to enforce these restrictions – both on Police and local authority resources.</p> |
| 9 | | <p>How well do the Phase 1 interventions respond to the uncertainty in travel demand and behaviour that we face in the short term due to COVID-19?</p> <ul style="list-style-type: none"> ▪ Well |
| 10 | | How well do the Phase 1 interventions support Scotland's recovery from the COVID-19 pandemic in the short-term? |

| | | |
|----|--|--|
| | | <ul style="list-style-type: none"> Well |
| 11 | | <p>Please use the space below to highlight the Phase 1 themes and interventions, that you particularly support:</p> <p>Intervention 11 – Supporting integrated journeys at ferry terminals: This is welcomed for both Arran and Cumbrae ferries. Our island economies have been disproportionately affected by the COVID-19 lockdowns and travel restrictions. These economies are heavily reliant on tourism and therefore measures that improve their economic resilience and accessibility are welcomed. Our islands have also been substantially impacted by the implementation of the Road Equivalent Tariff. Whilst we welcome increased visitors, the impact of their travel, particularly increased road traffic, needs to be considered so supporting integrated and more sustainable journeys to the ferry terminals is welcomed.</p> |
| 12 | | <p>Please use the space below to highlight where you disagree with any the Phase 1 themes or interventions.</p> <p>On the whole North Ayrshire is content with the Phase 1 themes and interventions, although as noted above, we would welcome greater emphasis on facilitating economic growth within the themes given the timescales that will be involved with the delivery of Phase 2.</p> |
| 13 | | <p>Please use the space below to provide any other comments you wish to make on the STPR2: Update and Phase 1 Recommendations report.</p> <p>Our remaining comments relate to the Ayrshire and Arran Case for Change and the Phase 2 options being taken forward for further appraisal. These concerns are noted in the following section of the consultation response.</p> <p>Specifically, in relation to Appendix A: Groupings being taken Forward to Appraisal – Grouping Name “Footway Enhancements on Strategic Routes” we would propose this is reworded to: <i>“Options to upgrade existing footways on trunk roads and principle routes in our towns and cities, such as width, surfacing, drainage and drop kerbs at crossings. In addition, safety measures, such as safe crossing facilities on major desire lines; improved lighting provision; and adequate security, such as sightline improvement, where feasible.”</i></p> |

STPR2 Transport Options Questions:

This comments form is aimed at capturing your views on the **STPR2 Transport Options outlined within the Case for Change document**. It also seeks views on the challenges and opportunities related to COVID-19 as well as the STPR2 engagement process to date. We recommend that you review the material within the report prior to you providing comments. The form should take around 10 minutes to complete and all responses are anonymous.

The closing date for comments is midnight 31 March 2021.

| Demographic Questions | | |
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| 1 | | Are you responding as an individual or an organisation? <ul style="list-style-type: none"> Organisation |
| 2 | (for those responding as an organisation) | If responding as an organisation, what is the name of your organisation? <ul style="list-style-type: none"> North Ayrshire Council |
| 3 | (for those responding as an organisation) | Please indicate which category best describes your organisation? <ul style="list-style-type: none"> Local Authority |
| 4 | Only for those responding as an individual | Which of these age groups are you in? <ul style="list-style-type: none"> Not applicable |

| Comments Form STPR2 Case for Change and Transport Options | | |
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| | | <p>Which of the Case for Change reports have you read prior to providing comments? Tick as many that apply:</p> <ul style="list-style-type: none"> ▪ Ayrshire & Arran Case for Change |
| 5 | | <p>To what extent do you agree or disagree with the following statement: The recommended transport options for STPR2 are strategic covering a range of modes and geographies.</p> <ul style="list-style-type: none"> ▪ Disagree |
| 6 | | <p>How well do you feel the transport options recommended for further consideration address the problems, opportunities and objectives for strategic transport connections in Scotland?</p> <ul style="list-style-type: none"> ▪ Poorly |
| 7 | | <p>Do you have any other comments on the transport options identified?</p> <p>Despite substantial engagement during the option development process, several North Ayrshire transport priorities have been sifted out of the STPR2 process. These are not included in the Phase 2 options being taken forward for further appraisal. The Ayrshire and Arran RTWG have jointly requested further clarity on the: assessment criteria; origin of the suggested options; scope of STPR2; sifting process; which stage options were sifted out including the rationale for doing so; and clarity on where options are proposed to be progressed elsewhere or by another option. Whilst it is recognised that a number of these points have in part been addressed through the Case for Change Report, a formal response would be welcomed.</p> <p>The following projects are all transport priorities for North Ayrshire and we strongly believe these should still be included within the process:</p> |

- Upgrade of B714 from Dalry to A78 at Sharphill Roundabout to trunk road status;
- A841 upgrade between Brodick to Lochranza;
- A70 link to M74; and
- A71 link to M74.

The B714, A70 and A71 road upgrades are of particular importance to North Ayrshire as they each would significantly enhance and strengthen Ayrshire's economic connectivity to Glasgow, the Central Belt and to the north of England. More specific details on the rationale for the two North Ayrshire route upgrades are provided below:

B714:

- Local roads have been sifted out unless they provide access to major ports, however, as the B714 provides a direct link to the significant ports at Ardrossan and Hunterston and which are likely to be considered as major ports in NPF4, it should be included and not ruled out at this point.
- Upgrading the B714 to trunk road status would significantly improve connectivity between the Three Towns / North Coast areas of North Ayrshire and Glasgow, the Central Belt and wider motorway network. This would substantially increase the potential for tourism and economic growth in North Ayrshire and provide enhanced links to the Arran and Cumbrae Ferry services.
- It would also support access to Hunterston which has been identified within the National Planning Framework (NPF) as a key deepwater resource with significant potential to support both transport and energy sectors. The NPF acknowledges the need to support a National Development at Hunterston with infrastructure improvements, in particular the A78/A737.
- It would help to meet both national and local development aspirations by providing an upgraded link between the A78 and A737 strategic routes. Substantial resources are being invested in both Hunterston and Ardrossan through the Ayrshire Growth Deal, with £18m secured for the Centre for Research into Low Carbon Energy and the Circular Economy at Hunterston, and £10.5m for the International Marine Science and Environment Centre at Ardrossan.
- It would reduce journey times, reduce accident rates and provide a more direct route between North Ayrshire and the M8. It would also remove the need for the A737 to pass four schools including Kilwinning Academy and the current bottleneck experienced within the town particularly at the Dalry Road/Byres Road junction. An improved B714 would therefore attract traffic away from the existing

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| | | <p>trunk road route through Kilwinning, reducing air pollution, congestion and accident rates there with the reduced volumes of HGV and strategic transport from the town.</p> <ul style="list-style-type: none"> • It would also contribute to the repopulation of our islands and rural areas by providing improved access between the ferry terminals, mainland settlements, Glasgow, the central belt and wider motorway network. This would ensure that those living in our rural, remote and island communities are well connected and have equitable access to services as those living in the rest of Scotland. This could result in a positive contribution to maintaining and growing the population, supporting the wider economy and contributing to the long-term sustainability of our island communities. This would accord with the Scottish Government's Population Strategy and the concept of Repopulation Zones proposed by the Convention of Highlands and Islands (COHI), which approach the challenge of population in a collaborative manner. These aim to meet the complex and urgent population challenges across the Highlands and Islands communities and include the theme of infrastructure with a view to focussing transport planning and investment on responding to the specific needs of area. • It could provide an alternative option for bypassing Kilwinning within the A737 Route Improvement Package. • The A760 (Garnock Valley to Largs) upgrade has been sifted in due to Enhanced Diversionary Routes / Resilience Package: Package of measures to improve diversionary routes in the event of trunk road closure (including local roads) – the B714 meets the same criterion and as such should also be included. • Although the inclusion of the A760 is welcome, North Ayrshire would prioritise the B714 upgrade first given the economic benefit to the wider Ayrshire economy, and the enhanced access it would provide to our major ports. • Similar roads elsewhere have been retained in STPR2 for further consideration. For example, the A714 upgrade (through South Ayrshire and Dumfries and Galloway) is sifted within Improve Routes to Ports / Harbours / International Gateways: In scope options related to improving surface access to Ports / Harbours / International Gateways, including airports, by all modes (including Freight). The B714 would also fall under this criterion and consistency is required in the sifting in process. <p>A841:</p> <ul style="list-style-type: none"> • The A841 was not proposed simply as a road improvement project. A significant part of the rationale for this route upgrade is to help facilitate public transport on Arran. The low floor buses used on the island face challenges with the current condition of the route. Due to the surfacing the buses have to travel at |
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| | | <p>slower speeds to negotiate the route. This causes issues with timetabling and can impact the bus services ability to meet ferry sailings.</p> <ul style="list-style-type: none"> • It connects two lifeline ferry services and is essential for resilience of ferry services to/from Arran e.g. if one ferry route is not available the A841 offers a link to an alternative ferry service. • It provides a gateway to Kintyre for Ayrshire when the Ardrossan to Campbeltown service is not operational. • It would better facilitate public transport and directly aligns with the Phase 1 theme to enhance public transport provision; and also Phase 1 intervention 11 to support integrated journeys at ferry terminals. • Transport Scotland's RET evaluation report identifies Arran as having had the greatest impact from RET. An upgrade of the A841 would help support the increase in traffic and make public transport and other modes of sustainable travel on the island a more attractive option. This is a key tourist route and main link between the two ferry ports. There has not been a proportionate increase in bus or rail journeys on the mainland to access the ferry terminals or on the islands themselves – these are in fact in decline. This suggests that the additional passengers are travelling in cars. |
| 8 | | <p>To what extent do you agree or disagree with the following statement: It is clear what the next steps are when considering the transport options.</p> <ul style="list-style-type: none"> ▪ Agree |
| 9 | | <p>Do you believe that the COVID-19 pandemic will bring about challenges and/or opportunities relevant to planning future transport investment through STPR2?</p> <ul style="list-style-type: none"> ▪ Yes, challenges and opportunities |
| 10 | | <p>What do you believe could be the key medium to longer-term challenges relevant to STPR2 arising from the COVID-19 pandemic on travel demand and patterns in your region / nationally?</p> <p>The primary challenge arising from COVID-19 will be the lack of confidence in public transport and ensuring people do not make a permanent modal shift towards car travel because of this. Within North Ayrshire public transport usage has historically been good in relation to commuting to Glasgow with our excellent rail links. Work will be required to restore this confidence to ensure the ongoing viability of these key services</p> |

