



North Ayrshire Council
Comhairle Siorrachd Àir a Tuath

Cabinet

A meeting of the **Cabinet** of North Ayrshire Council will be held remotely on **Tuesday, 25 January 2022 at 14:30** to consider the undernoted business.

Arrangements in Terms of COVID-19

In light of the current COVID-19 pandemic, this meeting will be held remotely in accordance with the provisions of the Local Government (Scotland) Act 2003. Where possible, the meeting will be live-streamed and available to view at <https://north-ayrshire.public-i.tv/core/portal/home>. In the event that live-streaming is not possible, a recording of the meeting will instead be available to view at this location.

1 **Declarations of Interest**

Members are requested to give notice of any declarations of interest in respect of items of business on the Agenda.

2 **Minutes**

The accuracy of the minutes of meeting of the Cabinet held on 30 November 2021 will be confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973 (copy enclosed).

GENERAL BUSINESS FOR DECISION

Reports by the Chief Executive

3 **Council Plan Mid-Year Progress Report 2021-22**

Submit a report by the Head of Service (Democratic Services) on progress of our Council Plan priorities (copy enclosed).

4 **Revenue Budget 2021/22: Financial Performance to 30 November 2021**

Submit a report by the Head of Service (Finance) on the financial performance for the Council at 30 November 2021 (copy enclosed).

5 Capital Programme Performance to 31 March 2022

Submit a report by the Head of Service (Finance) on progress in delivering the Capital Investment Programme for 2021/22 (copy enclosed).

Report by the Interim Executive Director (Communities and Education)

6 Proposals for Community Investment Fund (CIF) Expenditure

Submit a report by the Interim Executive Director (Communities and Education) on applications by Locality Partnerships to allocate CIF funding to proposed projects (copy enclosed).

Reports by the Executive Director (Place)

7 Energy Efficiency Standard for Social Housing 2 (ESSH2)

Submit a report by the Executive Director (Place) on a summary of progress to date against ESSH standards, and a plan to achieve ESSH2 compliance in the Council's housing stock, where possible, by the 2032 deadline (copy enclosed).

8 Electrical Safety Testing/Smoke Detection Compliance (Housing)

Submit a report by the Executive Director (Place) on the current position regarding statutory electrical testing and smoke detection compliance in our housing property portfolio (copy enclosed).

9 Levelling Up Fund - B714 Upgrade

Submit a report by the Executive Director (Place) on the award of funding under the Levelling Up Fund and seeking approval for the delivery of the B714 Upgrade (copy enclosed).

10 Supporting Unaccompanied Asylum-Seeking Children in North Ayrshire

Submit a report by the Executive Director (Place) on the local and national position regarding unaccompanied asylum-seeking children (UASC) and seeking approval for the support arrangements proposed within North Ayrshire for accommodating UASC as part of the national humanitarian response (copy enclosed).

Report by the Director (Growth and Investment)

11 North Ayrshire Blue Economy

Submit a report by the Director (Growth & Investment) on progress in developing a strategic proposition for North Ayrshire's Blue Economy, encompassing Ayrshire Growth Deal Investment at Hunterston and Ardrossan (International Marine Science and Environment Centre) (copy enclosed).

12 Urgent Items

Webcasting - Virtual Meeting

Please note: this meeting may be recorded/live-streamed to the Council's internet site, where it will be capable of repeated viewing. At the start of the meeting, the Provost/Chair will confirm if all or part of the meeting is being recorded/live-streamed.

You should be aware that the Council is a Data Controller under the Data Protection Act 2018. Data collected during the webcast will be retained in accordance with the Council's published policy, including, but not limited to, for the purpose of keeping historical records and making those records available via the Council's internet site.

If you are participating in this meeting by invitation, you are consenting to being filmed and consenting to the use and storage of those images and sound recordings and any information pertaining to you contained in the them live-streaming/recording or training purposes and for the purpose of keeping historical records and making those records available to the public. If you do not wish to participate in a recording, you should leave the 'virtual meeting'. This will constitute your revocation of consent.

If you have any queries regarding this, please contact dataprotectionofficer@north-ayrshire.gov.uk.

Cabinet Sederunt

Joe Cullinane (Chair)
John Bell (Vice-Chair)
Robert Foster
Alex Gallagher
Louise McPhater
Jim Montgomerie

Chair:

Apologies:

Attending:

At a Meeting of the Cabinet of North Ayrshire Council at 2:30 p.m. involving participation by remote electronic means.

Present

Joe Cullinane, John Bell, Robert Foster, Alex Gallagher, Louise McPhater and Jim Montgomerie; Elizabeth Turbet (Church Representatives) and Jackie MacKenzie (Teaching Representative) (Agenda Item 3).

In Attendance

C. Hatton, Chief Executive; M. Boyd, Head of Service (Finance) and D. Forbes, Senior Manager (Finance Management); Y. Baulk, Head of Service (Physical Environment), D. Hammond, Head of Service (Commercial), R. McGilvery, Senior Manager (Housing Operations), Janeine Barrett, Senior Manager (Homelessness and Community Safety) and G. Mcpherson, Team Manager (Housing Strategy and Community Safety) (Place); C. Amos, Interim Executive Director, R. Arthur, Head of Service (Connected Communities) and A. McClelland, Head of Service (Education) (Communities and Education); C. Cameron, Director (Health and Social Care Partnership), E. Stewart, Chief Social Work Officer (CSWO) and P. Doak, Head of Service (Finance & Transformation) (Health and Social Care Partnership); K. Yeomans, Director (Growth and Investment); A. Craig, Head of Service, I. Hardy, Corporate Policy & Performance Officer; M. Sugden, Communications Officer, C. Stewart and A. Little, Committee Services Officers (Democratic Services).

Chair

Joe Cullinane in the Chair.

1. Declarations of Interest

There were no declarations of interest by Members in terms of Standing Order 10 and Section 5 of the Code of Conduct for Councillors.

2. Minutes

The Minutes of the Meeting of the Cabinet held on 2 November 2021 were confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973.

3. Education Service – National Improvement Framework Annual Report 2020-21

Submitted a report by the Interim Executive Director (Communities and Education) on key progress in pursuance of the National Improvement Framework Priorities in education. The Annual Report was attached at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to the potential impact caused by the reduction in Attainment Challenge Funding, over a 4-year period, and measures that would be put in place by officers to mitigate this.

The Cabinet agreed (a) the content of the report; and (b) to approve the publication of the report as detailed at Appendix 1 to the report.

4. Remembering Together – Scotland’s Covid Community Memorial Programme

Submitted a report by the Interim Executive Director (Communities and Education) on the North Ayrshire response to the proposed national programme of reflection and commemoration marking the impact of the Covid-19 pandemic.

The Cabinet agreed to (a) note the Remembering Together, Scotland’s Covid Community Memorial Programme; (b) authorise officers to continue to support this approach; and (c) receive a further update on progress relating to the Remembering Together Programme in North Ayrshire at a future meeting.

5. Annual Performance Report 2020-21

Submitted a report by the Head of Service (Democratic Services) on the Annual Public Performance Report 2020-21. The Annual report was attached at Appendix 1 to the report.

The Cabinet agreed to (a) approve the Annual Public Performance Report 2020-21 as set out at Appendix 1 to the report; (b) note the status of the Council’s performance indicators and actions at Appendices 2 and 3 to the report; and (c) refer this report to the Audit and Scrutiny Committee for further consideration.

6. Revenue Budget 2021/22: Financial Performance to 30 September 2021

Submitted a report by the Head of Service (Finance) on the financial performance for the Council at 30 September 2021. Detailed explanations of the significant variances in service expenditure compared to the approved budgets, together with information on funding to be carried forward to support expenditure during 2021/22 were provided in Appendices 1-5 of the report. Information in respect of the Housing Revenue Account (HRA) was set out in Appendices 6 and 7. Information on the HSCP financial performance report as at the end of September 2021 was set out in Appendix 8 to the report. Information on the North Ayrshire Council Recovery and Renewal Fund Investments was set out in Appendix 9 to the report.

The Cabinet agreed (a) to note (i) the information and financial projections outlined in the report and its associated appendices, (ii) the current financial projection for the Health and Social Care Partnership at section 2.6 of the report, (iii) the current projected deficit position of KA Leisure; and (b) to approve the virements detailed in Appendix 7 to the report.

7. Capital Programme Performance to 31 March 2022

Submitted a report by the Head of Service (Finance) on progress in delivering the Capital Investment Programme for 2021/22. Information on the progress of General Services and Housing Revenue Account (HRA) projects was set out at Appendices 1 and 2, respectively, to the report.

In relation to a question by Councillor Bell concerning Paragraph 2.11(a) Alterations to the Phasing of Projects and particularly the reference to “Detection Equipment” in the table in the report, the Head of Service (Physical Environment) confirmed that she would respond to Councillor Bell on his query.

The Cabinet agreed to (a) approve the revisions to budgets outlined in the report; (b) note the General Services and HRA revised budgets at 30 September 2021; and (b) note the forecast expenditure to 31 March 2022.

8. Treasury Management and Investment Mid-Year Report

Submitted a report by the Head of Service (Finance) providing Cabinet with a Treasury Management Update for the period 1 April to 30 September 2021. The Mid-Year report was attached at Appendix 1 to the report.

The Cabinet agreed to (a) endorse the contents of the Treasury Management and Investment Mid-Year Report for 2021/22 as set out at Appendix 1 to the report; and (b) note the Prudential and Treasury Indicators contained therein.

9. Procurement Annual Activity Report (20-21)

Submitted a report by the Head of Service (Finance) providing an update on Procurement activity for the period 2020/21.

The Cabinet agreed to note the contents of the report.

10. Chief Social Work Officer Annual Report

Submitted a report by the Director (HSCP) providing the report of the Chief Social Work Officer to Cabinet as required by the Scottish Government’s Guidance. The Annual Report was attached at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to the test of change pilot and more appropriate pathways of support for those impacted by substance use.

The Cabinet agreed to note and endorse the Annual Report as set out at Appendix 1 to the report.

11. North Ayrshire Tenants Domestic Abuse Policy – All Tenures

Submitted a report by the Executive Director (Place) on the implementation of the ‘North Ayrshire Domestic Abuse Policy – All Tenures’. The Policy was attached at Appendix 1 to the report.

The Cabinet agreed to (a) approve the implementation of the ‘North Ayrshire Domestic Abuse Policy – All Tenures’ as detailed at Appendix 1 to the report; and (b) illustrate their support of the Policy (which was the final commitment detailed within the ‘Make a Stand Pledge’ still to be implemented by the Council) by participating in an online signing of the Pledge.

12. Coronavirus (Covid-19) Tenant Grant Fund

Submitted a report by the Executive Director (Place) on the Scottish Government's Tenants Grant Fund and providing information on how the grant will be allocated in North Ayrshire.

The Cabinet agreed to (a) note the Coronavirus (COVID-19) Tenant Grand Fund award of £0.298m to North Ayrshire Council for distribution; (b) approve the proposed eligibility criteria for use in North Ayrshire; (c) approve the proposed process for administration; and (d) approve that the Coronavirus (COVID-19) Tenant Grant Fund be open for application in North Ayrshire from Tuesday 7 December 2021.

13. Local Housing Strategy 2018-2022: Progress Update

Submitted a report by the Executive Director (Place) on progress of the Local Housing Strategy 2018-2022 (LHS18) and seeking approval for an update to be submitted to the Scottish Government. The Action Plan progress as at November 2021 was attached at Appendix 1 to the report.

Members asked questions and were provided with further information in relation to the shared ownership model.

The Cabinet agreed to (a) note the contents of the report and progress against the LHS Action Plan to November 2021; and (b) approve its submission to the Scottish Government.

14. Streetscene Volunteering Strategy (2022-2026) and North Ayrshire's 'Adopt a Spot' initiative

Submitted a report by the Executive Director (Place) on the proposed Streetscene Volunteering Strategy (2022-2026) and North Ayrshire's Adopt a Spot initiative. The Streetscene Volunteering Strategy 2022-2026 and supporting action plan and the new initiative 'Adopt a Spot', were set out at Appendices 1 and 2, respectively, to the report.

The Cabinet agreed to approve the Streetscene Volunteering Strategy (2022-2026) and North Ayrshire's Adopt a Spot initiative, as detailed at Appendices 1 and 2 to the report.

15. Water Safety Policy

Submitted a report by the Executive Director (Place) on an updated Water Safety Policy. The revised Water Safety Policy which outlined the legal responsibilities and duty of care placed upon the Council in relation to open water, and details of the locations of waterways in Council ownership were set out at Appendices 1 and 2, respectively, to the report.

The Cabinet agreed to approve the updated Water Safety Policy as detailed at Appendix 1 to the report.

16. Digital Processing Manufacturing Centre, i3 Irvine

Submitted a report by the Director (Growth & Investment) on Phase 1 proposals for the Digital Processing Manufacturing Centre (DPMC) at i3, Irvine.

Members asked questions and were provided with further information in relation to what would happen at the end of the lease period (Phase 1 of the project).

The Cabinet agreed to (a) proceed with the proposals for Phase 1 of the Digital Processing Manufacturing Centre project; (b) the signing of a Collaboration Agreement for Phase 1, between North Ayrshire Council, University of Strathclyde and the Centre for Process Innovation; (c) contribute £1M to Phase 1 of the project in the form of a grant to the University of Strathclyde, subject to appropriate conditions; and (d) note that the Council would receive a grant of up to £450,000 from Scottish Enterprise that will in turn be passed on to the University of Strathclyde for the fit out of the Phase 1 premises.

The meeting ended at 4.25 p.m.

NORTH AYRSHIRE COUNCIL

25th January 2022

Cabinet

Title:	Council Plan Mid-Year Progress Report 2021-22
Purpose:	To advise Cabinet on progress of our Council Plan priorities.
Recommendation:	That Cabinet agrees to: a) Approve the Council Plan Mid-Year Progress Report as set out at appendix one; b) note the status of the Council's performance indicators and actions at appendices two and three; and c) refer this report to the Audit and Scrutiny Committee for further consideration.

1. Introduction

- 1.1 The Council Plan 2019-24 Progress Update (Mid-Year 2021-22) and accompanying appendices provide detailed information on the progress being made towards our strategic priority outcomes and includes key activities, areas of focus, case studies and best in class examples. It provides an overview of performance in the six months up to 30th September 2021.

2. Background

- 2.1 The Council Plan 2019-24 was approved by Council on 26 June 2019 and sets out our vision and priorities for the next five years.
- 2.2 The Council Plan 2019-24 Progress Update (Mid-Year 2021-22) (Appendix 1) provides details of our progress for each of the priorities – Aspiring Communities, Inspiring Place and a Council for the Future. The update also provides key highlights, areas of focus, case studies and best in class examples.
- 2.3 As we enter a period of recovery and renewal and our response to the pandemic and our recovery become embedded in our activities, Covid-19 support activity is now contained within the Council Plan Progress Reports rather than reported separately.
- 2.4 The layout of the report has changed slightly and now uses formatting originally created for our Supporting North Ayrshire reports (update on our response to the Covid-19 pandemic reports). This layout complements our Annual Performance Report layout and ensures the report is as reader friendly as possible. In addition:
- The “Key Highlights” sections are now named “Key Activities” to incorporate updates on areas where teams are experiencing challenges as well as positive outcomes. This is in line with the 2021 Accounts Commission Direction.

- Summaries of overall Council Plan actions are included in the Performance Summary section. Sub-action detail is only included where a sub-action is causing an action to be adrift of target.
- Summaries of Council Plan indicators and actions are presented as pie charts for clarity.

3. Performance Summary

3.1 Key Activities

- We agreed a new model for the provision of libraries, halls and community centres and, building on learning from the pandemic, further development of our community hubs.
- 2.63% of our budget is being allocated through participatory budgeting.
- Our Community Investment Fund (CIF) received an additional £1million in funding, with the potential of a further £2million subject to a balanced budget in 2021/22.
- On average, for each £1 of CIF granted to communities £2.80 has been leveraged from additional funding.
- Our £31.3million Additional Supports Needs school Lockhart Campus opened in August.
- Our first Cost of the School Day Conference attracted over 100 online participants including many of our young people.
- We successfully rolled out free school meals to our Primary Four pupils.
- The percentage of households homeless for more than six months has reduced from 76% prior to the pandemic to 22%.
- We advertised 450 new jobs for young people as part of one of the largest Kickstart Programmes in Scotland and provided a supplement to ensure payment of the living wage.
- A £1million Community Asset Transfer Start Up fund was approved by Cabinet as part of our Recovery and Renewal Investment proposals.
- Our workstyles were reviewed based on learning from the pandemic and relaunched, with each post allocated one of four workstyles: 'Inbuilding', 'Mobile', 'Agile' or 'Home'.
- We introduced a pre-order system across primary and secondary school catering which will significantly reduce food waste across all our production kitchens.

3.2 Areas of Focus

This report contains areas of focus as at 30th September 2021. Many of these areas are already progressing. As at the end of September we stated we would:





- Work with Locality Partnerships to consider the work already underway against the local priorities and further opportunities. This will be supported by the £1million increase to the Community Investment Fund.
- Support our young people to participate in the Scottish Youth Parliament Elections.
- Complete refurbishment works on our Early Years Centres.
- Produce a draft Ayrshire Regional Skills Investment Plan.
- Recommence Older People's Day Services.
- Resettle homeless households with the highest level of complex needs into a Housing First Tenancy with a bespoke package of support to meet their needs.
- Finalise our Island Plans with our communities and present to Cabinet for approval.
- Roll-out the installation of new play equipment and street furniture as part of a £900,000 public realm investment.
- Work with partners to implement our tree planting programme, including as part of the major regeneration project at Lochshore.

- Prepare for the Local Government Elections scheduled for May 2022.
- Actively participate in the Scotland-wide consultation on the National Care Service Bill, considering its impact on our services and residents.
- Prepare for the introduction of the Accounts Commission's 2021 Direction on public performance reporting from April 2022.
- Prepare for a Council-wide business continuity exercise in October.
- Assess the potential for further advertising opportunities to support local businesses, following the successful roundabout advertising and floral bedding pilots.
- We will continue to take learning from the pandemic to support our transition to agile working as part of Our Future Working Environment programme.
- We will encourage Ayrshire Integrated Joint Boards to sign the Ayrshire Community Wealth Building Charter as part of the Charter's one year anniversary.

4. Performance Indicators

- 4.1 Appendix 2 details Performance Indicators from the Council Plan Performance Framework, showing (where available) targets and a traffic light (**Red**, **Amber**, **Green**) symbol to show whether: the target level of performance has been achieved (**Green**); is slightly adrift of target (**Amber**); or is significantly adrift of target (**Red**).
- 4.2 Analysis of the indicators is outlined in Table 1 below. Where data is not available for Quarter Two 2021-22, the most recently available data up to the annual figure for 2019-20 is used. 83.9% of indicators where the status is known are on target or slightly adrift of target as at 30th September 2021. This is comparable to the same period last year, when 84.6% of indicators had this status (though fewer statuses were known).

Table 1

Summary of Performance Indicator Status		
Traffic Light / RAG Status	Q2 2021-22	Q2 2020-21
 on target	20 (64.5%*)	21 (80.8%**)
 slightly adrift	6 (19.4%*)	1 (3.8%**)
 significantly adrift	5 (16.1%*)	4 (15.4%**)
 status unknown or data only	3 (8.8% of all Council Plan indicators)	8 (23.5% of all Council Plan indicators)

*Of the 31 indicators where status is known

**Of the 26 indicators where status was known

4.3 Indicator Amendment - CP_27 Street Cleanliness Index - % Clean (LGBF)




- 4.4 Data for 2019/20 had incorrectly been entered against the 2020/21 time period and has been removed. Data for 2020/21 will be available at the next Local Government Benchmarking Framework (LGBF) data release in early 2022.

5. Delivery Plan

- 5.1 Appendix 3 details the actions from the Council Plan Delivery Plan. There are 39 overall actions within the Council Plan supported by 98 sub-actions. The status of the sub-actions informs the overall action status.

- 5.2 At Mid-Year 2021-22 all actions are either on target or slightly adrift of target compared to 95.1% at Year End 2020-21 (No Council Plan Delivery Plan sub-actions were established due to the pandemic during 2020-21 so a mid-year comparison is not possible. Year-end status was based on estimates by the Corporate Policy, Performance and Elections Team.)

Table 2

Summary of Overall Action Status		
Traffic Light / RAG Status	Q2 2021-22	2020-21 (Year End)
 on target	39	34
 slightly adrift	0	5
 significantly adrift	0	1
X off programme	0	1

6. Proposals

- 6.1 That Cabinet agrees to: a) Approve the Council Plan Mid-Year Progress Report as set out at appendix one; b) note the status of the Council's performance indicators and actions at appendices two and three; and c) refer this report to the Audit and Scrutiny Committee for further consideration.

7. Implications/Socio-economic Duty

Financial

- 7.1 There are no financial implications.

Human Resources

- 7.2 There are no human resource implications.

Legal

- 7.3 This report confirms the arrangements for the Council's compliance with its duties under the Local Government Act 1992 and the Local Government in Scotland Act 2003 and commitment to improving public performance reporting.

Equality/Socio-economic

- 7.4 There are no equality/socio-economic implications.

Environmental and Sustainability

- 7.5 There are no environmental and sustainability implications.

Key Priorities

- 7.6 This report helps to demonstrate the Council's delivery of its strategic priorities.

Community Wealth Building

- 7.7 There are no community wealth building implications.

8. Consultation

- 8.1 Feedback from the Executive Leadership Team (ELT) informed the content of this report.

Aileen Craig
Head of Service (Democratic)

For further information please contact **Isla Hardy, Senior Corporate Policy and Performance Officer (Corporate Policy, Performance & Elections)**, email: **IslaHardy@North-Ayrshire.gov.uk**.

Background Papers
Council Plan 2019-24



Council Plan 2019-24 Progress Update

Mid Year 2021-22

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The Corporate Policy, Performance and Elections Team welcome any feedback you may have. We strive to make our Council and reports as accessible as possible and appreciate opportunities to discuss how this can be achieved. For further information please contact:

The Corporate Policy, Performance and Elections Team
 Tel: 01294 324648
 Email: NorthAyrshirePerforms@north-ayrshire.gov.uk



Our Performance at a Glance

Our Cost of the School Day Conference attracted **100 participants** including our young people

2.63% of our budget allocated through participatory budgeting – highest level to date

Nine food pantries available to access good affordable food and five more planned

140 engagements with Better Off Hubs – exceeding annual target of 100 in 6 months

Our £31.3million Lockhart Campus opened for children and young people with additional support needs



Gold 'Food for Life Served Here' accreditation received for our 8th year

23% increase in referrals to our Community Mental Health Team compared to last year with services prioritising to meet needs

Community Investment Fund increased by £1million



51 of our corporate and education sites had their **Wi-Fi upgraded**

Percentage of households homeless for more than 6 months reduced from 76% to 22%

We managed one of the largest Kickstart Programmes in Scotland, with approximately 450 jobs advertised in the summer

Welcome

As we enter our period of recovery and renewal our response to the Covid-19 coronavirus pandemic is being absorbed into our services' daily activities. As a result, this report summarises our performance against our Council Plan priorities and how we are continuing to work with our partners and communities to support our residents and businesses as restrictions ease.

Between April and September 2021, we have made real progress against our priorities. Our Community Wealth Building Strategy is driving our approach across our services as it marks its one-year anniversary, work including supporting local suppliers, is detailed within this report. We are delighted to welcome our children and young people to our £31.3million additional supports needs school Lockhart Campus in Stevenston. We have concluded our extensive consultation and review of libraries, halls and community centres and are continuing to develop our Community Hubs to ensure they meet the needs of our communities. Our first Cost of the School Day conference took place in June with 100 participants and feedback will be used to inform our plans to tackle child poverty.

Following a pilot as part of our Rapid Rehousing Transition Plan, we have reduced the percentage of households homeless for more than six months from 76% to 22%. In addition, our housebuilding programme continues, stretching across our localities.

We realise that our island communities can face very specific challenges and we have undertaken significant consultation with our island communities to confirm their priorities to create bespoke Island Plans. These plans will be valuable not only in terms of how we deliver our services, but also for island communities and businesses to use to leverage additional specialist funding to meet their needs.

By continuing to work together we really can create a North Ayrshire that is 'Fair for All'.

Our Vision

A North Ayrshire that is 'Fair for All'

Our Mission

Working Together to improve well-being, prosperity and equality in North Ayrshire

Our Priorities

Aspiring Communities

- ◆ Active and strong communities
- ◆ Children and young people experience the best start in life
- ◆ Inclusive, growing and enterprising local economy
- ◆ Residents and communities enjoy good life-long health and well-being
- ◆ Residents and communities are safe

Inspiring Place

- ◆ Well connected with effective infrastructure
- ◆ Homes that meet residents' needs
- ◆ Vibrant, welcoming and attractive environment
- ◆ A sustainable environment

A Council for the Future

- ◆ An accessible Council that puts residents and communities at the heart of what we do
- ◆ An efficient Council that maximises resources and provides value for money
- ◆ A valued workforce that delivers high quality services
- ◆ A powerful and respected voice

Aspiring Communities

Key Activities

Active and Strong Communities

We agreed a new model for the provision of libraries, halls and community centres and further development of our community hubs. This followed consideration of our ongoing Community Hub response to the Covid-19 pandemic and extensive consultation in 2019 and spring 2021, which resulted in plans being reviewed based on feedback from our communities.

Our Community Support Hub model has been central to our pandemic response. Hubs are established across our localities to offer information and support. Building adaptations and team relocations are now complete at Kilwinning, Stevenston and Largs Libraries as well as Redburn Community Centre. Our teams are continuing to work on establishing the wider network.

To complement our Community Hub work we are still maintaining a range of online resources for local opportunities and support. This includes Virtual Community Centres on Facebook as well as dedicated groups for Funding and Community Capacity and six Locality Partnership groups. Our Council and Community Planning Partnership websites provide a range of resources. We have launched the first edition of 'Irvine Chit Chat' a pilot local newsletter with the potential to build up to a fuller directory of services and supports. Other thematic directories continue to be built including community mental health and wellbeing, green health and internal schools support.

As at 30th September, 2.63% of our budget is being allocated by our residents, well above our 1.1% target this quarter. This is the highest proportion since we began monitoring participatory budgeting and is due to increased officer awareness of participation and capital projects led by our communities, such as Lochshore.

Five of our six Locality Partnerships have agreed refreshed priorities following extensive research on local issues including demographic, health and financial profiles and a 14-week public consultation.

Our online consultation platform Your Voice Your View has been central to consultation and public engagement, especially due to restrictions. It has been used for the review of Halls, Centres and Libraries, Locality Partnership priorities and the development of our new Community Learning and Development Plan approved by Cabinet in September.

Our [Community Learning and Development Plan for 2021-24](#) sets out how we will support each of our localities by providing digital learning and career support, address poverty including food insecurity and by doing so improve the life chances of our residents.

Our community food provision continues to be strengthened and currently includes a network of nine pantries/larders. The pantries provide residents with access to a range of food in a supermarket like environment for a nominal payment, ensuring access to affordable food with dignity. Five additional pantries are being planned.

Community Investment Fund

Our Community Investment Fund (CIF) supports community led projects across North Ayrshire. In June approval was given to increase the fund by £1million to support recovery and renewal in our communities with consideration being given to an additional £2million later this year.

An overview of CIF projects to date shows Locality Partnerships have awarded £1,272,409. This has enabled communities to leverage an additional £3,623,749 of additional funding from other sources. On average, for each £1 of CIF granted to communities, £2.80 has been awarded from additional funding. Recent awards include:

- Irvine Youth Forum were awarded £100,000 to establish a Youth and Community Skills Hub in Bridgegate, Irvine.
- Kilwinning Rangers Juniors and Kilwinning Rangers Youth Club awarded an additional £15,000 for their multipurpose youth and community hub.
- £75,000 released from previously agreed £200,000 to assist with building works at Millport Town Hall.
- Kilwinning Community Events awarded £45,000 to further develop McGavin Park with an assault course.
- Kilwinning Community Football Academy awarded £45,000 to contribute to a 4G all weather replacement pitch surface.
- Garnock Valley Men's Shed were awarded £20,000 for a replacement heating system that is intuitive and only heats rooms as required.



Children and young people experience the best start in life

Our first Cost of the School Day conference took place online on 11th June 2021 with over 100 participants including our young people, teams and partner organisations. Feedback from the day will inform a focussed action plan to address issues raised and ensure the cost of the school day is not a barrier to participation in school for any of our young people.

We have appointed a Quality Improvement Officer specifically to lead improvements for our Care Experienced Children and Young People. This supports our statutory duties relating to the education needs, provision and outcomes for care experienced children and young people including: Reviewing and improving current practice to ensure the best possible outcomes for children and young people who are care experienced; supporting schools and partner services to close the care experienced poverty related attainment gap; and raising the educational attainment and achievement of care experienced children and young people.

Capital investment on the refurbishment and extension of our early years estate and outdoor learning spaces is ongoing to support access to 1140 hours of free childcare per year. Currently 35 of our 41 early years classes and centres scheduled for improvement works have been completed.

We developed an Outdoor Play Strategy for our Early Learning Centres (ELC) which is now included within

the ELC Standard Design Brief and is referred to for our new build Early Years Centres and Primary Schools.

Year seven Scottish Attainment Challenge outcomes and project plans have been established with a focus on reducing the poverty related attainment gap in literacy, numeracy, health and wellbeing. Schools continue to implement a range of initiatives and interventions through Pupil Equity Funding to reduce attainment gaps at school level.

Our [Parental Involvement and Engagement Framework](#)

has been launched and shared with schools and Parent Councils. It aims to ensure all parents and families are involved in their child's education and learning, are active participants in school, can support their child's learning and are encouraged to express their views on education.

Schools and parents are beginning to work more collaboratively to set improvement priorities through a variety of approaches including parent focus groups. Though this has been limited due to current Covid-19 restrictions, our Family Learning Team are already taking forward improvements following requests from Parent Council groups to establish community uniform swap-shop networks. In addition, 19 families have accessed one to one support from our Family Learning Team which involved setting their own outcomes and creating workplans. So far 15 plans have been completed.

[Mental Health and Wellbeing](#)

To support the mental health and wellbeing of our children, particularly due to the impact of Covid-19, we have set up a Community Mental Health and Wellbeing steering group and are creating and enhancing community wide supports for children, young people and families. This is in line with the aims of the Community Mental Health Supports and Services Framework. We have implemented programmes which address the root causes of poor

mental health, particularly those resulting from the pandemic and are looking to implement "A whole school approach framework" for schools to support children and young people's mental health and wellbeing.

Our [Nurturing North Ayrshire's Recovery Professional Learning programme](#) was successfully completed to ensure our teams could fully understand the impact of lockdown on our children and young people and offer support. Nurture has proved to be very effective in supporting our young people, with nurture groups in North Ayrshire re-established in almost all settings and partnership working continuing to be a key feature of Nurturing North Ayrshire practice.

We are currently promoting the Scottish Youth Parliament Elections and supporting our young people and candidates with advice and training. The two-yearly elections are due to take place from 8th to 12th November.

Food Provision

In August we successfully expanded the provision of universal free school meals to primary four pupils across North Ayrshire. Planning commenced in early June to assess staffing, equipment and meal requirements for the phased roll out across all primary school children due for completion in August 2022. Coordinated site visits took place across the entire school estate in September to assess the impact on dining capacities, kitchens and existing spaces in schools. These visits will inform funding bids to be submitted to the Scottish Government.

We are now providing the new Scottish Milk and Health Snack scheme, lunches and light tea for all children at our Early Years Centres. Additional Facilities Management employees have been recruited to accommodate the additional Early Years sites and the roll out of universal school meals.

School Leavers

Our teams in Connected Communities and Economic Development together with the wider Local Employability Partnership are working collaboratively to ensure that all our young people who have left or are leaving school are well supported. Work is ongoing to ensure that our young people who left school during the summer have moved into positive destinations such as work or further education and our winter school leavers are prepared for their transition into their post-school environment.

Our young people with additional support needs (ASN) require tailored support when leaving the school environment. Our schools continue to liaise with appropriate post-school agencies, Skills Development Scotland, Ayrshire College, the wider further and higher education sector and our Employability Service. Transition planning for our young people with ASN is instigated a minimum of 12 months in advance of their statutory leaving date to ensure that progression pathways are well planned and involve all necessary partners.

Inclusive, growing and enterprising economy

In June we received Cabinet approval of a £1million investment to assist start-up and early-stage business growth and support our economic recovery.


To mark one year since the launch of our Community Wealth Building (CWB) Strategy we held an update event for Elected Members. Employees from teams directly involved with the CWB Strategy provided updates on activities and 21 Elected Members attended.

Five businesses are being supported with Employee Ownership Transition (EOT)/cooperative development strategies. This is a key element to our Community Wealth Building Strategy to develop a wellbeing economy. In addition we are working in partnership with Cooperative Development Scotland to upskill our business advisors on plural ownership models.

To ensure our recruitment process is as inclusive as possible we have introduced the "See Me CV" initiative on a pilot basis for Modern Apprentices. It involves uploading a video CV to enhance recruitment accessibility and supports our aim of being a Disability Confident Employer. The first job advertisements were published in late March, with closing dates in April.

Following our launch of one of the largest Kickstart Programmes in Scotland, approximately 450 jobs were made available to young people during the





summer. A supplement was applied to the programme to ensure payment of the Living Wage.

Implementation began of the £3million Ayrshire Growth Deal Community Wealth Building Fund in April 2021 including the recruitment of a Fair Work Ayrshire Programme Manager and Business Locality Officers.

Supporting Local Procurement

Local procurement, sourcing services and supplies from local providers, is key to supporting our economy and is central to our Community Wealth Building (CWB) Strategy. We participated in an Ayrshire-wide Meet the Buyer event in April to promote upcoming procurement opportunities and support our local businesses to bid for public sector contracts. A Connected Leadership procurement learning event was held in May and 27 managers participated in the session.

To ensure the availability of services and supplies locally is visible, our Corporate Procurement and Business Development teams have implemented an improved process which allows deeper market and locality engagement before commissioning work.

Procurement contracts can result in community benefits in addition to the services or supplies being provided. We launched our 'Community Wish List' in September to enhance community involvement and maximise opportunities for community benefits from single supplier contracts. This is an online database of our community and third sector needs which can be shared as part of the Invitation to Tender (a key element of the procurement process which outlines our requirements). As a result, businesses can choose relevant 'wishes' as part of their tender application, to be delivered as part of their contract if successful. A formal launch is planned as part of Challenge Poverty Week in October.

Residents and communities, enjoy good, life-long health and wellbeing

Our two new, purpose-built respite facilities for adults and young people with additional support needs were opened. Red Rose House and Roslin House are situated next to the new Lockhart Campus in Stevenston. Each have eight ensuite bedrooms which open out into landscaped gardens. They provide a range of activities that enable guests to enjoy short respite breaks as part of their care and support plans.

The move to re-design older people's services through the Home First approach has progressed significantly over the last two quarters. A new team manager has been appointed, a new Social Worker has joined the

team and two Occupational Therapy Assistant roles were advertised.

Recruitment within our Care at Home service has been ongoing throughout 2021 to increase the Care at Home capacity to cope with current levels of service demand. Nationally recruitment of social care employees is being highlighted as a significant challenge and this is being seen in North Ayrshire. In addition to attracting new social care employees, we are focussing on the retention of our existing workforce. An additional 79 new posts were identified for recruitment in late 2020 however to date approximately 50% of these have been filled.


The Integration Joint Board (IJB) approved a plan for restarting Older People's Day Services in August and planning for remobilisation has commenced, with anticipated reopening expected in early 2022.

To support our prioritisation of integrated island services including unscheduled care, we have recruited a nurse practitioner to Arran to assist in this development.

Our Health and Social Care Partnership Charging Policy has been implemented. Unpaid carers will also no longer be charged for residential respite. We are continuing our Self-Directed Support (SDS) redesign and implementation of carers assessments. A new implementation plan was developed in 2020/21, however we expect further guidance from the Scottish Government due to the review of adult social work which included SDS and carers.

Our Active Communities Strategy is progressing, a new orienteering course at Eglinton Country Park has been launched and positive discussions regarding a STEM Trail on Cumbrae are underway. KA Leisure, who run our leisure facilities, have restarted their walking groups and increased access to facilities. Better Places Funding has been used effectively at Eglinton Country Park to help mitigate the effects of increased visitors.

Our Better Off Hub has officially launched. The hub, which provides holistic financial advice to our residents to improve their situation long-term has seen the number of referrals increasing. Since 1st April we have received 197 referrals of which 140 residents have had an online or face to face consultation. This is many more than we had anticipated, based on our original Better Off programme in the Three Towns, we had estimated 100 residents would engage with us in the first year,



rather than 140 in the first six months, so it reflects the demand for this service.

When face to face meetings have not been possible, many of our clients have benefitted from free digital devices from Connected Scotland, via our Community Learning and Development Team, to have consultations online. Difficulty in recruiting has put some services under pressure, however we are establishing new referral pathways and hope to recruit assistance in October.

Our Community Mental Health Team has undergone significant redesign in the last 12 - 18 months, integrating health and social care services and introducing primary care practitioners to general practice, Ayrshire College and Housing First. We have developed new care pathways within the service itself, and interface pathways with Alcohol and Drug, Perinatal and Unscheduled Care Mental Health Services.

There is significant demand on mental health services prior to Covid -19 and currently, with a 23% increase in referrals to our Community Mental Health Team between June and September, compared to the same period last year. The service is focussing on prioritising those in need of specialist mental health services and how these needs can be best met.

Our Children and Adolescent Mental Health Services (CAMHS) is currently going through a period of redesign and reconfiguration using the National Specification for CAMHS, forthcoming National Neurodevelopmental Specification and the recommendations from the review of Community Eating Disorders Services. Core to the approach is the CAMHS Extreme Team, a method of bringing partners together regularly in a highly focussed environment to drive change. The full CAMHS model will be operational for June 2022.

Residents and communities are safe

To support our early intervention and prevention work, six of our employees took part in an accredited programme with the Safer and Together Institute. This approach keeps a child safe and together with their non-abusive parent in cases of domestic violence, while working alongside perpetrators to reduce risks of harm. As a result, training has begun on a multiagency basis alongside Women's Aid. Additionally, training for trainers has commenced, supporting further roll-out of the model from next year.

During lockdown there were concerns that women and girls were at an increased risk of domestic abuse.

Our Safer North Ayrshire Partnership (SNAP) in partnership with East and South Ayrshire have developed a Pan-Ayrshire Multi Agency Domestic Abusive Conference Process (MARAC).

Representatives from statutory and non-statutory agencies collaborate and discuss individuals at risk of serious harm due to domestic abuse. In addition, a Safe Space initiative has been developed to establish safe places in our communities, such as designated shops, where women can reach out for help. Training has been delivered to Specsavers staff and we are looking to roll out Safe Spaces to dental practices.

SNAP also began delivering the Safer Shores Plan when the warm summer weather suggested increased tourism to Irvine Beach. This ranged from a consistent communications plan across all partners for public safety messaging, regular meetings to allocate resources, increased scrutiny of travel including management of alcohol and sharing intelligence between our Council (including CCTV footage), Police Scotland and traders. As a result over 1,000 litres of alcohol was seized by British Transport Police and ScotRail on one day (though not all destined for North Ayrshire) and low level crime and antisocial behaviour was dealt with swiftly.

We have embarked on a project with Health Improvement Scotland for Reducing Harm and Improving Care for people experiencing Homelessness who require alcohol and drug services within North Ayrshire. This is to allow us to identify and understand where prevention activities could intervene within Health systems to reduce the risk of crisis and subsequently homelessness.

During 2020-21 we undertook a pilot as part of our Rapid Rehousing Transition Plan to allocate all social rented lets in North Ayrshire to homeless households or those with a strategic need for housing. This included prioritising households with children (recognising the impact of homelessness on childhood trauma) and women experiencing domestic violence. Prior to the pandemic 76% of households were homeless for more than six months. This has significantly reduced to 22% as at September 2021.

Case Study – Lockhart Campus

Our new Additional Supports Needs (ASN) school began welcoming our children and young people in August. Pupils were gradually introduced to the school over a number of days to enable them to get used to their new and exciting surroundings. Gradual acclimatisation is key to ensuring our ASN young people feel comfortable and safe during periods of change. Understanding the importance of this and the restrictions posed by Covid-19, the Project Team worked with our IT team back in November 2020 to initiate this gradual introduction. They created a virtual reality 360 degree experience for our pupils, which gave our young people the ability to navigate and see their school for the first time.

The £31.3million school at Stevenston, next to Auchenharvie Academy, replaced James McFarlane, Haysholm, Stanecastle and James Reid schools. A very attractive and welcoming building, Lockhart Campus offers a range of classroom settings, a swimming pool, hydrotherapy pool, sensory rooms and a soft-play area. There are also outdoor learning spaces including external classrooms. All providing our children with a range of educational and developmental support. With such an important facility available to North Ayrshire, our Health and Social care colleagues will also have access to the facilities to enable them to deliver first-aid, therapy and other treatments.

Lockhart Campus will have significant positive impacts on our children and young people and we wish them all the best in their new school.



Aspiring Communities

Areas of Focus

Over the next six months we will focus on the following areas:

Active and Strong Communities

- ◆ We will work with Locality Partnerships to consider the work already underway against the local priorities and further opportunities. This will be supported by the £1million increased investment in the Community Investment Fund.
- ◆ We will develop a participative democracy strategy, which will cover the various ways that local people can have their say, take part, share decisions and take on community leadership and ownership.
- ◆ We will support our young people to participate in the Scottish Youth Parliament Elections.
- ◆ We will develop our Tenant Led Budgeting approach for approval before being presented to the North Ayrshire Network.
- ◆ We will increase our use of “Your Voice, Your View” online consultation platform.