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| | <p>and to minimise any increase in car traffic. With the strategic road network currently passing directly through Kilwinning town centre this may increase the impact of the road network on the community substantially.</p> <p>The ongoing decline of bus patronage will also be a key challenge in North Ayrshire. Bus travel in the South West, Strathclyde and South East areas of Scotland accounts for over three quarters of all bus journeys in Scotland. Passenger numbers have however been in decline across Scotland since the 1960s. This has been dominated by the decline in the South West of Scotland. Strathclyde and Glasgow have seen the largest proportion of decline and the network has also reduced by over 24 million kilometres. In comparison, the South East of Scotland has seen passenger growth and no decline in the overall network size.</p> <p>A lack of confidence in bus travel will only compound this decline further. Decreasing patronage impacts on the commercial viability of services and can result in the need for the Regional Transport Partnership, Strathclyde Partnership for Transport (SPT), to financially support socially necessary services. A total of 24 bus services including all services on the Isle of Arran were supported by SPT in 2020 and 15% of all bus miles were supported services in 2019. Due to the pandemic, some commercial bus services have been revised or cancelled and the relative importance of subsidised services has further increased.</p> <p>North Ayrshire is the fifth most deprived Local Authority in Scotland under the Scottish Index of Multiple Deprivation (SIMD). The Ayrshire Inclusive Growth Diagnostic identified transport as a barrier to inclusive growth and in particular as a limiting factor to and preventing people from accessing employment and training opportunities. Several contributing factors were identified including the: frequency of transport; connections between transport modes; cost; and shift patterns exacerbating transport constraints.</p> <p>A resilient network and confidence in public transport is therefore key to ensure good access to education and employment opportunities. Halting the decline in patronage and improving service provision is therefore vital to local communities, inclusive growth and supporting modal shift to sustainable travel. Several of our more rural areas already have limited access to public transport and it will therefore be essential to ensure that these populations are not adversely affected any further.</p> |
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| | | <p>Access to the islands has also been a significant challenge during the COVID-19 restrictions. This has impacted on our island communities' ability to access services and goods. As the economy reopens it will be critical that island access is supported and that sufficient passenger capacity is provided to ensure our island economies are not further disadvantaged.</p> <p>A recently published Fraser of Allander report on the impact of Covid-19 on Arran's economy notes that on average, each day of ferry operation contributes just under £170,000 to the island's economy. Due to its prevalent tourism industry, Arran has been disproportionately impacted by the lockdown restrictions. The subsequent capacity constraints in its hospitality sector have meant that even as lockdown restrictions have eased, businesses in these tourism facing industries are still highly dependent on government support.</p> |
| 11 | | <p>What do you believe could be the key medium to longer-term opportunities relevant to STPR2 arising from the COVID-19 pandemic on travel demand and patterns in your region / nationally?</p> <p>A key opportunity resulting from the pandemic is the reduced demand for travel. With much of the population working from home for the past year, this has presented an opportunity for workplaces to rethink their working practices. Whilst we advocate for workplaces to reopen, not least to help support the town centre economies that rely on the spending power of workers, the rise of these digital working practices will hopefully allow us to reduce levels of travel demand with companies encouraged to opt for a blended approach to the office with some days at home still possible. This presents a significant opportunity in relation to road safety, journey times, and climate targets. Associated with this shift and separately as well, there are clear opportunities to further develop active travel infrastructure.</p> |
| 12 | | <p>How well do you feel the Case for Change element of STPR2 has engaged with stakeholders and the public?</p> <ul style="list-style-type: none"> Well, however the scope of STPR2 was unclear through the engagement therefore suggestions were made through the consultation processes by participants that were out of scope. |
| 13 | | <p>Have you or your organisation participated in events or previous online surveys in relation to STPR2? Tick all that apply:</p> |

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| | | <p>We have participated in:</p> <ul style="list-style-type: none"> ▪ Workshops ▪ Online Survey ▪ Feedback through Regional Transport Working Group |
| 14 | | <p>What worked well and what could have been improved in the Case for Change stakeholder and public engagement?</p> <p>The Regional Transport Working Groups have worked well however these would have benefited from more active dialogue to address the concerns raised in relation to the Case for Change process. Clarity on the scope of STPR2 for stakeholders and the public would have been beneficial at an early stage of the engagement.</p> |
| 15 | | <p>Overall, has the Case for Change element of STPR2 met your or your organisation's expectations?</p> <ul style="list-style-type: none"> ▪ No, it has not met our organisation's expectations as the Case for Change has sifted out several North Ayrshire priorities. |
| 16 | Answer only for if you responded to Q15 – It has met some / No, it has not my or my organisations expectations | <p>Please explain why the Case for Change element of STPR2 has not met all your organisation's expectations?</p> <p>The Case for Change has sifted out several North Ayrshire priorities. Our rationale for the inclusion of more North Ayrshire transport projects is detailed in the response to Q7 above.</p> |
| 17 | | <p>Please provide any other comments on the Case for Change element of STPR2?</p> <p>Analysis by the Fraser of Allander Institute at the University of Strathclyde has highlighted the stark levels of regional inequality in Scotland. The new NUTS2 Southern Scotland region introduced in 2018 (comprised of the Ayrshires, South Lanarkshire, Dumfries and Galloway and Scottish Borders) has the lowest GVA per head across the whole of the UK.</p> |

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| | | <p>The evidence suggests that to tackle these issues we needed a new approach locally which is reflected in our new local economic strategy and economic model, Community Wealth Building. It also requires structural change in national policy that would result in more local fair work and greater levels of national investment in local infrastructure. North Ayrshire Council's Recovery and Renewal Approach is focused on building back better, fairer and greener.</p> <p>The Council is also working with other Local Authorities that are experiencing declining and aging populations and have contributed to the new draft Scotland strategy that sets out priorities for tackling population challenges. Access to labour markets and transport infrastructure are key factors in people's decision about where to live and the Council will continue to make the case for change to ensure that North Ayrshire is a more sustainable place in the future.</p> |
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Appendix 2: Strategic Transport Project Review 2 (STPR2) Option Sifting Briefing Note

Background

A wide range of transport options were generated through workshops, an online survey, regional plans and strategies, engagement and interviews to inform the development of STPR2. Transport Scotland's consultants, AECOM, provided a technical note on the options sifting process in mid-November for review by the Ayrshire and Arran Regional Transport Working Group (RTWG). This details the options generation and sifting process and identifies where options identified to date are either in scope, require further appraisal or are out of scope.

This note was circulated to the RTWG to establish if any options had been sifted out prematurely or if potential options had been missed. The RTWG issued a joint response requesting further clarity on the: assessment criteria; origin of the suggested options; scope of STPR2; sifting process; which stage options were sifted out including the rationale for doing so; and clarity on where options are proposed to be progressed elsewhere or by another option.

The North Ayrshire priorities currently sifted-in for further appraisal include:

- A737 Route Improvement Package:
 - Package of measures to improve the route, including: Overtaking lanes, WS2+1's, partial dualling, junction improvements and route realignment / straightening.
- A78 Route Improvement Package (would include Pennyburn Roundabout):
 - Package of measures to improve the route, including: Overtaking lanes, WS2+1's, partial dualling, junction improvements and route realignment / straightening.
- Upgrade A760 from A737 to A78 (Garnock Valley to Largs):
 - Included within a wider grouping titled: *Enhanced Diversionary Routes / Resilience Package: Package of measures to improve diversionary routes in the event of trunk road closure (including local roads).*
- Improvement of Hunterston rail provision (note: status of Hunterston as a major port however is still to be confirmed by Scottish Government):
 - Included within grouping titled: Improve Routes to Ports / Harbours / International Gateways All options related to improving surface access to Ports / Harbours / International Gateways, including airports, by all modes (including Freight).

In addition to the above there are a range of active travel and public transport measures being taken forward for further consideration which would be applicable to North Ayrshire however they have been sifted into high level packages with no specific geographic locations at this stage. Some examples of these non-geographic grouped options include: to bring existing NCN up to appropriate standards; to develop strategic urban active travel corridors; measures to reallocate road space; to consider measures to support Demand Responsive and Community Transport; decarbonisation of the bus fleet; bus and rail passenger facilities and station enhancement improvements, etc.

The North Ayrshire Council Sifted Out priorities are:

- B714 upgrade from Dalry to A78 at Sharphill Roundabout;
- A841 Brodick to Lochranza;
- A70 link to M74; and

- A71 link to M74.

The B714, A70 and A71 road upgrades are of particular importance to North Ayrshire as they each would significantly enhance and strengthen Ayrshire's economic connectivity to Glasgow, the Central Belt and to the north of England. The rationale for their inclusion is detailed within the consultation response.

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

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| Title: | Roads, Structures and Street Lighting Maintenance Programme 2021/22 |
| Purpose: | To seek Cabinet approval of the proposed Roads, Structures and Street Lighting Maintenance Programme for 2021/22. |
| Recommendation: | That the Cabinet (a) notes the approach taken to determining the asset maintenance programme for roads, structures and street lighting; (b) approves the maintenance programme for 2021/22, as shown at Appendix 1a and 1b; and (c) notes that the programme will be issued to the Locality Planning Partnerships for information. |

1. Executive Summary

- 1.1 North Ayrshire Council has a statutory obligation under the Roads (Scotland) Act 1984 to manage and maintain its public road network. The adopted road network within North Ayrshire has a total length of 1043km. The core roads assets are currently estimated at a value of approximately £1.7 billion.
- 1.2 The Council's Roads Service has adopted an asset management approach to road maintenance to allocate available road maintenance funds to locations that will offer the most beneficial return on the investment.
- 1.3 The Roads Asset Management Plan (RAMP) and the roads assets maintenance strategy follows the recommendations contained within the 'Well Maintained Highways Code of Practice', ensuring that the Council's statutory obligations as delegated Roads Authority are met.
- 1.4 In complying with the Code of Practice, an effective regime of inspection, assessment and condition recording is well established which assists in not only providing a road network for the future but one that promotes social inclusion and contributes to economic growth within the area. This approach also ensures the Council is providing value for money on any investment attributed to road maintenance.
- 1.5 The proposed Roads, Structures and Street Lighting Maintenance Programme 2021/22 is attached at Appendix 1a and 1b. The Programme is based on approved revenue and capital budgets, including an additional £0.700m in 2021/22 which will be funded from the recently approved increased capital infrastructure investment.

2. Background

- 2.1 North Ayrshire Council is responsible for the maintenance of the adopted local road network including lighting and structures assets as well as its other non-adopted road assets. However, the Council has no responsibility for the maintenance of the Trunk Road Network which falls to Transport Scotland and their management contractor, Amey. The Trunk Road network includes the A78, the A737 from Kilwinning to the Renfrewshire Boundary and A738 from the Pennyburn Roundabout to the A737 Dalry Road Kilwinning.
- 2.2 North Ayrshire Council's roads are the Council's largest community asset and play a vital role in supporting the local and wider economy by facilitating the movement of people, goods and services and connecting people with economic and social opportunities.
- 2.3 The proposed Roads, Structures and Street Lighting Maintenance Programme for 2021/22 has been developed in accordance with the strategy contained within the Roads Asset Management Plan (RAMP) to deliver the maximum return on investment and ensures the provision of an effective road network throughout North Ayrshire.
- 2.4 Road Condition is measured nationally through the Scottish Road Maintenance Condition Survey (SRMCS). The measure in place, the Road Condition Index (RCI), records the percentage of the Council's roads which should be considered for maintenance. North Ayrshire's current RCI is 37.1 which is an improvement from 37.3 in 2019 and from 38.1 in 2018 and 39.1 in 2017.
- 2.5 However, the estimated carriageway maintenance backlog figure for North Ayrshire is currently £34.800 million. The 'steady state' figure for maintaining our roads at present condition is £4.300 million per year. The allocated capital budget supported by revenue funding is £4.300 million for 2021/22. An additional £0.700m has been identified from the 'core infrastructure, property and vehicles renewal investment' capital budget allocation, taking the total investment in the road network to £5.000 million for 2021/22. This level of investment outpaces the 'steady state' figure and should therefore contribute to an improvement in network condition over time. It should be noted that the roads investment programme for Arran includes an additional £0.305m for 2021/22, this sum is carried over from the 2020/21 financial year as the programmed works on the island could not be carried out before the 2020/21 financial year end due to restrictions on ferry timetabling as a result of the pandemic.
- 2.6 Road lighting condition is measured through programmes of structural and electrical assessment and testing and is complemented through the ongoing review of age profile and material type life expectancy. The results are categorised and recorded in the lighting asset management database to inform a prioritised list of replacement schemes. Lighting is allocated an annual Capital budget of £1.000m.
- 2.7 Bridge and retaining wall condition is also evaluated through a robust inspection programme. General inspections are undertaken every 2 years, while an in-depth 'principal inspection' is carried out every 6 years. The results of the inspections are input into a Structures database which is then used to calculate an average Bridge Structure Condition Index (BSClav). The BSClav is currently 85.7 (2019/20 figure) which still falls

within the 'good' classification of 85 to 94. The allocated capital budget supported by revenue funding is £0.710m.

- 2.8 Details of how condition assessments are carried out and how roads, structures and lighting locations are prioritised for inclusion in our Maintenance Programme are provided in Appendix 2. The assessment matrix used for scoring and ranking footways for inclusion in our footway resurfacing programme is attached in Appendix 3. The assessment matrix used for scoring and ranking structures for inclusion in the Structures Maintenance Programme is attached in Appendix 4.

3. Proposals

- 3.1 That Cabinet notes the approach taken to determining the asset maintenance programme for roads, structures and street lighting.
- 3.2 That Cabinet approves the maintenance programme for 2021/22, as shown at Appendix 1a and 1b.
- 3.3 That Cabinet notes that the programme will be issued to Locality Planning Partnerships for information.

4. Implications/Socio-economic Duty

Financial

- 4.1 The Roads, Structures and Street Lighting Maintenance Programme will be delivered from allocated capital and revenue budgets. Estimated costs are detailed within the appendices.

Human Resources

- 4.2 Delivery of the programme will be met from the existing staff resource.

Legal

- 4.3 North Ayrshire Council has a statutory obligation to manage and maintain its public road network under the terms of the Roads (Scotland) Act 1984.

Equality/Socio-economic

- 4.4 There are no equality implications. The maintenance programme contributes to the Council's socio-economic duty, as well-maintained roads are essential for the social and economic prosperity of North Ayrshire.

Environmental and Sustainability

- 4.5 Effective programming and management of these assets assists in reduced carbon associated with mobilisation of unplanned reactive maintenance resources and extends the use of assets in a cost effective and sustainable manner.

Key Priorities

- 4.6 Effective management of these assets contributes to a number of Council plan objectives ensuring that North Ayrshire is well-connected with effective infrastructure and that we maximise resources and provide value for money.

Community Wealth Building

- 4.7 The maintenance programme contributes to Community Wealth Building as a proportion of the maintenance programme is delivered by local contractors and inhouse by the Roads Operations Team and Building Services.

5. Consultation

- 5.1 The maintenance programme once approved will be shared with each Locality Partnership.

RUSSELL McCUTCHEON
Executive Director (Place)

For further information please contact **David Hammond, Head of Commercial Services,** on **Tel: 01294 324750.**

Background Papers

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Mainland Roads Programme 2021/22

| <i>Carriageway Resurfacing</i> | | | |
|--------------------------------|---------------|---|----------------------|
| <i>Street</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| A71 | Irvine | EAC boundary to Corsehill Mount Roundabout | £130,000 |
| A71 | Irvine | Corsehill Mount Roundabout towards Irvine | £100,000 |
| A71 | Irvine | Greenwood Interchange to Corsehill Mount Roundabout | £200,000 |
| A736 | Irvine | Torranyard southwards | £105,000 |
| A737 Irvine Road | Kilwinning | Buckreddan to Eglinton Park Gates | £120,000 |
| A737 Kilwinning road | Irvine | Redburn Roundabout to Castlepark | £130,000 |
| A737 Lauchlan Way | Kilwinning | Tesco car park entrance to Howgate | £80,000 |
| A737 Marress Road Northbound | Irvine | Marress Roundabout to Traffic Lights | £140,000 |
| A738 Glencairn Street | Stevenston | Jet to Wallace Avenue including Hayocks Roundabout | £55,000 |
| A738 High Road | Saltcoats | Jacks Road to McGillivray Avenue | £30,000 |
| B7025 Charles Street | Largs | Full Length | £55,000 |
| B7080 Long Drive | Irvine | Riverside Roundabout to joint at SMA | £50,000 |
| B7080 Long Drive | Irvine | Behind BP Garage to Riverside Roundabout | £100,000 |
| B7081 Main Road | Springside | Dreghorn Roundabout to EAC Boundary | £200,000 |
| B714 | Dalry | Girthing Farm to Yonderhouses | £100,000 |
| B769 Middleton Road | Irvine | Stanecastle Road to Bowhouse Rise | £50,000 |
| B779 Sandy Road | Irvine | Bartonholm to new estate | £35,000 |
| B780 Manse Street | Saltcoats | Chapelwell Street to Sainsbury exit | £40,000 |
| B780 Canal Street | Saltcoats | Auchenharvie park to Barnett Crescent | £80,000 |
| B781 Cubrieshaw St | West Kilbride | Number 84 to Gateside Street | £25,000 |
| B896 | Cumbræ | Stinking Goat | £35,000 |
| Burns Terrace | Ardrossan | Full Length | £30,000 |
| Clyde Terrace | Ardrossan | Number 55 to Firthview Terrace | £15,000 |
| Lawson Drive | Ardrossan | Part Length | £65,000 |
| Sorbie Road | Ardrossan | Garage to end of cemetery | £60,000 |
| Head Street | Beith | Park Court to A737 | £30,000 |
| Main Street | Beith | Project Contribution | £20,000 |
| Mains Road | Beith | Meadowside to Hawthorn Crescent | £25,000 |
| Clyde Street | Cumbræ | Full Length | £15,000 |
| Hastie Avenue | Cumbræ | Full Length | £30,000 |
| Woodlands Street | Cumbræ | Full Length | £10,000 |
| Broadlie Drive | Dalry | Full Length | £10,000 |
| Craig Avenue | Dalry | Broadlie Avenue to Kirkland Crescent | £10,000 |
| Kirkland Crescent | Dalry | Full Length | £65,000 |
| Peden Avenue cul-de-sacs | Dalry | 4 No. | £25,000 |
| Putyan Avenue | Dalry | Full Length | £20,000 |
| Wingate Avenue/Burnhouse | Dalry | Full Length | £50,000 |