Children and young people experience the best start in life

- ◆ We will complete refurbishment works on our Early Years Centres.
- ◆ We will continue to roll out of universal free school meals, with Primary 5 children in January 2022 and Primary 6 and 7 in August 2022. We will submit a funding bid for capital work to accommodate the expected increase in school meal uptake.
- ◆ We will plan for the implementation of catering responsibilities within the Scottish Government’s Programme for Government including a universal school milk scheme, breakfast provision and holiday meals programme.

Inclusive, growing and enterprising economy

- ◆ We will produce a draft Ayrshire Regional Skills Investment Plan.
- ◆ We will encourage Ayrshire Integrated Joint Boards to sign the Ayrshire Community Wealth Building Charter as part of the Charter’s one year anniversary.

Residents and communities, enjoy good, life-long health and wellbeing

- ◆ We will recommence Older People’s Day Services.
- ◆ We will establish routine face to face appointments at our Better Off Hubs in addition to existing online options, establish additional referral pathways and recruit assistance to help meet higher than expected demand.
- ◆ We will support an additional five community larders with our communities and partners to ensure food provision for our residents.

Residents and communities are safe

- ◆ We will deliver a robust programme throughout the 16 Days of Activism on violence against women and girls, which runs from 25 November until 10 December 2021. The North Ayrshire theme this year is ‘young people and healthy relationships’, targeting schools in particular.
- ◆ We will resettle homeless households with the highest level of complex needs into a Housing First Tenancy with a bespoke package of support to meet their needs.
- ◆ We will present a Tenant and Residents’ Domestic Abuse policy to Cabinet for approval.



Inspiring Place

Key Activities

Well connected with effective infrastructure

Our Active Travel and Transport Team have secured funding from a range of sources for the continued implementation of active travel and transport priorities across North Ayrshire. These projects are currently in development and on target for completion within the funders' timescales:

- ◆ Brodick to Corrie Cycle Path - £40,000 for design development.
- ◆ Bus Corridor Improvements - £150,000 for improvements to bus stop infrastructure.
- ◆ Bus Route Congestion Reduction Measures - £100,000 for the continued implementation of an Urban Traffic Control system to support bus priority on the Route 11 Service.



- ◆ Irvine Cycle Friendly Town - £250,000 for continued implementation of the Study recommendations
- ◆ Bus Partnership Fund - £200,000 for extension of the Bus Routes Congestion project and to investigate the potential for bus lane extension at Pennyburn Roundabout
- ◆ Travel Smart - £126,000 for the continued implementation of the Travel Smart behaviour change project and Trinity Active Travel Hub activities

We have successfully obtained a grant of £150,000 from Sustrans for the improvement works to the cycle path network carried out by Streetscene. This created additional seasonal employment to carry out the required work. In addition a grant of £56,000 was successfully obtained from Nature Scotland to help manage increased visitor demands.

Our levels of occupancy within our industrial estate remains high and a tenant has been secured for the newly constructed unit at Kyle Road in Irvine. Occupancy in office and retail premises is more challenging, in-line with local and national challenges in these sectors. The Transformation Team have prepared an Estates Transition Position Statement regarding the proposed changes to the management arrangements for the commercial portfolio.

A £1million Community Asset Transfer Start Up Fund was approved by Cabinet as part of the Recovery and Renewal Investment proposals in June. It will support Community Wealth Building through increased community ownership of land and assets. Since April two Community Asset Transfers have been agreed by Cabinet:

- ◆ Pirnmill Community Centre on Arran will transfer to Pirnmill Villlage Association who have been successfully operating the community centre for 30 years under a lease agreement.
- ◆ Raise Your Voice with Ardeer (RYVA) have secured the asset transfer of land at Stevenston shorefront to construct a brand new community owned building for activities for residents and visitors.

Our Roads Asset Safety Inspection Policy has improved our effectiveness through improved resource allocation and specifications. For example, an intensive road defect repair programme was undertaken in April/May this year to prevent further deterioration particularly in our residential streets and reduce the requirement for reactive repairs. This enabled the internal operations team to then focus on the planned works programme which benefitted from an additional £1million investment this year to help improve the condition of our network.

Ayrshire Growth Deal

Ardrossan North Shore - Our Council approved support investment in the site infrastructure as part of our Ardrossan Coastal Quarter investment programme. Preparation of technical designs will allow issue of enabling works tender package in November 2021.

Develop Marine Tourism – Technical works to identify the viability of marinas is underway in Arran and Cumbrae and development work is taking place with our island communities to investigate operating models and sustainable business plans.

Hunterston Strategic Development Area – We are working to unlock the strategic capacity of Hunterston, its assets and investments, to maximise its impact across energy, circular economy and blue economy sectors, and this has secured leading expertise capacity through universities to assist developing a strategic proposition for Hunterston.



Great Harbour – Our Outline Business Case was approved by the Scottish Government in June and we aim to appoint our design team in October 2021 which will allow the further development of project principles, design and cost information.

Homes that meet residents' needs

Despite the impact of both the Covid-19 pandemic and our exit from the European Union on labour and materials, to date the Strategic Housing Investment Plan (SHIP) has delivered 521 new Council homes

Our housing development work is as follows:

- ◆ **Irvine and Kilwinning** – Works are currently on site for 233 homes within Irvine and Kilwinning at the Towerlands, Dalrymple Place and Harbourside, Irvine sites and at St Michael's Wynd in Kilwinning. 29 of these homes have been handed back to Housing Services to date.
- ◆ **Garnock Valley** – The former Garnock Academy site has been increased to 50 houses to provide replacement homes for the Garnock Valley regeneration projects at Laburnum Avenue, Beith and Newhouse Drive, Kilbirnie. The Laburnum Avenue site can deliver approximately six new homes whilst the Newhouse Drive site can accommodate around seven new homes.
- ◆ **Three Towns and Arran** – 131 new homes are planned for the Three Towns area in Springvale and James Reid, Saltcoats, Afton and Caley Court in Stevenston, James McFarlane in Ardrossan and Brathwic Terrace in Arran. Works are currently on site at Brathwic Terrace, Arran and Springvale, Saltcoats. Works commenced on site at Caley Court in summer 2021.
- ◆ **North Coast & Cumbrae** – 179 new homes are being developed over four sites in the North Coast and Cumbrae, including a new supported accommodation complex and two new sheltered housing complexes in Flatt Road and St Colm's Place. The 18 homes developed at St Beya Gardens, Cumbrae were completed during summer 2021. 74 of the 123 houses at Flatt Road, Largs have been handed back to Housing Services to date.

Our standard house types have been reviewed by Housing Services' Occupational Therapists to ensure that they can adapt to our residents' changing needs as far as is practicable. Discussions are held with our Registered Social Landlord (RSL) partners at the development phase to give consideration to any bespoke housing that may be required for housing applicants with complex accessibility needs.

Vibrant, welcoming and attractive environment

Following Cabinet approval in June, plans have been finalised for expenditure of a £900k investment in our play parks, street furniture and general open space infrastructure. We have seen more people reconnect with nature following the pandemic, and the rise in domestic tourism particularly at our coastal locations has been well documented. The planned improvements will therefore benefit our residents and visitors to North Ayrshire.

A Community Wealth Building Estates Officer was appointed to the Business Support and Development team in summer 2021 to analyse our commercial property estate to ensure it supports the growth and aspirations of local businesses.

Construction of the Garnock Visitor and Community Hub at Lochshore (site of former steelworks) commenced in June 2021.

We have submitted applications for £45million of funding through the UK Government's Levelling Up Fund for the upgrade of the B714 and acceleration of the regeneration of the North Shore and Lochshore sites.

We have applied to the UK Government's Community Renewal Fund (CRF) for a pilot project to develop Place Frameworks for Saltcoats and Largs. If successful it will build on earlier engagement that identified local needs and look at potential solutions to ensure we can work with communities to create attractive and successful places.

We have engaged with our tenants in areas where regeneration projects are taking place, issuing newsletters and asking for feedback on what improvements tenants would like to see in their area. A questionnaire has been issued to all residents of our first two Sheltered Housing refurbishments, asking what improvements they would like.

We have made two successful bids totalling £163,000 to the Better Places Fund for new bins, litter packs, enforcement team resource and upgrades to Eglinton Park. A bid has also been submitted to the Rural Tourism Infrastructure Fund and we've successfully made it through to Round Two of this process.



Our Islands

To build on previous engagement and inform the development of Island Plans, a comprehensive and in-depth engagement process has taken place with communities on both islands during August and September 2021 to identify if previous priorities are still relevant and what changed or new priorities and actions are required to support island recovery and renewal.

We have undertaken an economic profiling exercise for the Cumbrae economy, with community and Elected Member consultation. Both this profile and [The Impact of Covid-19 on the Arran Economy Fraser of Allander report](#) provide a baseline that can be updated to inform our evidence-based approach to policy.

We have submitted an ambitious bid to the UK Government's Community Renewal Fund for an Islands Green Programme which will: Support resilience and competitiveness of island businesses; accelerate the path to net-zero islands and support decarbonisation; and improve island connectivity for low carbon, active and sustainable travel on the islands.

Development work is taking place with the island communities to investigate marina operating models and sustainable business planning processes. Additional investment opportunities are being explored to support the Ayrshire Growth Deal (AGD) marina projects and at other potential sites to support the wider marine tourism sector across North Ayrshire. This work is aligned to AGD timescales.

A sustainable environment

Our third consecutive Environmental Sustainability and Climate Change Strategy 2021-23 was approved by Cabinet in May 2021 and provides a roadmap of actions to achieve net-zero carbon status across North Ayrshire by 2030. In addition, our Electric Vehicle Strategy 2021-2025 was also approved which will help reduce carbon emissions, improve local air quality, health and wellbeing.

Implementation of our Tree Planting Strategy continues to gather pace. Proposals to plant over 20,000 trees this growing season are underway, including at Lochshore, across our school estate, and various other locations. This will bring a range of benefits including carbon absorption, new habitats to support biodiversity, and sustainable flood risk management.

Our Waste Service has been exploring the potential scope of a 'remakery' project to support an increase in re-use and repair within North Ayrshire that also aligns to the principles of Community Wealth Building, the Zero Waste Strategy and contributes to the development of a circular economy.

Initial bids for funding to the national Recycling Improvement Fund have been submitted to improve waste infrastructure, signage and separation options within household waste recycling centres, including improving opportunities for reusing more bulky waste. The results of the bid submissions are expected in late October 2021.

Waste Resources and Economic Development are supporting the third sector to potentially establish a green waste composting project as part of a pilot Public Social Partnership on Arran. Zero Waste Scotland recently hosted a workshop with a range of local community, third sector and business representatives to discuss an on-island community garden waste composting facility. We will develop a business case to confirm whether the project is viable.

Household Recycling performance for April to June 2021 increased to 59.6% compared to 54.1% for the same period last year (which included the Covid-19 lockdown period). This is strong performance as we are still dealing with higher volumes of household waste while our residents continue to work from home where possible. We are almost back to our pre-pandemic level of 61.2% for the same period in 2019/20.

We have introduced a new pre-order system across primary and secondary school catering which will result in food only being prepared and cooked if it has been ordered and will lead to a reduction in food waste across all production kitchens.

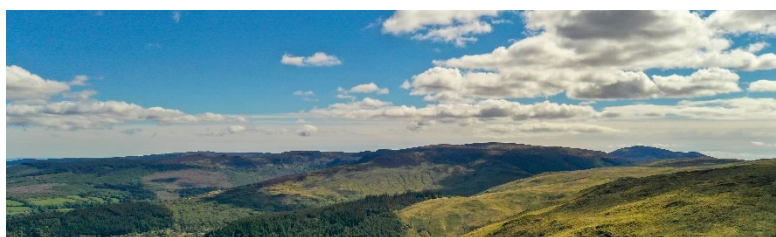
Development of our district heating schemes is progressing. Installation at Flatt Road is ongoing with multiple properties live on the network. Part of the Irvine Harbourside development will be served by a small district heating network.

As at the end of September, we have completed solar panel installations for 437 of 500 of our Council houses. In 2021 we have received 307 referrals, though some were withdrawn by residents or were for unsuitable properties.

The Upper Garnock Valley Flood Protection Scheme is currently under construction and due for completion in spring 2022. The Millport and Mill Burn Schemes have both been confirmed and are moving towards tender stage with construction expected to begin on both in 2022. Various flood risk studies and three schemes have been proposed for the second cycle of the Ayrshire Flood Risk Management Plan and the Strategy document is currently being consulted on.

Despite increased demand through coastal tourism our street cleansing serviced has received an excellent final Local Environment Audit and Management System (LEAMS) score for 2020 / 21 which was verified by Keep Scotland Beautiful during September provided a final score of 91.3%. The results of the report show significant improvements in reduction of dog fouling, fly tipping, fly posting and graffiti despite the pandemic.

A pilot providing opportunities for local businesses to advertise on roundabouts has been established. Following road safety audits, 24 locations in Irvine have been approved and have received planning consent for advertising. This initiative provides a low cost and effective mechanism for local businesses to advertise in key locations, supporting our Community Wealth Building approach and the economic recovery from the pandemic.





Case Study – The Future is Bright – Solar PV Farms

Following approval in January of a solar photovoltaic (PV) farm at the former landfill site at Nethermain, Kilwinning, the tender specification has been published which is a key step in awarding the contract for construction on the former landfill site.

This project is central to our Environmental Sustainability and Climate Change Strategy 2021-2023 and when complete is expected to generate 34% of our Council's energy needs, reduce CO₂ by 501 tonnes per year and provide a financial surplus of approximately £13million that can be reinvested in North Ayrshire.

Yvonne Baulk, Head of Service (Physical Environment), said: "We are very excited by the plans to transform what is currently a vacant, former landfill site into a state-of-the-art facility providing clean energy and reducing our carbon emissions.

"In the last few years, we have taken great strides as a Council to lead by example in efforts to curb climate change and have reduced our own carbon emissions by more than 28% through a wide range of carbon reduction projects.

In addition, we are exploring the development of a further solar PV farm at the former landfill site at Shewalton. This proposal, as part of our Recovery and Renewal Approach, would reduce CO₂ by 358 tonnes each year and is expected to generate income of £642,000 annually."

The plans demonstrate how we can use landfill sites of our past, to generate our future.

Inspiring Place

Areas of Focus

Over the next six months we will focus on the following areas:

Well connected with effective infrastructure

- ◆ We will prepare Capital investment programmes for Structures, Network and Lighting for 2022/23 in line with our Roads Asset Management Plan (RAMP).
- ◆ We will procure and implement a new Wi-Fi supplier in 15 libraries, the Harbour Arts Centre, Heritage Centre and Eglinton Country Park.
- ◆ We will appoint a Digital Renewal Manager to support the development of digital infrastructure and digital economic transformation in North Ayrshire.
- ◆ Great Harbour - We will engage with stakeholders, including our residents and progress initial investment in the Harbourmasters Office subject to advice from our conservation architect as well as design and cost information.
- ◆ Marine Tourism – We will engage with partners regarding potential revisions to Ardrossan marina facilities due to additional works required.

Homes that meet resident's needs

- ◆ We will seek Cabinet approval of our Strategic Housing Investment Plan (SHIP) 2022-27.
- ◆ We will purchase another two empty homes meet our target of bringing four homes back into the affordable housing supply during 2021-22.

Vibrant, welcoming and attractive environment

- ◆ We will finalise our Island Plans with our communities and present to Cabinet for approval.

- ◆ We will roll-out installation of new play equipment and street furniture as part of a £900,000 public realm investment.
- ◆ We will launch and progress applications for a new Property Re-purposing Grant Fund. The fund will support feasibility work to assist land and assets being regenerated for environmental, economic or social purpose and aligned with Community Wealth Building aims.
- ◆ We will progress proposals for a new Volunteering Strategy for Streetscene and 'Adopt-a-spot' litter picking initiative.

A sustainable environment

- ◆ We will progress the development of both Nethermains and Shewalton Solar PV farms, representing an investment of up to £12million.
- ◆ We will work with Zero Waste Scotland and the third sector on Arran to conduct a feasibility study on the viability of a community composting facility on the island.
- ◆ We will develop an internal communications plan linked to our Environmental Sustainability and Climate Change Strategy 2021-2023 to encourage our workforce to be 'Plastic Smart'.
- ◆ We will develop funding proposals for Scottish Government's Recycling Improvement Fund, which align and support delivery of our Zero Waste Strategy.
- ◆ We will work with our partners to implement our tree planting programme, including planting as part of the major regeneration project at Lochshore.
- ◆ We will introduce a pilot recycling system aligned to household waste recycling in seven of our schools, including dedicated plastic bottle and can recycling (a common source of litter around our schools) and promote the 'Ob-litter-ate' anti-litter campaign at Largs, Auchenhavie and Greenwood Academies.



A Council for the Future

Key Activities



An accessible Council that puts residents and communities at the heart of what we do

We began the phased reopening of our face-to-face services, initially with Kilbirnie and Irvine Libraries in May. This was followed by our Customer Services Centres in Bridgegate, Irvine and Saltcoats Town Hall in August. All our open buildings have appropriate Covid-19 safety measures in place. We have maintained service contact through online methods and telephone contact and continue to encourage our residents to use these methods where possible.

We have supported KA Leisure (who manage our leisure facilities) to implement the Recovery and Renewal Plan. Financial recovery planning is being progressed and discussions are focussing on the 2022/23 budget forecast.

As we enter a period of recovery and renewal, our Community Facilities and Information and Culture teams have supported community organisations to begin their activities again in a Covid-safe way, through the development of restart toolkits, advice and insurance information.

To progress our Digital Strategy, we have engaged with our residents including our children and young people as well as our employees. Further engagement is planned with our Youth Cabinet and Elected Members.

We delivered a Covid-safe [Scottish Parliament Election](#) on 6th May with a turnout of 64.7% for Cunninghame North constituency (37,343 votes cast) and turnout of 58% for Cunninghame South (30,214). We also delivered the [Dalry and West Kilbride By-Election](#) on 12th August with a turnout of 36.3% (3,770 first preferences).

An efficient Council that maximises resources and provides value for money

Our Intranet site, known as Connects, migrated to SharePoint in August and is receiving positive feedback from teams with an official launch due in October. This new platform provides immediate access to internal information including policies, team information and processes, in a much more user-friendly way. As a result, it will increase efficiency across our Council.

We are continuing to rollout a new cloud based wireless network solution which will improve our IT network speeds, crucial to our operations. Currently 51 corporate and educational sites have had their wireless network upgraded. In addition, we are upgrading our wide area network (WAN) which will improve internet capability and access to cloud-based services, further improving our efficiency.

We have developed a new 'Benefits Realisation Framework' which acts as a monitoring tool to assist with medium-long term financial planning. The monthly Transformation Board meeting alternates between the Council Plan priorities of Inspiring Place, Aspiring Communities and A Council for the Future. It monitors ongoing project delivery and contributes to the development of new projects.

Incident response and business continuity plans have continued to be developed and tested so we are as prepared as possible for any cyber-attacks. This included testing our incident response plans using a major ransomware event scenario. We are preparing for a Council-wide business continuity exercise in October.

Using technology we can more efficiently improve the condition of our Council estate, condition surveys can now be undertaken using a touch screen laptop on site. As a result, information can be updated in real time, significantly reducing any delay in the data that informs our investment decisions.

A valued workforce that delivers high quality services

Our Workstyles have been reviewed and re-launched and each post has been allocated one of four workstyles: Inbuilding, Mobile, Agile and Home. These recognise the importance of maintaining a working style that supports the wellbeing of our workforce and ensures service delivery. Our job advertisements now include the workstyle for the post which will be a key element in ensuring we remain an employer of choice.

Our Connected Leadership Programme, aimed at strategic leaders held a number of events to increase knowledge and skills on a variety of topics including Business Continuity Management, Cyber Security and Managing Emotional Wellbeing. A full programme is planned for the remainder of the year and planning has already commenced for 2022. The sessions are being well received by Senior Managers.

Wellbeing support for our school teams is crucial to ensure that we are able to meet the needs of our children and young people. We are delivering a comprehensive career-long professional learning programme and have delivered wellbeing sessions to probationer teachers. We publish a termly Mental Health and Wellbeing Bulletin and have provided our education teams with access to an e-learning module "Looking after Yourself". In addition we are providing

coaching and support with implementation of updated curricular resources.

Our Livewell/Workwell programmes continue to provide support and guidance to our workforce through sessions on Bereavement, Trauma and Grief Awareness, Managing Emotional Wellbeing and Prostate Cancer Awareness in addition to extensive resources available through our intranet. Our Occupational Health provided resources through their Wellbeing Calendar, including Bowel Cancer Awareness, Women's Health Awareness, Sun Awareness, Benefits of staying hydrated and Know your Numbers (healthy blood pressure).

We have publicised the 2021/22 NHS Flu Vaccination programme which has been extended this year meaning a significant proportion of our employees are now eligible to receive this.

A powerful and respected voice

The Community Wealth Building Commission has held a discussion on priorities for a Scottish Community Wealth Building Act.

We are currently responding to a number of national consultations around the National Care Service, 2021 Direction and Scottish Government Island Bond (see [Areas of Focus](#) below).





A Council for the Future

Areas of Focus

Over the next six months we will focus on the following areas:

An accessible Council that puts residents and communities at the heart of what we do

- ◆ We will explore the 'Access to Our Council' initiative, which aims to streamline the process for initial contact and enhance collaboration across services.
- ◆ We will prepare for the Local Government Elections scheduled for May 2022.

An efficient Council that maximises resources and provides value for money

- ◆ We will contribute to the consultation and prepare for the introduction of the Accounts Commission's 2021 Direction for April 2022. The Direction outlines how we will continue to demonstrate our statutory duty of Best Value for our residents.
- ◆ We will establish a hybrid format of in person and virtual attendance across all our committees in line with Covid-19 regulations.
- ◆ We will launch the Workforce Information tool for managers using Microsoft Power BI. This will give managers a detailed overview of their teams, including overtime, absence management as well as learning and development.
- ◆ We will prepare for a Council-wide business continuity exercise in October.
- ◆ Following the successful roundabout advertising and floral bedding pilots, we will assess further advertising opportunities to support local businesses by using our public realm assets in a creative and innovative way.

A valued workforce that delivers high quality services

- ◆ We will support our teams to deliver services by improving our network bandwidth, specifically through our Wide Area Network (WAN) Project which will separate school and corporate internet access and specifically target schools with poor connectivity to improve performance. In addition, Wi-Fi across all schools and corporate locations will be improved.
- ◆ We will continue to take learning from the pandemic to support our transition to agile working as part of Our Future Working Environment programme.
- ◆ To recognise the wide impact cancer can have, we will research and develop guidance to support employees diagnosed with the illness.

A powerful and respected voice

- ◆ We will actively participate in the Scotland-wide consultation on the National Care Service Bill, considering its impact on our services and residents.
- ◆ We will finalise our response to the Scottish Government's Island Bond consultation following engagement with services. The consultation looks at developing policy on offering bonds of up to £50,000 to families and young people to address depopulation of islands.
- ◆ We will actively contribute through our Community Wealth Building Commission, to priorities for a Scottish Community Wealth Building Bill.
- ◆ We will liaise with COSLA, Scottish Government and Zero Waste Scotland to discuss and feedback on proposals for inclusion in a new Waste Route Map for Scotland.

Performance Summary

Where performance indicator information is pending, the most recent status up to 2019/20 year end is used. Indicators and actions adrift of target and not previously reported are detailed on the next page.

Legend

On Target

Slightly Adrift of Target

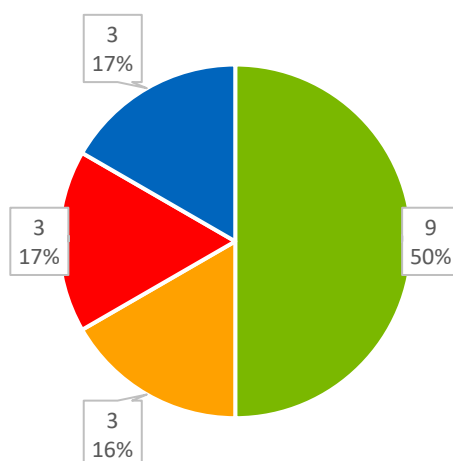
Significantly Adrift of Target

Status Unknown / Data Only

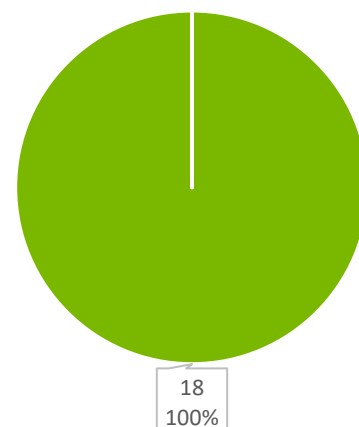
Aspiring Communities

- ◆ Active and strong communities
- ◆ Children and young people experience the best start in life
- ◆ Inclusive, growing and enterprising local economy
- ◆ Residents and communities enjoy good life-long health and well-being
- ◆ Residents and communities are safe

Performance Indicators



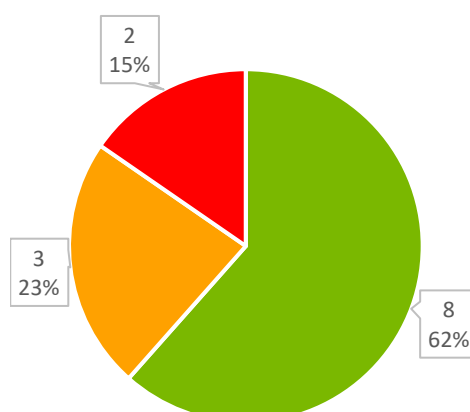
Actions



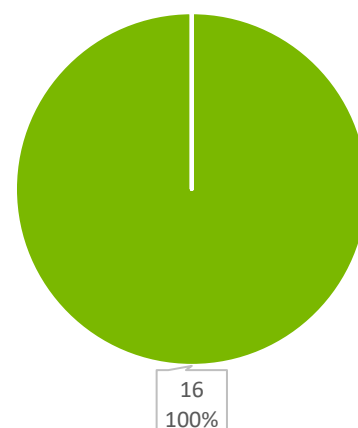
Inspiring Place

- ◆ Well connected with effective infrastructure
- ◆ Homes that meet residents' needs
- ◆ Vibrant, welcoming and attractive environment
- ◆ A sustainable environment

Performance Indicators



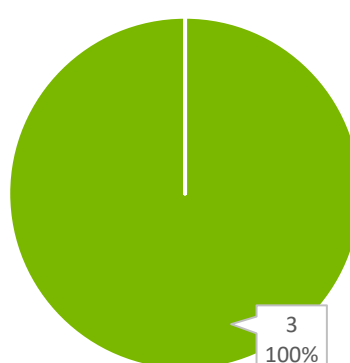
Actions



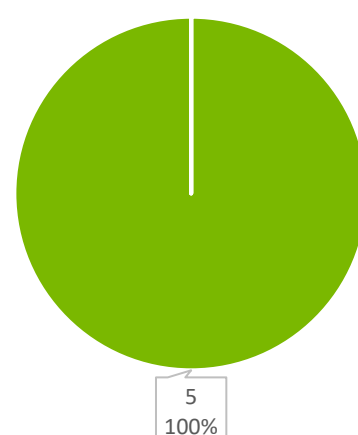
A Council for the Future

- ◆ An accessible Council that puts residents and communities at the heart of what we do
- ◆ An efficient Council that maximises resources and provides value for money
- ◆ A valued workforce that delivers high quality services
- ◆ A powerful and respected voice

Performance Indicators



Actions



Performance Indicators Adrift of Target

Aspiring Communities

● **CP_10a Percentage of procurement spent on local enterprises**

The percentage of procurement spent on local enterprises for 2020/21 has been confirmed as 21.39% against a target of 23.5%. This is the highest percentage of spend since 2017/18 (23.04%). As outlined under our [Aspiring Communities priority](#), sourcing services and supplies from local providers is key to supporting our economy and central to our Community Wealth Building (CWB) Strategy. We participated in an Ayrshire-wide Meet the Buyer event in April to promote upcoming procurement opportunities and support our local businesses to bid for public sector contracts. A Connected Leadership procurement learning event was held in May and 27 managers participated in the session. In addition, to ensure the availability of services and supplies locally is visible, our Corporate Procurement and Business Development teams have implemented an improved process which allows deeper market and locality engagement before commissioning work.

● **CP_13 Percentage of children with BMI centile >91 at 27 month review**

The percentage of children with BMI centile > 91 at 27-month review was 14.68%. This is breaching the target of 10.5%. Please note that due to data validation processes, this indicator is reported one quarter in arrears, therefore this information is representative of Quarter 1. Tackling obesity is a complex problem requiring a whole system response. A number of measures continue to be in place within Universal Early Years, supported by colleagues in NHS Ayrshire and Arran dietetics. Infant feeding, including age and stage appropriate weaning, remain a key aspect of health visiting practice. Health Visitors are supporting families with appropriate advice and signposting, including requesting assistance from the Early Years Support Team and referring to Jumpstart Tots (child health weight programme for under five-year-olds and their families).

Inspiring Place

● **CP_22 Number of electric vehicle charging points publicly available**

The number of publicly available electric vehicle (EV) charge points within North Ayrshire is 47 (28 council owned and 19 private). Our Electric Vehicle Strategy 2021-25 was approved by Cabinet in May. Priority 1 is "Development of a network of strategically located EV charge points" and includes plans to map out potential charging infrastructure locations by March 2022 as well as identify funding opportunities to support this. We install publicly accessible charge points by utilising Transport Scotland's Local Authority Installation Programme (LAIP) funding. The 2021-2022 allocation is lower than in previous years, allowing installation of three charge points in North Ayrshire this year. We will continue to investigate additional funding sources and encourage the private sector to install EV charge points for public use.

Indicator Amendments

CP_27 Street Cleanliness Index - % Clean (LGBF) – Data for 2019/20 had incorrectly been entered against the 2020/21 time period and has been removed. Data for 2020/21 will be available at the next Local Government Benchmarking Framework (LGBF) data release in early 2022.

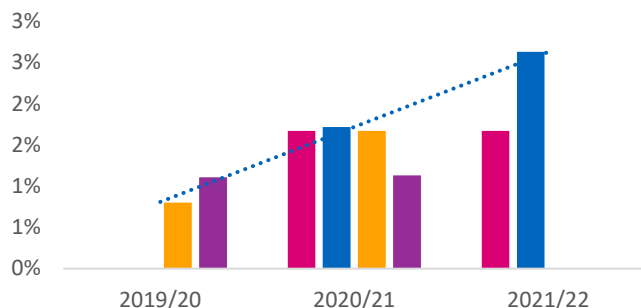
Actions Adrift of Target

No actions are adrift of target.

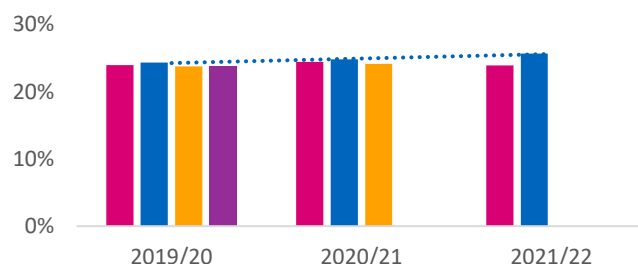
Trend Charts

Key: Q1 Q2 Q3 Q4 Trend

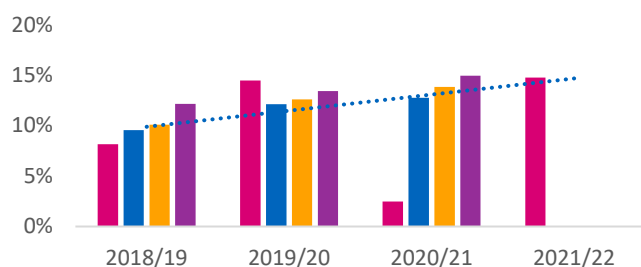
CP_02 % of Council budget directed via participatory methods



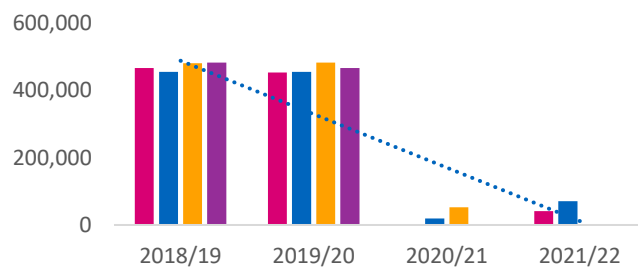
CP_12 Percentage of learning disability service users accessing employment support activities



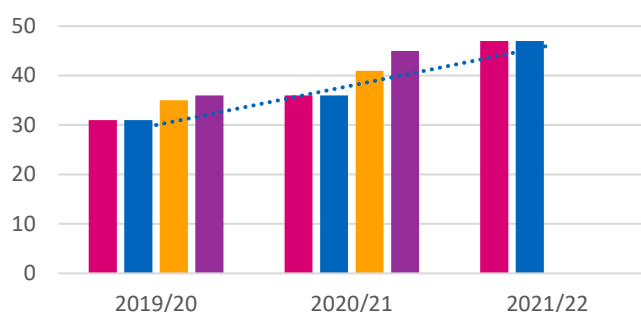
CP_13 Percentage of children with BMI centile >91 at 27 month review



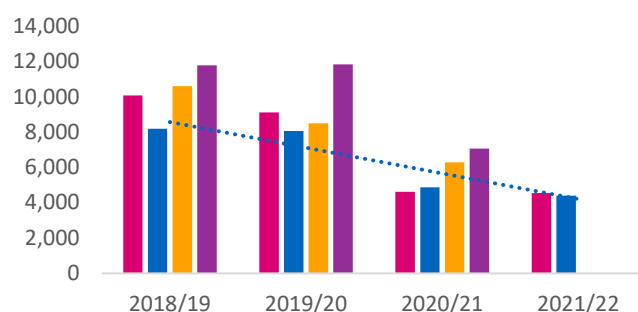
CP_15 Number of attendances at indoor sports & leisure facilities (excluding pools)



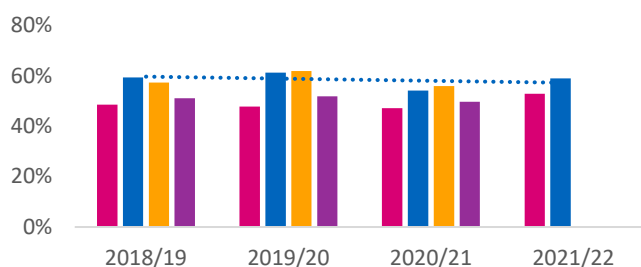
CP_22 Number of electric vehicle charging points publicly available



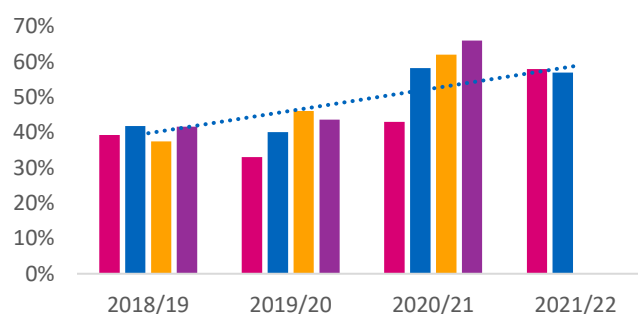
CP_29 Overall carbon emissions (tonnes)



CP_31 % of total household waste that is recycled (calendar year as per SEPA) (LGBF)



CP_33 % of Self Service Transactions



Best In Class

This section outlines how we are working with others to learn and continually improve our services.

Sharing Learning

Our Chief Executive met with the Chief Executive of Midlothian Council, our GIS and Analytics Team and Corporate Performance Team to discuss our use of Power BI data analysis software to manage internal data and our public facing Performance Dashboard. This has been followed by sessions with performance teams at Midlothian Council and Aberdeenshire Council to share our learning and we are planning to meet with Angus Council in November.

Our very positive Best Value Assurance Report published last year has prompted attention from other local authorities. Glasgow City Council and Aberdeenshire Council met with our Corporate Performance Team to learn from our performance management approach. In particular [Our Performance Strategy](#) launched in March has been heavily influential in the development of [Aberdeenshire Council's Performance Framework](#).

Our Community Planning team met with representatives from South and East Ayrshire Community Planning Partnerships to discuss pan Ayrshire opportunities and share developments and best practice in locality planning, consultation, and communication across partners.

Areas Being Explored

Due to increased interest in the use of Power BI, contacts with other local authorities across Scotland are being strengthened. Following the provision of informal support to other authorities, our GIS and Analytics Team and Corporate Performance Team aim to learn how other councils build on our initial guidance so we can develop our own services further.

External Inspections and Self-Assessment Activity

Following assessment by Keep Scotland Beautiful, Newton Beach, Millport has been awarded the Scotland's Beach Award for the 10th year. This award takes into account access, facilities and safety, local environmental quality, community and heritage.

Accreditations

We have again achieved certification to the Public Services Network (PSN) security standard. This accreditation is awarded following an independent assessment by the UK Government Cabinet Office and demonstrates that we meet the required information assurance and cyber security standards.

We have retained the Gold 'Food for Life Served Here' accreditation for our 8th year. It has been awarded to all 50 of our Primary Schools, 15 early years centres and Arran High School. Awarded by the Soil Association Scotland, it shows we are making it easy to choose good food that is environmentally sustainable, ethical and local.



What Our Customers Say

This section captures a range of feedback from our residents and business representatives who have contacted us recently.

I wish to commend a council worker in the Girdle Toll area. He volunteered to litter pick in his local area. He is doing a fantastic job in this area, he's out every day, keeping it clean and tidy. He deserves some kind of recognition for his efforts.

(North Ayrshire Resident)

I had a plumber visit the property today to carry out some work. His workmanship was outstanding, he was also very polite and courteous. Tidied up after himself and you wouldn't even have known work had been carried out in the property. He communicated with me from start to finish on what he would be doing and how long it would take. He is a credit to the Council and I would like for his bosses to recognise what an asset he is.

Thanks.

(North Ayrshire Resident)

I would just like to say that a year ago I found myself in the unfortunate position of becoming homeless as I lost my house through my ex-husband's behaviour. I was put in touch with the Homeless Team who were amazing. They got me through the process at all stages.

I have a daughter who has special needs and this was a very difficult time for her as she didn't fully understand what was happening. We now have a lovely house which we are so looking forward to moving into in the next coming weeks. I just want to let you know they were absolutely wonderful with me and I think they deserve some recognition for doing the job.

(North Ayrshire Resident)

I would like to express my thanks to Paul and Jim of the Streetscene Team who came to my aid yesterday afternoon when my car broke down on Main Street, Largs. They were very understanding of the situation and immediately started to direct traffic around my car (which due to the fault could not be moved) and explained the situation to other drivers and passers-by. They were a very calm presence in an otherwise very stressful situation. I do not know what I would have done without them.

(North Ayrshire Resident)

Hi, I live in Saltcoats and following recent groundworks being completed a few weeks ago, there are still barriers and chipboard abandoned on the grass. It looks awful and I'm worried children will begin to play with the items.

(North Ayrshire Resident)

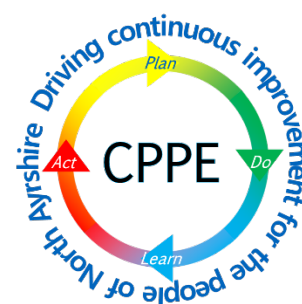
Thank you for contacting us. We contacted our contractors as soon as we received your complaint. They arrived on site the next day to uplift all of the items.

(North Ayrshire Council Representative)








For further information please contact:

The Corporate Policy, Performance and Elections Team
Tel: 01294 324648
Email: NorthAyrshirePerforms@north-ayrshire.gov.uk























Appendix 2 – Council Plan Performance Indicators







(Data available as at Quarter Two 2020-21)

PI Status	
	Significantly Adrift of Target
	Slightly Adrift of Target
	On Target
	Data Only
	Data Not Available

























Priority - Aspiring Communities

Code & Short Name	2018/19			2019/20			2020/21			Q2 2021/22		
	Value	Target	Status	Value	Target	Status	Value	Target	Status	Value	Target	Status
CP_01 Percentage of population who are involved in local decision making (see description)	51%			45.53%			6.67%			50.92%		
CP_02 Percentage of Council budget directed via participatory methods	0.62%			1.11%	0.89%		1.13%	1.2%		2.63%	1.1%	
CP_03 Percentage of residents who agree they have access to opportunities to participate in their local community	47%			47%	47%		47%	47%		Measured Annually		
CP_04 Percentage of children achieving their developmental milestones at the time the child starts primary school	78%			Data was not collected for 2019/20 academic year due to Covid-19.	79%		Data not currently available	80%		Measured Annually		
CP_05 Average total tariff score of pupils living in SIMD 30% most deprived areas	638.1	715		685.8	718		Data not currently available	724		Measured Annually		
CP_06 Average tariff score: All Leavers	780.7	885		857.4	895		Data not currently available	900		Measured Annually		

Code & Short Name	2018/19			2019/20			2020/21			Q2 2021/22		
	Value	Target	Status	Value	Target	Status	Value	Target	Status	Value	Target	Status
CP_07 Percentage of school leavers entering positive destinations (LGBF)	94%	95.7%	⚠️	92.5%	96%	⚠️	Data not currently available	96.2%	❓	Measured Annually via Local Government Benchmarking Framework. Data due in February.		
CP_08 Percentage of children living in poverty (after housing costs)	27.1%	-	❓	27.9%	26.5%	🛑	Data not currently available	26.5%	❓	Measured Annually		
CP_09 Percentage of working age population in employment	69.7%	64.7%	✅	70.2%	70%	✅	69%	64.7%	✅	Q1 data showed 67.8% as at end of June. Q2 data available in January.		
CP_10a Percentage of procurement spent on local enterprises	20.31%	📈		19.98%	23%	🛑	21.39%	23.5%	🛑	Measured Annually		
CP_11 Percentage of people earning less than the living wage (LGBF)	24.3%	📈		16%	24%	✅	Data not currently available	23%	❓	Measured Annually via Local Government Benchmarking Framework. Data due in February.		
CP_12 Percentage of learning disability service users accessing employment support activities	23.88%	30%	🛑	23.84%	30%	🛑	0%	25%	🛑	25.69%	25%	✅
CP_13 Percentage of children with BMI centile >91 at 27 month review	9.98%	10.5%	✅	13.19%	10.5%	🛑	11.59%	10.5%	🛑	Q1 data showed 14.68%. Q2 data available in January.		
CP_14 Percentage of households in fuel poverty		26%		28%	25.5%	🛑	28%	28%	✅	Measured Annually		
CP_15 Number of attendances at indoor sports & leisure facilities (excluding pools)	1,886,930	📈		1,859,843	1,964,100	🛑	71,913	736,915	🛑	70,505	📈	
CP_16 Percentage of people aged 65 and over with long-term care needs who receiving personal care at home (LGBF)	66.68%	65.6%	✅	69.42%	66%	✅	Data not currently available	66%	❓	Measured Annually via Local Government Benchmarking Framework. Data due in February.		