Mainland Roads Programme 2021/22

| | | | |
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| Wingfaulds Avenue | Dalry | Derestricted area to B780 | £40,000 |
| Annick Road | Irvine | Roundabout to pedestrian crossing | £40,000 |
| Bensley Rise | Irvine | Full Length | £30,000 |
| Blairdennon Way | Irvine | Full Length | £30,000 |
| Burns Crescent loop | Irvine | Part Length | £20,000 |
| Campsie Way | Irvine | Towerlands Road to car park at Kilsyth Walk | £50,000 |
| Galt Avenue | Irvine | Full Length | £35,000 |
| Livingstone Terrace | Irvine | Bilby Terrace to Paterson Avenue | £110,000 |
| Martin Avenue | Irvine | Junction with Paterson Avenue (Large Patch) | £10,000 |
| Mill Road | Irvine | Beech Avenue to Thornhouse Avenue | £55,000 |
| Ravenscroft | Irvine | Number 2 to Number 40 | £40,000 |
| Stronsay Way | Irvine | Full Length | £40,000 |
| The Glebe | Irvine | Part Length | £15,000 |
| Bankfaulds Avenue | Kilbirnie | from turning circle | £20,000 |
| Hagthorn Avenue | Kilbirnie | o/s school | £10,000 |
| Place View | Kilbirnie | Ladysmith Road to Alexander Fleming | £40,000 |
| Walker Street | Kilbirnie | Full Length | £15,000 |
| Blacklands Avenue | Kilwinning | Part Length | £40,000 |
| Blacklands Crescent | Kilwinning | Full Length | £42,000 |
| Corsehill | Kilwinning | Part Length | £25,000 |
| Evelyn Terrace | Kilwinning | Part Length | £10,000 |
| Pennyburn Road | Kilwinning | Cranberry Road to Sundrum Place | £150,000 |
| Underwood | Kilwinning | Full length | £45,000 |
| Whitehirst Park Road | Kilwinning | From existing surfacing to Duddingston Avenue | £55,000 |
| Brisbane Street | Largs | Full Length | £55,000 |
| Haco Street | Largs | Full Length | £40,000 |
| Kelvin Street | Largs | Full Length | £45,000 |
| Adams Avenue | Saltcoats | Outside shops to circle | £20,000 |
| Galloway Place | Saltcoats | Full Length | £10,000 |
| Guthrie Road/Parkend Road/Braehead Place | Saltcoats | Guthrie Road (except surfaced area) Parkend Road from Guthrie Road to Kerr Avenue | £40,000 |
| Middlepart Crescent | Saltcoats | Part Length | £10,000 |
| Saughtree Avenue | Saltcoats | Full Length | £20,000 |
| Stanley Road | Saltcoats | Full Length | £30,000 |
| Wheatley Road | Saltcoats | Full Length | £25,000 |
| Garven Road | Stevenston | Part Length | £25,000 |
| Highfield Drive | Stevenston | Full Length | £27,000 |
| Kilwinning Road Service Road | Stevenston | Full Length | £26,000 |
| Shore Road | Stevenston | Full Length | £10,000 |
| Bellard Road | West Kilbride | Goldenberry Avenue to South Road | £15,000 |
| Gateside Street | West Kilbride | St Brides Road to Cubrieshaw Street | £15,000 |

Mainland Roads Programme 2021/22

| |
|-------------------|
| £3,720,000 |
|-------------------|

| <i>Carriageway Screeding</i> | | | |
|-------------------------------------|-------------|---|----------------------|
| <i>Street</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| C20 | Irvine | Cunninghame Head to boundary | £15,000 |
| C20 | Irvine | Kilmaurs side to layby | £63,000 |
| C24 | Irvine | Junction of B769 | £3,500 |
| U27 | Dalry | Full Length | £47,000 |
| U62 | Beith | C56 to 560m past Windyedge | £44,000 |
| U45 | Kilbirnie | Milton Road | £40,000 |
| U17 | Beith | Coldstream Farm to past Coldstream Bridge | £31,000 |
| U50 | Beith | Full Length | £52,000 |
| U63 | Beith | Coldstream Bridge No1 to boundary | £57,000 |
| U7 | Beith | Bigholm from A737 to U50 Newmills (Part Length) | £66,000 |
| U30 | Beith | A737 to B777 | £29,000 |
| U48 | Beith | Full Length | £16,500 |
| U26 | Kilbirnie | Geirston Road (Carried over from 20/21) | £36,000 |
| | | | £500,000 |

| <i>Patching Contract</i> | | | |
|---------------------------------|-------------|-----------------|----------------------|
| <i>Area</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| Various Locations | | | £100,000 |

Mainland Roads Programme 2021/22

| <i>Footway Resurfacing</i> | | | |
|--------------------------------|---------------|---|----------------------|
| <i>Street</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| Ardneil Court Footpaths | Ardrossan | Part Length | £31,500 |
| Boydston Road | Ardrossan | Junction of Montfode Drive | £2,500 |
| Elm Park footpaths | Ardrossan | Internal slabbed paths at front of houses | £15,000 |
| Glebe Court | Beith | Full Length | £10,000 |
| Iona Court | Dreghorn | Number 22-27 underpass at gable no 22, gable number 1 | £3,000 |
| Castlepark Circle | Irvine | Lomond Place to Katrine Place | £22,000 |
| Castlepark footpaths | Irvine | Part Length | £30,000 |
| Craignaw Place | Irvine | Bus stop at link footpath to shops | £3,000 |
| Fullarton Footpaths | Irvine | Part Length | £15,000 |
| Heatherstane Bank | Irvine | footpath beside bus route from number 91 to Gable 77 | £1,000 |
| Kilsyth Crescent | Irvine | Gable no 1 to junction | £2,000 |
| Moorfoot Way | Irvine | Numbers 14 - 34 | £3,000 |
| Mull Crescent | Irvine | Between Housing improvements | £15,500 |
| Pladda Crescent | Irvine | Numbers 6 - 10 | £2,000 |
| Sillars Meadow | Irvine | Part Length | £13,000 |
| Stronsay Way | Irvine | Rear footpath | £15,500 |
| Pennyburn footpaths | Kilwinning | Corner of Kilkerran Square to Stevenston Road Front of older peoples housing from Cranberry Court to Muirside Place to the bottom of the slope leading to the railway bridge | £16,000 |
| Scott Place & Owen Kelly Place | Saltcoats | Internal Footpaths | £8,000 |
| Eglinton Gardens | Skelmorlie | Halketburn to Skelmorlie Castle Road | £22,500 |
| Overtoun Road | Springside | Opposite nursery and outside Premier Stores | £6,000 |
| Cambuskeith Road | Stevenston | Full Length | £30,000 |
| Drumilling Drive | West Kilbride | Both sides | £7,500 |
| Weston Terrace/South Road | West Kilbride | Bowling green side, from Orchard Street to Alton Street | £8,000 |
| | | | £282,000 |

Mainland Roads Programme 2021/22

| Lighting Deteriorated Infrastructure Replacements | | |
|---|----------------------|----------------------|
| <i>Area</i> | <i>Town</i> | <i>Estimate Cost</i> |
| Bath Villas Hill Lane Bridgepark Eglinton Square Colehill Place Arran Lane Dalry Road - Service Road Ardneil Court | Ardrossan | £160,000 |
| Dalry:- East Kirkland West Kirklands Place Aitken Street Merksworth Avenue Russell Drive - check ownership Garnock Street Kilwinning:- Pathfoot View Ladyacre Tammy Dales Road Corsehill | Dalry & Kilwinning | £145,000 |
| Irvine:- Kirkgate Caldon Road Stevenston:- Donaldson Ave Hawkhill Place High Road Kilwinning Road - Service Road Townhead Street Millhill Road | Stevenston & Irvine | £220,000 |
| Campsie Walk Fintry Terrace Fintry Place Campsie Avenue Campsie Way Kilpatrick Court Kilpatrick Place Kilsyth Crescent Kilsyth Walk | Bourtreehill, Irvine | £215,000 |
| Capringstone Foot Drummuir Foot Fortacre Place East Bowhouse Way Busbiehead Bowhouse Rise East Bowhouse Head | Girdle Toll, Irvine | £215,000 |

Mainland Roads Programme 2021/22

| | | |
|------------------------|-----------------------|-------------------|
| Southook Row | | |
| Bowhouse Head | | |
| Rigfoot | | |
| Newfield Place | | |
| Newtonhead | | |
| Overton Place | | |
| West Kilbride:- | | |
| Farmfield Terrace | | |
| Craufurd Avenue | | |
| Law Brae | West Kilbride & Largs | £95,000 |
| Simson Avenue | | |
| Largs:- | | |
| Allanpark St | | |
| | | £1,050,000 |

| Lighting Deteriorated Column Replacements | | | |
|--|-------------|-----------------|----------------------|
| <i>Area</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| Various Unplanned Locations | | | £150,000 |

| Lighting Deteriorated Column Inspections | | | |
|---|-------------|-----------------|----------------------|
| <i>Area</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| Various Locations | | | £50,000 |

| Structures Projects | | | |
|----------------------------|-------------|------------------------------------|----------------------|
| <i>Structure</i> | <i>Town</i> | <i>Project</i> | <i>Estimate Cost</i> |
| Merryvale Footbridge | Irvine | Strengthening and refurbishment | £250,000 |
| Multi Storey Car Park | Irvine | Strengthening and refurbishment | £120,000 |
| Kirkland Bridge | Busbiehill | Replacement (cost shared with EAC) | £60,000 |
| Threadmill Bridge | Kilwinning | Replacement / Strengthening | £100,000 |
| | | | £530,000 |

Mainland Roads Programme 2021/22

| | |
|--------------------------|-------------------|
| Carriageway Resurfacing: | <i>£3,720,000</i> |
| Carriageway Screeding: | <i>£500,000</i> |
| Patching Contract: | <i>£100,000</i> |
| Footway Resurfacing: | <i>£282,000</i> |

| | |
|---------------------------------------|-------------------|
| Lighting Infrastructure Replacements: | <i>£1,050,000</i> |
| Deteriorated Column Replacements: | <i>£150,000</i> |
| Deteriorated Column Inspections: | <i>£50,000</i> |

| | |
|----------------------|-----------------|
| Structures Projects: | <i>£530,000</i> |
|----------------------|-----------------|

| | |
|--------------------------------|--------------------------|
| Overall Mainland Total: | <i>£6,882,000</i> |
|--------------------------------|--------------------------|

Arran Roads Programme 2021/22

| <i>Carriageway Resurfacing</i> | | | |
|--------------------------------|-------------|--|----------------------|
| <i>Street</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| <i>Carry Over from 2020/21</i> | | | |
| A841 | Whiting Bay | Largiemhor House to Ashdale Way (Increased Length shown in 2021/22) | £65,000 |
| A841 | Brodick | North of Market Road to West of Co-op | £100,000 |
| B880 | Shiskine | Bridgend to Shiskine 30 mph signs (Partially Completed) | £30,000 |
| B880 | Shiskine | Surface dressing at Balmichael to past Balmichael House Junction | £62,000 |
| Hospital road | Lamlash | From Margnaheglish Road Junction | £22,000 |
| Manse Road | Lamlash | Full Length | £66,000 |
| Margnaheglish Road | Lamlash | From A841 to Junction Hospital road | £25,000 |
| 2020/21 Total | | | £305,000 |
| <i>2021/22</i> | | | |
| A841 | Whiting Bay | Ashdale Way to Fernbank (Increased Length from 2020/21) | £206,000 |
| A841 | Lamlash | End of new surface at Glenarry | £72,000 |
| C147 | Whiting Bay | South of Braehead Cottage to Joint at Largybeg | £98,000 |
| C147 | Kildonan | Dippen Lodge | £30,000 |
| C3 Ross Road | Lamlash | Contribution with Timber Transport | £35,000 |
| Rodden Road | Shiskine | From Shiskine to Torbeg | £92,000 |
| Kildonan Low Road | Kildonan | Miodar to church brae | £72,000 |
| C147 | Kildonan | Landslip Contribution | £75,000 |
| 2021/22 Total | | | £680,000 |
| | | | £985,000 |

| <i>Footway Resurfacing</i> | | | |
|----------------------------|-------------|-----------------|----------------------|
| <i>Street</i> | <i>Town</i> | <i>Location</i> | <i>Estimate Cost</i> |
| The Avenues | Lamlash | Full Length | £5,000 |
| Park Terrace | Lamlash | Part Length | £8,000 |
| Silverhill | Whiting Bay | Part Length | £5,000 |
| | | | £18,000 |

Arran Roads Programme 2021/22

| <i>Structures Projects</i> | | | |
|---------------------------------------|-------------|---|----------------------|
| <i>Structure</i> | <i>Town</i> | <i>Project</i> | <i>Estimate Cost</i> |
| C147-55 Kildonan Landslip | Kildonan | Retaining Wall Construction | £150,000 |
| C147-049 Culvert West of Ballymeanoch | Kildonan | Design work and ground investigation for retaining wall strengthening | £30,000 |
| | | | £180,000 |

Carriageway Resurfacing 2020/21 Carryover: £305,000

Carriageway Resurfacing 2021/22: £680,000

Footway Resurfacing: £18,000

Structures Projects: £180,000

Overall Arran Total: £1,183,000

Condition Assessment and Prioritisation Process

- 1.1 The Audit Scotland Follow-up report, Maintaining Scotlands Roads published in August 2016 stated that Councils should use their RAMPs to establish long term investment plans for maintaining the road network taking into account whole-life costing and treatment options.
- 1.2 As part of the Roads Asset Management process, annual condition assessments are carried out on the public road network as part of the inspection regime. All locations are assessed using a risk based approach.
- 1.3 Condition assessments are carried out simultaneously with the Safety Inspections in accordance with the pre-determined timescales contained within our Safety Inspection Manual. All faults noted during these inspections are logged within our electronic Routine Maintenance System (RMS).
- 1.4 For carriageways, to take account of whole-life and different treatment options the carriageway maintenance programme is developed using road asset management principles. Lifecycle planning is at the core of this approach and takes into account, hierarchies, condition and local community priorities. Preventative treatments are used to prolong the life of carriageway surfaces before their condition deteriorates and requires extensive resurfacing.
- 1.5 The main factors considered are:-
 - Road Condition – based on detailed visual inspection and the Scottish Road Maintenance Conditions Survey (SRMCS).
 - Road Hierarchy – this takes account of the strategic importance of the road and is determined from our Local Transport Plan.
 - Assistance to Council and Community Priorities – this takes account of other priorities such as economic development, access to shops, amenity housing or schools.
- 1.6 Carriageways and footways are both condition assessed and scored in accordance with the assessment table below. Where the condition assessment score (referring to table below) is assessed as being 11 or more, then a priority assessment is carried out, in accordance with the Scheme Assessment Form attached as Appendix 3.

Assessment Table

| Extent | CONDITION | | | |
|--------------------|---------------------------|---|--|--|
| | 1 (Acceptable) | 2 (Safe but poor appearance) | 3 (Minor deterioration) | 4 (Major deterioration) |
| 1 - Up to 25% | | 5 | 9 | 13 |
| 2 – 25% to 50% | | 6 | 10 | 14 |
| 3 – 50% to 75% | | 7 | 11 | 15 |
| 4 – 75% to 100% | 4 | 8 | 12 | 16 |

Each location that progresses onto the prioritisation process is rated using the additional criteria contained in the Scheme Assessment Form and is placed on the strategic list of priorities relative to its score. Each location is also reviewed at least once a year depending on its location within the Roads Hierarchy as part of the routine inspection process.

- 1.7 There are various types of surfacing materials and processes available depending on the particular road type, location and level of existing deterioration. Options available for treatment include preventative measures such as surface dressing, micro surfacing or asphalt preservation. Resurfacing options such as screeding, resurfacing (inlay and overlay), retread and overlay and depending on the severity of deterioration full reconstruction may be the most effective option.
- 1.8 The level of investment associated with the varying treatment types identified in the table below was established using the Society of Chief Officers of Transportation in Scotland's cost projection model, developed as part of the Roads Asset Management Planning project. The model assists with identifying the effect of various treatments on the on-going condition of the carriageway. This enables a more accurate design life for the treatments currently available to be developed and ensuring value for money on their use. An option appraisal matrix has also been developed to assist with the identification of the most appropriate treatment to be used at each location.

Treatment Option Table

| Treatment Option | Cost / Sqm | Extension to life |
|-------------------------|-------------------|--------------------------|
| Surface Dressing | £3.30 | Up to 10 years |
| Micro Surfacing | £11.35 | 7 – 10 years |
| Asphalt Preservation | £5.00 | Up to 5 years |
| Screeding | £9.00 | 5 – 10 years |
| Retread | £22.50 | Up to 20 years |
| Inlay HRA | £18.00 | Up to 20 years |
| Inlay SMA | £18.00 | Up to 10 years |
| Overlay <100mm | £20.70 | Up to 20 years |
| Inlay 100mm | £27.26 | Up to 20 years |
| Reconstruction 300mm | £112.40 | Up to 20 years |

- 1.9 Street Lighting column replacement is prioritised through non-destructive strength testing to determine the level of deterioration associated with the columns. Following testing, columns are categorised within the Asset Management database for road lighting.
- 1.10 Testing is carried out in accordance with the Institute of Lighting Engineer's Technical Report No.22 Managing a Vital Asset: Lighting Supports as well as UK Lighting Board Code of Practice: Well-lit Highways.
- 1.11 Once results are input, the database then compares these results against the more general age profile to determine a final list of priority repairs. This produces recommendations in order of priority for both individual units and whole streets or areas.
- 1.12 Recommendations are generally categorised as Category A through K as follows:
- A: Immediate replacement
 - B: Replace urgently or reinspect within 6 months
 - C1: Column Material failure, replace as soon as possible or reinspect within 1 year
 - C2: Bracket failure, sleeve where possible or replace unit within 1 year

- D: Foundation failure, realign, reinstate and reinspect within 6 months
- E: Material approaching failure, replace as part of planned maintenance programme or reinspect within 2 years
- F: Material approaching failure, replace as part of planned maintenance programme or reinspect within 5 years
- G: Condition reasonable, but age expired and certified insured for 2 year periods until replaced
- H: Condition reasonable, but age expired and certified insured for 5 year periods until replaced
- I: Acceptable condition but age expired and insured for 5 years periods until replaced.
- J: Sound condition but age expired & visually poor (evidence of concrete cracking etc.)
- K: Sound condition and not age expired – no current requirement for strength structural inspection, visual only at planned maintenance cycle.