Code & Short Name	2018/19			2019/20			2020/21			Q2 2021/22		
	Value	Target	Status	Value	Target	Status	Value	Target	Status	Value	Target	Status
CP_17 Emergency Admissions (Number)	20,933	20,257		19,150	20,257		16,283	20,257		Currently measured annually. Quarterly data will be available from Q4 onwards.		
CP_18 Percentage of new tenancies to applicants who were assessed as homeless sustained for more than a year	81.48%	82%		84.07%	82%		92.48%	85%		Measured Annually		

Priority – Inspiring Place

Code & Short Name	2018/19			2019/20			2020/21			Q2 2021/22		
	Value	Target	Status	Value	Target	Status	Value	Target	Status	Value	Target	Status
CP_19 Proportion of operational buildings that are suitable for their current use (LGBF)	91.01%	92%		90.89%	93%		Data not currently available	93%		Measured Annually via Local Government Benchmarking Framework. Data due in February.		
CP_20 Overall percentage of road network that should be considered for maintenance treatment	38.1%	39.3%		37.3%	38.1%		37.1%	38.1%		Measured Annually		
CP_21 Proportion of properties receiving superfast broadband (LGBF)	93.7%			94.1%	97%		Data not currently available	97%		Measured Annually via Local Government Benchmarking Framework. Data due in February.		
CP_22 Number of electric vehicle charging points publicly available	25	25		36	30		45	42		47	60	
CP_23 Number of new build Council housing units reaching completion (cumulative)	296	296		381	351		437	755		Measured Annually		
CP_24 Number of empty homes brought back into use (cumulative)	295	60		594	500		594	600		Measured Annually. Quarterly data will be available for 2022/23.		
CP_25 Percentage of Council dwellings that meet the Scottish Housing Quality Standard (LGBF)	99.19%	99.4%		99.36%	99.4%		98.83%	99.5%		98.53%	99.5%	
CP_26 Tourism Visitor Numbers	1,519,260			1,599,400	1,534,968		Data not currently available			Measured Annually		

Code & Short Name	2018/19			2019/20			2020/21			Q2 2021/22		
	Value	Target	Status	Value	Target	Status	Value	Target	Status	Value	Target	Status
CP_27 Street Cleanliness Index - Percentage Clean (LGBF)	94.5	94	✓	94.6	94	✓	Data not currently available	94	?	Measured Annually via Local Government Benchmarking Framework. Data due in February with provisional internally calculated data available at Q3.		
CP_28 Hectares of vacant & derelict land in North Ayrshire	1,279	1,269	✓	1,180	1,244	✓	1,204	1,194	✓	Measured Annually		
CP_29 Overall carbon emissions (tonnes)	40,666	45,137	✓	37,508	39,320	✓	22,846	35,127	✓	4,411	4,568	✓
CP_30 Total installed capacity of low carbon heat and electricity generation across the Council's estate	9,682	9,600	✓	9,700	9,700	✓	10,720	9,800	✓	Currently measured annually. Quarterly data will be available from Q4 onwards.		
CP_31 Percentage of total household waste that is recycled (calendar year as per SEPA) (LGBF)	54.6%	54.5%	✓	56.3%	59%	⚠	52.1%	52.1%	✓	59.6%	55.5%	✓

Priority – A Council for the Future

Code & Short Name	2018/19			2019/20			2020/21			Q2 2021/22		
	Value	Target	Status	Value	Target	Status	Value	Target	Status	Value	Target	Status
CP_32 Percentage of Customers delighted with the overall Customer Service	81%	77%		81%	77%		Not measured due to the pandemic	77%		Measured Annually		
CP_33 Percentage of Self-Service Transactions	40.09%	35%		41.26%	40%		58%	45%		57%	50%	
CP_34 Employee Engagement Level - Council Wide	No survey planned	70%		70.67%	70%		Next survey planned for 2022/23	70%		Next survey planned for 2022/23.		

Council Plan Action Tracker

*2021 status based on information available rather than specific sub-actions.

**Council Plan Delivery Plan was in development during Q1.

Priority	Outcome	Ref #	Existing Overall Action	2019-20				2020-21*	2021-22				2022-23				2023-24			
				Q1	Q2	Q3	Q4	Year End Estimate	Q1**	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Aspiring Communities	What we' ll do to make active and strong communities	CP_01	We will build stronger relationships between the council, communities and partners.	✓	✓	✓	✓	✓		✓										
		CP_02	We will co-produce a local charter with our communities which sets out the things we jointly commit to do for each other, to help each other create a better North Ayrshire.	✓	✓	✓	✓	✓		✓										
		CP_03	We will extend our participatory approach, offering communities more opportunities to lead in local decision-making.	✓	✓	✓	✓	✓		✓										
		CP_04	We will support communities to achieve what's important to them through strong local networks.	✓	✓	✓	✓	✓		✓										
	What we' ll do to ensure our children and young people experience the best start in life	CP_05	We will expand our early learning and childcare provision to make sure all eligible children are able to access 1140 hours of free care each year.	✓	✓	✓	✓	✓		✓										
		CP_06	We will support our children and young people to become successful learners, confident individuals, effective contributors and responsible citizens.	✓	✓	✓	⚠	✓		✓										
		CP_07	We will offer opportunities to our young people and their families to play a more active role in school life and encourage more participation in learning opportunities.	✓	✓	⚠	✓	✓		✓										
		CP_08	We will work with all young people to build their resilience, supporting their mental health and physical well-being.	⚠	✓	✓	✓	✓		✓										

*2021 status based on information available rather than specific sub-actions.

**Council Plan Delivery Plan was in development during Q1.

Priority	Outcome	Ref #	Existing Overall Action	2019-20				2020-21*	2021-22				2022-23				2023-24			
				Q1	Q2	Q3	Q4	Year End Estimate	Q1**	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	What we' ll do to have an inclusive, growing and enterprising local economy	CP_09	We will work with schools, colleges, universities, businesses and partners to deliver education, skills and training, helping people into work and sustaining employment.																	
		CP_10	We will make sure that everyone has the ability and knowledge to participate in the digital world.																	
		CP_11	We will support our local businesses to become more innovative and competitive.																	
		CP_12	We will promote fair employment practices.																	
		CP_13	We will develop and implement a Community Wealth Building (CWB) strategy.																	
	What we' ll do to make sure North Ayrshire residents and communities	CP_14	We will continue our work with partners, including the Scottish Government, to explore the feasibility of a Scottish Basic Income Pilot.						Complete											
		CP_15	We will let people decide how best to manage their own care needs and support people to live in their own homes for as long as possible.																	
		CP_16	We will work with individuals and communities to support positive lifestyle choices which improve health and wellbeing.																	
	What we will do to ensure North Ayrshire	CP_17	We will work with partners to support our vulnerable residents and communities.																	
		CP_18	We will extend the 'Housing First' pilot to address homelessness.																	

*2021 status based on information available rather than specific sub-actions.

**Council Plan Delivery Plan was in development during Q1.

*2021 status based on information available rather than specific sub-actions. **Council Plan Delivery Plan was in development during Q1.				2019-20				2020-21*	2021-22				2022-23				2023-24				
Priority	Outcome	Ref #	Existing Overall Action	Q1	Q2	Q3	Q4	Year End Estimate	Q1**	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Inspiring Place	What we’ Il do to make North Ayrshire well-connected with effective infrastructure	CP_19	We will provide well-maintained, integrated travel and transport networks, supporting alternative and sustainable transport.	✔	✔	▲	▲	✔		✔											
		CP_20	We will work with partners to make sure there is sustained investment in our roads, ports and harbour infrastructure to ensure that travel is resilient and reliable.	✔	✔	✔	▲	✔		✔											
		CP_21	We will work with partners to extend public wi-fi and improve our digital connectivity.	✔	✔	✔	✔	✖		✔											
		CP_22	We will provide an appropriately sized, fit for purpose, energy-efficient and digital- enabled property portfolio, including our schools.	✔	✔	✔	▲	✔		✔											
		CP_23	We will attract investment, through the Ayrshire Growth Deal and other means, to support regeneration and job creation at our key development sites of i3 Irvine, Hunterston, Lochshore, Ardrossan Marine Quarter, and the Irvine Great Harbour.	✔	✔	▲	✔	✔		✔											
		CP_24	We will support our communities to maximise the use of community assets (such as schools) and encourage Community Asset Transfers.	✔	✔	✔	✔	✔		✔											
	What we’ Il do to provide our residents with homes and houses that meet their needs	CP_25	With our social landlord partners, we will build new, modern, energy-efficient lifelong homes for life, tailored to the needs of tenants.	✔	✔	✔	✔	✔		✔	✔										
		CP_26	We will actively promote a mix of homes by facilitating private housing development.	✔	✔	✔	▲	▲		✔											
		CP_27	We will work with property owners and landlords to make sure our private housing is suitable for the needs of our residents.	✔	✔	✔	✔	▲		✔											
		CP_28	We will form a partnership with other Councils to introduce a low-cost energy offer.	✔	✔	✔	✔	Off Programme		No longer being pursued following a decision by Nottingham City Council to sell their not-for-profit energy company to British Gas following significant financial losses.											

*2021 status based on information available rather than specific sub-actions.

**Council Plan Delivery Plan was in development during Q1.

Priority	Outcome	Ref #	Existing Overall Action	2019-20				2020-21*	2021-22				2022-23				2023-24			
				Q1	Q2	Q3	Q4	Year End Estimate	Q1**	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	What we' ll do to make North Ayrshire a vibrant, welcoming and attractive environment	CP_29	We will provide well-kept public places and town centres which will benefit our residents, visitors and businesses.	✓	✓	✓	✓	✓		✓										
		CP_30	We will, where possible, bring empty properties back into use.	✓	✓	✓	✓	✓		✓										
		CP_31	We will work with communities to improve the quality of the local environment through a participatory approach.	✓	✓	✓	✓	✓		✓										
		CP_32	We will develop North Ayrshire as a coastal and island destination, attracting tourism investment and visitors.	✓	✓	✓	✓	⚠		✓										
	What we'll do to make sure we all live in a sustainable environment	CP_33	We will support a circular economy by re-using, recycling and generating energy from the waste we manage.	✓	✓	✓	✓	✓		✓										
		CP_34	We will develop additional low carbon renewable energy schemes and networks.	✓	✓	✓	✓	✓		✓										
		CP_35	We will protect our communities by delivering the Local Flood Risk Management Plan, the Shoreline Management Plan and the Millport and Upper Garnock Valley Flood Protection Schemes.	✓	✓	✓	✓	✓		✓										

*2021 status based on information available rather than specific sub-actions.

**Council Plan Delivery Plan was in development during Q1.

Priority	Outcome	Ref #	Existing Overall Action	2019-20				2020-21*	2021-22				2022-23				2023-24			
				Q1	Q2	Q3	Q4	Year End Estimate	Q1**	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
A Council for the Future	An accessible Council that puts residents and communities at the heart of what we do	CP_36	We will work with communities and key stakeholders to radically review what we do and how we do it, to deliver cost effective services.	✓	✓	✓	✓	✓		✓										
		CP_37	We will provide joined up services across the Council and with partner agencies and communities.	✓	✓	✓	✓	✓		✓										
		CP_38	We will use technology to improve access to and delivery of our services.	⚠	⚠	⚠	⚠	✓		✓										
	A powerful and respected voice	CP_39	We will make our case nationally, regionally and locally levels to secure investment to support delivery of our priorities.	✓	✓	✓	✓	✓		✓										
	An efficient Council that maximises resources and provides value for money	CP_40	We will review what we do and how we do it to ensure we deliver the best possible services.	⚠	✓	✓	✓	✓	This action was removed as approved by Cabinet in August 2021 as it duplicates CP_36 and CP_37.											
	A valued workforce that delivers high quality services	CP_41	We will empower and invest in our workforce to develop new and innovative ways of working.	✓	✓	✓	✓	✓		✓										

NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title:	Revenue Budget 2021/22 : Financial Performance to 30 November 2021
Purpose:	To advise Cabinet of the financial performance for the Council at 30 November 2021.
Recommendation:	<p>That Cabinet agrees to:</p> <ul style="list-style-type: none"> (a) note the information and financial projections outlined in the report; (b) approve the earmarking of £1.055m identified at 2.5 to meet future year commitments; (c) note the latest financial projection for the Health and Social Care Partnership at 2.6; (d) note the current projected deficit position of KA Leisure; and (e) approve the virements detailed in Appendix 7.

1. Executive Summary

- 1.1 The General Services Revenue Estimates for 2021/22 were approved by Council on 4 March 2021. The Housing Revenue Account (HRA) Revenue Budget for 2021/22 was approved by Council on 16 December 2020.
- 1.2 As part of the monitoring procedures to keep the Cabinet informed of the financial performance of the Council, financial performance reports are presented on a regular basis. This is the third report for 2021/22 and covers the period to the end of November 2021 (Period 8). Projections have been made to the year-end.
- 1.3 At Period 8 the General Fund is forecasting a net underspend of (£1.208m), 0.3%, for the year after transferring resources to other funds, a movement of (£0.894m) from the previously reported underspend. The majority of approved savings are on track for delivery by 31 March 2022.
- 1.4 The Housing Revenue Account is forecasting a net in-year underspend of (£3.298m), (6.3%), a movement of (£0.173m) from that reported at Period 6.
- 1.5 At the end of October 2021, the Health and Social Care Partnership is projecting a year-end underspend of (£0.986m), 0.4%, for 2021/22, an improvement of (£0.728m) from the previously reported underspend. The Council services element is reporting a projected overspend is £0.103m, an improvement of (£0.411m) over the same period. This has been offset by a projected underspend on the Health services element of (£1.089m), which represents an improvement of (£0.317m).

- 1.6 KA Leisure has indicated a projected trading deficit of £0.917m for 2021/22. Any additional financial support to KA Leisure will be drawn from previously approved earmarked funds.
- 1.7 A risk to the forecast position continues to be presented by the uncertainty around the progress of, and recovery from, the Covid-19 pandemic. The position presented includes the projected impact of Council resources and Scottish Government funding which has been allocated to support recovery and renewal activity across the Council.

2. Background

General Fund

- 2.1 The Council set a breakeven budget for 2021/22. In addition to the budget approved on 4 March 2021, earmarked funds of £28.135m were carried forward from 2020/21 for service expenditure in 2021/22 and are reflected in the figures within the 2021/22 financial performance reports as they are drawn down.
- 2.2 Current financial projections indicate that a net underspend of (£1.208m), net of transfers to reserves, is anticipated for the year to 31 March 2022.
- 2.3 Details of the current financial projections are summarised in the following table:

	Appendix No	Annual Budget £000's	Projection to 31 March 2022 £000's	Projected Variance for year (Fav)/Adv £000's	Projected Variance @ Period 6 (Fav)/Adv £000's	Movement £000's	Note
Service Expenditure							
Chief Executives	1	23,721	23,101	(620)	(386)	(234)	(i)
Communities	2	151,053	149,303	(1,750)	(1,400)	(350)	(ii)
Place	3	67,950	67,169	(781)	442	(1,223)	(iii)
Other Corporate Services	4	31,378	30,866	(512)	(370)	(142)	(iv)
Sub Total		274,102	270,439	(3,663)	(1,714)	(1,949)	
Health and Social Care Partnership	7	100,642	100,642	-	-	-	2.6
Balance for Services		374,744	371,081	(3,663)	(1,714)	(1,949)	
Financing Charges	5	11,642	11,642	-	-	-	
Contribution to Loans Fund Reserve	5	3,042	3,042	-	-	-	
Total Planned Expenditure		389,428	385,765	(3,663)	(1,714)	(1,949)	
Planned Income							
Aggregate External Finance	5	(325,248)	(325,248)	-	-	-	
Council Tax	5	(59,911)	(59,911)	-	-	-	(v)
Use of Earmarked Funds	5	(4,269)	(4,269)	-	-	-	
Total Planned Income		(389,428)	(389,428)	-	-	-	
Net Expenditure/ (Income)		-	(3,663)	(3,663)	(1,714)	(1,949)	
Carried Forward Funds		-	2,455	2,455	1,400	1,055	
Revised Net Expenditure/(Income)		-	(1,208)	(1,208)	(314)	(894)	

- 2.4 The reported Planned Income includes a number of adjustments to Scottish Government funding from that reported at Period 6, as detailed in the following table:

	Revenue Support Grant £000's	Non Domestic Rates £000's	Specific Grants £000's	TOTAL AEF £000's
Planned Income				
Revised Budget 30 September 2021	(273,227)	(28,350)	(22,568)	(324,145)
Movements:				
Self Isolation Assistance Admin	(137)			(137)
CO2 Monitors in Schools and Day Care	(77)			(77)
Pavement Parking - Road Assessments	(22)			(22)
Tackling Financial Insecurity Winter 2021	(867)			(867)
				-
Revised Planned Income	(274,330)	(28,350)	(22,568)	(325,248)

2.5 Commentary on Significant Movements from the Revised Budget

The Council's overall financial forecast against the revised budget is a net underspend of (£1.208m), 0.3%. This is a movement of (£0.894m), from the previously reported position. A brief explanation of the significant movements from the previous forecasts are outlined as follows:

(i) **Chief Executives – underspend of (£0.620), an increase of (£0.234m) from the previously reported underspend**

The movement is primarily related to vacancy management across services, (£0.091m) and revised procurement arrangements in relation to Sheriff Officer Commission, (£0.061m).

It is requested that £0.100m of the underspend is earmarked to provide additional temporary staffing resource to help address the workload pressures within Employee Services from a range of additional activities, including those generated from the pandemic.

In addition, it is requested that £0.045m of the underspend is earmarked to support the procurement of a new Legal Services case management system, as a replacement for the current system which is approaching the end of its useful life.

(ii) **Communities – underspend of (£1.750), an increase of (£0.350m) from the previously reported underspend**

The movement is primarily related to increased Scottish Government funding to support probationer teachers, (£0.296m), and reduced expenditure on Early Learning and Childcare payments to partner providers, (£0.191m). These have been partly offset by increased teacher related employee costs, £0.113m.

In addition, the latest financial forecast from KA Leisure indicates a projected trading deficit of £0.917m in 2021/22. Additional financial support to KA Leisure will be drawn from existing earmarked funds and the financial position and progress against the recovery and renewal plan will continue to be monitored throughout 2021/22.

(iii) Place – underspend of (£0.781m), a movement of (£1.223m) from the previously reported overspend

The movement since Period 6 is primarily related to :

- Lower than anticipated expenditure on the provision of School Meals, (£0.450m);
- Lower than anticipated expenditure on the provision of catering and cleaning in relation to the expansion of Early Learning and Childcare to 1140 hours, (£0.335m);
- Increased income from the sale of recyclates resulting from improved contract prices, (£0.206m);
- Confirmation of additional external funding to support Employability and Skills, (£0.169m) and
- Lower than anticipated expenditure on utilities across a range of properties, (£0.071m).

The underspend in relation to the expansion of Early Learning and Childcare is linked to specific grant funding. As such it is requested that £0.335m is earmarked in relation to ELC expansion.

A potential safety risk has been identified in relation to the spread of Ash dieback throughout North Ayrshire. Risks to properties and individuals may result from affected trees and there is a pressing need to undertake a survey of Ash trees across the area to allow the development of an Ash dieback action plan and to subsequently identify any potential financial implications for the Council. It is requested that £0.100m is earmarked from within the reported underspend to procure external support to undertake the necessary survey.

It is requested that £0.475m is earmarked to support anticipated initial one-off costs associated with the Universal Free School Meals roll out. Dialogue continues via COSLA and Scottish Government around delivery timescales and funding. However, the funding announced to date does not include support for initial one-off revenue costs across catering, kitchens and dining spaces. It is, therefore, considered prudent to make appropriate provision for these costs at this time.

(iv) Other Corporate Items – underspend of (£0.512m), an increase of (£0.142m) from the previously reported underspend

The movement is primarily related to projected Housing Benefit Overpayment recoveries, (£0.082m) and lower than anticipated drawdown of centrally held funds, (£0.035m).

(v) Council Tax

Council Tax recovery rates have continued to improve since Period 6 with a (£0.145m) reduction in the projected under-recovery. The revised projected under recovery of £0.080m has been offset by the utilisation of earmarked reserves brought forward from 2020/21. The service continues to support North Ayrshire residents through flexible payment arrangements and enhanced joint referral processes with local debt advice partner agencies.

Health and Social Care Partnership

- 2.6 A copy of the HSCP financial performance report as at the end of October 2021 is attached at Appendix 8. The report highlights the key challenges and variances for the Partnership.

The key points for Cabinet to note are summarised below:

- The projected outturn is a year-end underspend of (£0.986m) for 2021/22 and assumes that all Covid-19 related costs, including unachieved savings, are fully funded. This is a movement of (£0.728m) from the previous reporting period.
- The projected overspend on the Council Services element is £0.103m, an improvement of (£0.411m) over the same period. This is partly offset by a projected underspend on the Health Services element of (£1.089m), a movement of (£0.317m);
- The main areas of pressure are reported as learning disability care packages, residential placements for children and unplanned activity placements within the lead partnership for mental health.
- The latest position in terms of the mobilisation plan for Covid-19 projects a financial impact for 2021/22 of £8.367m, including additional costs of £7.749, loss of income of £0.480m and anticipated savings delays of £0.138m. It is anticipated that these costs will be fully met from Scottish Government funding;
- Risks remain in relation to the projected year end position. However, this is being closely monitored;

The revised position highlights the progress towards financial balance essential to minimise further financial risk to the Council within the context of the current debt of £3.807m.

Savings Update

- 2.7 The 2021/22 General Services Revenue Estimates included targets for savings of £2.842m across all services. At 30 November 2021 the majority of savings are on target for delivery by 31 March 2022. A number of savings have been identified as not being fully achieved during 2021/22, including:
- Reduction in external residential placements for children. The planned reduction has been impacted by the pandemic. Work is ongoing between Communities and the HSCP to address the current position; and
 - Other minor shortfalls in the delivery of planned savings resulting from the impact of the Covid-19 pandemic.

The delayed savings have been offset by other underspends across the services.

Housing Revenue Account

- 2.8 The Housing Revenue Account budgeted for a breakeven position in 2021/22 and an in-year underspend of (£3.298m), (6.3%), is currently anticipated for the year to 31 March 2022, a movement of (£0.173m) from that previously reported. This is summarised in the following table with further details provided in Appendix 6.

	Annual Budget £000's	Projection to 31 March 2022 £000's	Projected Variance for year (Fav)/Adv £000's	Previous Variance @ Period 6 (Fav)/Adv £000's	Movement £000's	Note
Employee Costs	5,170	5,170	-	-	-	
Property Costs	20,911	18,791	(2,120)	(2,179)	59	(i)
Supplies and Services	336	214	(122)	36	(158)	(ii)
Transport and Plant Costs	26	23	(3)	-	(3)	
Administration Costs	2,052	2,062	10	3	7	
Third Party Payments	2,485	2,446	(39)	(38)	(1)	
Transfer Payments	289	120	(169)	(100)	(69)	(iii)
Other Expenditure	378	423	45	45	-	
Capital Financing	20,778	20,102	(676)	(677)	1	
Gross Expenditure	52,425	49,351	(3,074)	(2,910)	(164)	
Income	(52,425)	(52,649)	(224)	(215)	(9)	
Net Expenditure	-	(3,298)	(3,298)	(3,125)	(173)	

2.9 Commentary Significant Movements from the Revised Budget

A brief explanation of the significant movements from the previous forecasts is outlined as follows:

- (i) **Property Costs – underspend of (£2.120m), a reduction of £0.059m from the previously reported underspend**
The movement is primarily related to increased expenditure on Void Repairs, £0.377m, partly offset by reduced expenditure on Responsive Repairs, (£0.131m), and Planned and Cyclical Maintenance, (£0.207m).
- (ii) **Supplies and Services – underspend of (£0.122m), a movement of (£0.158m) from the previously reported overspend**
The underspend reflects delayed expenditure on software licences which are now anticipated during 2022/23.
- (iii) **Transfer Payments – underspend of (£0.169m), an increase of (£0.069m) from the previously reported underspend**
The underspend reflects reduced levels of disturbance payments as a result of the reduction in planned maintenance works.

3. Proposals

3.1 It is proposed that Cabinet agrees to:

- (a) note the information and financial projections outlined in the report;
- (b) approve the earmarking of £1.055m identified at 2.5 to meet future year commitments;
- (c) note the latest financial projection for the Health and Social Care Partnership at 2.6;
- (d) note the current projected deficit position of KA Leisure; and
- (e) approve the virements detailed in Appendix 7.

4. Implications/Socio-economic Duty

Financial

4.1 General Services

The net projection for the year as at 30 November 2021 is a net underspend of (£1.208m) for the year.

Housing Revenue Account

The net projection for the year as at 30 November 2021 is a net underspend of (£3.298m) for the year.

Human Resources

4.2 None.

Legal

4.3 None.

Equality/Socio-economic

4.4 None.

Environmental and Sustainability

4.5 None.

Key Priorities

4.6 This report directly supports the Council Plan 2019 to 2024 by maximising resources and providing value for money to support financially sustainable delivery models.

Community Wealth Building

4.7 None.

5. Consultation

- 5.1 Executive Directors have been consulted as part of the review of financial performance and have approved the projected variances contained in this report.

Mark Boyd
Head of Service (Finance)

For further information please contact **David Forbes, Senior Manager (Strategic Business Partner)**, on **01294 324551**.

Background Papers

Revenue Budget 2021/22 : Financial Performance to 30 September 2021 - Cabinet 30 November 2021

CHIEF EXECUTIVES
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
Chief Executive	£000	£000	£000		
Chief Executive	270	277	7	3%	
Total for Chief Executive	270	277	7	3%	
Financial Services					
Change Programme	51	51	-	0%	
Audit, Fraud, Safety & Insurance	549	543	(6)	(1%)	
Corporate Procurement	949	834	(115)	(12%)	1
Financial Services	1,275	1,248	(27)	(2%)	
Revenues	1,767	1,694	(73)	(4%)	2
Total for Financial & Customer Services	4,591	4,370	(221)	(5%)	
People & ICT					
Employee Services	986	1,003	17	2%	3
HR & Organisational Development	1,184	1,169	(15)	(1%)	
ICT	5,220	4,997	(223)	(4%)	4
Business Support	1,213	1,148	(65)	(5%)	5
Customer Services	5,578	5,599	21	0%	
Total for People & ICT	14,181	13,916	(265)	(2%)	
Recovery & Renewal					
Transformation	754	724	(30)	(4%)	
Total for Recovery & Renewal	754	724	(30)	(0)	
Democratic Services					
Legal & Licensing	484	405	(79)	(16%)	6
Policy, Performance & Elections	669	674	5	1%	
Communications	460	460	-	0%	
Civil Contingencies	61	61	-	0%	
Committee Services	362	364	2	1%	
Member Services	1,286	1,297	11	1%	
Information Governance	403	353	(50)	(12%)	7
Total for Democratic Services	3,725	3,614	(111)	(3%)	
Growth & Investment					
Tourism	200	200	-	0%	
Total for Growth & Investment	200	200	-	-	
Totals	23,721	23,101	(620)	(3%)	
Less Proposed Carry Forwards		145	145		
Net Total	23,721	23,246	(475)	(2%)	

Subjective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance
	£000	£000	£000	
Employee Costs	16,343	15,918	(425)	(3%)
Property Costs	68	68	-	0%
Supplies and Services	3,061	2,954	(107)	(3%)
Transport and Plant Costs	43	22	(21)	(49%)
Administration Costs	1,469	1,394	(75)	(5%)
Other Agencies & Bodies	6,130	6,132	2	0%
Transfer Payments	813	813	-	0%
Other Expenditure	-	-	-	-
Capital Financing	-	-	-	-
Gross Expenditure	27,927	27,301	(626)	(2%)
Income	(4,206)	(4,200)	6	(0%)
Net Expenditure	23,721	23,101	(620)	(3%)

CHIEF EXECUTIVES
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 1			Finance - Corporate Procurement
			Movement - There has been a adverse movement of £0.041m due to Covid-19 PPE expenses.
939	(155)	-17%	Employee Costs - There is a projected underspend of £0.155m due to vacancy management.
11	40	369%	Supplies and Services - There is a projected overspend of £0.037m due to Covid-19 PPE expenses and other minor variances of £0.003m.
(115)			
Note 2			Finance - Revenues
			Movement - There has been a favourable movement of £0.064m since P6 due to a decrease in Sherriff Officer Commission.
395	(10)	-3%	Employee Costs - There is a projected underspend of £0.010m due to vacancy management.
221	(61)	-28%	Administration Costs - There is a projected underspend of £0.061m in Sherriff Officer Commission due to new procurement arrangements.
(2)			Other minor variances
(73)			
Note 3			People & ICT - Employee Services
			Movement - There has been no significant movement from P6.
986	17	2%	Employee Costs - There is a projected overspend of £0.017m due to turnover not being fully met.
			It is proposed to earmark funds of £0.100m from the People and ICT overall underspend to provide additional temporary staffing resource to help address the workload pressures within Employee Services from a range of additional activities, including those generated from the pandemic.
17			
Note 4			People & ICT - ICT
			Movement - There has been a favourable movement of £0.043m. This is due to a decrease in employee costs of £0.011m together with a further reduction in software licence costs of £0.030m, due to procurement delays.
3,131	(72)	-2%	Employee Costs - There is a projected underspend of £0.037m due to vacancy management and £0.038m due to lower than anticipated pension costs.
12	(9)	-69%	Transport Costs - There is a projected underspend of £0.009m due to lower than usual staff fares/mileage.
2,297	(146)	-6%	Supplies & Services - There is a projected underspend of £0.040m in WAN due to delays in equipment deliveries resulting from global chip shortages, £0.030m underspend in ICT Management Software licences due to a delay in procurement and £0.070m in Software Licences for O365 due to removal of temporary staffing costs and reduction in consultancy costs. £0.004m underspend in Server Support due to reduction in maintenance contract costs and other minor variances of £0.002m.
4			Other minor variances
(223)			
Note 5			People & ICT - Business Support
			Movement - There has been a favourable movement of £0.004m due to revised employee projections.
1,213	(65)	-5%	Employee Costs - There is a projected underspend of £0.065m due to vacancy management and maternity leave.
(65)			
Note 6			Democratic Services - Legal & Licensing
			Movement - There has been a favourable movement of £0.085m. This is due to a decrease in employee costs of £0.039m together with an increase in licensing income of £0.046m.
1,115	(46)	-4%	Employee Costs - There is a projected underspend of £0.046m due to vacancy management / staff turnover.
(33)			Income - There is a projected over-recovery of £0.033m within Licensing Income.
			It is proposed to earmark funds of £0.045m to meet the installation cost of a new case management system within Legal Services.
(79)			
Note 7			Democratic Services - Information Governance
			Movement - There has been a favourable movement of £0.007m due to a decrease in employee costs.
403	(50)	-12%	Employee Costs - There is a projected underspend of £0.050m due to vacancy management
(50)			

COMMUNITIES
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
Early Years Education	21,435	19,544	(1,891)	-8.8%	1
Primary Education	41,765	41,853	88	0.2%	2
Secondary Education	52,440	52,124	(316)	-0.6%	3
Additional Support Needs	11,322	11,309	(13)	-0.1%	4
Education - Other	5,596	5,978	382	6.8%	5
Pupil Equity Fund	5,870	5,870	-	0.0%	
Connected Communities	12,625	12,625	-	0.0%	6
Net Total	151,053	149,303	(1,750)	-1.2%	
Less Proposed Carry Forwards	-	1,400	1,400		
Net Total	151,053	150,703	(350)		

Subjective Summary	Annual Budget	Final Year End Outturn	Annual Variance Adverse or (Favourable)	% variance
	£000	£000	£000	
Employee Costs	124,964	123,551	(1,413)	-1%
Property Costs	535	564	29	5%
Supplies and Services	19,616	19,405	(211)	(1%)
Transport and Plant Costs	156	144	(12)	(8%)
Administration Costs	899	861	(38)	(4%)
Other Agencies & Bodies	13,626	13,138	(488)	-4%
Transfer Payments	580	580	-	0%
Other Expenditure	1	1	-	
Capital Financing	78	78	-	0%
Gross Expenditure	160,455	158,322	(2,133)	-1%
Income	(9,402)	(9,019)	383	-4%
Net Expenditure	151,053	149,303	(1,750)	-1%

COMMUNITIES
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 1			Early Years Education
			Movement: There has been a favourable movement of £0.191m since P6. This is due to an increased underspend in third party payments.
16,193	(1,391)	-9%	Employee costs: An underspend due to the future opening of Marress House and Montgomerie Park establishments and additional vacancies.
4,782	(500)	-10%	Third Party Payments: An underspend in payments to funded providers. The uptake has been less than originally anticipated as part of the 1140 hours rollout.
	(1,891)		
Note 2			Primary Education
			Movement: There has been a unfavourable movement of £0.112m since P6. This is mainly due to projected overspends in teaching employee costs.
39,386	114	0%	Employee Costs : projected overspend of £0.129m in Teachers costs across all primary schools. £0.090m underspend in non teaching staff costs across all primaries. Transferred to offset turnover target at centre of £0.090m
2,127	(3)	0%	Supplies and Services : underspend in PPP costs due to reduced RPI and utility costs.
146	(77)	-53%	Third Party Payments: no overtime required due to the schools being closed in relation to school lets
(69)	54	-78%	Income: due to the schools being closed there was no school let income.
	88		
Note 3			Secondary Education
			Movement: There has been a minor favourable movement of £0.001m since P6.
39,496	-	0%	Employee Costs : £0.135m underspend in non teaching costs and £0.307m underspend in teaching costs across all secondary schools. Transferred to offset turnover target at centre of £0.442m.
12,681	(282)	-2%	Supplies and Services : underspend in PPP costs due to reduced RPI and utility costs.
197	(97)	-49%	Third Party Payments: no overtime required due to the schools being closed in relation to school lets
(74)	63	-85%	Income: due to the schools being closed there will be no school let income.
	(316)		
Note 4			ASN
			Movement: There has been an unfavourable movement of £0.017m since P6. This is due to £0.054m increase in placement fee costs, mainly due to additional children and additional support charges, which was slightly offset by further underspends in employee costs of £0.044m due to vacancies.
9,160	(120)	-1%	Employee costs: underspend primarily in non teaching costs across ASN school and bases provision.
1,010	(290)	-29%	There is an underspend on external day placements as a result of the screening process currently in place. This enables the children to remain in mainstream establishments or in-authority ASN establishments.
365	474	130%	An overspend on external specialist residential placements due to Covid affecting the ongoing number of children in residential education. Currently there are 8 children in accommodation. Joint working in ongoing with HSCP to continually assess the care setting for these children in delivering positive outcomes.
(264)	(84)	32%	Other Local Authorities income - other Local Authorities that choose to place children in NAC establishments. The underspend relates to an over recovery due to an increase in demand.
	7		Other minor movements across various budget lines
	(13)		
Note 5			Education Other
			Movement: There has been a favourable movement of £0.287m since P6. This is mainly due to the notification of Government funding towards Probationer Teachers costs of £0.296m.
3,945	434	11%	Employee costs: variances are managed within the context of the Covid-19 Education recovery Plan and available Scottish Government funding. Includes a projected overspend of £0.060m due to backfilling of Director and HoS post and £0.062m VER costs for HQ staff
681	38	6%	Supplies & Services - overspends in ICT and medical fees
(1,374)	(110)	8%	Income - PPP insurance rebate is projected to be £0.100m in excess of budget.
	20		Other minor movements across various budget lines
	382		

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 6			Connected Communities
			Movement: There has been no net movement since P6.
7,207	(448)	-6%	Employee Costs: Underspends of £0.219m in Libraries, £0.196m in Community Facilities, £0.054m in Arran Outdoor and £0.027m in Arts, all mainly due to staff costs being reduced due to Covid-19 and staff being redeployed to Facilities Management. £0.023m overspend in Community Development and £0.023m overspend in Ayrshire Childcare and Recreation Information Service due to redundancy payments.
4,619	(13)	0%	Third Party Payments: Increased subsidy support for NALL projected currently at £0.917m due to the impact of Covid-19 restrictions and the impact on customer base. Additional support from the Council will be from the use of previously earmarked funds totalling £1.486m which will be used to support the trading deficit position and the renewal programme within NALL. This position will continue to be monitored throughout the year.
(1,613)	456	-28%	Income: Under recovery of income relates mainly to £0.212m in Community Facilities, £0.151m in Arran Outdoor Centre, £0.052m in Libraries and £0.048m in Arts, all due to Covid-19.
	5		Other minor movements across various budget lines.
	-		

PLACE
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
Directorate and Support	235	235	-	0%	
Physical Environment					
Building Services	(2,509)	(2,509)	-	0%	1
Works Scoping and Quality Assurance	(50)	(50)	-	0%	
Property Governance	(45)	(45)	-	0%	
Property Management & Investment	1,467	1,525	58	4%	2
Housing Assets & Investment	(3)	(3)	-	0%	
Property Maintenance	3,647	3,646	(1)	(0%)	
Property Running Costs	5,002	4,651	(351)	(7%)	3
Energy and Sustainability	4,671	4,372	(299)	(6%)	4
Facilities Management	16,271	15,936	(335)	(2%)	5
Other Housing	3,267	2,902	(365)	(11%)	6
Total for Physical Environment	31,718	30,425	(1,293)	(4%)	
Commercial Services					
Roads	6,666	6,666	-	0%	7
Streetscene	4,639	4,880	241	5%	8
Internal Transport	9,700	9,700	-	0%	9
Waste Resources	8,922	9,544	622	7%	10
Total for Commercial Services	29,927	30,790	863	3%	
Economic Growth and Regeneration					
Economic Policy	223	201	(22)	100%	
Planning & Protective Services	1,605	1,546	(59)	200%	11
Economic Development	4,242	3,972	(270)	300%	12
Total for Economic Growth and Regeneration	6,070	5,719	(351)	(6%)	
Net Total	67,950	67,169	(781)	(1%)	
Transfer to Earmarked Reserves		910	910		
Net Total	67,950	68,079	129		

Subjective Summary	Annual Budget	Projected Year End Outturn	Annual Variance Adverse or (Favourable)	% variance
	£000	£000	£000	
Employee Costs	56,047	55,140	(907)	(2%)
Property Costs	22,393	21,762	(631)	(3%)
Supplies and Services	13,323	11,536	(1,787)	(13%)
Transport and Plant Costs	9,588	9,707	119	1%
Administration Costs	1,109	1,077	(32)	(3%)
Other Agencies & Bodies	22,414	22,130	(284)	(1%)
Transfer Payments	526	531	5	1%
Other Expenditure	472	480	8	2%
Gross Expenditure	125,872	122,363	(3,509)	(3%)
Income	(57,922)	(55,194)	2,728	(5%)
Net Expenditure	67,950	67,169	(781)	(1%)

PLACE
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 1			Building Services
			Movement - There has been no movement since Period 6.
9,189	(1,157)	(13%)	Employee Costs: An underspend of £1.157m due to vacancy management and additional labour no longer required for the door renewal programme.
4,637	(840)	(18%)	Supplies & Services: An underspend of £0.840m in materials due to a change in the composition in the works programme. This underspend is offset against the reduction in income shown below.
3,002	320	11%	Third Party Payments: An overspend of £0.386m in payment to contractors partially offset by an underspend in Agency costs of £0.066m
(20,673)	1,664	(8%)	Income: There is an under recovery of income of £1.664m. This is primarily due to the delay in the door renewal and kitchen programmes.
	13		Other minor movements
	-		
Note 2			Property Management and Investment
			Movement - There has been an unfavourable movement of £0.036m since period 6 due to staff turnover.
2,401	(61)	(3%)	Employee Costs: An underspend of £0.061m due to vacancy management.
(1,397)	119	(9%)	Income: There is an under-recovery of £0.119m in factoring income due to a delay (now scheduled for Sept 2022) in implementing the new charging policy as a result of Covid-19.
	58		
Note 3			Property Running Costs
			Movement - There has been no movement since period 6.
6,562	(513)	(8%)	Property Costs: The underspend is due to previous refund of 18/19 to 20/21 NDR charges on Shewalton landfill amounting to £0.093m. There is a projected underspend in NDR charges of £0.448m (of which £0.084m is due to NDR poundage decrease which is permanent, the remainder is made up of various other reliefs, of which £0.258m is RHL relief).
(1,763)	166	(9%)	Income: There is an under-recovery of income totalling £0.166m due to a reduction in rental income from commercial properties (£0.136m), a reduction in service charges (£0.015m) and a reduction in insurance premiums of £0.015m due to a previous efficiency to reduce premium amount but income was not adjusted accordingly.
	(4)		Other minor movements
	(351)		
Note 4			Energy and Sustainability
			Movement - There has been a favourable movement of £0.094m since P6 due to a reduction in employee costs of £0.020m as a result of vacancy management, together with a £0.071m increase in utility costs underspends.
353	(20)	(6%)	Employee Costs: Underspend of £0.020m due to vacancy management.
4,571	(279)	(6%)	Property Costs: There are underspends of £0.221m in electricity and £0.081m in gas due to reduced volume of usage in relation to lower occupancy in the council buildings. These savings are offset by £0.030m of additional biomass costs due to contractor price increases.
	(299)		

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 5			Facilities Management
			Movement - There has been a favourable movement of £0.825m from period 6 which is primarily related to savings of £0.450m within school meals and an underspend of £0.335m within Early Years. In addition, there was a favourable movement of £0.031m for waste costs. FM are currently in a transitional period with the Early Years full roll-out and the expansion of universal free school meals, which is being closely monitored.
13,002	(233)	(2%)	Employee Costs: Projected underspend of £0.297m due to reduced commercial catering overtime and reduced casual staff being used, together with vacancy management. There are additional employee costs of £0.064m for providing security at the new Lockhart School and Redrose House; this cost is offset by additional income.
5,365	(1,035)	(19%)	Supplies and services: There is a projected saving of £0.380m in food and kitchen equipment due to reduced commercial catering. There are further food savings of £0.320m due to reduced school meal uptake. Despite an overall reduction in school meal uptake including the expansion of universal free school meals the number of paid school meals has remained steady. In addition, there is an underspend projected within Early Years of £0.335m which has arisen as FM was allocated budgets based on all establishments being open from April 2021 however some Early Year establishments did not open until August 2021.
1,092	48	4%	Property Costs: Projected overspend of £0.048m due to additional waste costs from enhanced cleaning as a result of Covid-19.
(3,446)	905	(26%)	Income: There is a projected under-recovery in commercial catering income of £1.124m due to the closure of buildings and Covid-19 restrictions. This is offset by a projected over-recovery of £0.130m in school meal income as despite an overall reduction in school meal uptake and the expansion of universal free school meals, uptake of paid school meals has remained strong. There is also £0.090m of additional income for providing security at the new Lockhart School and Redrose House.
	(20)		Other minor movements
			The £0.335m underspend noted in relation to the early years expansion is linked to specific grant funding provided by the Scottish Government, as such it is proposed that this underspend is earmarked.
			In relation to the expansion of universal free school meals it is considered prudent to make provision for the non-recurring element of the projected costs. Discussions with the Scottish Government regarding funding and timing of the rollout are ongoing, however it is proposed to earmark £0.475m from the overall underspend in relation to the non-recurring element of these costs.
	(335)		
Note 6			Other Housing
			Movement - There has been an adverse movement of £0.019m. This is due to a decrease in projected income from Temporary Accommodation, as a result of a minor change in the profile of temporary accommodation to reflect demand. This is partly offset by a decrease in employee costs.
4,221	(274)	(6%)	Employee Costs: The underspend is due to vacancy management.
2,462	107	4%	Property Costs: Additional levels of temporary furnished accommodation units as a result of Covid-19 and Hostel closure, has resulted in increased property rental charges and void rent loss. This is offset by the additional rental income generated.
(5,877)	(199)	3%	Income: The over recovery of income relates mainly to the increase in temporary accommodation units in use. The budget was set for 230 units and up to 250 units have been in use at any time.
	1		Other minor movements
	(365)		
Note 7			Roads
			Movement - There has been no net movement since period 6.
4,105	(29)	(1%)	Employee Costs: Projected underspend is partly due to a delay in recruiting suitably qualified Roadworkers.
2,235	78	3%	Supplies and Services: Projected overspend includes software investment costs, winter salt and grit replenishment costs and an energy saving in Lighting which will not be achieved in full, as the required upgrade work was delayed due to Covid-19.
(1,835)	(44)	2%	Income: Over recovery of income is mainly in Roads Network, from work for other Council Services.
	(5)		Other minor movements.
	0		
Note 8			Streetscene
			Movement - There has been no movement since P6.
6,521	131	2%	Employee Costs: Overspend is Covid related due to the increase in domestic tourism as a result of the pandemic. The service has experienced unprecedented demand which has required increased resourcing for street cleaning and other duties. Cover has also been required for staff shielding and other Covid-19 absences.
129	99	77%	Transport Costs: Projected overspend is Covid related, with £0.048m for additional vehicle hire and £0.020m for the associated fuel costs primarily due to social distancing restrictions. There is also a projected overspend in skip hire of £0.025m due to increased waste arising from more visitors.
	11		Other minor movements
			It is proposed to earmark funds of £0.100m to help address the risks associated with ash dieback. These funds will support an initial survey of ash trees on a priority basis, targeting areas that are most likely to pose risk to properties or individuals.
	241		

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 9			Internal Transport
			Movement - There has been no overall movement since P6.
1,627	26	2%	Employee Costs: There is a projected overspend of £0.026m due to reduced staff turnover.
4,233	(64)	(2%)	Transport Provision Costs: projected underspend of £0.064m due to schools closing early in June 2021, this is slightly offset by increase in contract costs reflecting tender prices received.
467	49	10%	External Hires: Projected overspend of £0.049m primarily due to additional hire vehicles as a result of accommodating social distancing measures in vehicles.
	(11)		Other minor movements
	-		
Note 10			Waste Services
			Movement - There has been a favourable movement of £0.142m since P6 due to a favourable movement in the contract prices for recyclates £0.206m balanced by an increase in projected overtime costs £0.105m.
4,562	787	17%	Employee Costs: Overspend of £0.787m, the majority of which is Covid related, due to the requirement for significant additional temporary labour and use of overtime to mitigate self-isolation absence, provide Covid support crews and cover unused annual leave in order to maintain essential services.
6,441	(341)	(5%)	Third Party Payments: Underspend in Payment to contractors of £0.353m as a result of improved quality of our recycle streams following sustained 'right stuff, right bin' campaigns alongside more competitive recycle market prices within our disposal contracts.
(2,920)	179	(6%)	Income: Under-recovery of income due to a reduction in commercial waste of £0.090m due to Covid-19; less gas extracted from the landfill site of £0.063m and £0.026m less income from special uplifts.
	(3)		Other minor movements.
	622		
Note 11			Planning & Protective Services
			Movement - There has been a favourable movement of £0.047m since P6. This is mostly due to a building warrant received which will eliminate the previous projected under-recovery in income.
1,750	(62)	(4%)	Employee Costs: Underspend of £0.062m due to vacancy management.
	3		Other minor movements
	(59)		
Note 12			Economic Development
			Movement - There has been a favourable movement of £0.169m which is primarily related to receiving external funding.
	(270)		Third Party Payments: Underspend of £0.270m is due to Employability and Skills receiving external funding in 2021/22.
	(270)		

OTHER CORPORATE ITEMS
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£000	£000	£000		
Strathclyde Passenger Transport	2,308	2,225	(83)	(4%)	
SPT Concessionary Fares	294	287	(7)	(2%)	
Ayrshire Joint Valuation Board	824	799	(25)	(3%)	
	3,426	3,311	(115)	(3%)	1
Other Corporate Costs					
Pension Costs	1,895	1,895	-	0%	
Central Telephones	86	76	(10)	(12%)	
Other Corporate Items (incl Transformation Costs, Bad Debt Provision, External Audit fees and other centrally held funding.)	23,268	22,974	(294)	(1%)	2
Insurance Account	5	5	-	0%	
Housing Benefits	2,698	2,605	(93)	(3%)	3
	31,378	30,866	(512)	(2%)	

OTHER CORPORATE ITEMS
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Budget £000	Projected Variance £000	Variance as % of budget	Section
Note 1			Joint Boards
			There is movement of £0.025m due to the projection for AVJB annual requisition
3,426	(114)	-3%	Annual requisitions confirmed at less than current budget.
	(114)		
Note 2			Other Corporate Items
			There is favourable movement of £0.035m from Period 6 reflecting the actual drawdown of centrally held funds.
22,126	(294)	-1%	Projected underspend primarily related to centrally held utility cost budgets which are not expected to be fully utilised in year.
	(294)		
Note 3			Housing Benefits
			There is movement of £0.082 from Period 6 due to the level of Housing Benefit Overpayments.
2,698	(93)	-3%	Increased net income related to the recovery of Housing Benefit overpayments
	(93)		

MISCELLANEOUS ITEMS
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Objective Summary	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% variance	Note No
	£000	£000	£000		
Financing Charges	11,642	11,642	-	-	1
Contribution to Loans Fund Reserve	3,042	3,042	-	-	
Scottish Government Funding	(325,248)	(325,248)	-	-	
Council Tax	(59,911)	(59,911)	-	-	
Use of Earmarked Funds	(4,269)	(4,269)	-	-	
Net Total	(374,744)	(374,744)	-	-	

Note 1 Council Tax

Income from Council Tax is forecasting to under recover by £0.080m. This is an improvement of £0.145m since Period 6 and is primarily related to improved projected income for both the current and prior years. This has been offset by the utilisation of £0.080m of Scottish Government funding brought forward from 2020/21.

HOUSING REVENUE ACCOUNT
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

	Annual Budget	Projected Outturn	Annual Variance Adverse or (Favourable)	% Variance	Note No
	£	£	£		
Employee Costs	5,170	5,170	-	0%	
Property Costs					
Responsive Repairs	5,245	5,668	423	8%	
Void Repairs	3,126	3,315	189	6%	
Planned and Cyclical Maintenance	4,807	4,527	(280)	(6%)	
Aids and Adaptions	1,603	1,603	-	0%	
Other property costs	6,130	3,678	(2,452)	(40%)	
Total for Property Costs	20,911	18,791	(2,120)		1
Supplies & Services	336	214	(122)	(36%)	2
Transport Costs	26	23	(3)	(12%)	
Administration Costs	2,052	2,062	10	0%	
Third Party Payments	2,485	2,446	(39)	(2%)	
Transfer Payments	289	120	(169)	(58%)	3
Other Expenditure	378	423	45	12%	
Capital Financing Costs	20,778	20,102	(676)	(3%)	4
Gross Expenditure	52,425	49,351	(3,074)	(6%)	
Income					
Council House Rents	(51,526)	(51,526)	-	0%	
Other Rents	(317)	(317)	-	0%	
Recharges	(461)	(630)	(169)	37%	
Other Income	(121)	(176)	(55)	45%	
Transfer from HRA Reserves	-	-	-	0%	
Total Income	(52,425)	(52,649)	(224)	0%	5
Net Expenditure	-	(3,298)	(3,298)		

HRA
BUDGETARY CONTROL 2021/22

REPORT FOR THE 8 MONTHS TO 30 NOVEMBER 2021

Budget £000	Variance £000	Variance as % of budget	Section
Note 1			Property Costs
			Movement - there has been an adverse movement of £0.058m since Period 6. This is primarily due to an increase of £0.377m in void repairs partially offset by a reduction of £0.131m in Responsive Repairs and £0.207m in Planned and Cyclical Maintenance.
20,911	(2,120)	-10%	There is a projected underspend in property costs of £2.120m. This is mainly due to a review of the profiling of a £2.500m contribution towards the £5m sustainability and regeneration programme. There is also an underspend of £0.280m in Planned and Cyclical Maintenance. This is partially offset by an overspend of £0.423m in Responsive Repairs and £0.188m in Void Repairs.
(2,120)			
Note 2			Supplies & Services
			Movement - there has been a favourable movement of £0.159m since Period 6. This is primarily due to a projected underspend in software licences of £0.123m
336	(122)	-36%	A projected underspend in supplies and services of £0.122m which is due to an underspend in software licences. This underspend is a result of an update being required to the Northgate system prior to the planned new modules being purchased.
(122)			
Note 3			Transfer Payments
			Movement - There has been a favourable movement of £0.069m since Period 6 due to an increased underspend in disturbance allowances.
289	(169)	-58%	There is a projected underspend in transfer payments of £0.169m. This underspend is in relation to disturbance allowance payments as a result of a reduction in planned maintenance works.
(169)			
Note 4			Capital Financing Costs
			Movement - there has been no significant movement since Period 6
20,778	(676)	-3%	There is an underspend in capital financing costs of £0.676m due to reduced loan charges. This is due to the reduced levels of expenditure currently being experienced in the HRA Capital budget
(676)			
Note 5			Income
			Movement - there has been no significant movement since Period 6
(52,425)	(224)	0%	An over recovery of income in recharges of £0.169m and other income of £0.055m.
(224)			

Repairs of £0.150m have been reallocated with £0.318m being transferred to the Sustainability Fund and £0.272m to Voids - non programmed works. The additional CFCR balance of £1.000m is now no longer required and has been reallocated to the Council House Building Fund to provide for future contingencies.

Earmarking of in year surplus - The projected underspend of £3.298m has been allocated as follows: £1.508m to the Sustainability Fund, £1.286m to Voids non programmed works, £0.123m to software licences, £0.111m to Infrastructure Improvements and £0.270m to Electrical testing.

HRA reserves and balances	B/fwd from 2020/21	Transfer to / from Reserves	Use of Earmarked sums	Earmarking of in year surplus	Funding of Capital Projects	Projected Balance at 31/03/22
	£m	£m	£m	£m	£m	£m
Council House Building Fund	5.580	1.000	-	-	-	6.580
Welfare Reform	1.500	-	-	-	-	1.500
Sustainability Fund	3.174	0.318	-	1.508	-	5.000
Voids - non programmed works	-	0.272	-	1.286	-	1.558
Software Licences	-	-	-	0.123	-	0.123
Contingency Balance	1.500	-	-	-	-	1.500
Infrastructure Improvements	0.305	-	-	0.111	-	0.416
Major Refurbishment Works	0.052	-	-	-	-	0.052
Tenant led balance	0.520	-	-	-	-	0.520
Additional CFCR	1.000	(1.000)	-	-	-	-
Cyclical Planned Maintenance	0.055	(0.055)	-	-	-	-
Disturbance Allowance	0.385	(0.385)	-	-	-	-
Responsive Repairs	0.150	(0.150)	-	-	-	-
Electrical Testing	-	-	-	0.270	-	0.270
	14.221	0.000	-	3.298	-	17.519

Budget Management - 30 November 2021

Virement/Budget Adjustment Requests

	Perm (P) / Temp(T)	2021/22	
		Virement £m	Directorate Total £m
1) Budget Virements			
Communities			
Information and Culture - Libraries Supplies and Services	T	0.021	
Information and Culture - Library Reboot Grant Income	T	-0.021	
Information and Culture - Libraries Supplies and Services	T	0.011	
Information and Culture - Keep the Heidi n Read Grant Income	T	-0.011	
Information and Culture - Libraries Supplies and Services	T	0.021	
Information and Culture - What's Your Story Grant Income	T	-0.021	
Information and Culture - Country Parks Supplies and Services	T	0.040	
Information and Culture - Country Parks Community Gardens Income	T	-0.040	
Information and Culture - Country Parks Supplies and Services	T	0.030	
Information and Culture - Country Parks Making Waves Grant Income	T	-0.030	0.000
			0.000



Integration Joint Board 16th December 2021

Subject: 2021-22 – Month 7 Financial Performance

Purpose: To provide an overview of the IJB's financial performance as at Month 7 (October) including an update on the estimated financial impact of the Covid-19 response.

Recommendation: It is recommended that the IJB:

- (a) notes the overall integrated financial performance report for the financial year 2021-22 and the current overall projected year-end underspend of £0.986m;
- (b) notes the progress with delivery of agreed savings; and
- (c) notes the remaining financial risks for 2021-22, including the impact of remaining Covid-19 estimates and costs.

Glossary of Terms	
NHS AA	NHS Ayrshire and Arran
HSCP	Health and Social Care Partnership
MH	Mental Health
CAMHS	Child & Adolescent Mental Health Services
RAG	Red, Amber, Green
UNPACS	UNPACS, (UNPlanned Activities) – Extra Contractual Referrals
NRAC	NHS Resource Allocation Committee
GAE	Grant Aided Expenditure
PAC	Performance and Audit Committee

1.	EXECUTIVE SUMMARY
1.1	The report provides an overview of the financial position for the partnership and outlines the projected year-end outturn position informed by the projected expenditure and income commitments, these have been prepared in conjunction with relevant budget holders and services. It should be noted that, although this report refers to the position at the October period end, further work is undertaken following the month end to finalise projections, therefore the projected outturn position is as current and up to date as can practicably be reported.
1.2	The projected outturn, before the impact of Covid-19, is a year-end underspend of £0.986m for 2021-22 which is a favourable movement of £0.728m since Month 6.

1.3	From the core projections, overall, the main areas of pressure are learning disability care packages, residential placements for children and Unplanned Activities (UnPACs) within the lead partnership for mental health.
1.4	The follow up focus sessions that took place during August and October with LD services and Children's Services agreed a range of action points and these will be followed up at the next sessions in January. A session will also be held with Community Care and Health once the impact of the recently announced funding is known. These sessions look at ways to reduce future spend to try and ensure future service provision can be contained within current resources.
2.	CURRENT POSITION
2.1	<p>The report includes an overview of the financial position including commitments against the available resource, explanations for the main budget variances, an update on progress in terms of savings delivery and plans to work towards financial balance.</p> <p>The report also includes detail of the estimated costs and potential financial impact of the Covid-19 response.</p>
	FINANCIAL PERFORMANCE – AT PERIOD 7
2.2	<p>At period 7 against the full-year budget of £265.573m there is a projected year-end underspend of £0.986m (0.4%). The Integration Scheme outlines that there is an expectation that the IJB takes account of the totality of resources available to balance the budget in year. Following this approach, an integrated view of the financial position should be taken, however it is useful to note that this overall position consists of a projected overspend of £0.103m in social care services and a projected underspend of £1.089m in health services.</p> <p>Appendix A provides the financial overview of the partnership position. The sections that follow outline the significant variances in service expenditure compared to the approved budgets with detailed analysis provided in Appendix B.</p>
2.3	Health and Community Care Services
	<p>Against the full-year budget of £76.709m there is a projected underspend of £0.666m (0.8%) and the main variances are:</p> <p>a) Care home placements including respite placements (net position after service user contributions and charging order income) are projected to underspend by £0.357m after applying £0.130m of covid funding which is a favourable movement of £0.179m. The budgeted number of permanent placements is 790 and at month 7 there are 763 placements. The projection assumes a net increase of 5 places per month until the end of the financial year taking the total to 788 placements. Within the projection there is an assumption that recent placements which do not have a completed financial assessment (often due to the pressure to discharge from hospital) are costed with 50% of the cases at the current average cost of a placement and 50% at the gross or interim funded rate. It is likely that there will still be some cases being gross or interim funded at the year end. Their actual cost will not be known until the FA1 financial assessment is completed.</p>

The level of income recovered from charging orders was under recovered during 2020-21 due to the impact the pandemic had on house sales but for 2021-22 it is assumed to be £0.300m under recovered and this will continue to be reviewed during the year. This is included in the overall projected underspend of £0.357m above.

- b) Care at home is projecting to be online after applying £1.662m of funding for additional capacity for Covid and Winter Planning and £0.333m of the recently announced funding to enhance care at home capacity. Bank staff are being offered contracts, the service is recruiting additional staff for the in-house service and also engaging with new and existing providers for additional commissioned services. The capacity for care at home will continue to grow during 2021-22 to meet the increase in demand for the service, this will be part of our longer-term ambition to shift the balance of care and funded by either Covid funding or the recently announced govt funding (see para 2.8 below).
- c) Care at Home Charging Income is projected to under recover by £0.164m (favourable movement of £0.009m) due to the ongoing shift towards personal care which is non chargeable.
- d) Care at Home non-employee costs are projected to be online after applying £0.112m of the recently announced funding to enhance care at home capacity.
- e) Direct Payments are projected to overspend by £0.098m which is a favourable movement of £0.038m due to the waiting list for services being reduced during 2020-21 and further additional care packages being agreed in 2021-22.
- f) Residential Placements are projected to overspend by £0.318m which is an adverse movement of £0.062m. The overspend is due to placements transferring from adult to older people services, new packages and increases to existing packages.
- g) Adaptations are projected to overspend by £0.111m (adverse movement of £0.052m) based on spend to date. Spend to date is higher due to increasing demand combined with increased costs due to supply issues.
- h) Carers Act funding is projected to underspend by £0.661m (no movement). This projected position assumes charges for respite are waived per the IJB 2021-22 budget paper recommendation and a contribution is made to the increased capacity for children's respite.
- i) Day Care for Older People is projected to underspend by £0.341m as vacancies have been held whilst the service has been closed due to Covid and the unachieved saving of £0.050m is assumed to be Covid funded.
- j) Anam Cara is projected to be online after applying £0.146m of the recently announced Scottish Government funding for interim care.
- k) District Nursing is projected to overspend by £0.130m due to an overspend on supplies.

	<p>l) Rehab wards are projected to overspend by £0.097m (Redburn ward £0.187m overspent and Douglas Grant £0.090m underspent). The overspend at Redburn is due to cover costs for vacancies as well as supplementary staffing for patients who require one to one support.</p>
2.4	<p>Mental Health Services</p> <p>Against the full-year budget of £82.915m there is a projected overspend of £0.075m (0.1%). The main variances are:</p> <p>a) Learning Disabilities are projected to overspend by £0.775m (£0.247m adverse movement). The main variances are:</p> <ul style="list-style-type: none"> • Care Packages (inc residential and direct payments) - projected overspend of £0.324m in community care packages (£0.199m favourable movement), £0.372m in direct payments (£0.014m favourable movement) and £0.511m for residential placements (£0.368m adverse movement). <p>Community Learning Disability Care packages are proving to be one of the most challenging areas to address overspends and to project spend. This is partly due to the impact of services still remobilising in the earlier part of the year and also the impact of the roll out of the CM2000 call monitoring system. The data from CM2000 will be reported back to the service to allow them to see where care has deviated from the planned level and focus reviews to those areas. The spend up to month 8 will be reviewed against the planned care and the result will be reflected in the month 9 report.</p> <ul style="list-style-type: none"> • Purchased LD Day Care is projected to underspend by £0.156m (£0.059m adverse movement) as day care services have not fully remobilised. • In house day care is projected to underspend by £0.277m (adverse movement of £0.018m) due to vacancies not being filled whilst the service is not operating. • Residential Respite is projected to overspend by £0.133m (no movement) which reflects funding the new facility to full capacity and security costs prior to the facility opening. <p>b) Community Mental Health services are projected to underspend by £0.422m (favourable movement of £0.065m) and included within this are underspends of £0.375m in community packages (inc direct payments) and an overspend of £0.030m for residential placements. The flexible intervention service (FIS) is projected to underspend by £0.047m due to the service being brought in house and recruitment delays.</p> <p>c) Supported Accommodation - there are potentially additional costs in relation to the upcoming supported accommodation developments. This is in relation to security, energy cost and void rent loss during the period between the builds being completed and the service users moving in. These costs will be met by non-recurring slippage from transition care packages.</p>

d) The Lead Partnership for Mental Health is projecting to be £0.254m underspent and the main variances are as follows:

- A projected overspend in Adult Inpatients of £0.344m mainly due to staff in redeployment (no movement) following the closure of the Lochranza ward. There is also reduced bed sale income of £0.130m but this is included in the quarter 2 LMP return and will be covered by Covid-19 funding.
- UNPACS is projected to overspend by £0.683m (no movement) this is based on current number of placements. These placements are for individuals with very specific needs that require a higher level of security and/or care from a staff group with a particular skill set/competence. This can necessitate an UNPlanned Activities (UNPACs) placement with a specialist provider which can be out-of-area. Applications to approve a placement are made to the Associate Medical Director for Mental Health who needs to be satisfied that the placement is appropriate and unavoidable prior to this being agreed.
- A projected underspend in MH Pharmacy of £0.160m (no movement) due to continued lower substitute prescribing costs.
- Learning Disability Services are projected to overspend by £0.479m (£0.050m adverse movement). This is mainly due to high usage of supplementary staffing, cross-charging for a LD patient whose discharge has been delayed and redeployment staffing costs. Supplementary staffing costs relate to backfill for sickness, increase and sustained enhanced observations and vacancies. The enhanced observations are reviewed on a daily basis however, due to the individuals being acutely unwell at present, this level of enhanced observations has been maintained for a lengthy period of time.
- Daldorch charging income is projected to under recover by £0.156m (no movement). Previously income was received from other Health Boards for out of area Children/Young Persons attending Daldorch but the service has been redesigned and is no longer chargeable as it is not an education provider.
- The turnover target for vacancy savings for the Lead Partnership is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over-recovery of the vacancy savings target of £1.492m in 2021-22, further information is included in the table below:

Vacancy Savings Target	(£0.400m)
Projected to March 2022	£1.892m
Over/(Under) Achievement	£1.492m

The current projection to the year-end is informed by the recruitment plans and the confidence in recruitment success and realistic timescales for filling individual vacancies.

The main areas contributing to this vacancy savings position are noted below:

- Adult Community Health services £0.090m
- Elderly Inpatients £0.407m
- CAMHS £0.503m
- Mental Health Admin £0.210m
- Psychiatry £0.340m
- Psychology £0.300m
- Associate Nurse Director £0.042m

2.5	Children & Justice Services
	<p>Against the full-year budget of £36.965m there is a projected overspend of £1.052m (2.8%). The main variances are:</p> <p>a) Care Experienced Children and Young People is projected to overspend by £1.282m (£0.213m adverse movement). The main areas within this are noted below:</p> <ul style="list-style-type: none"> • Children's residential placements are projected to overspend by £2.072m (£0.137m adverse movement) prior to covid funding and projected to overspend by £1.340m after £0.732m of Covid funding. We started 21/22 with 17 placements which included 1 in Secure but this increased to 22 (including 2 secure) by month 7. One place has been transferred from a respite placement to residential which is for a longer period. Of these placements two are assumed to be discharged in December and the assumed discharge dates for another five placements have been extended from December to March 2022. This will take placement numbers to 20 by the end of year. • Fostering placements are projected to underspend by £0.195m (£0.009m favourable movement) based on the budget for 131 places and 119 actual placements (of which 6 are Covid related and are funded through the Covid-19 mobilisation plan) since the start of the year. The recent focus session discussed the need to continue to recruit increased numbers of foster carers, both to limit the requirement for external foster placements and reduce pressures elsewhere on the service, and the team are looking at the best way to approach this including a recruitment campaign. • Fostering Xtra placements are projected to be £0.135m underspent (no movement) based on the budget for 33 placements and 27 actual placements since the start of the year. • Private Fostering placements are projected to be £0.164m overspent (£0.014m adverse movement due to two new placements) based on the budget for 10 placements and 13 actual placements since the start of the year. • Kinship placements are projected to overspend by £0.065m (£0.015m adverse movement) based on the budget for 353 places and 359 actual placements since the start of the year. • Adoption placements are projected to overspend by £0.094m (no movement) based on the budget for 57 places and 70 actual placements since the start of the year. <p>b) Children with disabilities – residential placements are projected to underspend by £0.158m (£0.077m favourable movement) based on 8 placements which are expected to continue until the end of the year.</p> <p>c) Residential respite – placements are projected to overspend by £0.246m (adverse movement of £0.056m) due to short-term placements continuing longer than previously projected. These short-term placements are used to prevent an admission to full residential care.</p> <p>d) Transport costs – projected underspend of £0.067m (£0.019m favourable) due to less mileage being incurred.</p>

2.6	ALLIED HEALTH PROFESSIONALS (AHP)																								
	AHP services are projected to underspend by £0.124m due to underspends in non-employee costs.																								
2.7	MANAGEMENT AND SUPPORT																								
	Management and Support Services are projected to underspend by £0.888m (£0.317m favourable movement) of which £0.353m relates to funding set aside for unscheduled care. £0.277m of this funding is uncommitted and £0.076m relates to the enhanced hospital social work team only incurring part year costs. There is also a £0.200m projected over-recovery of payroll turnover for social care and £0.416m for health services as outlined in para 2.9 below. The favourable movement is due to additional payroll turnover.																								
2.8	ADDITIONAL SCOTTISH GOVERNMENT FUNDING																								
	<p>The Scottish Government confirmed on 5 October 2021 a range of measures and new investment that is being put in place to help protect health and social care services over the winter period, and to provide longer term improvement in service capacity across health and social care systems.</p> <p>This funding is predicated on four key principles:</p> <ul style="list-style-type: none">• Maximising Capacity.• Ensuring Staff Wellbeing.• Ensuring System Flow and• Improving Outcomes. <p>On 4th November the Scottish Government announced additional funding to support this. It is expected that NHS Boards, Integration Authorities and Local Authorities will work collaboratively to ensure a whole system response.</p> <p>Specifically it covers the areas below but the Scottish Government have confirmed that there will be flexibility across the funding streams:</p> <table><tr><th></th><th>National Funding 21/22 £m</th><th>NAHSCP Share 21/22 £m</th><th>National Funding 22/23 £m</th></tr><tr><td>Interim care arrangements*</td><td>40</td><td>1.109</td><td>20</td></tr><tr><td>Enhanced care at home capacity</td><td>62</td><td>1.719</td><td>124</td></tr><tr><td>Increase hourly rate to £10.02 for adult social care staff employed by commissioned providers</td><td>48</td><td>0.866</td><td>144</td></tr><tr><td>Enhancing Multi-Disciplinary Teams (MDTs)</td><td>20</td><td>0.555</td><td>40</td></tr><tr><td>TOTAL</td><td>170</td><td>4.249</td><td>328</td></tr></table> <p>*non-recurring beyond 2022/23.</p> <p>The amounts shown for 22/23 are subject to confirmation through the Scottish Budget in December.</p>		National Funding 21/22 £m	NAHSCP Share 21/22 £m	National Funding 22/23 £m	Interim care arrangements*	40	1.109	20	Enhanced care at home capacity	62	1.719	124	Increase hourly rate to £10.02 for adult social care staff employed by commissioned providers	48	0.866	144	Enhancing Multi-Disciplinary Teams (MDTs)	20	0.555	40	TOTAL	170	4.249	328
	National Funding 21/22 £m	NAHSCP Share 21/22 £m	National Funding 22/23 £m																						
Interim care arrangements*	40	1.109	20																						
Enhanced care at home capacity	62	1.719	124																						
Increase hourly rate to £10.02 for adult social care staff employed by commissioned providers	48	0.866	144																						
Enhancing Multi-Disciplinary Teams (MDTs)	20	0.555	40																						
TOTAL	170	4.249	328																						

£0.591m of this funding is included in the reported position at month 7 to offset spend in some areas. Further plans have been developed for the use of these funds and this is subject to a separate report on the agenda.

The rate of pay for all adult social care staff employed by commissioned providers is to be increased to at least £10.02 per hour from 1st December 2021. This will increase the hourly rates being paid to providers and self-directed support recipients as follows:

	2021-22 Original Rate Per Hour	2021-22 Revised Rate Per Hour
Care at Home & Housing Support	£17.75	£18.58
Sleepovers	£11.71	£12.26
Personal Assistant Day Time Hourly Rate	£12.93	£13.57
Personal Assistant Sleepover Hourly Rate	£11.99	£12.57

The National Care Home Contract rates also increased from 1st December to reflect the pay uplift, with new weekly rates of £789.61 per person for Nursing Care (previously £762.20) and £681.34 per person for Residential Care (previously £653.79).

The costs of all these rate uplifts will be met from the £0.866m funding noted above.

Any underspend on these additional Scottish Government funds at the year-end will be earmarked and held in reserve for use in 2022/23.

2.9 Turnover/Vacancy Savings

The turnover targets and projected achievement for the financial year for Health and Social Care services out with the Lead Partnership is noted below:

	Social Care	Health Services
Vacancy Savings Target	*(2.014m)	(0.655m)
Projected to March 2022	2.214m	1.071m
Over/(Under) Achievement	0.200m	0.416m

(*the target for social care services has been increased on a non-recurring basis for 2021-22 only by £0.110m to offset the saving for the roll out of Multi-Disciplinary Teams, as no permanent reductions to the structure can be identified at this time but will be by the service from 2022-23 onwards).

The position in the table above reflects the assumption in the current financial projections. For social care a total of £1.340m (66% of annual target) has been achieved to date. It is anticipated that the level of vacancies will continue at this rate to the financial year-end, the full annual target will over recover by £0.200m.

The health vacancy projection to the year-end is informed by the recruitment plans and confidence in recruitment to posts for the remainder of the year.

The areas contributing to the health and social care vacancy savings are spread across a wide range of services with vacancy savings being achieved in most areas, however, the main areas are:

- Management and Support £0.375m
- Care experience young people £0.213m
- Locality services £0.202m
- Intervention services £0.151m

There have been no intentional plans during the pandemic to pause or delay recruitment and services have actively continued to recruit, in some areas this has proven difficult to fill posts.

The turnover target for the North Lead Partnership for Mental Health services is detailed within the Lead Partnership information at section 2.4.

2.10 Savings Progress

a) The approved 2021-22 budget included £2.528m of savings.

BRAG Status	Position at Budget Approval £m	Position at Period 7 £m
Red	-	0.552
Amber	0.204	0.819
Green	2.324	0.670
Blue	-	0.487
TOTAL	2.528	2.528

b) The main areas to note are:

- Red savings of £0.450m relating to reducing children's residential placements, £0.066m adoption allowances and £0.036m external fostering placements, all of which are projected to overspend.
- Whilst all savings remain on the plan to be delivered there are delays with some savings with delays in implementation due to Covid-19, for example the savings in relation to day care for adults and older people. These savings of £0.138m are noted as blue as they will be achieved through vacancies rather than service design and are not included in the projected position as it is assumed they will be funded by Covid funding.
- The confidence with some savings has reduced since the budget was set due to the ongoing impact of Covid-19, for example Care at Home related savings.

Appendix C (i) shows the full Transformation Plan for 2021/22 which has been agreed by the Transformation Board; the Board is in place to provide oversight and governance to the programme of service change. A focus of the Board is to ensure plans are in place to deliver savings and service change, with a solution focussed approach to bringing programmes back on track.

	<p>Not all the service changes on the Transformation Plan have savings attached to them but there is an expectation that they will lead to service improvements. The Plan is critical to the ongoing sustainability and safety of service delivery and to supporting the delivery of financial balance in future.</p> <p>Appendix C (ii) provides an overview of those service changes which do have financial savings attached to them and the current BRAG status around the deliverability of each saving.</p> <p>The unachieved savings due to Covid-19 have been reflected in the overall projected outturn position as it is assumed the savings delays would be compensated with additional funding. The delays were included in the mobilisation plan return to the Scottish Government.</p>
2.11	<p>Budget Changes</p>
	<p>The Integration Scheme states that <i>“either party may increase it’s in year payment to the Integration Joint Board. Neither party may reduce the payment in-year to the Integration Joint Board nor Services managed on a Lead Partnership basis....without the express consent of the Integration Joint Board”</i>.</p> <p>Appendix D highlights the movement in the overall budget position for the partnership following the initial approved budget.</p> <p>Reductions Requiring Approval:</p> <ol style="list-style-type: none"> 1) Transfer of Occupational Health budget to NAC £0.121m 2) Reduction in training grade funding £0.021m 3) GMS Premises budget transferred to East £0.140m as per the agreed Pan Ayrshire pressure outlined in the 21/22 budget paper. 4) Community Store Funding Correction £0.001m to South
2.12	<p>NHS – Further Developments/Pan Ayrshire Services</p>
	<p><u>Lead Partnerships:</u></p> <p>The IJB outturn position is adjusted to reflect the impact of Lead Partnership services. During 2020-21 agreement was reached with the other two Ayrshire partnerships that in the absence of any service activity information and alternative agreed risk sharing arrangements that the outturn for all Lead Partnership services would be shared across the 3 partnerships on an NRAC basis. This position is currently the default for 2021-22 pending further work to develop a framework to report the financial position and risk sharing across the 3 partnerships in relation to hosted or lead service arrangements has been delayed by the requirement to focus efforts on the Covid response.</p> <p>The final outturn in relation to North Lead Partnership services would not be fully attributed to the North IJB as a share would be allocated to East and South partnerships, similarly the impact of the outturn on East and South led services will require to be shared with North. At month 7 the MH lead partnership is projected to underspend by £0.254m (£0.083m NRAC share for East and £0.078m for South).</p>

East HSCP – projected underspend of £1.678m (£0.604m NRAC share for NA IJB - £0.047m favourable movement). The main areas of variance are:

a) Primary Care and Out of Hours Services

There is a projected underspend of £1.352m on the Primary Care Lead Partnership budget. The projected underspend includes savings in Dental Services due to reduced service provision with an anticipated increase in staffing costs going forward. There are reduced projected costs in Ayrshire Urgent Care Services (AUCS) with work being undertaken to cross charge costs related to the Covid-19 pandemic against the Local Mobilisation Plan (Community Clinical Hub). The projected underspend on AUCS assumes a similar level of cross charging from August until December this year with further consideration of the Covid-19 position at that stage. The level of GP activity will continue to be closely monitored going forward. Savings in Primary Care contract administration are also contributing to the projected underspend. This projected underspend is the anticipated outturn position based on all available information at month 7. Activity continues to be extremely fluid and the delegated budget will continue to be closely monitored with movements highlighted in future reports to the three Ayrshire IJBs.

It is anticipated that the Primary Care Improvement Fund will outturn on budget. The sum of £1.272m has been brought-forward as an earmarked balance within the IJB Reserve and will be used to meet initial East Ayrshire spending plans and priorities being taken forward to meet agreed outcomes. Sums of £0.935m and £0.732m have been brought-forward from 2020/21 by North and South Ayrshire IJBs respectively to meet their own priorities and outcomes.

b) Prison and Police Healthcare

The £0.339m projected underspend is largely due to net staffing savings. In addition, the medical contracts at both Prison and Police have reduced and is contributing to the projected underspend.

South HSCP – projected overspend of £0.021m – no movement (£0.008m NRAC share for NAHSCP). The overspend is mainly due to an overspend in the community store and continence service offset by vacancies in the Family Nurse Partnership.

Set Aside:

The budget for set aside resources for 2021-22 is assumed to be in line with the amount for 2020/21 (£33.054m) inflated by the 2.8% baseline uplift. The 2020/21 value was based on 2019/20 activity as 2020/21 was not considered representative.

At the time of setting the IJB budget it was noted that this may require to be updated following the further work being undertaken by the Ayrshire Finance Leads to establish the baseline resources for each partnership and how this compares to the Fair Share of resources. It was anticipated that 2020-21 would be used as a shadow year for these arrangements, however this work has been delayed due to the Covid-19 response. A draft Q2 set aside update for 2021/22 has been issued to IJBs. A method of capturing up to date local activity and pricing it for set aside calculations is now in place, subject to IJB review and refinement.

	<p>The annual budget for Acute Services is £376.6m. The directorate is overspent by £0.950m, caused by overspends on agency medical and nursing staff, as well as overtime and bank usage. These have been required due to the level of operational pressure being experienced, in common with many other areas in Scotland at present.</p> <p>There is a material underlying deficit caused by:</p> <ul style="list-style-type: none"> • Unachieved efficiency savings • High expenditure on medical and nursing agency staff, high rates of absence and vacancy causing service pressure • High numbers of delayed discharges <p>The IJBs and the Health Board have submitted Remobilisation Plan 4 outlining further measures to maintain service and improve performance. The £300m nationally announced investment will also be used to address service pressures in acute through increased investment in community.</p>
	COVID-19 – FINANCE MOBILISATION PLAN IMPACT
2.13	Summary of position
	<p>From the outset of the pandemic the HSCP acted very swiftly to respond and developed a mobilisation plan detailing the additional activities to support our response, alongside the estimated financial impact. Financial returns were submitted to the Scottish Government on a regular basis during 2020-21, on the premise that any additional costs aligned to mobilisation plans would be fully funded. This process has continued during 2021-22. There is a risk that if the full cost of the Covid-19 response is not funded that the IJB may require to recover any overspend in-year, however, the most recent update from the Scottish Government is that the costs including unachieved savings will be fully funded.</p>
2.14	Mobilisation Plan
	<p>The initial 2021-22 mobilisation plan cost submission was submitted in February and estimated the costs to be £5.481m to March 2022. The quarter 1 return updated these costs to £8.279m and the quarter 2 return increased the costs marginally to £8.367m. The costs remain estimates as the situation continually evolves and there will be updates submitted each quarter.</p>

The local finance mobilisation plan submission is included as Appendix E. The main areas of cost together with the movement over the period are summarised below:

Service Area	Initial 2021-22 Return £m	Quarter 1 Update £m	Quarter 2 Update £m	Change £m
Payments to Providers	0.750	2.421	2.119	(0.302)
PPE	2.000	2.000	0.581	(1.419)
Additional Staff	1.459	1.901	3.704	1.803
Mental Health	1.172	1.172	0.000	(1.172)
Loss of Income	0.100	0.430	0.480	0.050
Unachieved Savings	-	0.138	0.138	-
Children & Families	-	-	0.949	0.949
Other Areas	-	0.217	0.396	0.179
TOTAL	5.481	8.279	8.367	0.088

The most recent changes to estimated costs are in relation to:

- Reduced sustainability payments to providers following a review of the occupancy payments;
- Reduced PPE costs as more PPE is being sourced from the national hub at no cost;
- Increased staff costs including the extension of care at home capacity from six months to twelve months of costs, continued cover costs including cover relating to long covid;
- Children's services costs for additional residential and foster placements;
- Further loss of income from charging for services as not all services have restarted; and
- Removal of the Mental Health costs which are now covered by the Mental Health Recovery and Renewal Funding.