1.13 Where non-urgent replacement recommendations (Category F through to J) are on an individual column basis, the data is further analysed to determine a percentage value for recommended replacement numbers against the balance of units in a street. If this figure exceeds 30% then the entire street will be considered for higher prioritisation which will address the design class standard of the street beyond individual replacement for safety reasons only.

1.14 The structures programme is identified based on the structures prioritisation matrix which ranks assets based on a number of factors including its condition, safety, and usage.

North Ayrshire Council - Roads Carriageway Scheme Assessment Form



Number

Town:

Area:

Road Name:

Location:

Comments:

Category: **CONDITION RATING**

Type: **CARRIAGEWAY**

Rated By:

Date Rated:

| Criteria | Score (S) | Weighting (W) | Priority Score (S x W) |
|---|-----------|---------------|------------------------|
| 1. Condition | | 4 | |
| 2. Maintenance Category | | 2 | |
| 3. Public Liability Claims / Fault Reports / Complaints | | 1 | |
| 4. Assistance to Other Priorities | | 1 | |
| Total Priority Score: | | | |

| | | | | | |
|---------------------------|----------------|-----------------|--|---------------|--|
| Treatment Type: | | | | | |
| Length: | | Breadth: | | Area: | |
| Patching Required: | Area: | | | Depth: | |
| Kerbing Required: | Length: | | | | |

Additional Comments

| | |
|-------------------------|--|
| Assessed By: | |
| Assessment Date: | |
| Checked By: | |

| | |
|---------------------------|--|
| Reassessed By: | |
| Reassessment Date: | |
| Checked By: | |

North Ayrshire Council - Roads Carriageway Resurfacing Scheme Priority System

General

The weighting system devised enables the programme of carriageway resurfacing schemes to be objective, rated against a number of important criteria.

| Scoring System | | | |
|---|---------------|-----------|-------|
| Criteria | Maximum Score | Weighting | Score |
| 1. Condition | 16 | 4 | 64 |
| 2. Maintenance Category | 22 | 2 | 44 |
| 3. Public Liability Claims / Fault Reports / Complaints | 6 | 1 | 6 |
| 4. Assistance to Other Priorities | 14 | 1 | 14 |
| Maximum Total: | | | 128 |

1. Condition

Taken from initial Condition Assessment Score generated during inspection

| Condition → Extent ↓ | 1 – Acceptable | 2 – Safe but poor appearance | 3 – Minor deterioration | 4 – Major Deterioration |
|-------------------------|----------------|------------------------------|-------------------------|-------------------------|
| 1 – Up to 25% | | 5 | 9 | 13 |
| 2 – 25% - 50% | | 6 | 10 | 14 |
| 3 – 50% - 75% | | 7 | 11 | 15 |
| 4 – 75% - 100% | 4 | 8 | 12 | 16 |

2. Maintenance Category - Local Transport Strategy (LTS)

| Maintenance Category | Score |
|--|-------|
| Strategic Routes - (A760 / A736 / A71) | 22 |
| Main Distributor Routes | 15 |
| Secondary Distributor Routes | 11 |

3. Public Liability Claims / Fault Reports / Complaints

Score according to the type / source of complaint / fault report / request for service received for the location

- 1 - Public Complaint or a Fault Report resulting in a confirmed defect
- 2 - Multiple Requests for service or Fault Reports resulting in confirmed defects
- 4 - Elected Member Complaint or Request for Service
- 6 - Public Liability Claim

4. Assistance to Other Priorities

Use your own knowledge of the surrounding area to rate the location in relation to:

- 2 - Adjacent to Local Shops
- 4 - Adjacent to Amenity Housing, Residential Care Homes and Medical Centres
- 6 - Adjacent to Schools, Leisure Facilities and Tourist Attractions
- 8 - Business Parks and Industrial Estates
- 10 - Access to Train Stations and Park & Ride facilities
- 14 - Town Centre

North Ayrshire Council - Roads

Footway & Footpath Scheme Assessment Form



Number

Town:

Area:

Road Name:

Location:

Comments:

Category: **CONDITION RATING**

Type: **FOOTWAY**

Rated By:

Date of Rated:

| Criteria | Score (S) | Weighting (W) | Priority Score (S x W) |
|---|-----------|---------------|------------------------|
| 1. Condition | | 4 | |
| 2. Importance / Accessibility | | 2 | |
| 3. Public Liability Claims / Fault Reports / Complaints | | 1 | |
| 4. Assistance to Other Priorities | | 2 | |
| Total Priority Score: | | | |

| | | | | | |
|--------------------------|----------------|-----------------|--|--------------|--|
| Treatment Type: | | | | | |
| Length: | | Breadth: | | Area: | |
| Kerbing Required: | Length: | | | | |

Additional Comments

| | |
|-------------------------|--|
| Assessed By: | |
| Assessment Date: | |
| Checked By: | |

| | |
|---------------------------|--|
| Reassessed By: | |
| Reassessment Date: | |
| Checked By: | |

North Ayrshire Council - Roads

Footway & Footpath Resurfacing Scheme Priority System

General

The weighting system devised enables the programme of footway & footpath resurfacing schemes to be objective, rated against a number of important criteria.

| Scoring System | | | |
|--|---------------|-----------|-------|
| Criteria | Maximum Score | Weighting | Score |
| 1. Condition | 16 | 4 | 64 |
| 2. Importance / Accessibility | 5 | 2 | 10 |
| 3. Public Liability Claims / RMS Faults / Complaints | 6 | 1 | 6 |
| 4. Assistance to Other Priorities | 10 | 2 | 20 |
| Maximum Total: | | | 100 |

1. Condition

Taken from initial Condition Assessment Score generated during inspection

| Condition Extent → ↓ | 1 – Acceptable | 2 – Safe but poor appearance | 3 – Minor deterioration | 4 – Major Deterioration |
|----------------------------|----------------|------------------------------|-------------------------|-------------------------|
| 1 – Up to 25% | | 5 | 9 | 13 |
| 2 – 25% - 50% | | 6 | 10 | 14 |
| 3 – 50% - 75% | | 7 | 11 | 15 |
| 4 – 75% - 100% | 4 | 8 | 12 | 16 |

2. Importance / Accessibility

| | Score |
|--|-------|
| Footway / Footpath Priority 1 Gritting Route | 5 |
| Footway / Footpath Priority 2 Gritting Route | 3 |
| Footway / Footpath Priority 3 Gritting Route | 2 |
| Other Footway / Footpath | 1 |

3. Public Liability Claims / Fault Reports / Complaints

Score according to the type / source of complaint / fault report / request for service received for the location

- 1 - Public Complaint or Fault Report resulting in a confirmed defect
- 2 - Multiple Requests for service or Fault Reports resulting in confirmed defects
- 4 - Elected Member Complaint or Request for Service
- 6 - Public Liability Claim

4. Assistance to Other Priorities

Use your own knowledge of the surrounding area to rate the location in relation to:

- 1 - Shared Cycle / Footways
- 2 - Adjacent to Local Shops
- 4 - Adjacent to Schools, Leisure Facilities and Tourist Attractions
- 6 - Adjacent to Amenity Housing, Residential Care Homes and Medical Centres
- 8 - Local Bus Route, access to Train Stations and Park & Ride facilities
- 10 - Town Centre

Structure Name:
Date when the scoring is carried out:

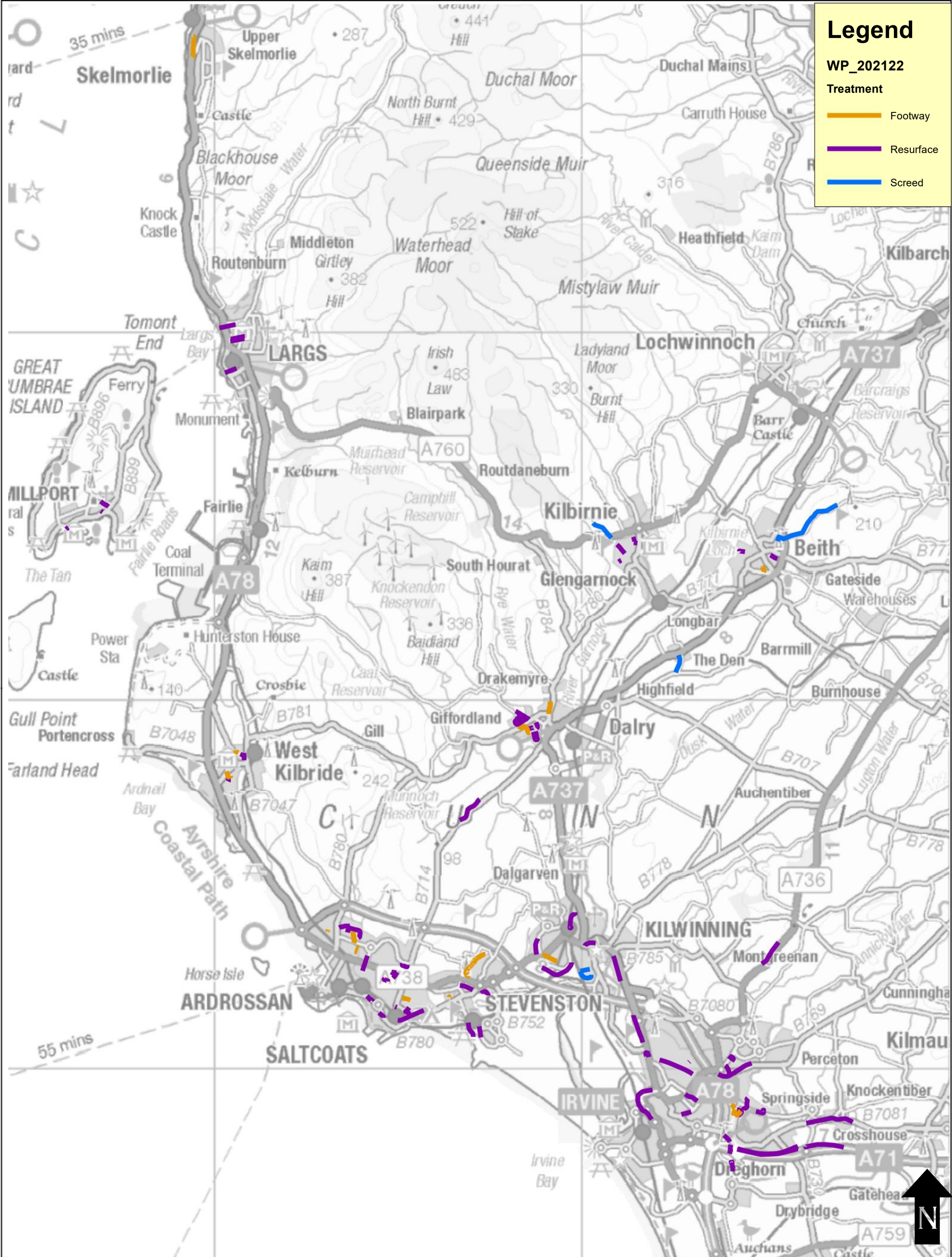
| Structure Name: | | | | | Enter score based on the description in the following coloured cells | | | |
|--|--------------------------|---------------|---|--|--|-----------|------------------|----------------------|
| Date when the scoring is carried out: | | | | | | | | |
| Priority Ranking for structure capital programme | | | | | | | | |
| No. | Factors | Maximum Score | | | Structure Score Input | Net score | % of total Score | Additional commentry |
| 1 | Type of Bridge | 1 | Score 1 if road bridge and 0 if foot bridge | Culverts, Subways which carry road shall be considered as road bridge as per this scoring system. Structures which carry only pedestrians, cyclists and equestrians shall be considered as footbridge. | | NA | | |
| 2 | Route Factor | 40 | Score based on NAC route hierachy | Route hierachy Cat 2 - SPT/ NAC strategic routes - 40 Cat 3a - Main distributor routes - 30 Cat 3b - secondary distributor routes - 20 Any other category - 10 Routes serving fewer than 5 properties - 5 | | 0 | 0% | |
| 3 | HGV Restriction factor | 60 | Score based on weight capacity | Weight restriction 3 tonnes - 60 7.5 to 13 tonnes tonnes - 50 18 tonnes - 40 26 tonnes - 30 No weight restriction - 0 | | 0 | 0% | |
| 4 | Condition factor | 10 | Score based on the condition of the bridge | Sliding score based on 0 for very good condition to 10 for poor condition. (10 - (BCI crit/ 10)) | | 0 | 0% | |
| 5 | Deterioration factor | 10 | Score based on the rate of deterioration of the structure | Sliding score based on 0 for very slow deterioration to 10 for rapid deterioration | | 0 | 0% | |
| 6 | Pedestrian factor | 20 | Score based on pedestrian usage. Bridges with footways of heavy pedestrian usage shall score a maximum of 30. | Structures with footways in heavily used urban areas score 20. Score 20 if route is access to a school or railway station. Apply a sliding scale going down to 0 for rural structures without footways. | | 0 | 0% | |
| 7 | Flooding factor | 40 | Score based on the potential for the existing structure to contrubute to flooding | A structure that makes no contribution to flooding risk will score 0. Structures that are know to increase the risk of flooding due to restrictions in width or soffit height will score 30. | | 0 | 0% | |
| 8 | Scour factor | 60 | Score based on risk of collapse due to expose to scour in heavy flow conditions | Risk of collapse of structure due to scouring. Structures which have been deterioted severely because of inadequate scour protection and on verge of collapse score maximum. Scour risk based on a sliding scale. | | 0 | 0% | |
| 9 | Parapet Condition Factor | 15 | Score based on the condition of the parapets | Structures with substandard Parapets with poor conditon will score 15 . Structures with substandard parapets with a 'monitor only' recommendation will score 10. Structures which have parapets to current standards will score 0. | | 0 | 0% | |
| 10 | Parapet Risk Factor | 10 | Score based on risk in the event of a parapet collapse leading to high risk injuries and human casualties. | What is the likelihood of severe injury or even death while the parapet is open to use considering the condition of the structure. Risk based on a sliding scale. | | -5 | 100% | |


| | | | | | | | | |
|----|-----------------------|----|---|---|--|----|----|--|
| 11 | Delay factor | 10 | Score based on whether existing restrictions such as limited width cause delays at the structure | Structures where delays are caused by width, weight, height or other restrictions such as traffic lights will be given a score higher than zero. Delays less then 2 minutes at peak times will score 5 and longer than 2 minutes will score 10. Score maximum if fire station, railway station or hospital affected by delay. | | 0 | 0% | |
| 12 | Structure Risk factor | 10 | Score based on risk in the event of a Structure collapse leading to high risk injuries and human casualties. | What is the likelihood of someone getting a high risk injury or even death while the structure is open to use considering the condition of the structure. Risk based on a sliding scale. | | 0 | 0% | |
| 13 | Maintenance factor | 20 | Score based on maintenance required to keep the existing structure open. | Score based on known maintenance history and requirement. No maintenance requirement will score 0. Listed structures score 15. | | 0 | 0% | |
| 14 | Diversion factor | 10 | Score based on the length of the diversion route if the structure is closed in an unplanned manner with no finite time limit. | Score based on diversion length. Any diversion equal to or more than 20 miles scores 20. Score 1 for each 2 miles of diversion up to 20. Score 10 if a road closure adversely affects a fire or railway station or hospital. Score 10 if there is no alternative diversion. | | 0 | 0% | |
| | | | | | | -5 | | |

Note maximum score that can be achieved for road bridge= 500

| Priority level Chart | | Structure Name: Date of Scoring: 00-Jan-00 | | | | | | | |
|---------------------------|--|---|-------|-----------------------|-------|--------------------|-------|-----------------------|-------|
| Priority Level Indicator | | Overall works (500) | | Structure works (100) | | Parapet works (70) | | Scour Protection (60) | |
| | | Level | Score | Level | Score | Level | Score | Level | Score |
| No Action Rquired | | | | | | | | | |
| Low Priority | | | | | | | | | |
| Medium Priority | | | | | | | | | |
| High Priority | | | | | | | | | |
| Immediate action required | | | | | | | | | |

Note : Works are divided above into three sub categories as each work can be independent and each has its own significance in terms of attention required.



| | | | |
|---|--|---|---------------------------|
| Title: Mainland Roads Programme 2021 / 2022 | "Reproduced from the Ordnance Survey Mapping with the permission of the Controller of Her Majesty's Stationery Office, © Crown Copyright. Unauthorised reproduction infringes Crown Copyright and may lead to prosecution or civil proceedings. North Ayrshire Council SLA Licence Number: 100023393." |  NORTH AYRSHIRE COUNCIL Commercial Services 254 Roads | Section: Asset Management |
| | | | Date: 18 Mar 2021 |
| | | | Scale: 1:90,000 |
| | | | Drawing No: |

NORTH AYRSHIRE COUNCIL

23 March 2021

Cabinet

| | |
|------------------------|--|
| Title: | i3 Advanced Manufacturing Space Project, Irvine |
| Purpose: | To note progress with the i3 Advanced Manufacturing Space programme at i3, Irvine Enterprise Area and to seek support from Cabinet for the delivery of the first phase of the programme. |
| Recommendation: | That Cabinet agrees to: <ul style="list-style-type: none"> a) Note progress with the i3 Advanced Manufacturing Space programme at i3, Irvine Enterprise Area; b) Support the delivery of the first phase of the programme; and c) Approve an allocation of £200,000 towards the development of the first phase in advance of approval of the Outline Business Case. |

1. Executive Summary

- 1.1 i3 Irvine Enterprise Area is one of North Ayrshire's key strategic sites where investment is being targetted as part of the Ayrshire Growth Deal. The Ayrshire Growth Deal documents were signed in November last year and included £21M of investment for i3. This will support two major projects which will help to create employment, raise the profile of i3 and attract new inward investment; i) construction of new advanced manufacturing business space (or flexible space); and ii) the development of a Digital Processing Manufacturing Centre (DPMC).
- 1.2 The £21M allocation comprises of £15M towards new commercial or employment space at i3, with £11M from the Scottish Government and £4M from North Ayrshire Council. The project is part of a wider programme of new employment space across Ayrshire with East and South Ayrshire Councils' developing similar projects funded from the Growth Deal. The overall aim is to meet an identified demand for modern business space where there has been a longstanding issue of market failure, to help grow local businesses and to attract inward investment.
- 1.3 Current estimates suggest the i3 AGD investment can fund approximately 9,000 metres squared (97,000 sq. ft) of new advanced manufacturing space in a variety of formats and over several phases, allowing for regular assessments of market demand. Estimated timescales are between 8 to 10 years for the delivery of the overall project.