2.15 Covid-19 Funding Position

At the outset of the pandemic there was an assurance that subject to any additional expenditure being fully aligned to local mobilisation plans, including the IJB responses, reasonable funding requirements will be supported. This was on the basis that a process would be developed for these to be accurately and immediately recorded and shared with the Scottish Government. The basis of this reporting was drawn up and agreed with COSLA and Health and Social Care Partnerships.

The Scottish Government are continuing to work with Health Boards and IJBs to review and further revise financial estimates. This will allow identification of the necessary additional support required with an expectation that an allocation to bring funding up to 100% will be provided. On this basis the overall financial risk to the IJB for 21-22 is minimised. The main risk remaining being if costs increase significantly by the year-end, this is being closely monitored.

2.16

Provider Sustainability Payments and Care Home Occupancy Payments

COSLA Leaders and Scottish Government have agreed an approach to supporting the social care sector to ensure that reasonable additional costs will be met. We have been making payments to commissioned social care providers in line with the agreed national principles for sustainability and remobilisation payments to social care providers during COVID 19.

Care Home Occupancy Payments - we have engaged with older people's care homes in relation to care home occupancy payments and make regular monthly payments to care home providers with emergency faster payments being made if required. The Scottish Government ceased these payments at the end of October 2021. Meetings are being held with each care home to discuss ongoing sustainability and to provide support.

Sustainability payments - providers are responsible for submitting a claim for additional support to the Partnership for sustainability payments and this is assessed as to what support is required on a case-by-case basis based on the supporting evidence provided. Each case is assessed by the same group to ensure equity and consistency across providers.

In general, all payment terms have been reduced and once any payment is agreed it is being paid quicker to assist the cash flow position of providers. The assessment of some claims has been difficult due to delays with additional information and supporting evidence being submitted to support claims, hence there are a number of claims that are in process.

The sustainability payments are estimated to be a significant cost in our mobilisation plan and the timely submission and assessment of claims is key to ensuring we can accurately estimate the financial cost and ensure the costs are reclaimed from the Scottish Government.

Providers in North Ayrshire are not all strictly adhering to these timescales, and we are still receiving backdated claims; the commissioning team are working with providers to support them to submit claims. The tables below show the support provided to date and the outstanding claims as at the end of October.

PROVIDER SUMMARY	NCHC Care Homes	Other	Total
Total Number of Providers	17	49	66
Number contacting NAC	17	30	47
Providers Supported to date	17	17	34

OUTSTANDING CLAIMS	NCHC Care Homes	Other	Total
Total Number of Claims	18	11	29
Value of Claims	712,499	172,158	884,658

SUPPORT PROVIDED	NCHC Care Homes	Other Services	TOTAL
	£	£	£
Occupancy Payments up to October 2021	1,099,145	0	1,099,145
Staffing	529,237	132,031	661,267
PPE, Infection Control	488,738	152,576	641,315
Other	167,724	134,888	302,612
TOTAL	2,284,843	419,495	2,704,339

Arrangements for support have been agreed alongside guidance which sets out the criteria that need to be met for financial support, the approach for payment for care that cannot be delivered, the categories of additional costs which may be met, the approach to evidencing additional costs and key principles for requesting and making payments. The key principles of this ongoing support include:

- Understanding the reasons why care cannot be delivered, only Covid related impacts can be funded through sustainability payments;
- The 'planned care' approach of continuing to pay for undelivered care has been removed and providers and HSCPs will be required to explore opportunities for creatively delivering services in a different way, temporarily re-deploy staff into other HSCP services (voluntarily), where this is not possible providers will be required to access national supports in the first place, including the potential to furlough staff;
- Where payment for undelivered care is agreed as the only option this will be at a reduced level depending on the type of service, for example for care homes subject to the NCHC occupancy payments will be made at 80% of the rate for all vacancies, this is dependent on care homes continuing to admit new residents where it is clinically safe to do so;
- The Social Care Staff Support Fund will remain in place to ensure all staff receive their full pay during a Covid related absence; and
- Additional reasonable costs that are incurred as a result of Covid which cannot be covered from other funding sources will be reimbursed, including for example PPE, infection prevention control and additional staffing costs.

The current financial sustainability principles (excluding care home occupancy payments), guidance and criteria have now been extended until 31 March 2022.

2.17 **RESERVES**

The IJB reserves position is outlined in the table below.

The 'free' general fund balance of £4.151m is held as a contingency balance, this equates to around 1.6% of the IJB budget for 2021-22 so remains short of the target of 2% but does demonstrate significant progress towards establishing a contingency reserve.

£1.486m is held by the Council to support a further repayment of debt in 21-22 and this is not reflected in the financial projection. This position will continue in future years until the debt is cleared.

	General Fund Reserves		Earmarked Reserves		Total
	Debt to NAC £m	Free GF £m	SG Funding £m	HSCP £m	£m
Opening Balance - 1 April 2021	(3.807)	4.151	5.487	0.681	6.512
Prior Year Adjustment	-	-	1.245	-	1.245
Revised Opening Balance	(3.807)	4.151	6.732	0.681	7.757
Earmarked as follows:					
: Primary Care Improvement Fund			0.935		
: Mental Health Action 15			0.224		
: Alcohol and Drugs Partnership			0.336		
: Community Living Change Fund			0.513		
: Covid Funding			4.724		
: Challenge Fund				0.500	
: 2021-22 Budget Gap				0.181	

A prior-year adjustment has been made to the Covid funding carried forward. It has been identified that the £500 'thank you' payments to commissioned providers were charged against Covid funding in 2020-21 in error; this is an accounting adjustment and will be reflected in the annual accounts for 2021-22.

3. PROPOSALS

3.1 Anticipated Outcomes

Continuing to closely monitor the financial position will allow the IJB to take corrective action where required to ensure the partnership can deliver services in 2021-22 from within the available resource, thereby limiting the financial risk to the funding partners.

The estimated costs and funding in relation to the Covid-19 response also require to be closely monitored to ensure that the IJB can plan for the impact of this and to ensure that the IJB is in the position to re-claim funding to compensate for the additional costs.

3.2 Measuring Impact

Ongoing updates to the financial position will be reported to the IJB throughout 2021-22.

4.	IMPLICATIONS
Financial:	The financial implications are as outlined in the report. Against the full-year budget of £265.573m there is a projected underspend of £0.986m (0.4%). The report outlines the main variances for individual services.
Human Resources:	The report highlights vacancy or turnover savings achieved to date. Services will review any staffing establishment plans and recruitment in line with normal practice when implementing service change and reviews as per agreement with the IJB, there is no intention to sustain this level of staffing capacity reduction on a recurring or planned basis.
Legal:	None
Equality:	None
Children and Young People	None
Environmental & Sustainability:	None
Key Priorities:	None
Risk Implications:	Within the projected outturn there are various over and underspends including the non-achievement of savings. The revenue plan approved by the NHS Board in May 2021 included £0.77 million for a 1% pay uplift for Medical and Dental staff. The Board are anticipating £1.540 million additional funding to meet the cost of the Medical and Dental 3% pay award but this is not yet confirmed. This represents a risk to the IJB financial position.
Community Benefits:	None

Direction Required to Council, Health Board or Both	Direction to: -	
	1. No Direction Required	
	2. North Ayrshire Council	
	3. NHS Ayrshire & Arran	
	4. North Ayrshire Council and NHS Ayrshire & Arran	√

5.	CONSULTATION
5.1	<p>This report has been produced in consultation with relevant budget holders and the Partnership Senior Management Team.</p> <p>The IJB financial monitoring report is shared with the NHS Ayrshire and Arran Director of Finance and North Ayrshire Council's Head of Finance after the report has been finalised for the IJB.</p>

6.	CONCLUSION
6.1	<p>It is recommended that the IJB:</p> <ul style="list-style-type: none"> (a) notes the overall integrated financial performance report for the financial year 2021-22, the overall projected year-end underspend of £0.986m; (b) notes the progress with delivery of agreed savings; and (c) note the remaining financial risks for 2021-22, including the impact of remaining Covid-19 estimates and costs.

For more information please contact:

**Paul Doak, Head of Finance and Transformation at pdoak@north-ayrshire.gov.uk or
Eleanor Currie, Principal Manager – Finance at eleanorcurrie@north-ayrshire.gov.uk**

2021-22 Budget Monitoring Report–Objective Summary as at 31ST October 2021

Partnership Budget - Objective Summary	2021/22 Budget									Over/ (Under) Spend Variance at Period 6	Movement in projected variance from Period 6
	Council			Health			TOTAL				
	Budget	Outturn	Over/ (Under) Spend Variance	Budget	Outturn	Over/ (Under) Spend Variance	Budget	Outturn	Over/ (Under) Spend Variance		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
COMMUNITY CARE AND HEALTH	59,061	58,175	(886)	17,648	17,868	220	76,709	76,043	(666)	7	(673)
: Locality Services	24,378	24,431	53	5,249	5,399	150	29,627	29,830	203	387	(184)
: Community Care Service Delivery	28,531	28,121	(410)	0	0	0	28,531	28,121	(410)	55	(465)
: Rehabilitation and Reablement	1,786	1,921	135	1,471	1,451	(20)	3,257	3,372	115	68	47
: Long Term Conditions	2,332	1,655	(677)	8,734	8,991	257	11,066	10,646	(420)	(289)	(131)
: Integrated Island Services	2,034	2,047	13	2,194	2,027	(167)	4,228	4,074	(154)	(214)	60
MENTAL HEALTH SERVICES	25,396	25,805	409	57,519	57,185	(334)	82,915	82,990	75	(116)	191
: Learning Disabilities	19,416	20,191	775	474	474	0	19,890	20,665	775	528	247
: Community Mental Health	5,056	4,684	(372)	1,593	1,543	(50)	6,649	6,227	(422)	(357)	(65)
: Addictions	924	930	6	1,400	1,370	(30)	2,324	2,300	(24)	(23)	(1)
: Lead Partnership Mental Health NHS Area Wide	0	0	0	54,052	53,798	(254)	54,052	53,798	(254)	(264)	10
CHILDREN & JUSTICE SERVICES	32,991	34,043	1,052	3,974	3,974	0	36,965	38,017	1,052	943	109
: Irvine, Kilwinning and Three Towns	3,669	3,589	(80)	0	0	0	3,669	3,589	(80)	(73)	(7)
: Garnock Valley, North Coast and Arran	2,046	1,982	(64)	0	0	0	2,046	1,982	(64)	(61)	(3)
: Intervention Services	1,687	1,683	(4)	347	347	0	2,034	2,030	(4)	(7)	3
: Care Experienced Children & Young people	21,628	22,910	1,282	0	0	0	21,628	22,910	1,282	1,069	213
: Quality Improvement	1,248	1,164	(84)	0	0	0	1,248	1,164	(84)	13	(97)
: Public Protection	0	0	0	0	0	0	0	0	0	0	0
: Justice Services	2,431	2,431	0	0	0	0	2,431	2,431	0	0	0
: Universal Early Years	282	284	2	3,201	3,201	0	3,483	3,485	2	2	0
: Lead Partnership NHS Children's Services	0	0	0	426	426	0	426	426	0	0	0
PRIMARY CARE	0	0	0	49,510	49,510	0	49,510	49,510	0	0	0
ALLIED HEALTH PROFESSIONALS			0	6,923	6,799	(124)	6,923	6,799	(124)	(139)	15
COVID NHS	0	0	0	1,211	1,211	0	1,211	1,211	0	0	0
MANAGEMENT AND SUPPORT COSTS	4,269	3,797	(472)	7,071	6,655	(416)	11,340	10,452	(888)	(571)	(317)
OUTTURN ON A MANAGED BASIS	121,717	121,820	103	143,856	143,202	(654)	265,573	265,022	(551)	124	(675)
Return Hosted Over/Underspends East	0	0	0	0	83	83	0	83	83	86	(3)
Return Hosted Over/Underspends South	0	0	0	0	78	78	0	78	78	81	(3)
Receive Hosted Over/Underspends South	0	0	0	0	8	8	0	8	8	8	0
Receive Hosted Over/Underspends East	0	0	0	0	(604)	(604)	0	(604)	(604)	(557)	(47)
OUTTURN ON AN IJB BASIS	121,717	121,820	103	143,856	142,767	(1,089)	265,573	264,587	(986)	(258)	(728)

Detailed Variance Analysis on a Managed Basis

Appendix B

	Budget £000's	Outturn £000's	Over/ (Under) Spend Variance £000's	
COMMUNITY CARE AND HEALTH	76,709	76,634	(666)	
Locality Services	29,627	29,830	203	<p>Older People care homes inc respite and charging order income - net underspend of £0.357m based on 763 permanent placements and a projection of a further 5 places each month to 31 March 22 to budget level of 788 places with average cost applied to 50% of Gross & Interim funded places & full cost applied to the remainder. No current plans for return to use of Care Home Respite.</p> <p>Independent Living Services :</p> <p>* Direct Payment packages- overspend of £0.098m a favourable movement of £38k from P6 on 88 current packages.</p> <p>* Residential Packages - overspend of £0.318m an adverse movement of £62k from P6 based on 37 packages.</p> <p>* Community Packages (physical disability) - overspend of £0.069m an adverse movement of £44k from P6 based on 46 packages and including 4 transfers from LD .</p> <p>District Nursing - overspend of £0.130m largely due to additional supplies.</p>
Community Care Service Delivery	28,531	28,566	(410)	<p>Care at Home (inhouse & purchased ex Arran) - online following the application of Covid funding, Winter Pressures funding and the recently announced Scottish Govt funding.</p> <p>Day Care - projected to underspend by £0.341m due to holding vacancies whilst the service has been closed.</p>
Rehabilitation and Reablement	3,257	3,372	115	Adaptations budget projected overspend of £0.111m due to additional demand and increased costs.
Long Term Conditions	11,066	10,792	(420)	<p>Carers Centre - underspend of £0.661m a favourable movement of £0.161m from P4</p> <p>Anam Cara - projected online after applying £0.139m of Scottish Govt funding for interim care.</p>
Integrated Island Services	4,228	4,074	(154)	GP Services - projected underspend of £0.167m due to a refunded charge made in March 2021 in error.
MENTAL HEALTH SERVICES	82,915	82,990	75	
Learning Disabilities	19,890	20,665	775	<p>Residential Packages- overspend of £0.544m based on 36 current packages.</p> <p>Community Packages (inc direct payments) - overspend of £0.696m based on 350 current packages.</p>
Community Mental Health	6,649	6,227	(422)	Community Packages (inc direct payments) and Residential Packages - underspend of £0.405m based on 97 community packages, 11 Direct Payments and 27 residential placements.
Addictions	2,324	2,300	(24)	Outwith the threshold for reporting
Lead Partnership (MHS)	54,052	53,798	(254)	Net underspend on lead partnership activities.
CHIDREN'S AND JUSTICE SERVICES	36,965	38,017	1,052	
Irvine, Kilwinning and Three Towns	3,669	3,589	(80)	<p>Transport Costs - Projected underspend £0.014m, no movement from P6</p> <p>Cornerstone Respite - Projected underspend £0.063m, favourable movement of £0.004m from P6</p>
Garnock Valley, North Coast and Arran	2,046	1,982	(64)	<p>Employee Costs - Projected underspend £0.044m, no movement from P6</p> <p>Cornerstone Respite - Projected Underspend £0.016m, favourable movement of £0.003m from P6</p>

	Budget £000's	Outturn £000's	Over/ (Under) Spend Variance £000's	
Intervention Services	2,034	2,030	(4)	Outwith the threshold for reporting
Care Experienced Children & Young People	21,628	22,910	1,282	<p>Looked After Children placements - Overall Projected underspend of £0.003m which is a £0.041m Adverse movement from P6 which is made up of the following:-</p> <p>Kinship - Projected overspend of £0.065m, which is an adverse movement of £0.015m from P6 .Budget for 353 placements, actual no of placements is 359.</p> <p>Adoption - Projected overspend of £0.094m, no movement from P6 Budget for 57 Placements, actual no of placements is 70.</p> <p>Fostering - Projected underspend of £0.195m, which is a favourable movement of £0.009m from P6 Budget for 131 placements, actual no of placements is 119</p> <p>Fostering Xtra - Projected underspend £0.135m, no movement from P6 Budget for 33 placements, actual no of placements is 27.</p> <p>Fostering Respite - Projected underspend of £0.016m, adverse movement of £0.013m since P6</p> <p>Private fostering - Projected overspend of £0.164m, adverse movement of £14k from P6 Budget for 10 placements, current no of placements is 13</p> <p>CDIS Community Packages - Projected underspend of £0.023m, which is a favourable movement of £0.002m from P6, current no of packages is 91</p> <p>CDIS Direct Payments- Projected underspend of £0.038m, which is a favourable movement of £0.008m from P6, current no of packages is 36</p> <p>Residential School placements - Projecting overspend £2.092m, however 4 Placements costing £0.732m will be funded from COVID Monies resulting in a Projected overspend of £1.320m which is an Adverse movement of £0.137m from P6 Current no of placements is 22. (Which includes 2 Secure Placements)</p> <p>Children's Residential Respite - Projected overspend of £0.246m, which is an adverse movement of £0.057m from P6</p> <p>+F14- Projected underspend of £0.158m which is a favourable movement of £0.042m from P6, current no of placements is 6</p>
Head of Service - Children & Families	1,248	1,164	(84)	<p>Third Party payments - Projected underspend of £90k, which is a favourable movement of £0.080m from P6 which is due to previously committing £0.050m to be paid to EAC for our share of the new Ayrshire JII Team coordinator post which is now expected not to start until May 22, also we are now allocating £0.040m trainings costs to the Promise funding</p>
Quality Improvement	0	0	0	Outwith the threshold for reporting
Justice Services	2,431	2,431	0	Outwith the threshold for reporting
Universal Early Years	3,483	3,485	2	Outwith the threshold for reporting
Lead Partnership NHS Children's Services	426	426	0	Outwith the threshold for reporting
PRIMARY CARE	49,510	49,510	0	Outwith the threshold for reporting
ALLIED HEALTH PROFESSIONALS	6,923	6,799	(124)	Underspend on non employee costs
MANAGEMENT AND SUPPORT	11,340	10,452	(888)	Underspend in relation to the unscheduled care funding and an over recovery of payroll turnover.
TOTAL OUTTURN ON A MANAGED BASIS	264,362	264,402	(551)	

Threshold for reporting is + or - £50,000

2021/22 Transformation Plan

North Ayrshire Health and Social Care Partnership

2021/22 Savings

Appendix C(i)

Savings reference number	#	Description	Approved Saving 2021/22 £
Children, Families and Justice Services			
SP/HSCP/20/1	1	Children and Young People - External Residential Placements	450,000
SP/HSCP/20/4	2	Adoption Allowances	66,000
SP/HSCP/20/19	3	Fostering - reduce external placements.	36,000
SP/HSCP/20/5	4	Community Support - Children's Care Packages	8,000
TBC A	5	Locality Based teams	
TBC B	6	Childrens RosayIn House	
NACSTA4030	7	Fostering Short Breaks	
TBC C	8	Unaccompanied asylum children - to be confirmed	
TBC D	9	The Promise	
Mental Health			
TBC E	10	Integration of LD/MH Teams	50,000
SP-HSCP-20-9	11	Learning Disability Day Services	88,000
SP-HSCP-20-14	12	Mental Health - Flexible Intervention Service	8,000
TBC F	13	Rehab Model/ Stepdownd from woodland view	
TBC G	14	Perinatal Mental Health model	
TBC H	15	Unschedule Care hub	
TBC I	16	LD Adult Respite Delivery at Red Rose House	
TBC J	17	Community MDT Model	
TBC K	18	ACORN busines model	
NAC/4168	19	Self Harm Project	
NAC/4185	20	Peer Support	
NAC/4257	21	IPA (Employment)	
TBC L	22	Elderly Mental Health Phase 3	
Health and Community Care			
TBC M	23	Care Homes	500,000
TBC N	24	TEC Solutions	150,000
SP/HSCP/20/17	25	Care at Home - Reablement Investment	300,000
TBC O	26	Care at Home - Review	135,000
SP/HSCP/20/20	27	Day Centres - Older People	50,000
SP/HSCP/20/21	28	Charging Policy - Montrose House	50,000
TBC P	29	Community elderly MH Team Model	
TBC Q	30	NHS Beds Complex Care MH Beds	
TBC R	31	Pallative care and EOL business case	
TBC S	32	develop care at home minimum dataset	
TBC T	33	Occupational Therapy Review	
TBC U	34	Analogue to digital	
Partnership Wide			
TBC V	35	Supported acc models - NAC housing/ Sleepover/ outreach model	204,000
TBC W	36	Complex Care Model - Independent living change fund	
TBC X	37	Adult Complex care model - CM2000	
TBC Y	38	Payroll Turnover Inflation	57,000
TBC Z	39	Review of Admisinistrative Systems and Processes	150,000
SP/HSCP/20/22	40	Transport	50,000
TBC AA	41	Charging Policy - Inflationary Increase	50,000
TBC AB	42	North Payroll Turnover Inflation	10,000
TBC AC	43	North Elderly Mental Health inpatients (lead partnership)	116,000
TBC AD	44	HSCP Challenge Fund - invest to save	
TBC AE	45	Transitions	
TBC AF	46	Caring for Ayrshire prioritisation list	
TBC AG	47	SDS/ Carers Review	
TBC AH	48	Adult Review of Social Care	

Total

2,528,000

2021-22 Savings Tracker

Appendix C (ii)

Savings ref number	Description	Deliverability Status at budget setting	Approved Saving 2021/22 £m	Deliverability Status Month 7	Saving Delivered @ Month 7 £m	Projected to Deliver during Year £m	Projected Shortfall £m	Comment
Children, Families & Criminal Justice								
1	Children and Young People - External Residential Placements	Green	0.450	Red	-	-	0.450	Currently projecting an overspend. Further focus session arranged.
2	Adoption Allowances	Green	0.066	Red	-	-	0.066	Currently projecting an overspend.
3	Fostering - Reduce external placements	Green	0.036	Red	-	-	0.036	Currently projecting an overspend.
4	Community Support - Children's Care Packages	Green	0.008	Blue	0.008	-	-	Achieved
Mental Health and LD Services								
5	Integration of LD/ MH Teams	Green	0.050	Blue	0.050	-	-	Achieved
6	Learning Disability Day Services	Green	0.088	Blue	0.088	-	-	Delayed due to Covid-19 but will be achieved due to vacant posts
7	Mental Health - Flexible Intervention Service	Green	0.008	Blue	0.008	-	-	Achieved
Health and Community Care								
8	Care Homes	Green	0.500	Green	0.292	0.208	-	Small overspend projected - covid funding re delayed discharges.
9	TEC Solutions	Green	0.150	Amber	-	0.150	-	Ability to make savings in this area whilst responding to the pandemic are limited.
10	Care at Home - Reablement Investment	Green	0.300	Amber	-	0.300	-	
11	Care at Home - Review	Green	0.135	Amber	-	0.135	-	
12	Day Centres - Older People	Green	0.050	Blue	0.050	-	-	Delayed due to Covid-19 but will be achieved due to vacant posts
13	Charging Policy - Montrose House	Green	0.050	Green	0.029	0.021	-	Will be achieved.
Whole System								
14	Payroll Turnover Inflation	Green	0.057	Blue	0.057	-	-	Achieved
15	Business Support Review	Green	0.150	Amber	0.120	-	0.030	Small shortfall but work continuing to identify further savings.
16	Supported Accommodation	Amber	0.204	Amber	-	0.204	-	Projected to be achieved but depends on the completion date and subsequent move in date.
17	Transport	Green	0.050	Blue	0.050	-	-	Achieved
18	Charging Policy - Inflationary Increase	Green	0.050	Blue	0.050	-	-	Achieved
TOTAL SOCIAL CARE SAVINGS			2.402		0.802	1.018	0.582	

Savings ref number	Description	Deliverability Status at budget setting	Approved Saving 2021/22 £m	Deliverability Status Month 7	Saving Delivered @ Month 7 £m	Projected to Deliver during Year £m	Projected Shortfall £m	Comment
19	Payroll Turnover Inflation	Green	0.010	Blue	0.010	0	0	Achieved
20	Elderly Mental Health inpatients (lead partnership)	Green	0.116	Blue	0.116	0	0	Achieved
TOTAL HEALTH SAVINGS			0.126		0.126	0.000	0.000	
TOTAL NORTH HSCP SAVINGS			2.528		0.928	1.018	0.582	

2021-22 Budget Reconciliation

Appendix D

COUNCIL	Period	Permanent or Temporary	£'m
Initial Approved Budget			100.065
Base budget adjustments	1		(0.053)
Resource Transfer	1	P	21.086
BSL Budget Correction	2	P	(0.005)
941 x CAH O365 Licences (6 months)	2	P	(0.017)
Summer Play Funding	4	T	0.042
Education Contribution - Roslin House	5	T	0.311
MH INVESTMENT - EM FUNDS	5	T	0.445
Computer Lines Budget Transfer WAN	6	P	(0.002)
£500 Payment reimburse other departments	6	T	(0.054)
Commercial Waste - Corporate Adjustment	7	T	0.020
Occupational Health Recharges	7	P	(0.121)
Budget Reported at Month 7			121.717
HEALTH	Period	Permanent or Temporary	£'m
Initial Approved Budget			154.659
Resource Transfer			(21.086)
Month 10-12 Adjustments			18.437
Adjust for Non recurring funding			(20.435)
Full Year effect of Part Year Reductions			(0.057)
RX Return to reserves			1.027
Additional 1.3% Uplift			1.324
RX Cres			(0.828)
REVISED 21-21 BUDGET			133.041
Anticipate Trauma Funding	3	P	0.375
Anticipate Vet 1st Point - North Hscp	3	T	0.105
Anticipate Nsais Funding	3	P	0.634
Podiatry Re-align	3	P	0.678
RX Uplift 21.22	3	P	0.756
RX Uplift 21.22 NR	3	P	0.396
DOAC REVERSAL DRUG-NORTH	3	P	0.100
Funding transfer to Acute (Medical Records)	3	P	(0.034)
Specialist Pharmacist in Substance Misuse	3	P	0.012
Public Health Outcomes Bundle	3	P	0.242
Training Grade Funding	3	P	(0.044)
District Nursing Funding	3	P	0.119
Respiratory Rapid Response	3	P	(0.078)
Hd56 Action 15 Tranche 1	3	P	1.180

Hd69 Mat & Neo Psychol Interv	3	P	0.123
Hd70 Perinatal & Infant Mh	3	P	0.303
Hd7 Mh Recovery And Renewal	3	T	2.393
Hd8 Mh Support For Hosp Covid	3	T	0.103
North Hscp Covid Rmp3 M1-3	3	T	0.158
North Hscp Covid M1-3	3	T	0.034
Diabetes Prevention	4	T	0.040
Iona/Lewis Patient	4	T	(0.046)
North TEC contribution	4	T	(0.053)
ANP Allocation - MIN	4	T	0.020
Long Covid Funding	4	T	0.400
Covid-19 Service Funding North	4	T	0.283
Veterans 1st Point	4	T	0.028
Training Grade Funding	5	P	0.029
PCRS CRES	5	P	(0.044)
ADP Funding -Recurring	5	P	0.366
ADP Funding -Non-Recurring	5	T	0.744
Covid-19 Service Funding North	5	T	0.147
Training Grade Funding	6	P	0.001
Hd301-camhs Improve-ipc	6	P	0.122
Hd302-camhs Improve-iht	6	P	0.148
Hd303-camhs Improve-ld, F & S	6	P	0.052
Hd304-camhs Improve-ooH U/care	6	P	0.086
Hd305-camhs Improve-liaison	6	P	0.129
Hd306-camhs Improve-neuro	6	P	0.226
Non Fatal O'dose Fr East	6	T	0.053
Hd264-emerg Covid-eat Disorders	6	T	0.328
Community Store Funding To Sth	6	P	(0.017)
Covid-19 Service Funding North	6	T	0.082
Training Grade Funding	7	P	(0.021)
GMS Premises to East	7	P	(0.140)
Community Store Funding To Sth-corr	7	P	(0.001)
Covid-19 Service Funding North	7	T	0.108
Winter Funding Excl Covid-19	7	T	0.112
Pay Award - Band 8A+	7	P	0.080
Roundings	7	T	(0.002)
Budget Reported at Month 7			143.856
COMBINED BUDGET MONTH 7			265.573

Mobilisation Submission – Quarter 2

Quarterly Covid/Remobilisation Cost Analysis	Please Insert HSCP Name	North Ayrshire HSCP								input cells						
Total Covid-19 Costs																
£000s	April	May	June	July	August	September	October	November	December	January	February	March	Revenue Total	Non-recurring	Recurring	
Additional PPE	167	167	167	0	0	0	0	12	12	12	12	12	562	0	562	
Additional Capacity in Community	81	81	139	182	149	149	144	237	237	237	237	237	2,112	2,112	0	
Additional Equipment and Maintenance	0	0	0	0	0	19	0	0	0	0	0	0	19	19	0	
Additional Staff Costs	40	42	154	172	131	146	151	151	151	151	151	151	1,592	1,592	0	
Additional FHS Contractor Costs	6	9	8	7	7	10	10	10	10	10	10	10	108	108	0	
Social Care Provider Sustainability Payments	422	422	422	163	143	157	165	45	45	45	45	45	2,119	2,119	0	
Children and Family Services	18	18	18	18	18	18	445	79	79	79	79	79	949	949	0	
Loss of Income	61	61	61	44	44	44	44	44	44	11	11	11	480	480	0	
Other	0	0	0	25	6	49	6	6	6	6	6	6	118	118	0	
Total Covid-19 Costs	800	801	972	611	489	592	965	584	584	551	551	551	8,059	7,497	562	
Unachievable Savings	23	23	23	23	23	23	0	0	0	0	0	0	138	138	0	
Offsetting Cost Reductions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Covid-19 Costs - HSCP - NHS	823	824	995	634	512	615	965	584	584	551	551	551	8,197	7,635	562	
	-	-	-	-	-	-	-	-	-	-	-	-	8	7	1	
Total Remobilisation Costs																
£000s	April	May	June	July	August	September	October	November	December	January	February	March	Revenue Total	Non-recurring	Recurring	
Adult Social Care	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Reducing Delayed Discharge	0	0	0	19	19	19	19	19	19	19	19	19	170	170	0	
Total Remobilisation Costs	0	0	0	19	19	19	19	19	19	19	19	19	170	170	0	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total HSCP Costs	823	824	995	653	531	634	984	603	603	570	570	570	8,367	7,805	562	

NORTH AYRSHIRE COUNCIL

25 January 2021

Cabinet

Title: Capital Programme Performance to 31 March 2022

Purpose: To advise Cabinet of progress in delivering the Capital Investment Programme for 2021/22.

Recommendation: That Cabinet agrees to (a) approve the revisions to budgets outlined in the report; and (b) note (i) the General Services and HRA revised budgets at 30 November 2021; and (ii) the forecast expenditure to 31 March 2022.

1. Executive Summary

- 1.1 The General Services Capital Investment Programme 2021/22 to 2030/31 was approved by Council on 4 March 2021. The Housing Revenue Account (HRA) Capital Investment Programme 2021/22 sits within the updated HRA Business Plan and was approved by Council on 16 December 2020.
- 1.2 This report identifies the current programme for 2021/22, taking account of adjustments made to the initial budgets. The report presents the revised budgets at 30 November 2021 and forecast expenditure to 31 March 2022.
- 1.3 At Period 8 the General Fund is forecasting a projected breakeven position against a revised budget of £50.759m. The HRA is forecasting a projected overspend of £0.457m against a revised budget of £43.426m.
- 1.4 Within the General Fund, adjustments to funding have resulted in reductions to the overall capital programme of (£0.444m). Further reviews of individual project plans, including the impact of restrictions, has identified a number of adjustments to the current profiles. As a result, (£8.986m) has been reprofiled for delivery in 2022/23. This has been partly offset by the acceleration of £0.536m of anticipated expenditure from future years.
- 1.5 Within the HRA, a review of delivery timescales has identified a requirement to re-profile (£10.864m) of works for delivery in 2022/23 and beyond. This has been partly offset by the acceleration of £3.561m to 2021/22 from future years.

- 1.6 The major risk to the forecast position is the uncertainty around the impact of the Covid-19 pandemic and the EU withdrawal on contractors and the cost of materials. Any significant increase in cost during the tendering phase will have a negative impact on the deliverability of both the General Fund and HRA capital programmes for 2021/22 and beyond.

2. Background

General Fund

- 2.1 The following table outlines the movements in the 2021/22 General Services budget:

	2021/22 £m
Budget as at 30 September 2021	59.653
a) Changes to Funding	(0.444)
Revised Budget	59.209
b) Alterations to phasing of projects:- 2021/22 to 2022/23	(8.986)
2022/23 to 2021/22	0.536
Budget as at 30 November 2021	50.759

2.2 (a) Changes to Funding

The capital programme has been updated to reflect the following changes to funding:

Funding Body	Amount	Project
Scottish Government	£0.176m	CO2 Monitors in Schools
Chargeplace Scotland	£0.080m	Electric Vehicles Infrastructure
SPT Grants Downturned	(£0.350m)	Ardrossan Harbour Interchange
	(£0.300m)	Cumbræ Ferry & Bus Stop
	(£0.030m)	Bus Corridor Improvements
	(£0.020m)	Pennyburn Roundabout Bus Lane
Total	(£0.444m)	

2.3 (b) Alterations to the Phasing of Projects

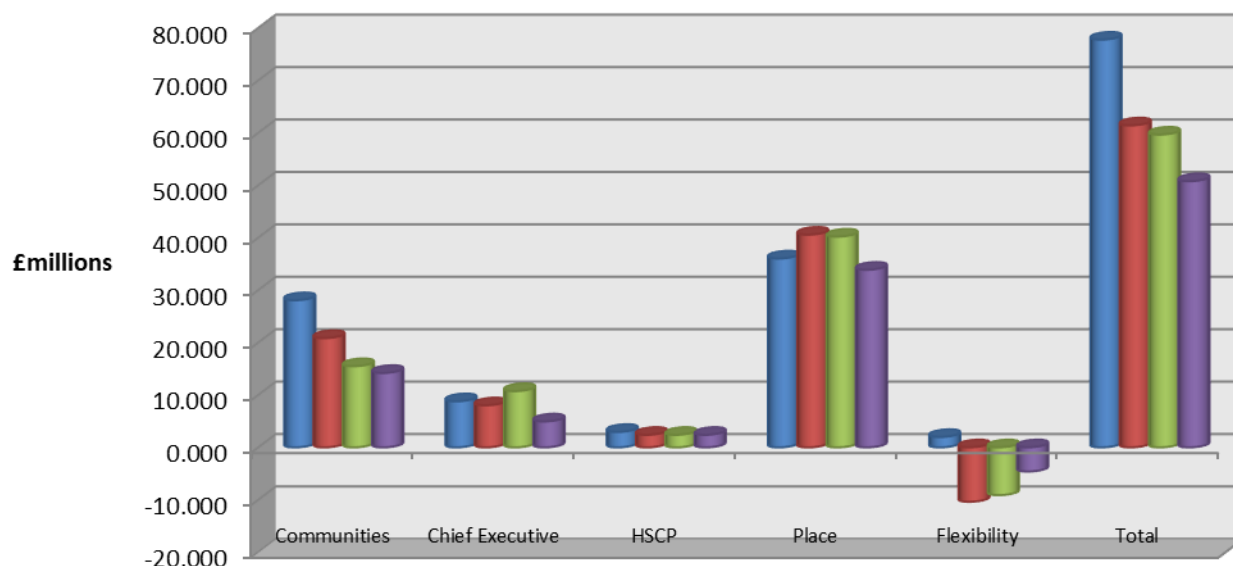
A review of individual project plans has identified a requirement to re-profile a further (£8.986m) of works for delivery in 2022/23 and beyond. This includes an adjustment to the corporate phasing adjustment reflecting the degree of uncertainty in the total expenditure projections:

Service	Amount	Project
Communities	(£0.560m)	Ardrossan New Build
	(£0.300m)	Brodick Early Years
	(£0.200m)	Kilwinning Learning Environment
	(£0.200m)	Ayrshire College Partnership Development
	(£0.008m)	Other minor adjustments
	(£1.268m)	
Chief Executive	(£4.093m)	Ardrossan North Shore
	(£0.400m)	Lan / WiFi Programme
	(£0.294m)	Low Carbon Hub
	(£0.235m)	AGD - Low Carbon & Circular Economy
	(£0.230m)	Telephony
	(£0.170m)	Ardrossan Harbour Interchange
	(£0.325m)	Other minor adjustments
	(£5.747m)	
Place	(£4.469m)	Solar PV Investment
	(£0.431m)	Industrial Portfolio
	(£0.333m)	Vehicles
	(£0.304m)	Lochshore
	(£0.300m)	Lighting
	(£0.199m)	Access Paths Network
	(£0.179m)	Parking Charges & DPE
	(£0.100m)	Cycling, Walking and Safer Streets
	(£0.209m)	Other minor adjustments
	(£6.524m)	
Corporate	£4.553m	Uncertainty / Sensitivity Adjustment
	£4.553m	
Total	(£8.986m)	

This has been partly offset by the acceleration of £0.536m as follows:

Service	Amount	Project
Chief Executive	£0.064m	AGD Marine Tourism
	£0.005m	Other minor adjustments
	£0.069m	
Place	£0.158m	Millport Coastal Flood Prevention Scheme
	£0.095m	LED Lighting Replacement
	£0.091m	VDLF Development Work
	£0.060m	Property Lifecycle Investment
	£0.063m	Other minor adjustments
	£0.467m	
Total	£0.536m	

- 2.4 These adjustments have resulted in a revised 2021/22 budget at 30 November 2021 of £50.759m.
- 2.5 The following graph illustrates the movement in each programme on a service basis compared to the revised programme:



Approved Programme	28.058	8.779	2.939	36.019	1.967	77.762
Programme @ P4	20.832	8.013	2.380	40.561	(10.379)	61.407
Programme @ P6	15.476	10.721	2.380	40.190	(9.114)	59.653
Programme @ P8	14.184	4.936	2.380	33.863	(4.604)	50.759
Movement	(13.874)	1.942	(0.559)	4.171	(11.081)	(18.109)

- 2.6 The impact on budgeted funding, elements of which are related to the profile of expenditure reported above, is a reduction of £8.894m from the revised budget, including:

Category	Amount	Comments
Capital Grants	£1.405m	Rephased and additional specific grants
Use of Reserves	£3.219m	Rephased draw on Investment Fund
Capital Receipts	£3.914m	Rephased capital receipts
Other Grants	£0.921m	Rephased and reduced contributions
Borrowing	(£0.565m)	Increase aligned to projected expenditure
Total	£8.894m	

2.7 Projected Capital Expenditure to 31 March 2022

The projections are summarised by service in the following table:

	Revised Budget 2021/22	Budget Revisions	Carry Forwards and Adjustments	Revised Budget 2021/22	Projected Expenditure / Income to 31 March 2022	Projected Variance Over / (Under)
	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure						
Communities	15,476	(24)	(1,268)	14,184	14,184	-
Chief Executive	10,721	(107)	(5,678)	4,936	4,936	-
Health and Social Care Partnership Place	2,380	-	-	2,380	2,380	-
Other including Flexibility	40,190	(271)	(6,056)	33,863	33,863	-
	(9,114)	11,075	(6,565)	(4,604)	(4,604)	-
Total Expenditure	59,653	10,673	(19,567)	50,759	50,759	-
Income						
General Capital Grant	1,301	-	-	1,301	1,301	-
Specific Capital Grant	(17,062)	(176)	1,581	(15,657)	(15,657)	-
Use of Reserve Funds	(4,935)	-	3,219	(1,716)	(1,716)	-
Capital Funded from Current Revenue	(162)	-	-	(162)	(162)	-
Capital Receipts	(5,414)	-	3,914	(1,500)	(1,500)	-
Other Grants & Contributions	(5,022)	620	301	(4,101)	(4,101)	-
Prudential Borrowing	(28,359)	(11,117)	10,552	(28,924)	(28,924)	-
Total Income	(59,653)	(10,673)	19,567	(50,759)	(50,759)	-

Information on the progress of all projects can be found in Appendix 1.

- 2.8 Areas of cost risk have been identified as a consequence of the Covid-19 pandemic and the EU withdrawal which will likely result in increased contractor and material costs. These risks will only be quantified as the individual tendering exercises are completed. Any impact on the costs of the programme will be monitored and reported to Cabinet as appropriate.

Housing Revenue Account

- 2.9 The following table outlines the movements in the 2021/22 HRA Capital budget:

	2021/22 £m
Budget as at 30 September 2021	50.729
a) Alterations to phasing of projects:-	
2021/22 to 2022/23	(10.864)
2022/23 to 2021/22	3.561
Budget as at 30 November 2021	43.426

2.10 (a) Alterations to the Phasing of Projects

A review of the timescale for delivery of capital projects has identified a requirement to re-profile (£10.864m) of works for delivery in 2022/23 and beyond, including:

Category	Amount	Project
New Builds	(£4.000m)	Corsehillhead
	(£1.699m)	Harbourside Irvine
	(£1.463m)	Garnock Academy Site
	(£0.508m)	James McFarlane ASN Site
	(£0.486m)	St Colms
	(£0.400m)	Afton Court
	(£0.050m)	James Reid ASN school
	(£0.050m)	Stanecastle ASN School
	(£0.040m)	Fullarton Street
	(£8.696m)	
Improvements	(£0.096m)	Central Heating
	(£0.060m)	Insulated Re-Rendering
	(£0.020m)	Minor Adjustments
	(£0.176m)	
Refurbishments	(£0.131m)	Connel Court
	(£0.120m)	Roofing & Rendering
	(£0.015m)	Minor Adjustments
	(£0.266m)	
Other	(£1.726m)	Other Capital Works
	(£1.726m)	
Total	(£10.864m)	

This has been partly offset by the acceleration of £3.561m of projects for delivery during 2021/22, including:

Category	Amount	Project
New Builds	£1.219m	Caley Court
	£0.543m	Acquisition Of Houses On Open Market
	£0.428m	Flatt Road Phase 1
	£0.100m	Largs police Station
	£0.052m	Ayrshire Central Site
	£0.056m	Minor Adjustments
	£2.398m	
Improvements	£0.050m	Window Replacement
	£0.050m	
Refurbishments	£0.250m	Maress House
	£0.022m	Minor Adjustments
	£0.272m	
Other	£0.753m	Estate Based Regeneration
	£0.078m	Energy Efficiency Standard
	£0.010m	Minor Adjustments
	£0.841m	
Total	£3.561m	

2.11 These adjustments have resulted in a revised 2021/22 budget at 30 November 2021 of £43.426m.

2.12 The impact on budgeted funding is a reduction of £7.303m in Prudential Borrowing aligned to the reduction in projected expenditure.

2.13 Projected Capital Expenditure to 31 March 2022

The projections are summarised in the following table:

	Revised Budget 2021/22	Carry Forwards and Adjustments	Revised Budget 2021/22	Projected Expenditure / Income to 31 March 2022	Projected Variance Over / (Under)
<u>Service</u>	£000's	£000's	£000's	£000's	£000's
<u>Expenditure</u>					
Housing Revenue Account	50,729	(7,303)	43,426	43,883	457
Total Expenditure	50,729	(7,303)	43,426	43,883	457
<u>Income</u>					
CFCR	(10,599)	-	(10,599)	(10,599)	-
Capital Grants	(13,784)	-	(13,784)	(13,784)	-
Affordable Housing Contribution	(1,795)	-	(1,795)	(1,795)	-
Prudential Borrowing	(24,551)	7,303	(17,248)	(17,705)	(457)
Total Income	(50,729)	7,303	(43,426)	(43,883)	(457)

2.14 A variance of £0.457m is projected within the HRA capital programme for 2021/22 arising from overspends across a number of projects, including:

Project	Variance	Comments
Dalrymple Place	£0.127m	Scottish Water/consultancy issues
Springvale Saltcoats	£0.092m	Additional asbestos and grouting works
Towerlands	£0.080m	Due for completion spring 2022
Brathwic Terrace	£0.059m	Due for completion spring 2022
St Beya Millport	£0.054m	Completed - minor overspend projected
Watt Road	£0.045m	Completed - minor overspend projected
Total	£0.457m	

2.15 Further cost risk resulting from the impact of Covid-19 and the EU withdrawal continue to be monitored and a review of the potential impact on the Business Plan and Capital Programme will be undertaken to address any additional cost pressures. Further information on the progress of all projects can be found in Appendix 2.

3. Proposals

3.1 That Cabinet agrees to (a) approve the revisions to budgets outlined in the report; and (b) note (i) the General Services and HRA revised budgets at 30 November 2021; and (ii) the forecast expenditure to 31 March 2022.

4. Implications/Socio-economic Duty

Financial

- 4.1 The financial implications are as outlined in the report. Expenditure will continue to be closely monitored to ensure early action is taken regarding any projected underspends or overspends.

Human Resources

- 4.2 None.

Legal

- 4.3 None.

Equality/Socio-economic

- 4.4 None.

Environmental and Sustainability

- 4.5 None.

Key Priorities

- 4.6 This report directly supports the Council Plan 2019 to 2024 by maximising resources and providing value for money to support financially sustainable delivery models.

Community Wealth Building

- 4.7 None.

5. Consultation

- 5.1 Progress as outlined in this report has been approved by Executive Directors.

Mark Boyd
Head of Service (Finance)

For further information please contact **David Forbes, Senior Manager (Strategic Business Partner)**, on **01294 324551**.

Background Papers

Capital Programme Performance to 31 March 2022 – Cabinet, 30 November 2021

Project Description	TOTAL PROJECT				CURRENT YEAR 2021/22								
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Brought / Carry Forward to 2022/23	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to date Variance 2021/22	Projected Expenditure to 31st March 2022	Actual Over/ (Under) Spend for 2021/22	True Over/ (Under) Spend
	£	£	£	£	£	£	£	£	£	£	£	£	£
EXPENDITURE													
Communities													
Nursery Education	15,726,489	12,294,409	15,726,489	0	4,503,773	(308,303)	4,195,470	2,783,229	2,170,662	(612,567)	4,195,470	0	0
Primary Schools	25,319,443	2,034,688	25,319,443	0	4,868,644	0	4,868,644	1,684,889	1,540,788	(144,101)	4,868,644	0	0
Secondary Schools	68,165,744	2,475,012	68,165,744	0	2,505,803	(960,047)	1,545,756	199,264	456,781	257,517	1,545,756	0	0
Special Education	25,603,692	24,506,220	25,603,692	0	3,282,184	0	3,282,184	0	2,184,712	2,184,712	3,282,184	0	0
Schools Other	176,000	8,700	176,000	0	176,000	0	176,000	0	8,700	8,700	176,000	0	0
Information & Culture	133,248	14,951	133,248	0	55,785	0	55,785	0	8,389	8,389	55,785	0	0
Completed Projects	87,826,685	87,767,768	87,826,685	0	59,561	0	59,561	0	644	644	59,561	0	0
SUB TOTAL	222,951,300	129,101,748	222,951,300	0	15,451,750	(1,268,350)	14,183,400	4,667,382	6,370,675	1,703,293	14,183,400	0	0
Chief Executive													
Council IT Strategy	9,476,772	1,466,709	9,476,772	0	3,081,112	(670,000)	2,411,112	938,808	828,233	(110,575)	2,411,112	0	0
Ayrshire Growth Deal	57,280,000	730,722	57,280,000	0	1,290,488	(319,485)	971,003	405,919	302,851	(103,068)	971,003	0	0
Other Growth & Investment	38,187,836	2,464,678	38,187,836	0	6,241,904	(4,688,610)	1,553,294	696,590	468,218	(228,372)	1,553,294	0	0
SUB TOTAL	104,944,607	4,662,108	104,944,607	0	10,613,504	(5,678,095)	4,935,409	2,041,317	1,599,301	(442,016)	4,935,409	0	0
Health & Social Care													
Management & Support	2,050,596	736,633	2,050,596	0	417,312	0	417,312	283,674	260,884	(22,790)	417,312	0	0
Housing Non HRA	745,185	329,980	745,185	0	745,185	0	745,185	0	329,980	329,980	745,185	0	0
Adults	5,479,640	5,415,227	5,479,640	0	67,399	0	67,399	0	2,986	2,986	67,399	0	0
Young People	5,720,000	5,087,050	5,720,000	0	1,150,561	0	1,150,561	0	517,611	517,611	1,150,561	0	0
SUB TOTAL	13,995,422	11,568,891	13,995,422	0	2,380,457	0	2,380,457	283,674	1,111,462	827,788	2,380,457	0	0
Place													
Roads	59,244,081	19,941,041	59,244,081	0	18,027,015	(225,287)	17,801,728	12,255,718	10,958,518	(1,297,200)	17,801,728	0	0
Streetscene	6,463,997	1,307,744	6,463,997	0	349,529	(89,400)	260,129	0	34,040	34,040	260,129	0	0
Transport	1,901,015	404,714	1,901,015	0	1,832,543	(333,091)	1,499,452	526,582	336,242	(190,340)	1,499,452	0	0
Waste Services	14,689,343	14,533,738	14,689,343	0	0	0	0	0	(5,605)	(5,605)	0	0	0
Renewable Energy	8,054,001	965,435	8,054,001	0	4,820,744	(4,468,560)	352,184	0	(11,821)	(11,821)	352,184	0	0
Office Accommodation	1,323,721	540,354	1,323,721	0	1,323,721	55,725	1,379,446	583,038	540,354	(42,684)	1,379,446	0	0
Other Property	5,477,637	281,681	5,477,637	0	1,045,276	(430,713)	614,563	74,300	164,496	90,196	614,563	0	0
Other Housing	74,528	21,000	74,528	0	53,528	0	53,528	0	39,188	39,188	53,528	0	0
Regeneration	29,198,523	16,089,263	29,198,523	0	12,426,530	(564,944)	11,861,586	54,878	3,587,928	3,533,050	11,861,586	0	0
Completed Projects	18,440,874	18,325,285	18,440,874	0	40,646	0	40,646	0	(74,943)	(74,943)	40,646	0	0
SUB TOTAL	144,867,720	72,410,256	144,867,720	0	39,919,532	(6,056,270)	33,863,262	13,494,516	15,568,397	2,073,881	33,863,262	0	0
Other													
Other	2,022,842	0	2,022,842	0	1,960,717		1,960,717	0	0	0	1,960,717	0	0
SUB TOTAL	2,022,842	0	2,022,842	0	1,960,717	0	1,960,717	0	0	0	1,960,717	0	0
Uncertainty / Sensitivity Adjustment*						(6,564,741)	(6,564,741)				(6,564,741)		
Total Project Expenditure	488,781,891	217,743,003	488,781,891	0	70,325,960	(19,567,456)	50,758,504	20,486,889	24,649,834	4,162,945	50,758,504	0	0
Total Project Income					(70,325,960)	19,567,456	(50,758,504)	(12,155,842)	(12,155,842)	0	(50,758,504)	0	0
Total Net Expenditure					0	0	0	8,331,047	12,493,992	4,162,945	(0)	0	0

* Sensitivity adjustment of 10% or 25% based on source and reliability of expenditure projections

The following classifications have been used to highlight financial performance against budget

- On Target (+0.5% of budget)
- Slightly off target (+ 0.5% to 2% of budget, or £0.125m, whichever is less)
- Significantly off target (+2% or more of budget, or £0.500m, whichever is less)

The following classifications have been used to highlight delivery performance against original timescales set

- On Target (up to 5% delay of original timescales)
- Slightly off target (+ 5% to 10% of original timescales)
- Significantly off target (+10% or more of original timescales)

Capital Programme Funding 2021/22

Funding Description	21/22 Budget at Capital Refresh Mar 2021	Carry Forward from 2020/21	Changes after Capital Refresh Mar 2021	Approved budget at Period 1 used as revised starting point 2021/22	Total Changes in Year	Changes at Capital Refresh Mar 2022	Revised Budget 21/22	Actual Income to 30 November 2021	Projected Income to 31st March 2022	Variance
	£	£	£	£	£		£	£	£	£
CAPITAL BORROWING										
Prudential Borrowing	49,572,342	3,399,215	374,362	53,345,919	(13,869,228)		39,476,691		35,487,680	(3,989,011)
SUB TOTAL	49,572,342	3,399,215	374,362	53,345,919	(13,869,228)	0	39,476,691	0	35,487,680	(3,989,011)
SCOTTISH GOVERNMENT FUNDING										
Specific Capital Grants										
Early Learning & Childcare	3,838,325	537,501	11,746	4,387,572	(164,253)		4,223,319	4,384,203	3,923,319	(300,000)
Cycling / Walking /Safer Streets	1,061,787	(170,566)	159,794	1,051,015	(401,015)		650,000	(133,985)	527,893	(122,107)
Vacant & Derelict Land Funding	1,163,183	1,018,126	924,369	3,105,678	210,314		3,315,992	3,306,457	2,243,312	(1,072,680)
UK Government Grant - AGD	3,003,572			3,003,572	0		3,003,572	0	3,003,572	0
Lochshore - Garnock Community Visitor Hub	1,460,000		319,000	1,779,000	0		1,779,000	1,779,000	1,779,000	0
Town Centre Regeneration	100,000	489,267	893,283	1,482,550	0		1,482,550	1,482,549	1,482,550	0
Stevenston Beach Hub				0	130,000		130,000	0	130,000	0
Millport Town Hall Regeneration				0	1,500,000		1,500,000	0	1,500,000	0
Place Based Investment Programme					640,000		640,000	1,260,000	554,000	(86,000)
Renewal of Play Parks					118,000		118,000	0	118,000	0
Nature Restoration Fund					166,000		166,000	0	166,000	0
CO2 Monitors in Schools					176,000		176,000	0	176,000	0
Gypsy/Traveller Sites		53,528		53,528	0		53,528	53,528	53,528	0
Capital Grants										
Flooding	(11,128,000)			(11,128,000)	0		(11,128,000)	0	(11,128,000)	0
General Capital Grant	9,827,000			9,827,000	0		9,827,000	(1,301,000)	9,827,000	
SUB TOTAL	9,325,867	1,927,856	2,308,192	13,561,915	2,375,046	0	15,936,961	10,830,752	14,356,174	(1,580,787)
OTHER INCOME TO PROGRAMME										
Use of Funds :-										
Capital Fund	4,855,904	0	0	4,855,904	0	0	4,855,904	0	1,636,929	(3,218,975)
Change & Service Redesign Fund	0	47,058	31,789	78,847	0	0	78,847	0	78,847	0
CFCR	949,239	0	(232,239)	717,000	(555,000)	0	162,000	162,000	162,000	0
Grants & Contributions	1,182,421	646,555	806,814	2,635,790	1,765,720	0	4,401,510	803,601	4,101,327	(300,183)
Capital Receipts	4,905,642	208,000	0	5,113,642	300,405	0	5,414,047	359,489	1,500,288	(3,913,759)
SUB TOTAL	11,893,206	901,613	606,364	13,401,183	1,511,125	0	14,912,308	1,325,090	7,479,391	(7,432,917)
TOTAL CAPITAL PROGRAMME FUNDING	70,791,415	6,228,684	3,288,918	80,309,017	(9,983,057)	0	70,325,960	12,155,842	57,323,245	(13,002,715)

CAPITAL MONITORING 2021/22																		
COMMUNITIES																		
Project Description	TOTAL PROJECT				2021/22 BUDGETS								COMPLETION DATES		MILESTONE	DELIVERY STATUS		Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to date Variance 2021/22	Projected Expenditure to 31 March 2022	Actual Over/ (Under) Spend for 21/22	True Over/(Under) Spend	Brought / Carry Forward to 2022/23	Original Target	Revised Forecast	Current Project Stage	Delivery Status Financial	Delivery Status Physical	
	£	£	£	£	£	£	£	£	£	£	£	£						
Nursery Education																		
Early Years Programme																		
EARLY LEARNING & CHILDCARE FUTURE PROJECTS	29,638	4,073	29,638	0	25,565	0	0	0	25,565	0		0	Future Projects	Future Projects	Future Projects	On Target	On Target	
ST BRIDGETS EARLY YEARS	768,600	738,377	768,600	0	483,029	406,987	452,806	45,819	483,029	0		0	Complete	Complete	Complete	On Target	On Target	
SPRINGSIDE EARLY YEARS	562,635	548,017	562,635	0	3,378	3,034	(11,240)	(14,274)	3,378	0		0	Complete	Complete	Complete	On Target	On Target	
KILMORY EARLY YEARS	55,978	27,492	55,978	0	1,202	0	1,202	1,202	1,202	0		0	31-Oct-21	15-Aug-22	Pre Tender	On Target	On Target	
ST PETERS EARLY YEARS	1,209,381	1,184,016	1,209,381	0	32,110	4,692	6,746	2,054	32,110	0		0	Complete	Complete	Complete	On Target	On Target	
ST JOHN OGILVIE EARLY YEARS	177,784	174,216	177,784	0	18,435	11,064	14,867	3,803	18,435	0		0	Complete	Complete	Complete	On Target	On Target	
MAYFIELD PS EARLY YEARS	223,368	205,822	223,368	0	213,269	200,417	195,723	(4,694)	213,269	0		0	Complete	Complete	Complete	On Target	On Target	
BEITH PS EARLY YEARS	341,117	327,344	341,117	0	279,625	250,948	265,852	14,904	279,625	0		0	Complete	Complete	Complete	On Target	On Target	
SKELMORLIE PS EARLY YEARS	363,396	334,264	363,396	0	334,729	303,170	305,597	2,427	334,729	0		0	Complete	Complete	Complete	On Target	On Target	
WEST KILBRIDE EARLY EARLY YEARS	220,885	218,875	220,885	0	89,103	81,387	87,093	5,706	89,103	0		0	Complete	Complete	Complete	On Target	On Target	
GATESIDE EARLY YEARS	416,299	393,750	416,299	0	23,418	0	869	869	23,418	0		0	Complete	Complete	Complete	On Target	On Target	
GARNOCK CAMPUS EARLY YEARS	58,712	58,712	58,712	0	2,110	1,028	2,110	1,082	2,110	0		0	Complete	Complete	Complete	On Target	On Target	
FAIRLIE EARLY YEARS	199,624	48,277	199,624	0	185,504	148,888	34,157	(114,731)	185,504	0		0	15-Aug-21	15-Aug-21	Construction	On Target	On Target	
ELDERBANK EARLY YEARS	28,849	18,593	28,849	0	28,374	13,564	18,118	4,554	28,374	0		0	Complete	Complete	Complete	On Target	On Target	
DREGHORN EARLY YEARS	104,428	69,112	104,428	0	102,328	0	67,012	67,012	102,328	0		0	Complete	Complete	Complete	On Target	On Target	
CUMBRAE EARLY YEARS	46,377	38,046	46,377	0	37,121	0	28,789	28,789	37,121	0		0	Complete	Complete	Complete	On Target	On Target	
LARGS CAMPUS EARLY YEARS	45,332	43,449	45,332	0	45,332	0	43,449	43,449	45,332	0		0	Complete	Complete	Complete	On Target	On Target	
MOORPARK EARLY YEARS	1,000	182	1,000	0	1,000	0	182	182	1,000	0		0	14-Aug-20	31-Mar-21	Removed	On Target	On Target	
PIRNMILL EARLY YEARS	51,755	1,510	51,755	0	1,387	0	1,510	1,510	1,387	0		0	31-Oct-21	15-Aug-22	Pre Tender	On Target	On Target	
SHISKINE EARLY YEARS	53,420	1,892	53,420	0	20,000	0	1,892	1,892	20,000	0		0	31-Oct-21	15-Aug-22	Pre Tender	On Target	On Target	
CORRIE EARLY YEARS	38,721	1,560	38,721	0	1,560	0	1,560	1,560	1,560	0		0	31-Oct-21	15-Aug-22	Pre Tender	On Target	On Target	
LAMLASH EARLY YEARS	15,000	182	15,000	0	182	0	182	182	182	0		0	31-Oct-21	15-Aug-22	Development	On Target	On Target	
BRODICK EARLY YEARS	302,590	2,590	302,590	0	300,000	0	0	0	0	(300,000)		(300,000)	31-Oct-21	15-Aug-22	Development	On Target	On Target	
MARRESS HOUSE	3,375,394	1,182,434	3,375,394	0	1,963,090	1,354,358	704,846	(649,512)	1,954,787	(8,303)		(8,303)	24-Apr-22	22-Jul-22	Construction	On Target	Significantly off target	Project 10 weeks behind partly due to COVID 19 and partly due to variations to the scope of works
Completed Nursery Education																		
ARDEER EARLY YEARS	217,119	216,819	217,119	0	900	0	600	600	900	0		0	Complete	Complete	Complete	Complete	Complete	
ST JOHNS EARLY YEARS	283,930	283,930	283,930	0	600	600	600	0	600	0		0	Complete	Complete	Complete	Complete	Complete	
KILWINNING (PENNYBURN SCHOOL) EARLY YEARS	646,381	648,135	646,381	0	0	0	1,753	1,753	0	0		0	Complete	Complete	Complete	Complete	Complete	
CASTLEPARK EARLY YEARS	284,457	219,376	284,457	0	65,681	0	600	600	65,681	0		0	Complete	Complete	Complete	Complete	Complete	
LAWTHORN EARLY YEARS	200,360	196,980	200,360	0	668	0	(2,712)	(2,712)	668	0		0	Complete	Complete	Complete	Complete	Complete	
HAYOCKS EARLY YEARS	246,764	246,765	246,764	0	1,891	1,891	1,891	0	1,891	0		0	Complete	Complete	Complete	Complete	Complete	
WOODLANDS EARLY YEARS	182,146	181,546	182,146	0	1,200	0	600	600	1,200	0		0	Complete	Complete	Complete	Complete	Complete	
CORSEHILL EARLY YEARS	530,397	536,144	530,397	0	14,593	601	20,340	19,739	14,593	0		0	Complete	Complete	Complete	Complete	Complete	
CALEDONIA EARLY YEARS	257,009	249,956	257,009	0	5,103	0	(1,951)	(1,951)	5,103	0		0	Complete	Complete	Complete	Complete	Complete	
BLACKLANDS EARLY YEARS	204,437	204,144	204,437	0	113	0	(181)	(181)	113	0		0	Complete	Complete	Complete	Complete	Complete	
WINTON EARLY YEARS	5,290	5,290	5,290	0	182	0	182	182	182	0		0	Complete	Complete	Complete	Complete	Complete	
ST MARKS EARLY YEARS	350,497	350,497	350,497	0	600	600	600	0	600	0		0	Complete	Complete	Complete	Complete	Complete	
Other Nursery Education																		
ANNICK PRIMARY EXT - EARLY YRS PROVISION	3,201,415	2,906,042	3,201,415	0	220,391	0	(74,982)	(74,982)	220,391	0		0	Complete	Complete	Complete	On Target	On Target	
Total Nursery Education	15,726,489	12,294,409	15,726,489	0	4,503,773	2,783,229	2,170,662	(612,567)	4,195,470	(308,303)	0	(308,303)						
Primary Schools																		
MOORPARK PRIMARY	10,849,442	1,943,983	10,849,442	0	4,499,114	1,512,880	1,452,116	(60,764)	4,499,114	0		0	30-Sep-22	31-May-23	Construction	On Target	Significantly off target	Vandalism caused an initial delay due to the spread of asbestos on the site (now removed). Further delays are being experienced by the contractor and wider supply chain.
MONTGOMERIE PARK SCHOOL	14,470,000	90,705	14,470,000	0	369,530	172,009	88,672	(83,337)	369,530	0		0	31-Aug-23	1st Quarter 2024	Tender	On Target	Significantly off target	Covid related- public consultation caused initial delay. The design process has been delayed through contractor / consultant performance, this will impact the completion date.
Total Primary Education	25,319,443	2,034,688	25,319,443	0	4,868,644	1,684,889	1,540,788	(144,101)	4,868,644	0	0	0						
Secondary Schools																		
KILWINNING LEARNING ENVIRONMENT	2,805,435	1,926,913	2,805,435	0	952,297	199,264	73,775	(125,489)	752,646	(199,651)		(199,651)	31-Aug-21	30-Nov-22	Construction	On Target	Significantly off target	Procurement delays
AYRSHIRE COLLEGE PARTNERSHIP DEVELOPMENT	200,000	0	200,000	0	200,000	0	0	0	0	(200,000)		(200,000)	31-Mar-22	31-Mar-23	Tender	On Target	Significantly off target	Revised project timeline, hand over in March 2023
ARDROSSAN NEW BUILD	65,160,309	548,100	65,160,309	0	1,353,506	0	383,006	383,006	793,110	(560,396)		(560,396)	31-Jan-25	31-Jan-25	In Development	On Target	On Target	
Total Secondary Education	68,165,744	2,475,012	68,165,744	0	2,505,803	199,264	456,781	257,517	1,545,756	(960,047)	0	(960,047)						
Special Education																		
LOCKHART CAMPUS	25,603,692	24,506,220	25,603,692	0	3,282,184	0	2,184,712	2,184,712	3,282,184	0		0	21-May-21	11-Jun-21	Snagging	On Target	On Target	
Total Special Education	25,603,692	24,506,220	25,603,692	0	3,282,184	0	2,184,712	2,184,712	3,282,184	0	0	0						
Schools Other																		
CO2 MONITORS IN SCHOOLS	176,000	8,700	176,000	0	176,000	0	8,700	8,700	176,000	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Target	
Total Schools Other	176,000	8,700	176,000	0	176,000	0	8,700	8,700	176,000	0	0	0						
Information & Culture																		
CASTLES & HISTORIC MONUMENTS	52,859	5,463	52,859	0	52,859	0	5,463	5,463	52,859	0		0	Holding Code	Holding Code	Holding Code	Holding Code	Holding Code	
ABBEY TOWER	80,389	9,489	80,389	0	2,926	0	2,926	2,926	2,926	0		0	On Hold	On Hold	Planning	On Hold	On Hold	
Total Information & Cultural	133,248	14,951	133,248	0	55,785	0	8,389	8,389	55,785	0	0	0						

Project Description	TOTAL PROJECT				2021/22 BUDGETS								COMPLETION DATES		MILESTONE	DELIVERY STATUS		Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to date Variance 2021/22	Projected Expenditure to 31 March 2022	Actual Over/ (Under) Spend for 21/22	True Over/(Under) Spend	Brought / Carry Forward to 2022/23	Original Target	Revised Forecast	Current Project Stage	Delivery Status Financial	Delivery Status Physical	
Completed Projects																		
LARGS ACADEMY	4,025,845	4,023,495	4,025,845	0	0	0	(2,350)	(2,350)	0	0		0	Complete	Complete	Complete	Complete	Complete	
GARNOCK CAMPUS	40,307,259	40,283,664	40,307,259	0	2,893	0	(20,702)	(20,702)	2,893	0		0	Complete	Complete	Complete	Complete	Complete	
AUCHENHARVIE SECONDARY ESTATE LEARNING ENV'T	3,112,120	3,111,259	3,112,120	0	3,614	0	2,754	2,754	3,614	0		0	Complete	Complete	Complete	Complete	Complete	
IRVINE LEISURE CENTRE	22,190,976	22,158,864	22,190,976	0	53,054	0	20,942	20,942	53,054	0		0	Complete	Complete	Complete	Complete	Complete	
Total Completed Projects	87,826,685	87,767,768	87,826,685	0	59,561	0	644	644	59,561	0	0	0						
Total Communities	222,951,300	129,101,748	222,951,300	0	15,451,750	4,667,382	6,370,675	1,703,293	14,183,400	(1,268,350)	0	(1,268,350)						

Project Description	TOTAL PROJECT				2021/22 BUDGETS								COMPLETION DATES		MILESTONE	DELIVERY STATUS		Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to Date Variance 2021/22	Projected Expenditure to 31 March 2022	Actual Over/ (Under) Spend for 21/22	True Over/(Under) Spend	Brought / Carry Forward to 2022/23	Original Target	Revised Forecast	Current Project Stage	Delivery Status Financial	Delivery Status Physical	
	£	£	£	£	£	£	£	£	£	£	£	£						
Council IT Strategy																		
SCHOOLS ICT INVESTMENT *	1,217,078	282,066	1,217,078	0	1,217,078	0	282,066	282,066	1,217,078	0		0	31-Mar-22	31-Mar-22	On-going	On Target	On Target	
ICT INVESTMENT FUND	3,540,386	619,554	3,540,386	0	420,000	250,000	216,352	(33,648)	420,000	0		0	31-Mar-26	31-Mar-26	On-going	On Target	On Target	
WAN	857,100	131,919	857,100	0	228,382	180,308	3,201	(177,107)	188,382	(40,000)		(40,000)	31-Mar-22	31-Jul-22	Implementation	On Target	On Target	
LAN/WIFI	2,673,000	261,809	2,673,000	0	763,582	345,000	242,392	(102,608)	363,582	(400,000)		(400,000)	30-Jun-22	31-Jan-23	Implementation	On Target	Significantly off target	Global chip shortages is resulting in long delays in the supply of ICT equipment
TELEPHONY	1,146,693	171,361	1,146,693	0	409,554	163,500	84,223	(79,277)	179,554	(230,000)		(230,000)	30-Jun-22	31-Jul-22	Implementation	On Target	On Target	
OUR FUTURE WORKING ENVIRONMENT	42,516	0	42,516	0	42,516	0	0	0	42,516	0		0	31-Mar-22	31-Mar-22	Procurement	On Target	On Target	
Total IT Strategy	9,476,772	1,466,709	9,476,772	0	3,081,112	938,808	828,233	(110,575)	2,411,112	(670,000)	0	(670,000)						
Ayrshire Growth Deal																		
AYRSHIRE GROWTH DEAL	0	274,814	0	0	0	0	274,814	274,814	0	0		0	31-Mar-26	31-Mar-26		On Target	On Target	
AGD - I3 DIGILAB PHASE 1	881,282	4,999	881,282	0	0	0	4,999	4,999	4,999	4,999		4,999	31-Mar-26	31-Mar-26	Design	On Target	On Target	
AGD - I3 DIGILAB PHASE 2	5,118,718	103,795	5,118,718	0	105,261	0	0	0	105,261	0		0	31-Mar-26	31-Mar-26	Design	On Target	On Target	
AGD - I3 FLEXIBLE BUSINESS SPACE	13,500,000	116,518	13,500,000	0	383,000	152,920	12	(152,908)	307,753	(75,247)		(75,247)	31-Mar-26	31-Mar-26	Multiple Projects	On Target	On Target	
AGD - HUNTERSTON - CENTRE OF LOW CARBON ENERGY	15,530,000	90,907	15,530,000	0	415,000	206,710	2,200	(204,510)	180,124	(234,876)		(234,876)	31-Mar-26	31-Mar-26	Multiple Projects	On Target	On Target	
AGD - IRVINE HARBOURSIDE ARDEER (THE GREAT	13,999,999	139,689	13,999,999	0	238,772	45,000	8,619	(36,382)	160,391	(78,381)		(78,381)	31-Mar-26	31-Mar-26	Multiple Projects	On Target	On Target	
AGD - ARDROSSAN (IMSE)	250,000		250,000	0	62,000	0	0	0	62,000	0		0	31-Mar-27	31-Mar-27	Design	On Target	On Target	
AGD - MARINE TOURISM	7,994,150		7,994,150	0	86,455	1,289	12,207	10,918	150,475	64,020		64,020	31-Mar-26	31-Mar-26	Design	On Target	On Target	
AGD - MARINE TOURISM CUMBRAE	5,850		5,850	0	0	0	0	0	0	0		0	31-Mar-29	31-Mar-29	Design	On Target	On Target	
Total Ayrshire Growth Deal	57,280,000	730,722	57,280,000	0	1,290,488	405,919	302,851	(103,068)	971,003	(319,485)	0	(319,485)						
Growth & Investment																		
ARDROSSAN HARBOUR INTERCHANGE	4,027,111	346,485	4,027,111	0	204,538	61,188	(1,088)	(62,276)	34,883	(169,655)		(169,655)	31-Mar-20	30-Aug-22	Design	On Target	On Target	
IRVINE ENTERPRISE AREA *	10,746,072	50,000	10,746,072	0	50,000	0	50,000	50,000	50,000	0		0	Ongoing	Ongoing	Multiple Projects	On Target	On Target	
LOW CARBON HUB	1,974,973	46,969	1,974,973	0	477,342	185,402	27,739	(157,663)	183,655	(293,687)		(293,687)	30-Sep-22	30-Sep-22	Multiple Projects	On Target	On Target	
ARDROSSAN NORTH SHORE	20,615,199	1,896,110	20,615,199	0	4,743,067	0	323,978	323,978	649,978	(4,093,089)		(4,093,089)	31-Mar-19	31-Jul-24	In development	On Target	On Target	
VDLF - HARBOUR MASTERS OFFICE	107,500	7,394	107,500	0	107,500	0	7,394	7,394	24,583	(82,917)		(82,917)	31-Mar-22	22-Aug-22	Design	On Target	On Target	
VDLF - I3 IRVINE ENTERPRISE	716,981	117,719	716,981	0	659,457	450,000	60,195	(389,805)	610,195	(49,262)		(49,262)	31-Mar-19	31-Mar-22	Design	On Target	On Target	
Other Growth & Investment	38,187,836	2,464,678	38,187,836	0	6,241,904	696,590	468,218	(228,372)	1,553,294	(4,688,610)	0	(4,688,610)						
Total Chief Executive	104,944,607	4,662,108	104,944,607	0	10,613,504	2,041,317	1,599,301	(442,016)	4,935,409	(5,678,095)	0	(5,678,095)						

Project Description	TOTAL PROJECT				2021/22 BUDGETS								COMPLETION DATES		MILESTONE	DELIVERY STATUS		Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to Date Variance 2021/22	Projected Expenditure to 31 March 2022	Actual Over/ (Under) Spend for 21/22	True Over/(Under) Spend	Brought / Carry Forward to 2022/23	Original Target	Revised Forecast	Current Project Stage	Delivery Status Financial	Delivery Status Physical	
	£	£	£	£	£	£	£	£	£	£	£	£						
Management & Support																		
HOME CARE SYSTEM	433,918	391,129	433,918	0	42,789	22,789	0	(22,789)	42,789	0		0	31-Mar-22	31-Mar-22	Implementation	On Target	On Target	
COMMUNITY ALARMS - ANALOGUE TO DIGITAL	996,000	0	996,000	0	0	0	0	0	0	0		0			Future Years			
CAREFIRST IT SYSTEM	120,678	84,620	120,678	0	36,058	0	0	0	36,058	0		0	31-Mar-22	31-Mar-22	Implementation	On Target	On Target	
CAREFIRST REPLACEMENT	500,000	260,884	500,000	0	338,465	260,885	260,884	(1)	338,465	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Target	
Total Management & Support	2,050,596	736,633	2,050,596	0	417,312	283,674	260,884	(22,790)	417,312	0	0	0						
Housing Non HRA																		
IMPROVEMENT GRANTS *	745,185	329,980	745,185	0	745,185	0	329,980	329,980	745,185	0		0	31-Mar-22	31-Mar-22	Ongoing	On Target	On Target	
Total Housing Non HRA	745,185	329,980	745,185	0	745,185	0	329,980	329,980	745,185	0	0	0						
Adults																		
TRINDLEMOSS	4,608,078	4,543,665	4,608,078	0	67,399	0	2,986	2,986	67,399	0		0	Complete	Complete	Complete	Complete	Complete	
Total Older People	5,479,640	5,415,227	5,479,640	0	67,399	0	2,986	2,986	67,399	0	0	0						
Young People																		
RESIDENTIAL & RESPITE UNIT	5,720,000	5,087,050	5,720,000	0	1,150,561	0	517,611	517,611	1,150,561	0		0	31-Jul-21	11-Jun-21	Snagging	On Target	On Target	
Total Young People	5,720,000	5,087,050	5,720,000	0	1,150,561	0	517,611	517,611	1,150,561	0	0	0						
Total Health & Social Care	13,995,422	11,568,891	13,995,422	0	2,380,457	283,674	1,111,462	827,788	2,380,457	0	0	0						

CAPITAL MONITORING 2021/22

Place

Project Description	TOTAL PROJECT				2021/22 BUDGETS									COMPLETION DATES		MILESTONE	DELIVERY STATUS		Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to Date Variance 2021/22	Projected Expenditure to 31 March 2022	Actual Over/ (Under) Spend for 21/22	True Over/ (Under) Spend	Brought / Carry Forward to 2022/23	Original Target	Revised Forecast	Current Project Stage	Delivery Status Financial	Delivery Status Physical		
£	£	£	£	£	£	£	£	£	£	£	£	£							
PHYSICAL ENVIRONMENT																			
Roads																			
ROADS IMPROVE/RECONSTRUCTION *	5,168,060	5,168,060	5,168,060	0	5,168,060	4,513,436	3,374,174	(1,139,262)	5,168,060	0		0	31-Mar-22	31-Mar-22	Multiple Projects	On Target	On Target		
LIGHTING *	1,415,178	232,652	1,415,178	0	1,415,178	458,678	232,652	(226,026)	1,115,178	(300,000)		(300,000)	31-Mar-22	31-Mar-22	Multiple Projects	On Target	On Target		
LED LIGHTING REPLACEMENT	695,000	57,682	695,000	0	337,400	163,800	57,682	(106,118)	432,585	95,185		95,185	31-Mar-23	31-Mar-23	Multiple Projects	On Target	On Target		
UPPER GARNOCK FPS	18,503,800	12,406,901	18,503,800	0	9,699,421	6,280,000	6,516,543	236,543	9,699,421	0		0	30-Apr-22	30-Jun-22	Construction	On Target	On Target		
MILLPORT COASTAL FPS	27,500,000	1,073,221	27,500,000	0	208,966	127,200	215,259	88,059	367,369	158,403		158,403	31-Aug-24	31-Aug-24	Design	On Target	On Target		
MILLBURN FPS	1,310,000	157,808	1,310,000	0	40,150	24,090	14,241	(9,849)	40,150	0		0	31-Mar-23	31-Mar-23	Design	On Target	On Target		
MILLPORT PIER	500,000	150,080	500,000	0	0	0	0	0	0	0		0	31-Mar-25	31-Mar-25	In Development	On Target	On Target		
BRIDGES INFRASTRUCTURE PROG *	775,338	519,962	775,338	0	775,338	636,764	519,962	(116,802)	775,338	0		0	31-Mar-22	31-Mar-22	Multiple Projects	On Target	On Target		
LARGS PROMENADE SEAWALL	3,039,000	95,846	3,039,000	0	99,797	51,750	4,175	(47,575)	99,797	0		0	31-Oct-23	31-Oct-23	Design	On Target	On Target		
LARGS CAR PARK INFRASTRUCTURE	80,000	0	80,000	0	80,000	0	0	0	80,000	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Target		
PARKING CHARGES & DPE	257,705	78,830	257,705	0	202,705	0	23,830	23,830	23,830	(178,875)		(178,875)	31-Mar-20	31-Mar-22	In Development	On Target	On Target		
Total Roads	59,244,081	19,941,041	59,244,081	0	18,027,015	12,255,718	10,958,518	(1,297,200)	17,801,728	(225,287)	0	(225,287)							
Streetscene																			
CEMETERY EXTNS, WALLS & INFRA *	1,658,774	0	1,658,774	0	(302,822)	0	0	0	(302,822)	0		0	Holding Code	Holding Code	Holding Code	Holding Code	Holding Code		
LAMLASH CEMETERY EXTENSION	706,165	686,459	706,165	0	25,230	0	5,523	5,523	25,230	0		0	Complete	Complete	Complete	Complete	Complete		
ARDROSSAN CEMETERY PLOTS AND WALLS	201,042	150,703	201,042	0	46,522	0	(3,818)	(3,818)	46,522	0		0	Complete	Complete	Complete	Complete	Complete		
KILBIRNIE CEMETERY	623,833	25,383	623,833	0	0	0	1,550	1,550	5,000	5,000		5,000	31-Mar-25	31-Mar-25	Feasibility Works	On Target	On Target		
KILWINNING CEMETERY NEW	1,150,000	68,446	1,150,000	0	341,748	0	44,348	44,348	247,348	(94,400)		(94,400)	01-Aug-22	01-Sep-22	Technical Design	On Target	On Target		
KNADGERHILL CEMETERY EXTENSION	443,581	374,356	443,581	0	49,488	0	(15,360)	(15,360)	49,488	0		0	31-Oct-21	01-Feb-22	Construction	On Target	Significantly off target	BT delays, additional fencing, landscaping and wall works to complete	
WEST KILBRIDE CEMETERY	300,000	1,052	300,000	0	27,402	0	1,052	1,052	27,402	0		0	30-Jun-22	30-Jul-22	Technical Design	On Target	On Target		
STEVENSTON CEMETERY	350,000	744	350,000	0	31,961	0	744	744	31,961	0		0	30-Jun-22	30-Jul-22	Technical Design	On Target	On Target		
ARDROSSAN CEMETERY NEW	900,603	603	900,603	0	0	0	0	0	0	0		0	Future years	Future years	Future years	On Target	On Target		
BRODICK CEMETERY	12,000	0	12,000	0	12,000	0	0	0	12,000	0		0	Future years	Future years	Future years	On Target	On Target		
RENEWAL OF PLAY PARKS	118,000	0	118,000	0	118,000	0	0	0	118,000	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Target		
Total Streetscene	6,463,997	1,307,744	6,463,997	0	349,529	0	34,040	34,040	260,129	(89,400)	0	(89,400)							
Transport																			
VEHICLES *	1,785,696	289,395	1,785,696	0	1,785,696	479,735	289,395	(190,340)	1,452,605	(333,091)		(333,091)	31-Mar-22	31-Mar-22	Ongoing	On Target	On Target		
WORKPLACE CHARGERS	115,319	115,319	115,319	0	46,847	46,847	46,847	0	46,847	0		0	Complete	Complete	Complete	Complete	Complete		
Total Transport	1,901,015	404,714	1,901,015	0	1,832,543	526,582	336,242	(190,340)	1,499,452	(333,091)	0	(333,091)							
Waste Services																			
WASTE COLLECTION REVIEW	1,266,801	1,261,197	1,266,801	0	0	0	(5,605)	(5,605)	0	0		0	Complete	Complete	Complete	Complete	Complete		
Total Waste Services	14,689,343	14,533,738	14,689,343	0	0	0	(5,605)	(5,605)	0	0	0	0							
Renewable Energy																			
SOLAR PV RETROFIT EXTENSION	120,000	40,845	120,000	0	79,155	0	0	0	79,155	0		0	31-Mar-22	31-Mar-22	Future years	On Target	On Target		
SOLAR PV INVESTMENT	6,768,000	33,700	6,768,000	0	4,512,000	0	33,700	33,700	43,440	(4,468,560)		(4,468,560)	31-Dec-23	31-Dec-23	Work Ongoing	On Target	On Target		
NON DOMESTIC ENERGY EFFICIENCY PROGRAMME	1,000,000	890,890	1,000,000	0	63,589	0	(45,521)	(45,521)	63,589	0		0	31-Mar-22	31-Mar-22	Work Ongoing	On Target	On Target		
NATURE RESTORATION FUND	166,000	0	166,000	0	166,000	0	0	0	166,000	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Target		
Total Renewable Energy	8,054,001	965,435	8,054,001	0	4,820,744	0	(11,821)	(11,821)	352,184	(4,468,560)	0	(4,468,560)							
Office Accommodation																			
PROPERTY LIFECYCLE INVESTMENT *	0	0	0	0	0	0	0	0	59,840	59,840	0	59,840	31-Mar-22	31-Mar-22	Multitple projects	On Target	On Target		
PLI CENTRAL AVE STREETSCENE DEPOT*	62,578	28,756	62,578	0	62,578	42,418	28,756	(13,662)	62,578	0	0	0	31-Mar-22	31-Mar-22	Construction	On Target	On Target		
PLI BEITH CEMETERY	50,167	1,594	50,167	0	50,167	0	1,594	1,594	50,167	0		0	14-Nov-21	11-Dec-21	Tender	On Target	On Target		
PLI WEST KILBRIDE COMMUNITY CENTRE	100,000	0	100,000	0	100,000	0	0	0	100,000	0	0	0	31-Mar-22	31-Mar-22	Planning	On Target	On Target		
PLI GOLDCRAIGS DEPOT	1,265	1,265	1,265	0	1,265	0	1,265	1,265	1,265	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Hold		
PLI ANNICK PRIMARY SCHOOL	260,000	255,286	260,000	0	260,000	260,000	255,286	(4,714)	260,000	0		0	Complete	Complete	Complete	On Target	Complete		
PLI ARDEER PRIMARY SCHOOL	173,582	12,298	173,582	0	173,582	55,000	12,298	(42,702)	173,582	0	0	0	19-Dec-21	31-Mar-22	Tender	On Target	On Target		
PLI BLACKLANDS PRIMARY SCHOOL*	75,000	81,566	75,000	0	75,000	75,000	81,566	6,566	81,566	6,566		6,566	31-May-22	31-May-22	Construction	On Target	On Target		
PLI GLENCAIRN PRIMARY SCHOOL*	176,727	0	176,727	0	176,727	0	0	0	176,727	0		0	31-Mar-22	31-Mar-22	Tender	On Target	On Target		
PLI SPRINGSIDE PRIMARY SCHOOL	1,958	1,958	1,958	0	1,958	1,958	1,958	0	1,958	0		0	Complete	Complete	Complete	On Target	Complete		
PLI ST JOHN OGILVIE PRIMARY SCHOOL	81,000	51,412	81,000	0	81,000	81,000	51,412	(29,588)	51,682	(29,318)		(29,318)	31-Aug-22	31-Aug-22	Wall ties: Complete Roofing: Tender	On Target	On Target		
PLI ST LUKE'S PRIMARY SCHOOL*	30,000	48,637	30,000	0	30,000	30,000	48,637	18,637	48,637	18,637		18,637	Complete	Complete	Complete	On Target	Complete		
PLI ST PETERS PRIMARY	0	(1,971)	0	0	0	0	(1,971)	(1,971)	0	0		0	Complete	Complete	Complete	On Target	Complete		
PLI WEST KILBRIDE PRIMARY*	45,000	5,848	45,000	0	45,000	0	5,848	5,848	45,000	0	0	0	26-Dec-21	26-Dec-21	Construction	On Target	On Target		
PLI WHITEHIRST PARK PRIMARY SCHOOL*	13,006	13,006	13,006	0	13,006	13,006	13,006	(0)	13,006	0		0	Complete	Complete	Complete	On Target	Complete		
PLI AUCHENHARVIE ACADEMY*	59,000	10,930	59,000	0	59,000	0	10,930	10,930	59,000	0		0	18-Aug-22	18-Aug-22	Planning	On Target	On Target		
PLI IRVINE ROYAL ACADEMY*	160,829	7,547	160,829	0	160,829	2,243	7,547	5,304	160,829	0		0	31-Mar-22	31-Mar-22	Pupil Toilets: Complete AW Pitches: Tender	On Target	On Target		
PLI KILWINNING ACADEMY*	17,109	17,109	17,109	0	17,109	17,109	17,109	(0)	17,109	0		0	Complete	Complete	Complete	Complete	Complete		
PLI 6A KILWINNING ROAD	16,500	0	16,500	0	16,500	5,304	0	(5,304)	16,500	0		0	31-Mar-22	31-Mar-22	Planning	On Target	On Target		
PLI REDBURN CC*	0	5,114	0	0	0	0	5,114	5,114	0	0		0	Complete	Complete	Complete	On Target	Complete		
Total Office Accommodation	1,323,721	540,354	1,323,721	0	1,323,721	583,038	540,354	(42,684)	1,379,446	55,725	0	55,725							