- 1.4 It is proposed that most of the new space will be developed in a central part of i3, off Riverside Way and alongside the location of the proposed DPMC project. Within this area, a first phase is proposed for a 20,000 sq. ft unit that will be designed and tendered during 2021/22 and constructed during 2022/23.

2. Background

- 2.1 The i3 area was originally developed in the early 1970s as part of Irvine New Town and is of a significant scale, covering around 132 hectares. It is Scotland's largest Enterprise Area, designated in 2012, and one of two focussed on attracting Life Science companies. Life science companies and related industries can currently access business rates relief and accelerated capital allowances of up to 100% are also available, though it is worth noting both these incentives are under review. There is also a special planning protocol to ensure planning applications are dealt with expediently.
- 2.2 i3 is home to around 30 businesses with some 1,000 employees and significant companies such as GSK, have an established presence. However, many parts of i3 remain undeveloped and are in private ownerships.
- 2.3 The Ayrshire Growth Deal was officially signed on 19th November 2020, allowing progress with over £250m of investment in Ayrshire over the next 10 to 15 years, by UK and Scottish Governments and the three Ayrshire Councils. This includes £21M for i3, comprising of £15M towards the delivery of advanced manufacturing floorspace (flexible space) and £6M towards a Digital Processing Manufacturing Centre (DPMC).
- 2.4 Current estimates suggest the flexible space project can fund approximately 9,000 metres squared (97,000 sq ft) of new advanced manufacturing space in a variety of formats including small terraces of units for business start-ups or for research and development, larger modular units in a range of sizes that are capable of sub-division (similar to the existing Gateway Building in Riverside Avenue at i3) and Class 4 offices. These will be delivered over a number of phases allowing for regular assessments of market demand. Estimated timescales are between 8 to 10 years for the delivery of the overall project. The project will complement the DPMC project and may attract spin off opportunities for businesses to locate to new space around DPMC.
- 2.5 The DPMC project will provide services for businesses within process manufacturing sectors that are seeking to improve their productivity and modernise their processes through digital automation. Sectors include Pharmaceutical Products, Oil & Gas, Chemicals and Chemical Products, Agrichemicals (under life sciences), Food & Drink, Fast moving consumer goods (FMCG) and Water (collection, treatment, supply). Services will include practical demonstrations, training and the opportunity for businesses to prepare their own digital strategies moving forward within an era of Industry 4.0. The project will be delivered in a series of phases and is being led by the National Manufacturing Institute Scotland (NMIS) who are assisting the Council with the preparation of an Outline Business Case for the Ayrshire Growth Deal.
- 2.6 Both i3 projects are part of a £69.5M Growth Deal allocation across Ayrshire towards supporting economic infrastructure and engineering and manufacturing sectors. Research commissioned by the Council has identified the following issues that demonstrate the requirement for investment in new business space:
 - High demand for industrial and office space;

- The need to grow the local economy through adapting to modern industrial processes linked to Life Science, Advanced Manufacturing and other sectors;
- Low vacancy rates for industrial space of 4% for Irvine, 6% for North Ayrshire and 4% for West Central Scotland);
- Insufficient rental values to support financially viable, new-build speculative development;
- Very limited funding sources available for the public sector to intervene;
- Constraints on indigenous companies seeking to grow and expand within North Ayrshire;
- Constraints on attracting inward investment through lack of modern premises;
- Ageing stock (avg. 36 years) of existing industrial premises that is facing obsolescence; and
- Growing pressure through changes in legislation and customer demand, to create better configured, more energy efficient building stock and eliminate hazardous building materials.

- 2.7 Any impacts arising from the current COVID pandemic on the project will continue to be monitored across the life of the project. Those impacts may include construction cost inflation in the short term and changing employment patterns in the longer term. On the latter, there continues to be inward investment interest and continued interest from local businesses in new space, and at this stage it is not anticipated that industrial or manufacturing formats will be impacted upon to the same extent as office formats.
- 2.8 As part of the project development process, the Council commissioned a masterplan to guide the form of the i3 Growth Deal investment, focused on a central area with buildings fronting the main routes of Riverside Way and Long Drive and also some space at the large Strategic Investment Campus. The location of flexible space and a statement DPMC building (see Appendix 1) within the central area will help to provide a sense of consolidation, focus and provide services and networking and collaboration opportunities for businesses.
- 2.9 The masterplan process has identified particular areas for development. A first phase is proposed for a 20,000 sq. ft unit that will be designed and tendered during 2021/22 and constructed during 2022/23 (see Appendix 2). It is anticipated that this will be a light industrial unit like the Gateway building on Riverside Avenue at i3 and will be located at Riverside Way in a highly visible area. The unit will be capable of subdivision, depending on tenant interest and its specification has been informed by commentary from the Council's property agents.
- 2.10 While the focus to date has been on the scale, specification and phasing of commercial space, it is also intended that the masterplan will consider digital and energy/low carbon requirements.
- 2.11 Expenditure of up to £200,000 is proposed in advance of formal approval of the project's outline business case. This will enable the detailed design and development of a tender for the works to be accelerated. The delivery of the project will be subject to the outcome of ground investigation works, site purchase from Scottish Enterprise, planning permission and testing of the estimated costs through a tender process. Award of the tender for the construction of the first phase will be subject to Full Business Case approval for the overall flexible space project through the Ayrshire Growth Deal.

2.12 In summary, good progress has been made with the i3 flexible space project and support is sought from Cabinet to progress the first phase to detailed design and tender stage. Next steps will involve a marketing campaign and new signage to promote the new business space and to help attract inward investment.

3. Proposals

3.1 It is proposed that Cabinet:

- a) Note progress with the i3 Advanced Manufacturing Space programme at i3, Irvine Enterprise Area;
- b) Support the delivery of the first phase of the programme; and
- c) Approve an allocation of £200,000 towards the development of the first phase in advance of approval of the Outline Business Case.

4. Implications/Socio-economic Duty

Financial

4.1 The overall project will be resourced through the Ayrshire Growth Deal Funds from Scottish Government and North Ayrshire Council allocations. Expenditure of up to £200,000 is proposed in advance of formal approval of the project's outline business case to progress the development of a detailed design for the first phase. This will cover professional fees and the commission of any further studies that are required for the submission of a planning application. In addition, site investigations are currently being procured, the outcome of which may have financial implications for the project.

Human Resources

4.2 None. The overall project will be managed by the Council's Growth and Investment Team with input when required from professional advisors, supported by the Ayrshire Growth Deal budget. The Council's PMI Team have agreed to develop the detailed design and tender package for the first phase of the project.

Legal

4.3 There are no legal implications at this stage. The first phase of the project will require site purchase from Scottish Enterprise and terms of the purchase from SE have been agreed in principle. This process is progressing at the moment.

Equality/Socio-economic

4.4 The project will provide much needed modern business space to help grow local businesses and attract inward investment to an area of above average unemployment and low business investment.

Environmental and Sustainability

4.5 Any environmental implications of the project will be addressed as the project develops and as part of any statutory planning and building warrant applications. Discussions are taking place with the Council's Energy and Sustainability Team and the University of

Strathclyde to consider how the Ayrshire Growth Deal proposals for i3 can have a lower carbon footprint, including the identification of potential areas for renewable energy generation. The development of the first phase will consider energy efficiency as part of the design development and will consider for example the provision of electric vehicle charging points within the car parking area.

Key Priorities

- 4.6 The flexible space project will strongly support the priority outcome contained in the new Council Plan 2019-2024, for North Ayrshire to have an inclusive, growing and enterprising economy.

Community Wealth Building

- 4.7 I3 project proposals are supported by wider Ayrshire programme of skills and inclusive growth. The projects maximise the use of the Council's land and assets using available funding and delivering in partnership with other organisations. The projects will support the Council's Recovery and Renewal Plan and Community Wealth Building Strategy, providing much needed space for businesses, whilst ensuring they contribute towards the Council's low carbon targets.

5. Consultation

- 5.1 Significant stakeholder consultation has been undertaken on the AGD i3 proposals generally. The development of the flexible space outline business case involved a local survey of businesses to establish the demand for business space. The masterplan has been subject to consultation with partners including those involved in the DPMC project (NMIS, University of Strathclyde, CPI, Ayrshire College, Scottish Enterprise and Skills Development Scotland), property agents and internal colleagues. A further stage of consultation will involve seeking comments on the overall draft masterplan from the Irvine Locality Planning Partnership.

Karen Yeomans
Executive Director (Growth and Investment)

For further information please contact **Marnie Ritchie, Manager, Growth and Investment**, on **07342 713 349**

Background Papers

None.

Digital Processing Manufacturing Centre (DPMC) i3, masterplan image



Proposed Phase 1 of Advanced Manufacturing Space, i3 - initial sketches