CAPITAL MONITORING 2021/22

Place

Project Description	TOTAL PROJECT				2021/22 BUDGETS								COMPLETION DATES		MILESTONE	DELIVERY STATUS		Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to Date Variance 2021/22	Projected Expenditure to 31 March 2022	Actual Over/ (Under) Spend for 21/22	True Over/ (Under) Spend	Brought / Carry Forward to 2022/23	Original Target	Revised Forecast	Current Project Stage	Delivery Status Financial	Delivery Status Physical	
Other Property																		
INDUSTRIAL PORTFOLIO *	430,713	0	430,713	0	430,713	0	0	0	0	(430,713)		(430,713)	On Hold	On Hold	Multiple projects	On Target	On Target	
HOME	4,470,199	149,087	4,470,199	0	500,000	0	94,928	94,928	500,000	0	0	0	31-Dec-22	31-Dec-22	In development	On Target	On Target	
BUILD	284,085	27,844	284,085	0	20,000	0	4,895	4,895	20,000	0	0	0	31-Jul-22	31-Jul-22	In development	On Target	On Target	
EMERGENCY CONTROL CTR	158,000	0	158,000	0	0	0	0	0	0	0	0	0	31-Mar-23	31-Mar-23	In development	On Target	On Target	
WOODLANDS PRIMARY PLAYINGFIELD DRAINAGE	134,640	104,750	134,640	0	94,563	74,300	64,673	(9,627)	94,563	0		0	Complete	Complete	Complete	On Target	On Target	
Total Property	5,477,637	281,681	5,477,637	0	1,045,276	74,300	164,496	90,196	614,563	(430,713)	0	(430,713)						
Other Housing																		
GYPSY/TRAVELLER SITES	74,528	21,000	74,528	0	53,528	0	0	0	53,528	0		0	31-Mar-22	31-Mar-22	In development	On Target	On Target	
ARDROSSAN HOSTEL					0	0	39,188	39,188	0	0		0	13-Feb-22	13-Feb-22	Procurement	On Target	On Target	
Total Other Housing	74,528	21,000	74,528	0	53,528	0	39,188	39,188	53,528	0	0	0						
Regeneration																		
TOWN CENTRE REGENERATION	1,722,002	991,383	1,722,002	0	1,432,550	0	701,931	701,931	1,432,550	0		0	31-Mar-22	31-Mar-22	Construction	On Target	On Target	
REPURPOSING PROPERTY GRANT FUND	0	0	0	0	0	0	0	0	0	0		0	30-Sep-22	30-Sep-22	In development	On Target	On Target	
STEVENSTON BEACH HUB	130,000	0	130,000	0	130,000	0	0	0	130,000	0		0	31-Mar-22	31-Aug-22	Tender	On Target	On Target	
MILLPORT TOWN HALL REGENERATION	1,668,852	54,036	1,668,852	0	1,668,852	0	54,036	54,036	1,668,852	0		0	31-Dec-22	31-Dec-22	In development	On Target	On Target	
PLACE BASED INVESTMENT PROGRAMME (PBIP)	460,000	0	460,000	0	460,000	0	0	0	460,000	0		0	31-Mar-23	31-Mar-23	In development	On Target	On Target	
PBIP 36 BANK STREET	800,000	7,906	800,000	0	180,000	0	7,906	7,906	94,000	(86,000)		(86,000)	31-Mar-23	31-Mar-23	In development	On Target	On Target	
IRVINE HIGH STREET	2,969,779	2,626,893	2,969,779	0	311,227	0	(31,659)	(31,659)	311,227	0		0	Complete	Complete	Complete	Complete	Complete	
MILLPORT CARS	282,839	106,103	282,839	0	254,756	0	106,103	106,103	254,756	0		0	31-Mar-22	31-Mar-22	In development	On Target	On Target	
MONTGOMERIE PARK MASTERPLAN	3,228,598	1,726,592	3,228,598	0	93,532	0	41,527	41,527	120,000	26,468		26,468	31-Mar-30	31-Mar-30	Sale negotiation	On Target	On Target	
LOCHSHORE, KILBIRNIE	1,647,593	148,799	1,647,593	0	1,134,741	0	85,947	85,947	830,604	(304,137)		(304,137)	30-Mar-22	31-May-25	In development	On Target	On Target	
LOCHSHORE GARNOCK HUB	4,146,000	1,633,037	4,146,000	0	3,238,918	0	1,633,037	1,633,037	3,238,918	0		0	31-Oct-22	31-Oct-22	Construction	On Target	On Target	
VDLF - IRVINE KYLE ROAD SITE PREP*	1,421,368	1,394,447	1,421,368	0	40,214	0	13,293	13,293	40,214	0		0	Complete	Complete	Complete	Complete	Complete	
VDLF - ANNICKBANK PH 3*	1,081,000	36,790	1,081,000	0	112,225	0	31,545	31,545	119,000	6,775		6,775	31-Mar-23	31-Mar-23	Design	On Target	On Target	
VDLF - DEVELOPMENT WORK*	170,000	50,653	170,000	0	46,250	0	17,853	17,853	137,200	90,950		90,950	31-Mar-22	31-Mar-22	In development	On Target	On Target	
VDLF - MAIN ST KILBIRNIE*	53,000	53,000	53,000	0	53,000	0	53,000	53,000	53,000	0		0	Complete	Complete	Complete	Complete	Complete	
VDLF - DALRY RD SALTCOATS*	15,125	2,140	15,125	0	11,500	0	500	500	11,500	0		0	30-Sep-22	30-Sep-22	Delivery	On Target	On Target	
VDLF - STRATEGY	50,000	0	50,000	0	50,000	0	0	0	50,000	0		0	31-Mar-22	30-Sep-22	In development	On Target	On Target	
VDLF - TREE PLANTING	50,000	0	50,000	0	50,000	0	0	0	50,000	0		0	31-Mar-22	31-Mar-22	In development	On Target	On Target	
VDLF - MINOR IMPROVEMENTS	32,065	10,000	32,065	0	32,065	0	10,000	10,000	32,065	0		0	31-Mar-22	31-Mar-22	In development	On Target	On Target	
QUARRY ROAD PHASE 2	5,209,497	5,149,338	5,209,497	0	70,146	0	9,987	9,987	70,146	0		0	Complete	Complete	Complete	Complete	Complete	
VDLF - GAS WORKS (DALRY)*	173,897	17,202	173,897	0	157,195	0	500	500	157,195	0		0	30-Sep-21	30-Sep-21	Complete	On Target	On Target	
CYCLING/WALKING/SAFER STREETS *	572,797	83,796	572,797	0	572,797	0	0	0	472,797	(100,000)		(100,000)	31-Aug-22	31-Aug-22	Various	On Target	On Target	
ACCESS PATH NETWORK PROGRAMME *	1,167,215	968,215	1,167,215	0	1,167,215	0	835,538	835,538	968,215	(199,000)		(199,000)	31-Aug-22	31-Aug-22	Various	On Target	On Target	
PENNYBURN ROUNDABOUT BUS LANE	114,750	24,518	114,750	0	114,750	0	18	18	114,750	0		0	31-Mar-22	31-Mar-22	Feasibility	On Target	On Target	
IRVINE CYCLE FRIENDLY TOWN	250,000	0	250,000	0	250,000	0	0	0	250,000	0		0	31-Mar-22	31-Mar-22	Construction	On Target	On Target	
BRODICK TO CORRIE CYCLE PATH	40,000	0	40,000	0	40,000	0	0	0	40,000	0		0	31-Mar-22	31-Mar-22	Design	On Target	On Target	
BUS CORRIDOR IMPROVEMENTS	125,333	5,333	125,333	0	120,000	0	0	0	120,000	0		0	31-Mar-22	31-Mar-22	Various	On Target	On Target	£30k of budget being expended directly by SPT on bus shelters and associated infrastructure
BUS ROUTE CONGESTION MEASURES	650,576	452,606	650,576	0	200,000	0	2,030	2,030	200,000	0		0	31-Mar-22	31-Mar-23	Construction	On Target	On Target	
CUMBRAE FERRY & BUS STOP	103,965	23,690	103,965	0	80,275	0	0	0	80,275	0		0	31-Mar-22	31-Mar-22	Design	On Target	On Target	
STTS ROSS ROAD ARRAN	210,000	0	210,000	0	210,000	0	0	0	210,000	0		0	31-Mar-22	31-Mar-22	Design	On Target	On Target	
ELECTRIC VEHICLES INFRASTRUCTURE	652,273	522,786	652,273	0	144,322	54,878	14,836	(40,042)	144,322	0		0	31-Mar-22	31-Mar-22	Various	On Target	On Target	
Total Regeneration	29,198,523	16,089,263	29,198,523	0	12,426,530	54,878	3,587,928	3,533,050	11,861,586	(564,944)	0	(564,944)						
Completed Projects																		
HAYLIE BRAE CEMETERY WALLS	175,437	175,437	175,437	0	51	0	51	51	51	0		0	Complete	Complete	Complete	Complete	Complete	
CCTV GENERAL	389,694	390,421	389,694	0	0	0	727	727	0	0		0	Complete	Complete	Complete	Complete	Complete	
BIOMASS RETROFIT PROGRAMME	3,378,163	3,340,486	3,378,163	0	0	0	(37,678)	(37,678)	0	0		0	Complete	Complete	Complete	Complete	Complete	
QUARRY ROAD PHASE 1	2,977,098	2,898,460	2,977,098	0	40,595	0	(38,043)	(38,043)	40,595	0		0	Complete	Complete	Complete	Complete	Complete	
Total Completed Projects	18,440,874	18,325,285	18,440,874	0	40,646	0	(74,943)	(74,943)	40,646	0	0	0						
Total Place	144,867,720	72,410,256	144,867,720	0	39,919,532	13,494,516	15,568,397	2,073,881	33,863,262	(6,056,270)	0	(6,056,270)						

OTHER BUDGETS

Project Description	TOTAL PROJECT				2021/22 BUDGETS						Comments
	Total Project Budget	Cumulative Expenditure to date	Total Project Forecast	Projected Over/ (Under) Spend	Total Revised Budget 2021/22	Year to Date Budget 2021/22	Actual Expenditure to 30 November 2021	Year to Date Variance 2021/22	Projected Expenditure to 31 March 2022	Over/ (Under) Spend for 21/22	
	£	£	£	£	£	£	£	£	£	£	
FLEXIBILITY / IMPROVEMENT FUND	2,022,842	0	2,022,842	0	1,960,717	0	0	0	1,960,717	0	
CORE INFRASTRUCTURE INVESTMENT	4,900,000	0	4,900,000	0	0	0	0	0	0	0	
Total Other Budgets	2,022,842	0	2,022,842	0	1,960,717	0	0	0	1,960,717	0	

HRA Capital Statement For the Eight Months to 30 November 2021											APPENDIX 2
Description	Approved budget 16 December 2020	Current budget including carry forwards	Approved Revisions to programme	Carry forward (to)/from future years	Revised Budget 2021/22	Actual Spend to 31/03/2021	Year End Projection	True Over / (Under)spend	Delivery Status Financial	Delivery Status Physical	Comments
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			
Council House Build Programme											
Council House Building General	1,542	1,542	(1,542)	-	-	-	-	-			
Acquisition Of Houses On Open Market	491	737	(737)	543	543	157	543	-	On Target	On Target	
New Build Watt Court	-	(111)	-	-	(111)	(66)	(66)	45	Slightly off target	Complete	Completed 2020/21. Awaiting final account.
New Build Corsehillhead	882	872	3,128	(4,000)	-	-	-	-	On Target	On Target	Expected completion Autumn/Winter 2022.
New Build Brathwic Terrace	1,991	1,799	-	-	1,799	1,483	1,858	59	Slightly off target	Significantly off target	Expected completion has been delayed to Spring 2022.
New Build Flatt Road Phase 1	4,136	3,742	(1,511)	428	2,659	2,387	2,659	-	On Target	Complete	Handovers complete during December 2021.
New Build Towerlands	1,640	2,208	-	-	2,208	1,711	2,288	80	Slightly off target	On Target	Expected completion Spring 2022
New Build Kinnier Road	285	11	-	-	11	10	11	-	On Target	Complete	Properties were handed over summer/autumn 2021.
New Build St Colms	3,482	3,482	(148)	(486)	2,848	1,087	2,848	-	On Target	Slightly off target	Demolition complete. Expected completion Autumn 2022.
New Build St Michaels Wynd	5,248	6,065	1,649	6	7,720	4,501	7,720	-	Significantly off target	On Target	Anticipated project overspend related to COVID-19 costs added at financial close and unforeseen costs related to signalised junction (amount tbc).
New Build Harbourside Irvine	9,685	9,755	(1,946)	(1,699)	6,110	3,070	6,110	-	On Target	Slightly off target	Works commenced October 2020, expected completion Autumn/Winter 2022.
New Build Afton Court	911	906	(406)	(400)	100	-	100	-	On Target	Slightly off target	Tender responses currently being reviewed with works due to commence Spring 2022.
New Build Caley Court	2,384	2,950	(2,950)	1,219	1,219	99	1,219	-	On Target	Slightly off target	Works commenced August 2021, expected completion Spring 2022.
New Build Springvale Saltcoats	1,477	1,421	-	-	1,421	1,248	1,513	92	Slightly off target	Complete	Development complete. Additional grouting works were required in areas of 'dark ground' which would not be surveyed until the existing building was demolished. Additional asbestos removal works were also required.
New Build Dalrymple Place	3,004	2,465	-	-	2,465	2,376	2,592	127	Slightly off target	Complete	An overspend is anticipated due to issues with Scottish Water and inaccuracies in the information provided by external consultants. The final account is due to be processed in early 2022.
New Build St Beya Millport	-	112	-	-	112	191	166	54	On Target	Complete	Properties handed over during summer 2021.
Garnock Academy Site	4,000	4,000	(2,487)	(1,463)	50	18	50	-	On Target	On Target	Consultation stage. Expected completion 2023/24.
Largs police Station	508	508	(508)	100	100	61	100	-	On Target	On Target	Demolition complete. Expected completion early 2023.
Ayrshire Central Site	7,975	6,472	(6,422)	52	102	64	102	-	On Target	On Target	Pre-planning stage. Expected completion Summer 2024.
Bourtrees Hill Village	3,384	3,384	(3,359)	-	25	-	25	-	On Target	On Target	Pre-planning stage. Expected completion Winter 2023.
James McFarlane ASN Site	2,767	2,767	(2,259)	(508)	-	-	-	-	On Target	On Target	Pre-planning stage. Expected completion Spring/Summer 2023
James Reid ASN school	3,000	3,000	(2,950)	(50)	-	-	-	-	On Target	On Target	Pre-planning stage. Expected completion Autumn/Winter 2023
Stanecastle ASN School	-	-	50	(50)	-	-	-	-	On Target	On Target	Pre-planning stage. Expected completion Autumn 2023
Fullarton Street	2,000	2,000	(1,950)	(40)	10	-	10	-	On Target	Significantly off target	Delays to delivery due to issues rehousing final tenants.
Redevelopment 10/11b/14	8,000	8,000	(7,950)	50	100	-	100	-	On Target	On Target	Pre-planning stage. Expected full completion Winter 2025
Total For Council House Build Programme	68,792	68,087	(32,298)	(6,298)	29,491	18,397	29,948	457			
Improvement to Existing Homes - Building Services											
Window Replacement	320	320	(320)	50	50	9	50	-	On Target	On Target	Budget vired to Sheltered Housing Reprovisioning Programme to support window replacement in sheltered refurbs.
Bathroom Programme	1,794	1,657	417	-	2,074	949	2,074	-	On Target	On Target	Bathrooms pulled forward from future years to offset decision to push back kitchen programme due to COVID restrictions having significant impact on cost. This will be revised following changes to restrictions.
Kitchen Programme	2,300	2,697	(2,697)	-	-	337	-	-	On Target	Significantly off target	Delayed due to COVID restrictions having impact on unit cost. This will be revised following changes to restrictions.
Window Replacement - High Flats - Saltcoats	2,298	3,677	(2,882)	(5)	790	151	790	-	On Target	Slightly off target	Time delays due to COVID-19. Exterior improvements almost complete, with interior refurbishments in progress.
BATHROOM PROGRAMME Voids	-	-	692	-	692	17	692	-	On Target	On Target	
KITCHEN PROGRAMME Voids	-	-	745	-	745	26	745	-	On Target	On Target	
Door replacement programme	1,039	1,039	(1,039)	-	-	-	-	-	On Target	Significantly off target	Door replacement programme - tender has been re-issued following sepcification review due to unviable costs in first tender return.
Sheltered Housing Units	2,133	2,078	(2,027)	(1)	50	-	50	-	On Target	On Target	Sequence of refurbishments in development. Plans for first two units being drafted with initial consultations held and draft plans due Winter 2021/22. Virement from 3 other projects to here totalling £991k
Replacement warden call systems	208	208	(208)	-	-	-	-	-	On Target	On Target	Budget vired to Sheltered Housing Reprovisioning Programme to support window replacement in sheltered refurbs.
Total For Improvements to Existing Homes - Building Services	10,092	11,676	(7,319)	44	4,401	1,489	4,401	-			

HRA Capital Statement											APPENDIX 2
For the Eight Months to 30 November 2021											
Description	Approved budget 16 December 2020	Current budget including carry forwards	Approved Revisions to programme	Carry forward (to)/from future years	Revised Budget 2021/22	Actual Spend to 31/03/2021	Year End Projection	True Over / (Under)spend	Delivery Status Financial	Delivery Status Physical	Comments
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			
Improvement to Existing Homes - External Contractors											
Central Heating	3,502	3,777	(2,080)	(96)	1,601	853	1,601	-	On Target	Significantly off target	Delayed expenditure due to Covid-19. This will be revised following changes to restrictions.
Insulated Re-Rendering	804	904	(604)	(60)	240	178	240	-	On Target	Significantly off target	
Electrical Rewiring	1,236	1,167	(1,024)	(14)	129	55	129	-	On Target	Significantly off target	Delayed expenditure due to Covid-19. This will be revised following changes to restrictions.
Total For Improvements to Existing Homes - External Contractors	5,542	5,848	(3,708)	(170)	1,970	1,086	1,970	-			
Refurbishment Schemes											
Roofing & Rendering	3,393	3,229	(209)	(120)	2,900	-	2,900	-	On Target	Slightly off target	New contractor for roofing and rendering commenced November 2021 - reviewing projections for unit completions.
Demolition High Flats Irvine	3,021	6,850	(6,800)	20	70	32	70	-	On Target	Significantly off target	Delays to delivery due to ongoing rehousing of tenants.
Kings Arms Project	-	(254)	319	(15)	50	-	50	-	On Target	On Target	Initial fees. Pre-planning stage, construction not due to commence until Autumn/Winter 2022
Garrier Court	-	(3)	(30)	-	(33)	(33)	(33)	-	On Target	Complete	Refurbishment complete.
Connel Court	-	(50)	150	(131)	(31)	(30)	(31)	-	Complete	Complete	
Refurb Maress House	250	250	(250)	250	250	263	250	-	On Target	On Target	Status remains green at present, however contractor has submitted information relating to possible delays. This is currently being assessed by the project team. Note - additional spend will be offset by surplus revenue budget as previously agreed.
Refurb Friars Lawn	1,487	828	(101)	2	729	378	729	-	Slightly off target	Slightly off target	Additional works to the flat roof to be carried out which could have a cost and time implication.
Total For Refurbishment Schemes	8,151	10,850	(6,921)	6	3,935	610	3,935	-			
Other Capital Works											
Energy Efficiency Standard	5,394	5,394	(4,794)	78	678	-	678	-	On Target	On Target	Sustainability fund. To date £0.877m has been approved to supplement the addition of solar PV to the roofing programme and the provision of EWI in wholly owned flatted blocks and £0.078m for other sustainable measures.
Other Capital Works	7,129	726	1,000	(1,726)	-	3	-	-	On Target	On Target	
Health And Safety Works	207	207	(207)	-	-	-	-	-	On Target	On Target	
Major Improvements	6	12	(6)	-	6	(12)	6	-	On Target	On Target	
Detection Equipment	2,434	1,222	(1,222)	-	-	163	-	-	On Target	On Target	Statutory timescale has been extended to Feb 2022.
Solar Panels	232	681	-	-	681	349	681	-	On Target	On Target	
Professional Management Charges	934	934	-	-	934	-	934	-	On Target	On Target	
Estate Based Regeneration	540	1,557	(1,000)	753	1,310	-	1,310	-	On Target	Slightly off target	Carry forward from 2020/21 due to COVID-19 related delays.
Nelson Street Regeneration	306	306	(296)	10	20	-	20	-	Slightly off target	Significantly off target	Awaiting purchase of final property through CPO to allow refurbishment works to be undertaken.
Sheltered Housing Capital Works	-	463	(463)	-	-	-	-	-	On Target	On Target	Budget vired to support overall Sheltered Housing Reprovisioning Programme.
Total For Other Capital Works	17,182	11,502	(6,988)	(885)	3,629	503	3,629	-			
TOTAL EXPENDITURE	109,756	107,963	(57,234)	(7,303)	43,426	22,085	43,883	457			
CFCR	(10,590)	(10,599)	-	-	(10,599)	(12)	(10,599)	-			
Capital Grants	(13,784)	(13,784)	-	-	(13,784)	(2,268)	(13,784)	-			
Affordable Housing Contribution	(1,757)	(1,795)	-	-	(1,795)	-	(1,795)	-			
Funding from Reserves	(5,000)	(6,604)	6,604	-	-	-	-	-			
Prudential Borrowing	(77,455)	(75,181)	50,630	7,303	(17,248)	-	(17,705)	(457)			
Council House Build Fund	(1,170)	-	-	-	-	-	-	-			
TOTAL INCOME	(109,756)	(107,963)	57,234	7,303	(43,426)	(2,280)	(43,883)	(457)			
NET EXPENDITURE	-	-	-	-	-	19,805	-	-			
The following classifications have been used to highlight financial performance against budget											
On Target	On Target (+0.5% of budget)						On Target (up to 5% delay of original timescales)				
Slightly off target	Slightly off target (+ 0.5% to 2% of budget, or £0.125m, whichever is less)						Slightly off target (+ 5% to 10% of original timescales)				
Significantly off target	Significantly off target (+2% or more of budget, or £0.500m, whichever is less)						Significantly off target (+10% or more of original timescales)				

NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title:	Proposals for Community Investment Fund (CIF) Expenditure
Purpose:	To determine applications by Locality Partnerships to allocate CIF funding to proposed projects.
Recommendation:	<p>That Cabinet:</p> <ul style="list-style-type: none">a) Reviews the enclosed applications from the Kilwinning Locality Partnership, the Three Towns Locality Partnership and the North Coast and Cumbrae Locality Partnership in line with CIF criteria;b) Approves the CIF application in relation to the Corsehill Primary Parent Council;c) Approves the CIF application in relation to the Saltcoats Active Lifestyle Team;d) Approves the CIF application in relation to the Ardrossan Community Development Trust;e) Approves the request to increase the previously agreed CIF award in relation to a multi-purpose hub – Raise Your Voice with Ardeer; andf) Approves the request to release the final £25,000 of previously agreed CIF in relation to Millport Town Hall.

1. Executive Summary

- 1.1 Within its budget for 2017-18, North Ayrshire Council provided a funding allocation for the creation of an innovative fund to enable communities to address the priorities they have identified through Locality Planning Partnerships and within the context of North Ayrshire Community Planning Partnership's Fair for All Strategy and the Council's Community Wealth Building Strategy. In June 2021, Cabinet approved a further £1m top-up for the funding, with a further £2m added in November 2021.
- 1.2 Locality Partnerships have subsequently continued to work on their local action plans and are refining proposals for expenditure in line with their locally identified needs. This is a difficult process, and it is a testament to the dedication of the Locality Partnerships and their community partners that proposals are now emerging to provide creative approaches to addressing local challenges.

- 1.3 This report brings forward proposals which respond to the specific need of the local community, and which have been developed based on local circumstances and opportunities.
- 1.4 These proposals have been approved to be submitted to Cabinet through a process of collaboration and consensus by the respective Locality Partnerships.

2. Background

- 2.1 Within its budget for 2017-18, North Ayrshire Council provided an allocation for the creation of an innovative fund to enable communities to address the priorities they have identified through Locality Planning Partnerships and within the context of North Ayrshire Community Planning Partnership's Fair for All Strategy and the Council's Community Wealth Building Strategy. A further £3m was added to the funding in 2021, to be distributed among Localities as follows:

Locality	Value of CIF from first funding allocation (2017-18)	Balance remaining from first funding allocation	Value of CIF from second funding allocation (June 2021)	Value of CIF from third funding allocation (Nov 2021)	Total balance available
Irvine	£754 000	£449 396	£290 000	£580 000	£1 319 396
Kilwinning	£286 000	£104 810	£120 000	£240 000	£464 810
Three Towns	£598 000	£261 768	£240 000	£480 000	£981 768
Garnock Valley	£390 000	£163 777	£150 000	£300 000	£613 777
North Coast	£468 000	£164 161	£170 000	£340 000	£674 161
Arran	£104 000	£58 774	£30 000	£60 000	£148 774
TOTAL	£2 600 000	£1 272 409	£1 000 000	£2 000 000	£4 272 409

- 2.2 It was agreed that the CIF will support proposals and projects that connect with:

- The North Ayrshire Fair for All Strategy;
 - The Community Planning Partnership and Locality priorities;
 - North Ayrshire Council's values, priorities and business objectives;
 - The Community Wealth Building and Environmental Sustainability and Climate Change Strategies;
- And will also:
- Fulfil a compelling need and not duplicate existing services or facilities;
 - Provide long-term, sustainable, positive results for the greatest number of people possible;

- Exhibit project and/or organisational innovation in their approaches to their work in their way of addressing community challenges and in their request to Locality Partnerships and the Council;
- Come from (an) organisation(s) that is financially viable (can provide financial statements upon request) and efficiently and effectively managed. This can include an organisation to be created to deliver the project;
- Include options or potential for NAC and CPP employee engagement and volunteering where possible; and
- Include measurable outcomes and can report to NAC on outcomes on a regular basis.

2.3 The proposal development and application process has been agreed as follows:

- Locality Partnerships should continue to engage with their communities and stimulate interest in the CIF. Each Locality Partnership will then strategically assess the applications, make links and look at the funding 'in the round.'
- If the partnership supports a bid, then the group will be encouraged to submit a full application form, which they will decide upon before making a proposal to Cabinet for final approval.
- The proposal will go to the next suitable Cabinet for final approval.

2.4 The enclosed applications have been developed by community partners and North Ayrshire Council officers and are now recommended for approval by Cabinet. The proposals are as follows:

2.4.1 The Kilwinning Locality Partnership

The allocation and funds committed to date are outlined in the table below.

The Kilwinning Locality Partnership CIF allocation	£646 000
Kilwinning McGavin Park	£35 000
Multi-Purpose Youth and Community Hub	£41,190
Multi-Purpose Youth and Community Hub – Phase 2	£15,000
Kilwinning McGavin Park Stage 3	£45,000
Almswall Park Pitch Replacement	£45,000
Balance	£464,810

Proposal: Corsehill Primary Parent Council – Corsehill Play Park: £50,000
(Appendix 1)

The proposal is to provide matched funding to create a new play park for the community of Corsehill and bring back a currently vacant and derelict site into community use. The right to play is enshrined in the United Nation Convention on the Rights of the Child. The benefits of outdoor play are widely recognised. Play helps to teach children social skills including how to share fairly, play cooperatively, and be part of a group. Inclusive playground design can create a space that intentionally provides opportunities for every

visitor to have a successful experience, regardless of age and abilities. The Covid-19 pandemic has increased community attention on local outdoor facilities. Through working in partnership with Aberlour, Scotland's children's charity, resources are already in place for parents or carers who need support to make the best use of the outdoor play with their children. The site is in Council ownership and Streetscene has agreed to the upkeep and maintenance of the swing park. The local people have expressed their support with 431 responses to the consultation.

2.4.2 The Three Towns Locality Partnership

The Three Towns Locality Partnership CIF allocation	£1,318 000
Ardrossan Community Development Trust	£25,000
Three Towns Growers	£100,000
The Training Station	£50,000
Ardrossan Castle Heritage Hub	£17,912
Raise Your Voice with Ardeer	£100,000
Ardrossan Community Sports Hub	£43,320
Balance	£981,768

Proposal: SALT (Saltcoats Active Lifestyles) – Winton Circus Play Park: £48,288
(Appendix 2)

The proposal is to upgrade the existing play park at Winton Circus. SALT note that there are over 1000 pupils at the nearby secondary and four primary schools cohorts who could benefit from outdoor play and believe this area has huge potential to promote an active lifestyle. The group are seeking £104,000 from the Coastal Playpark Fund and Streetscene has agreed to continue their maintenance of the play park once the new equipment is installed. SALT also want the play area to be more inclusive and any equipment selected for the regeneration of the park will be suitable for children with additional support needs, which will help to make this a positive social space for families to enjoy. Work is underway to explore the possible provision of new CCTV along the promenade as an intervention against anti-social behaviour. Nearly 1000 people have engaged with the project to date through the SALT Facebook page and over £1400 secured through local fundraising. The total project cost is estimated at £152,288.

2.4.3 The Three Towns Locality Partnership

Proposal: ACDT (Ardrossan Community Development Trust) – Community Development Officer (18month post): £53,100 (Appendix 3)

This application is to request Community Investment Funding of £53,100 for Ardrossan Community Development Trust to employ a Community Development Officer. The funding will support the initial 18 months of salary and expenditure for a Community Development Officer to ensure existing projects move forward to commencement and completion and to respond to emerging needs for further development of existing projects. The postholder will report to the ACDT Board of Directors. The main duties of the post are to increase ACDT's ability to continue to be the catalyst and focus for regeneration activity within Ardrossan. This includes following up the findings of the Ardrossan charrette, securing funding, managing resources, project management and initiating further projects.

2.4.4 The Three Towns Locality Partnership

Proposal: RYVwA (Raise Your Voice with Ardeer) - Multi-functioning community facility: £130,000 (Appendix 4)

This application is in relation a previous CIF award of £100,000 in March 2020 for the creation of premises to form a multi-functioning community facility. This has been identified through both the charette and more direct community engagement from the organisation. Located at Shore Road, Stevenston Beach (beside the sports pitch, playground and carpark at the beach), the multi-functioning facility will provide local services to support tourism, community and environmentalists.

Although £280,000 funding, including £130,000 from the Regeneration Capital Grants Fund, was secured both building materials and construction costs have risen considerably as a result of the pandemic and Brexit. In addition, SEPA has advised that the original sewage solution is unacceptable, and the resultant connection solution will cost an additional £50,000.

The funding gap is £180,000, although an additional £50,000 has been agreed by RCGF. The condition of the RCGF grant means that the balance of £130,000 needs to be secured quickly so that the project can proceed without risk of losing the £180,000 of RCGF investment.

The funding requested in the application exceeds the £100,000 award maximum set out in the guidance. There are exceptional circumstances including the increase in costs and the need to secure additional funding quickly as RCGF grants are time limited. The full funding needs to be in place to issue contracts before the end of March 2022. The request for additional CIF funding will secure the RCGF contribution and enable this project to be delivered.

The Locality Partnership seeks approval for a further award of £130,000 in this report. The total CIF award to RYVwA would, therefore, be £230,000.

If the three proposals are agreed in full, the balance in the Three Towns Locality Partnership Fund will be £750,380.

2.4.5 The North Coast and Cumbrae Locality Partnership

The North Coast and Cumbrae Locality Partnership CIF allocation	£978 000
Cycling Without Age- Fairlie	£22 800
Clearer Minds	£30,200
Millport Town Hall	£200,000
Sing Your Sing	£14, 892
Locality Priorities Worker	£35, 948
Balance	£674,160

Proposal: Millport Town Hall: £25,000 (Appendix 5)

In August 2019 the Cabinet agreed to award £200,000 from the North Coast's allocation of the CIF to Millport Town Hall for the restoration of the building subject to

- (i) the award being set aside for 12 months to allow for the full cost of the project to be funded; and
- (ii) a proportional reduction in the award should the overall cost of the project reduce.

The North Coast and Cumbrae Locality Partnership is requesting the release of the remaining £25,000 to Millport Town Hall. The funding has been released at the request of the group as the project has progressed, enabling the securing of external funding, progress to the next stage which depended on specialist reports or to aid cash-flow during the renovation. Despite all the challenges and increased costs Millport Town Hall has continued to make progress and secure external funding. The property has been alienated from Millport Common Good and the Community Asset Transfer to the Millport Town Hall SCIO is now complete. In January 2021 the project secured £1.5million from the Scottish Government's Regeneration Capital Grants Fund and this was increased by a further £364,478 in December 2021 as costs escalated over the last 18 months. Additional funding has been secured through Islands' funding and the project is now fully funded. Funding continues to be attracted by this high-profile community initiative, with the award of £10,000 for LED lighting from National Lottery Together for our Planet.

3. Proposals

3.1 That Cabinet:

- a) Reviews the enclosed applications from the Kilwinning Locality Partnership, the Three Towns Locality Partnership and the North Coast and Cumbrae Locality Partnership in line with CIF criteria;
- b) Approves the CIF application in relation to the Corsehill Primary Parent Council;
- c) Approves the CIF application in relation to the Saltcoats Active Lifestyle Team;
- d) Approves the CIF application in relation to the Ardrossan Community Development Trust;
- e) Approves the request to increase the previously agreed CIF award in relation to a multi-purpose hub – Raise Your Voice with Ardeer; and
- f) Approves the request to release the final £25,000 of previously agreed CIF in relation to Millport Town Hall.

4. Implications/Socio-economic Duty

Financial

4.1 CIF funding is allocated within existing resources.

Human Resources

4.2 The ACDT will result in an 18-month post for a Community Development Officer and the awards to Millport Town Hall have created 2 local jobs. Millport Town Hall has provided work supporting 6 local businesses. RYVWA is currently offering a number of local volunteering opportunities.

Legal

4.3 None.

Equality/Socio-economic

4.4 The purpose of Locality Planning is to reduce inequalities, increase community cohesion and advance community empowerment. Each of the CIF proposals is tested against that purpose before being presented to Cabinet. Both local play park developments are linked to UNCRC right to play and offer health, wellbeing, child development and family cohesion benefits. The applications provide opportunities for skills development, community cohesion, health, physical activity and wellbeing.

Environmental and Sustainability

4.5 Environmental and sustainability issues are considered in relation to each CIF application. Millport Town Hall is continuing to extend its environmental credentials with LED lighting and solar panels as integral components of the refurbishment.

Key Priorities

4.6 The proposals contained within the report support the North Ayrshire Council Plan priorities:

- Active and strong communities
- Inclusive, growing and enterprising local economy
- People enjoy good life-long health and wellbeing.

Community Wealth Building

4.7 The applications support the following pillars of community wealth building:

- Creating volunteering and skills development opportunities;
- Advancing community enterprises;
- Advancing local ownership of underused land and buildings; and
- Supporting local businesses.

5. Consultation

5.1 The proposals contained within this report have been developed and approved by the Locality Partnership, through consultation with local people, including young people.

Caroline Amos
Interim Executive Director of Communities and Education

For further information please contact **Rhona Arthur, Head of Connected Communities**, on **01294 324415**.

Background Papers

Appendix 1: CIF Application: Corsehill Primary Parent Council

Appendix 2: CIF Application: Saltcoats Active Lifestyle Team
Appendix 3: CIF Application: Ardrossan Community Development Trust
Appendix 4: CIF Application: Raise Your Voice with Ardeer
Appendix 5: CIF Application: Millport Town Hall

Appendix 1 - Community Investment Fund: Proposal to Cabinet

Organisation name	<i>Corsehill Primary Parent Council</i>
Brief details of organisation	Corsehill Primary Parent Council is a voluntary organisation aiming to help parents become more involved with their child's education and learning. They seek to welcome parents as active participants in the life of the school and provide easier ways for parents to express their views and wishes. As well as supporting the work in the school, the CPPC provides opportunities for the wider community to be involved with the school through fundraising for different charities, listening to any concerns and suggestions from the local community and supporting areas of benefit to the school children as well as the wider community.
Locality	Kilwinning
Amount requested	£50,000
Brief overview of proposal	<p>The proposal is to provide matched funding to create a new play park for the community of Corsehill and bring back a currently vacant and derelict site into community use. The right to play is enshrined in the United Nation Convention on the Rights of the Child.</p> <p>The total cost estimated for this project is £100,000. The outcome of an application for the balance of the costs is pending. The quote for the work from the company Komplan which has a total of £72,161.84 includes both toddler and junior adventure climbing frames, a swing unit with basket and cradle swings and preliminaries, fence, groundworks, surfacing, equipment and the delivery charge.</p> <p>The benefits of outdoor play are widely recognised. Play helps to teach children social skills including how to share fairly, play cooperatively, and be part of a group. Inclusive playground design can create a space that intentionally provides opportunities for every visitor to have a successful experience, regardless of age and abilities. The Covid-19 pandemic has increased community attention on local outdoor facilities. Play parks provide great opportunities for parents to bond with children in a physically engaging way. Through working in partnership with Aberlour, Scotland's children's charity, resources are already in place for parents or carers who need support to make the best use of the outdoor play with their children.</p> <p>The site is in Council ownership and Streetscene has agreed to undertake routine safety inspections and associated routine minor maintenance</p>

	<p>including lubrication of parts etc (this would not include any equipment replacement).</p> <p>The play park will have access and resources for play equipment that comply with both The Disability Discrimination Act 1995 as well as the more recent Equality Act 2010 from initial build to ensure inequality is reduced.</p> <p>Data was collected via survey monkey (online) and a paper petition was within the premises of the local grocery store in Corsehill. 431 people responded through both of these; of these respondents only 3 said no from the online one and 1 via the paper petition. Engagement with Aberlour, Corsehill Primary Parent and Pupil Councils as well as the local community has taken place about the project.</p> <p>There will be opportunities for work to be created by Komplan (the company who build the play park). The area is easily accessible by walking so this would reduce traffic or the need for parking. There is on street parking that could be used if needed. This area would also benefit the local environment by bringing in charities or organisations that could use it.</p>
<i>Timescales</i>	Spring 2022
<i>Contact details</i>	<p>Louise Riddex, Locality Officer, Connected Communities</p> <p>lriddex@north-ayrshire.gov.uk</p>

Appendix 2 - Community Investment Fund: Proposal to Cabinet

Organisation name	<i>Saltcoats Active Lifestyles Team</i>
Brief details of organisation	<p>SALT (Saltcoats Active Lifestyles Team) became a constituted voluntary community group on 3rd August 2021. The aims and objectives of the group are to:</p> <ul style="list-style-type: none"> • advance emotional and physical wellbeing of the inhabitants of Saltcoats by associating with local authorities, voluntary organisations and inhabitants in a common effort to provide facilities to encouraging active lifestyles; • co-operate with the local statutory authority in the maintenance and management of recreational areas for activities promoted by the Group in furtherance of the above objects; and • foster a community spirit for the achievement of these and other such objects as may by law be deemed charitable.
Locality	Three Towns
Amount requested	£48,288
Brief overview of proposal	<p>The proposal is to upgrade the existing play park at Winton Circus. The right to play is enshrined in the UNCRC. SALT note that there are over 1000 pupils are the nearby secondary and four primary schools who could benefit from outdoor play and believe this area has huge potential to promote an active lifestyle.</p> <p>The main outcome is to promote a healthier lifestyle for local residents by providing much improved facilities to encourage more outdoor play. It has been shown that the opportunity for children to engage in active outdoor play has a number of physical and mental benefits, e.g., development of musculoskeletal system, improved coordination and reduction of childhood obesity. Children that are used to playing outdoors, are also more likely to try new activities, engage in problem solving tasks and socialise with others.</p> <p>SALT also want the play area to be more inclusive and any equipment selected for the regeneration of the park to be suitable for children with additional support needs, which will help to make this a positive social space for families to enjoy. The equipment earmarked for installation in the park is all accessible to try to be inclusive for all children regardless of any physical or mental impairments. SALT has also included sensory equipment which are known to encourage engagement of children with conditions such as autism.</p>

	<p>The group is seeking £104,000 from the Coastal Playpark Fund and Streetscene has agreed to continue their maintenance of the play park once the new equipment is installed.</p> <p>The project touches upon all three Locality Partnership priorities. Increased footfall to the area could provide a boost to local economy as well as encouraging those from outwith the area to visit (priority 1). The regeneration of the area would meet priority 2. In terms of priority 3, SALT is engaging with the local community, other local community groups and local businesses to raise funds for this project. This aims to create a sense of pride that they have helped to transform the area for the better. To date over £1400 has been secured via JustGiving from local residents and nearly £1000 from local businesses.</p> <p>Work is underway to explore the possible installation of new CCTV along the promenade as an intervention against anti-social behaviour. Nearly 1000 people have engaged with the project to date through the SALT Facebook page. The total project cost is estimated at £152,288.</p>
<i>Timescales</i>	Spring 2022
<i>Contact details</i>	<p>Shirley Morgan, Locality Officer, Connected Communities</p> <p>smorgan@north-ayrshire.gov.uk</p>



Appendix 3 - Community Investment Fund: Proposal to Cabinet

Organisation name	<i>Ardrossan Community Development Trust</i>
Brief details of organisation	Ardrossan Community Development Trust (ACDT) was incorporated in July 2019 with the assistance of the Our Place programme, which was coming to an end. The Trust were established to succeed the Our Place programme and continue with community development within Ardrossan, including the completion of the proposed Playpark for the Town. A new engaging and informative website was launched in 2020 and provides detailed information on projects being developed within Ardrossan and can be found at www.ardrossantrust.org .
Locality	Three Towns
Amount requested	£53,100
Brief overview of proposal	<p>During 2021 ACDT have been working with a number of local partners and North Ayrshire Council on a project to regenerate Ardrossan to encourage increased visitors, visitor dwell time and spend in the town. Capacity is problematic and ACDT require a full-time officer to further the work of the Trust on behalf of the community. This work will directly benefit local communities and support community led regeneration.</p> <p>This application is to request Community Investment Funding of £53,100 for ACDT to employ a Community Development Officer. It will support the initial 18 months of salary and expenditure for a Community Development Officer to ensure existing projects move forward to commencement and completion and respond to emerging needs for further development of existing projects.</p> <p>The postholder will report to the ACDT Board of Directors. The main duties of the post are to increase ACDT's ability to continue to be the catalyst and focus for regeneration activity within Ardrossan. This includes following up the findings of the Ardrossan charrette, securing funding, managing resources, project management and initiating further projects.</p> <p>Currently the Trust has almost 300 members and includes members from other community organisations within the Town, including Ardrossan Community Association, Ardrossan Castle Heritage Society, Three Towns Growers, Whitlees Community Centre and Ardrossan Community Sports Hub, all organisations that were developed and supported as part of the Our Place programme.</p>

	<p>ACDT has in excess of 960 followers on Facebook and engagement through our website, tracked with analytics.</p> <p>Community engagement by ACDT is captured in reports from IBP Strategy & Research and a Social Return on Investment report, produced by Social Value Labs.</p>
<i>Timescales</i>	Spring 2022
<i>Contact details</i>	<p>Shirley Morgan, Locality Officer, Connected Communities</p> <p>smorgan@north-ayrshire.gov.uk</p>



Appendix 4 - Community Investment Fund: Proposal to Cabinet

Organisation name	<i>Raise Your Voice with Ardeer</i>
Brief details of organisation	<p>Raise Your Voice with Ardeer are a registered charity (SC049391) since June 2019 and was running as a constituted community group prior to that forming in 2016.</p> <p>The aims of Raise Your Voice with Ardeer are to:</p> <ul style="list-style-type: none"> • Advance the provision of recreational facilities, or the organisation of recreational facilities, with the object of improving the conditions of life for the persons for whom the facilities or activities are primarily intended by providing easily accessible events/groups/activities and classes, where the community can come together and have fun, build friendships and in turn encourage each other in all aspects of life; • Advance the advancement of citizenship or community development by building confidence, creating a sense of belonging, to encourage community involvement and the sharing of skills/strengths within the community through a variety of activities/classes and groups; and • Advance the prevention or relief of poverty by providing food at all events offered along with advice, support and referrals to specific services where appropriate. <p>Activities include Musical Memory Lane which has been running for two years. Musical Memory Lane is a very special, fun afternoon of music, tea and biscuits. Music and chat from a local musician combine with plenty of time for people to chat with friends and make new friends. Although the afternoon is Alzheimer's and Dementia friendly there does not need to be a formal diagnosis to be able to attend. It is also open to anybody over the age of 50 and is run on a donation basis, however, a donation is not required to be able to attend.</p> <p>Raise Your Voice with Ardeer are currently working in joint partnership with North Ayrshire Foodbank to help deliver the Food Dignity Meals Scheme. This scheme gives people within the community 2 freshly cooked meals a day for 3 days.</p>
Locality	Three Towns
Amount requested	£130,000

<p>Brief overview of proposal</p>	<p>This application is in relation a previous CIF award of £100,000 in March 2020 to the creation of premises to form a multi-functioning community facility. This has been identified through both the charette and more direct community engagement from the organisation. Located at Shore Road, Stevenston Beach (beside the sports pitch, playground and carpark at the beach), the multi-functioning facility will provide local services to support tourism, community and environmentalists.</p> <p>The original project was to renovate an existing facility, but this is not feasible, and a new building will allow the old facilities to be removed. The revised project has increased the original costs to £243,000, of which £50,000 has already been secured from the Town Centre Fund. Other potential funders are North Ayrshire Ventures Trust, The National Lottery Community Fund and Landfill Trust.</p> <p>The new facilities will include:</p> <ul style="list-style-type: none"> • Community space and café to support events, community cookery and educational workshops. • Outdoor education opportunities as the beach provides an environmental outdoor classroom, which is recognised nationally for its biodiversity. Educational workshops are currently run with the support (including financial) of local businesses, schools and youth groups, however there is no wet weather shelter. The multi-use building will allow the environmental educational workshops to be more structured, weatherproof, and the opportunity to develop accredited qualification with local schools. • This area can also be used wider community use. This can become an income to support the charity. • The café area will supply refreshments and snacks and the group is also qualified to deliver <i>cooking on a budget</i> classes. This area will also be used for the NA Foodbank's dignified food provision. The group is passionate about healthy food, and food allergies and has developed a great amount of experience which will help support others. This will contribute income for sustainability. • The group plans to develop and sell or hire out resources for outdoor activities, such as fishing nets, ball games, buckets and spades. <p>The premises will be open to anybody within the community, such as dog walkers, local schools, NAC Rangers, tourists and beach users. There have been community events, such as the Nature Reserves' 25th Anniversary and Family Fun Days and these will be able to be developed further with community organisations. There has even been a St Bernard's birthday party with St Bernard dogs attending from all over Scotland.</p> <p>The main beneficiaries of the building would be the local community within Stevenston, the dog walkers and local and tourist beach users. The addition of toilets. The new hub will increase tourism and length of stay, with related economic impact. With tourism comes increased investment of the services within Stevenston which will benefit the local community.</p>
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	<p>Partners include: FRIENDS environmental group in Stevenston, Stevenston Community Council, Stevenston Community Development Trust (Steering Group), Stevenston Community Association, Primary schools, Secondary schools, BPI, Tesco, Sainsburys and NAC.</p> <p>After lockdown the group continued working through their plan with McMillan & Cronin Architects. Planning permission is completed and the community asset transfer of the land is completed.</p> <p>It was then discovered with the engineer that SEPA would not support any of the 3 proposals put forward to them to connect to the sewage system of the old pavilion. They insisted it would need to be joined to the mains sewage further up the road. This costs an additional £50,000 to complete and was not originally budgeted for.</p> <p>The cost of construction work and materials has significantly increased- as a result of covid and Brexit. The decision was made to go to tender for the rest of the building work and the best tender came back £130,000 over budget.</p> <p>The funding gap is £180,000, although an additional £50,000 has been agreed by RCGF. The condition of the RCGF grant means that the balance of £130,000 needs to be secured quickly so that the project can proceed without risk of losing the £180,000 of RCGF investment.</p> <p>The funding requested in the application exceeds the £100,000 award maximum set out in the guidance. There are exceptional circumstances which lead to this request, including the increase in costs and the need to secure additional funding quickly as RCGF grants are time limited. The full funding required needs to be in place to issue contracts before the end of March 2022. The request for additional CIF funding will secure the RCGF contribution and enable this project to be delivered.</p> <p>The Locality Partnership seeks approval for a further award of £130,000 in this report. The total CIF award to RYVwA would, therefore, be £230,000.</p>
Timescales	Spring 2022
Contact details	Shirley Morgan, Locality Officer, Connected Communities smorgan@north-ayrshire.gov.uk

Appendix 5 - Community Investment Fund: Proposal to Cabinet

Organisation name	<i>Millport Town Hall</i>
Brief details of organisation	<p>Mission Statement</p> <ul style="list-style-type: none"> To preserve a building of heritage significance and to create a community facility for the future which is sustainable and run by the community, for the community. To create a space capable of accommodating a variety of uses which is vibrant, facilitates community and social cohesion and spirit and enhances not only the economy of the Isle of Cumbrae but also enriches the lives of its residents and visitors. <p>SCIO status has been granted and an associated trading arm set up to minimise risk and maximise tax efficiency.</p>
Locality	North Coast and Cumbrae
Amount requested	£25,000
Brief overview of proposal	<p>In August 2019 the Cabinet agreed to award £200,000 from the North Coast's allocation of the CIF to Millport Town Hall for the restoration of the building subject to</p> <ol style="list-style-type: none"> the award being set aside for 12 months to allow for the full cost of the project to be funded; and a proportional reduction in the award should the overall cost of the project reduce. <p>The North Coast and Cumbrae Locality Partnership is requesting the early release of £75,000 to Millport Town Hall. In February 2020 Cabinet approved the early release of £30,000 to enable the project to progress with architectural and quality surveyor reports. That leveraged in time-limited external funding. The project's progress depended on reports from an architect and a quantity surveyor to inform the next step of the restoration and for further funding applications where the essential detail requires to be provided by specific experts.</p> <p>The Covid-19 pandemic impacted on the external funding available and made an already challenging task, more difficult. In September 2020, Cabinet reviewed the timescale and extended this until August 2021. Despite the challenges Millport Town Hall has continued to make progress and secure external funding.</p>

	<p>In January 2021 the project secured £1.5million from the Scottish Government's Regeneration Capital Grants Fund. In February 2021 Cabinet approved the early release of £70,000 to enable the project to progress to the next phase of the restoration works. The Millport Town Hall SCIO is requesting to draw down a further £75,000 to aid cash-flow as the work progresses into the next phase of the restoration works.</p> <p>The North Coast and Cumbrae Locality Partnership is requesting the release of the remaining £25,000 to Millport Town Hall. The funding has been released at the request of the group as the project has progressed, enabling the securing of external funding, progress to the next stage which depended on specialist reports or to aid cash-flow during the renovation.</p> <p>Despite all the challenges and increased costs Millport Town Hall has continued to make progress and secure external funding. The property has been alienated from Millport Common Good and the Community Asset Transfer to the Millport Town Hall SCIO is now complete. Scottish Government's Regeneration Capital Grants Fund increased their original £1.5m award by a further £364,478 as costs escalated in the last 18 months.</p> <p>Additional funding has been secured through the Islands' Green Recovery Fund (£67,000) and Health Islands Fund (£100,690) and the project is now fully funded. Funding continues to be attracted by this high-profile community initiative, with the award of £10,000 for LED lighting from the National Lottery Together for our Planet.</p>
<i>Timescales</i>	May 2022
<i>Contact details</i>	<p>Louise Riddex, Locality Officer, Connected Communities</p> <p>lriddex@north-ayrshire.gov.uk</p>

NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title: Energy Efficiency Standard for Social Housing 2 (ESSH2)

Purpose: To provide Cabinet with a summary of progress to date against ESSH standards, and a plan to achieve ESSH2 compliance in the Council's housing stock, where possible, by the 2032 deadline.

Recommendation: That Cabinet (i) notes progress to date against ESSH standards; and (ii) approves the proposed plan to achieve ESSH2 within the Council's housing stock, or make properties as energy efficient as practically possible, by the 2032 deadline.

1. Executive Summary

- 1.1 The Energy Efficiency Standard for Social Housing (ESSH) aims to improve the energy efficiency of social housing in Scotland, thus reducing energy consumption, fuel poverty and the emission of greenhouse gases. Following an initial deadline of 31 December 2020 for ESSH a second milestone (ESSH2) has been set for December 2032, with a key aim that all social housing in Scotland achieves an energy efficiency rating of Energy Performance Certificate (EPC) band B or above, within the limits of cost, technology and consents required.
- 1.2 In its Annual Return on the Scottish Social Housing Charter for 2020/21 to the Scottish Housing Regulator, the Council reported that 97.6% of its housing stock met the original ESSH requirements at 31 March 2021, the third highest compliance level in Scotland amongst local authorities. However, at the present time less than 1% of North Ayrshire Council properties meet the new ESSH2 requirements; this demonstrates the scale of the challenge in the coming years.
- 1.3 Independent energy experts were commissioned in May 2021 to analyse the Council's housing asset performance data and provide recommendations and associated costs to improve the energy efficiency of stock to meet the ESSH2 requirements, where possible. The recommendations have recently been received and assessed, and a plan developed to progress with the installation of measures required to increase the energy efficiency of the housing stock.

- 1.4 The installation of an alternative heat supply to most Council properties would significantly increase compliance with EESSH2, as the assessment is weighted against gas central heating. Whilst the Council will continue to consider renewable energy systems, government direction - alongside significant investment - is required to progress with the decarbonisation of the gas network to ensure a sustainable alternative. Furthermore, new technology and wider solutions to improve energy efficiency continue to evolve at pace. Whilst the proposals outlined in this paper reflect current known technology and solutions, officers will continue to closely monitor new and emerging technology, including the quickly emerging alternative heat supply position, to identify appropriate opportunities as they emerge for potential incorporation into the proposed suite of measures outlined.
- 1.5 An asset performance review of the Council's housing stock is planned as part of the ongoing review of the Council's performance against EESSH2. This will incorporate asset information, planned investment and housing management information, and will facilitate options appraisals for properties for which achieving EESSH2, or close to the standard, is unlikely or will require unreasonable levels of investment.
- 1.6 This report sets out the Council's progress to date against the EESSH standards and options to achieve EESSH2, where possible, by the December 2032 deadline. Cabinet is invited to approve the measures and proposed investment outlined in the report, which will be included within the Housing Revenue Account 2022/23 budget report for consideration at the Council meeting on 16 February 2022.

2. Background

- 2.1 The Energy Efficiency Standard for Social Housing (EESH) aims to improve the energy efficiency of social housing in Scotland, thus reducing energy consumption, fuel poverty and the emission of greenhouse gases. EESH builds on the previous Scottish Housing Quality Standard which ran from 2004 to 2015. It was first introduced in March 2014 and set a milestone for social landlords to meet minimum ratings in the UK Government's 'Standard Assessment Procedure (SAP) for Energy Rating of Dwellings' by 31 December 2020. The target varied between a rating of 47 (in EPC band E) for an oil heated house, and 69 (in EPC band C) for a gas heated flat.
- 2.2 A second milestone, EESH2, was established in June 2019. This more progressive standard aims to ensure that all social housing meets or can be treated as meeting an energy efficiency rating of Energy Performance Certificate (EPC) band B, or is as energy efficient as practically possible, by the end of December 2032.
- 2.3 The Scottish Government recognises that EPC band B will not be met for all social housing stock with the existing technologies available and at a reasonable cost, and therefore has caveated the 2032 milestone with '*within the limits of cost, technology and any necessary consents required*'. The standard also states that no social housing is to be re-let below EPC band D from December 2025, subject to temporary specified exemptions, such as where a house is currently occupied or scheduled for demolition.

Progress to date

- 2.4 Since 2014, North Ayrshire Council has been undertaking various measures to ensure EESSH compliance, namely: external wall insulation; roofing replacement; heating replacement with more efficient boilers; and loft and cavity wall insulation. This has resulted in 97.6% of Council-owned properties meeting the EESSH standard as at 31 March 2021.
- 2.5 The 258 properties which did not comply with the EESSH standard at 31 March 2021 were predominantly due to access issues impacting the survey programme, related to COVID-19 restrictions and some tenants' reluctance to grant access. Work is currently being undertaken to establish measures to gain access to these properties, and the independent surveys have now recommenced following a temporary pause during COVID-19 restriction periods.
- 2.6 Despite the significant work and investment to achieve the first EESSH milestone, less than 1% of Council properties meet the new EESSH2 requirements. In recognition of the challenge, independent energy experts were commissioned to carry out an analysis of the Council's housing stock in May 2021. The consultants were provided with housing asset information and energy performance data on the 12,727 properties in the Council's portfolio and tasked with determining the current EESSH2 compliance rate, and the most readily deliverable measures to achieve, or work towards, the Scottish Government's target of EPC band B by 2032. The consultants' brief also included the need to provide indicative costs for installing the required measures, alongside modelled savings (carbon and fuel) and desktop research on potential options to achieve a 'carbon neutral' housing stock portfolio by 2040.
- 2.7 Prior to engaging the consultant, and as part of the retendering process for the capital roofing and rendering contract, the Council has taken the opportunity to include the installation of external wall insulation and solar photovoltaic (PV) panels alongside re-roofing and rendering where appropriate. This will maximise the use of scaffolding and minimise further disruption to tenants, alongside the opportunity to maximise energy efficiency and tackle fuel poverty. To facilitate this, £0.897m has been earmarked from the £5m Housing Revenue Account Sustainability and Regeneration Investment Fund approved by the Council in December 2020.

Proposals for improvements to Council housing stock

- 2.8 Investment proposals have been modelled using a 'fabric first' hierarchy of improvements, followed by:
- heating upgrades; then
 - solar measures (solar thermal to convert solar energy to heat and/or solar photovoltaic to convert solar energy to electricity).

The above measures, where appropriate, were modelled in turn until EESSH2 compliance was reached, or until available energy efficiency measures were exhausted.

- 2.9 The 'fabric first' improvements identified in the energy consultants' report includes the provision of floor insulation in houses, bungalows and ground floor flats built prior to

1991, totalling 9,794 properties. The indicative cost of implementing this measure is £26.848m. However, installing this type of insulation is likely to prove problematic in practice, and will cause significant disruption to the tenant. In addition, whilst it would support a considerable number of properties in achieving the EESSH2 standard, it does not have a significant impact on increasing the average SAP rating across the housing portfolio. This is demonstrated in the table below.

EPC band rating (SAP)	Baseline - No. of properties per band rating (<i>properties that don't meet current EESSH</i>)	No. of properties per EPC band after all measures applied	No. of properties per EPC band if all measures are applied <u>except floor insulation</u>	Difference per EPC band by excluding floor insulation
A (92+)	0	325	60	-265
B (81-91)	34	5,632	5,464	-168
C (69-80)	12,211 (1)	6,725	7,115	+390
D (55-68)	472 (248)	41	83	+42
E (39-54)	7 (6)	3	4	+1
F (21-38)	1 (1)	1	1	-
G (1-20)	2 (2)	0	0	-
TOTAL	12,727 (258)	12,727	12,727	
Average SAP rating		80.7	79.17	

- 2.10 It is recommended that the Council applies all measures, with the exception of floor insulation, to its housing portfolio. Whilst 9,794 properties would benefit from the measure, the rent increases associated with funding this measure would not offset the anticipated annual fuel savings to tenants. The Scottish Government's EESSH2 Guidance suggests that, since measures are likely to be paid out of rental income, landlords should be mindful that investment to reduce fuel poverty does not lead to rent poverty.

Indicative running costs to tenants

- 2.11 The housing stock data and energy performance information provides estimated annual running cost savings for tenants (using a baseline average running cost of £1,025 per annum) after proposed measures have been implemented (less floor insulation). These have been considered alongside data the Council has obtained on estimated savings from solar measures and set out in the table below.

Measure package	No. of properties to be installed with measures	Estimated average annual running costs saving from each package per property	Total estimated annual running cost savings	% running costs savings from each package
Fabric upgrades	1,550	£84.15	£130,432	8.21%
Heating upgrades	725	£52.45	£38,026	5.12%
Solar measures	4,278	£115.00	£491,970	11.22%
Fabric + heating	200	£150.58	£30,116	14.69%

Fabric + solar	754	£200.72	£151,342	19.58%
Heating + solar	270	£245.26	£66,220	23.93%
Fabric + heating + solar	46	£287.50	£13,225	28.05%
	7,823 (total)	£117.77 (average)		11.49% (average)

- 2.12 Estimated savings were calculated prior to energy price increases as a result of supply and demand on the global wholesale market.

Indicative reductions in CO₂ emissions

- 2.13 The average annual CO₂ emissions per North Ayrshire Council tenant household has been calculated as 4.6 tonnes per year. It is estimated that the annual CO₂ emissions across the entire housing stock is 58,306 tonnes per year. If all recommended measures, with the exception of floor insulation, are implemented, emissions could be reduced by an estimated 6,269 tonnes of CO₂ per year, with the average annual CO₂ emissions per household (where measures have been applied) decreasing to 3.8 tonnes per year. Estimated reductions in emissions based on measures installed are set out in the table below.

Measure package	No. of properties to be installed with measures	Estimated CO ₂ emissions savings (tonnes / year)	Estimated average annual saving from each package per property (tonnes / year)
Fabric upgrades	1,550	1,195	0.77
Heating upgrades	725	363	0.50
Solar measures	4,278	2,745	0.64
Fabric + heating	200	203	1.02
Fabric + solar	754	1,083	1.44
Heating + solar	270	578	2.15
Fabric, heating + solar	46	102	2.21
	7,823	6,269	0.8 (average per household)

Gas alternative in Council housing stock

- 2.14 Decarbonisation of the gas supply has not been included in the proposals at this time, as this is dependent on the strategic decisions and infrastructure investment plans of the Scottish and UK Governments, alongside network operators, and is mostly beyond the direct influence of local authorities. Whilst the Council will continue to consider renewable energy systems government direction - alongside significant investment - is required to progress with the decarbonisation of the gas network to ensure a sustainable alternative. The heating measures proposed in the recommendations in this report focus on upgrades such as heating control upgrades for mains gas boiler systems, condensing boilers and high heat retention heaters.

This approach will be reviewed as technology progresses and new affordable solutions emerge.

Housing Revenue Account investment to support proposals

- 2.15 In the Housing Revenue Account 2021/22 Budget Report approved by the Council in December 2020, £5m was identified for investment in sustainability measures and regeneration projects. To date, £0.897m has been committed to support the provision of external wall insulation, and solar PV panels where appropriate as part of the roof and render contract.
- 2.16 The EESSH2 investment proposals outlined in this report have been developed in conjunction with a review of the Housing Revenue Account Business Plan, in preparation for the annual budget report to be presented to the Council in February 2022. £48.4m investment has been included in the 30-year Business Plan to achieve EESSH2 by the 2032 deadline, £24.4m of which focuses on the provision of solar PV panels.
- 2.17 A further £119.9m has been included in the Business Plan post-2032 to support future investment in sustainability measures, such as solar PV panels and external wall insulation, alongside associated lifecycle replacement costs.

Properties unlikely to meet EESSH2 following investment

- 2.18 If all measures with the exception of floor insulation are implemented, it is estimated that EESSH2 compliance in the 12,727 properties modelled will increase from 34 to 5,524 properties by the December 2032 deadline, totalling 43.4% of Council stock. The total stock and compliance number change regularly as a result of the new build development programme, Estate Based Regeneration Programme and empty and second home buy backs.
- 2.19 This model assumes that all proposed improvements are able to be installed with consent from the tenant, or adjoining owners where appropriate. The Scottish Government has recognised that in some circumstances tenants or owner occupiers may refuse to participate in the installation of energy efficiency measures necessary to achieve EESSH2. This situation can also arise in mixed tenure property if owners are unwilling or unable to contribute to the cost of common works. In such instances the landlord must make every reasonable effort to inform and explain to the tenant or owner occupier why the work is necessary, when it is being done, and why their participation and co-operation is so important. Where this has been satisfied, the property would be considered to be 'as energy efficient as practically possible'.
- 2.20 Any properties in this category will require careful review to consider appropriate engagement with tenants and owners, and support to homeowners to access grant funding where available. Regular monitoring and review will also be incorporated to allow improvements to take place at the earliest opportunity, should circumstances change. Properties will also be reviewed at the void stage to address any outstanding investment opportunities for investment to achieve the EESSH2 standard.

- 2.21 Based on the proposed model, 7,115 properties would fall into EPC band C, and the average SAP rating across the Council's housing portfolio would be 79.17, only 1.83 points below the threshold for EPC band B. Given that every reasonable effort will have been made to improve the energy efficiency of the stock, again the assumption is that these properties will be considered 'as energy efficient as practically possible'.
- 2.22 The Council has a responsibility to demonstrate this through an assessment of houses, or groups of houses, in the stock portfolio, which cannot be brought up to EPC band B, to show how it has decided that those houses have been made as energy efficient as possible, and why it considers any additional improvements to be either (a) technically non-viable, (b) not cost-effective or (c) unlikely to secure the necessary consent.
- 2.23 The model suggests that 88 properties will be in EPC bands D-F with the proposed improvements being implemented. Data analysis is underway to review future options for this group.
- 2.24 An asset performance review is planned as part of the ongoing review of the Council's performance against EESSH2. This will incorporate asset information, planned investment and housing management information and will facilitate options appraisals for properties for which achieving EESSH2, or close to the standard, is unlikely or will require unreasonable levels of investment. The properties identified as not being able to meet EESSH2 after applying all applicable measures are all over 50 years old and have either had all available measures applied or are unable to be upgraded further. Individual EPC surveys and further analysis will be required for these properties to ascertain if any further measures can be applied. It is worth noting that 25% of the properties that will not meet EESSH2 are within 3 SAP points of achieving a band B.
- 2.25 It is acknowledged that some of the housing stock is reaching the end of its useful economic life and selective demolition may be the most appropriate option, both in terms of suitability and condition. Any emerging proposals regarding demolition will be developed through the Estate Based Regeneration Programme which is presented to Cabinet annually for approval.
- 2.26 It is also anticipated that new technology and wider solutions to improve energy efficiency will continue to evolve at pace. Whilst the proposals outlined in this paper reflect current known technology and solutions, officers will continue to closely monitor the position to identify appropriate opportunities as they emerge for incorporation into the proposed suite of measures as and when appropriate. Further updates will be provided at the appropriate time.

3. Proposals

- 3.1 That Cabinet (i) notes progress to date against EESSH standards; and (ii) approves the proposed plan to achieve EESSH2 within the Council's housing stock or, make properties as energy efficient as practically possible, by the 2032 deadline.

4. Implications/Socio-economic Duty

Financial

- 4.1 Initial investment of £0.897m has been made from the HRA Sustainability and Regeneration Fund to facilitate the inclusion of external wall insulation and solar PV panels in the roofing and rendering contract.

Further investment of £48.4m is required to achieve EESSH2 by the 2032 deadline. This includes £24.4m investment in solar PV panels. A further £119.9m has been included in the Business Plan post-2032 to support future investment in sustainability measures, such as solar PV panels external wall insulation, alongside associated lifecycle replacement costs.

Human Resources

- 4.2 Delivery of the improvements will be through utilising and maximising current measured term contracts, ensuring that as many measures can be installed as practically possible at the same time to minimise disruption to tenants.

Legal

- 4.3 North Ayrshire Council has a legal duty to ensure its stock portfolio meets, or can be treated as meeting, EPC Band B (Energy Efficiency rating), or is as energy efficient as practically possible, by the end of December 2032 subject to the limits of cost, technology and necessary consent.

Equality/Socio-economic

- 4.4 Improving the energy efficiency of the Council's housing stock will contribute to providing affordable warmth for tenants.

Environmental and Sustainability

- 4.5 Work to date, and future proposals, align with North Ayrshire Council's ambitious Environmental Sustainability and Climate Change Strategy by supporting the Affordable Warmth workstream. If all measures recommended, with the exception of floor insulation, were implemented, emissions could be reduced by an estimated 7,894 tonnes of CO₂ per year. Furthermore, North Ayrshire Council has successfully installed two large-scale district heating schemes, at Glencairn House in Stevenston and Watt Court in Dalry. These are providing affordable, renewable heat to residents. Further implementation of the Affordable Warmth workstream including further district heating systems will be considered as appropriate in addition to the already established requirement for heat networks to be considered as part of the housing development process.

Key Priorities

- 4.6 The proposal supports the Council Plan strategic priority to ensure North Ayrshire is an inspiring place by providing affordable, modern and well-designed homes that meet residents' needs, and by providing a sustainable environment.

Community Wealth Building

- 4.7 This proposal aligns with the Council's Community Wealth Building 'Land and Assets' pillar by maximising the use of our land and assets by increasing their efficiency.

Community benefit clauses are included in all our measured term contracts to ensure that suppliers deliver wider social benefits as part of the contracts.

5. Consultation

- 5.1 An independent energy expert was procured to inform the preparation of this report, which has been jointly produced by Property Management & Investment and Housing Services.

RUSSELL McCUTCHEON
Executive Director (Place)

For further information please contact **Laurence Cree, Senior Manager (PMI) or Jacqueline Cameron, Senior Manager (Housing Strategy & Development)** on **01294 324542**.

Background Papers

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NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title: **Electrical Safety Testing / Smoke Detection Compliance (Housing)**

Purpose: To update Cabinet on the current position regarding statutory electrical testing and smoke detection compliance in our housing property portfolio.

Recommendation: That Cabinet (i) notes the progress to date; and (ii) approves the proposal to progress with extending the existing Access and Refusal policy to include electrical testing and smoke detection installations.

1. Executive Summary

- 1.1 North Ayrshire Council, as a Social Housing Landlord, has a legal duty to ensure that its rental property is safe before a tenancy begins and throughout its duration.
- 1.2 The requirement for tenants to permit access for maintenance and statutory compliance matters is part of their standard tenancy agreement. The Council has an existing Access and Refusal Policy, to ensure access can be gained when tenants do not comply with this requirement. The majority of cases where this policy is implemented has till now related to gas safety.
- 1.3 Following the Grenfell fire in 2017, building safety has continued to be a significant area of focus for regulatory bodies. The frequency for the testing of fixed electrical systems in a property became a legislative requirement in April 2020. The period required between inspections also reduced from 10 years to 5 years at that time. In addition, the requirement for the installation of interlinked smoke detection equipment will become a statutory requirement from February 2022 onwards in all our homes.
- 1.4 Inspection programmes and installation works have commenced, however, unfortunately, the roll out of both programmes of work has been significantly hindered by the number of tenants failing to permit access to undertake the work. This therefore has necessitated the requirement to now implement the Access & Refusal Policy to ensure we achieve compliance and that our homes are safe and secure for our tenants. In implementing the access process, everyone involved will strictly adhere to all COVID-19 rules and regulations to ensure the safety of tenants and their staff.

2. Background

- 2.1 As a Social Housing Landlord, North Ayrshire Council has a legal duty to ensure that its rental property is safe before a tenancy begins and throughout its duration.
- 2.2 The requirement for tenants to permit access for maintenance and statutory compliance matters is part of their standard tenancy agreement. The Council has an existing Access and Refusal Policy, to ensure access can be gained when tenants do not comply with this requirement. The majority of cases where this policy is implemented at present relate to gas safety.

Periodic Testing of Electrical Installations

- 2.3 The frequency for the testing of fixed electrical systems in a property became a legislative requirement in April 2020. The period required between inspections also reduced from 10 years to 5 years at that time. To achieve the Scottish Housing Quality Standard (SHQS), every property must have an electrical safety check every five years as set out in BS 7671 : Requirements for Electrical Installations. All outstanding electrical safety inspections should be carried out by the end of March 2022.
- 2.4 The change in frequency of inspections has resulted in circa 8,000 houses requiring an inspection prior to the end of March 2022. Under the current contract for electrical testing, Property Management & Investment instructed an additional 2,215 properties for inspection over and above the initial 800 programmed for this financial year. The remaining additional addresses were then incorporated as part of a new tender, resulting in another two contracts being awarded to assist in achieving the target date of March 2022 for the remaining properties.
- 2.5 Testing of electrical installations was suspended in March 2020 due to COVID-19 and recommenced during April 2021, following the lifting of restrictions. This has had an impact on programme delivery, resulting in a significant backlog.
- 2.6 The access rate for electrical testing consistently presents an issue due to being more intrusive than a gas safety check, as access is required to every room and every socket. As there was a ten-year recommended testing period, access was generally achieved at some point and specifically during the void process as a new electrical safety certificate is required prior to re-letting a property. The current access rate is 48% and the contractor has gained access to 384 properties since April 2021.

Installation of Interlinked Smoke Detection Systems

- 2.7 New Fire Alarm Standards will come into force from February 2022 under the Housing (Scotland) Act 1987 (Tolerable Standard) (Extension of Criterion) Order 2019. This legislation has been introduced following the Grenfell fire in 2017, and it applies to all Scottish homes. All homes will need to have one smoke alarm in the most frequently used room, one in every circulation space on each storey and a heat alarm in each kitchen. Alarms should be ceiling mounted and interlinked. Where there is a carbon-

fuelled appliance, such as a boiler, fire or flue, a carbon monoxide detector is also required, although this does not need to be linked to the fire alarms.

- 2.8 North Ayrshire Council's Building Services successfully completed over 8,000 of the new installations during 2019/20. However, there was a number of no accesses (circa 1,500 addresses) which are now being attended to by Property Management & Investment working alongside our gas maintenance contractor to gain access to carry out the required works. Unfortunately, there is currently a high no-access rate of 68%.

Current use of Access & Refusal Policy

- 2.9 To achieve gas safety compliance and to ensure tenants' safety, officers implement the approved Access & Refusal Policy. This process is well established and only commences following three failed attempts by our contractor to gain access. The process consists of PMI writing to a tenant over three escalation stages, each giving the opportunity to arrange an appointment. Failing that, visits are arranged with the contractor, a locksmith and one of our Tenant Liaison Officers to gain access.
- 2.10 Using gas safety compliance as an example, when tenants are issued with their first letter to request access (referred to as an X1) a significant number make contact to arrange an appointment. It is anticipated that uptake will be similar for the electrical safety inspections and installation of the smoke detection equipment.
- 2.11 Alongside information provided by the contractor, Property Management & Investment have compiled a property list of addresses where no access has been granted and have all the documentation, administration processes and resources in place to commence the Access & Refusal process as necessary.
- 2.12 Property Management & Investment officers will ensure that the contractor and everyone else involved in the process will adhere to all COVID-19 rules and regulation to ensure the safety of the tenants and their staff.

3. Proposals

- 3.1 That Cabinet approves the proposal to implement North Ayrshire Council's Access & Refusal Policy to allow the completion of the Electrical Testing and Smoke Detection programmes outlined in the report.

4. Implications/Socio-economic Duty

Financial

- 4.1 Additional investment has been secured for this work through the Housing Revenue Account (HRA) using £400k earmarked from underspends from the 2020/21 financial year.

Human Resources

- 4.2 The programme will be delivered using existing resources and expertise within Property Management & Investment's Gas Compliance team.

Legal

- 4.3 Legal Services' review has confirmed this proposal is fully aligned to North Ayrshire Council's Access & Refusal Policy.

Equality/Socio-economic

- 4.4 None.

Environmental and Sustainability

- 4.5 Carrying out electrical safety inspections more frequently and installing the new smoke detection equipment ensures that our houses are safe and efficient for our tenants' use.

Key Priorities

- 4.6 The proposal supports the Council Plan strategic priority to create an attractive environment and supports the use of Council assets to be efficient, maximise resources and provide value for money.

Community Wealth Building

- 4.7 This proposal is aligned to the Council's Community Wealth Building 'Land and Assets' pillar by providing tenants with a safe home environment.

5. Consultation

- 5.1 Consultation with Democratic Services (Legal) and Finance (Financial Services/ Procurement) was undertaken in the preparation of this report.

RUSSELL McCUTCHEON
Executive Director (Place)

For further information please contact **Yvonne Baulk, Head of Physical Environment**, on **01294 324542**.

Background Papers

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NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title:	Levelling Up Fund – B714 Upgrade
Purpose:	To update Cabinet on the award of funding under the Levelling Up Fund and seek approval for the delivery of the B714 Upgrade.
Recommendation:	That Cabinet: <ul style="list-style-type: none"> a) Notes and approves the acceptance of the grant award of £23.7m for the B714 Upgrade under the Levelling Up Fund, b) Approves the delivery of the B714 Upgrade, subject to securing the necessary consents and permissions; and c) Notes the progress made to date.

1. Executive Summary

- 1.1 The £4.8 billion Levelling Up Fund (LUF) capital investment fund aims to support town centre and high street regeneration, local transport projects, and cultural and heritage assets. North Ayrshire Council has been identified as a 'priority one' area and has been allocated up to three applications. This is comprised of one application per UK parliamentary constituency and one transport application.
- 1.2 In June 2021, Cabinet approved the submission of two applications to the first round of LUF for the B714 Upgrade and the Gateway to the West Coast and Clyde Islands strategic regeneration package bid. Confirmation that the LUF bid for £23.7m for the B714 Upgrade was received on 27 October 2021. This report provides an update on the project and seeks approval for its delivery. Confirmation was also received confirming that the Gateway to the West Coast and Clyde Islands bid had not been successful in this round.

2. Background

- 2.1 The UK Government's £4.8 billion Levelling Up Fund (LUF) aims to invest at least £800 million in Scotland, Wales and Northern Ireland. North Ayrshire has been identified as a 'priority one' category authority given our socio-economic and connectivity challenges. The LUF focusses investment on projects funding across three themes: town centre and high street regeneration; local transport; projects and maintaining or explaining cultural and heritage assets.
- 2.2 Cabinet approved the submission of the B714 Upgrade and Gateway to the West Coast and Clyde Islands strategic regeneration package bids on 15 June 2021. The applications were submitted to UK Government on 18 June 2021. The outcome of the

applications was received on 27 October 2021 and confirmed an award of £23.7m for the B714 Upgrade. The Gateway project was unfortunately unsuccessful in this round.

- 2.3 The upgrade of the B714 will significantly improve connectivity between North Ayrshire and Glasgow, the Central Belt and wider motorway network. This will substantially increase the potential for tourism and economic development and provide enhanced links to the Arran and Cumbrae Ferry services. It will contribute to the repopulation of our islands and rural areas by providing improved access between the ferry terminals, mainland settlements, Glasgow, the central belt and wider motorway network. This will ensure that those living in our rural, remote and island communities are well connected and have equitable access to services as those living in the rest of Scotland. It will also divert a significant volume of traffic accessing the A78 away from Kilwinning as traffic will connect directly to the A78 via the new upgraded B714.
- 2.4 The Levelling Up Fund requires that a full business case be prepared and approved before larger transport schemes can formally commence. Until a business case is approved there is a risk that funding could be cancelled if Government policy changes or if the necessary legal permissions or match funding cannot be secured. To mitigate this risk, Development funding is provided at this stage by UKG to support the development of the Outline Business Case and the Council has made provision through the £3m match funding to support this project.
- 2.5 The funding timescales require that the project be complete and the LUF funding expended by March 2025. On this basis, progress has continued since the application submission on preparatory works to inform the business case and route design options development. This was also critical to ensure that the project could be achieved within the funding timescales. Initial survey work and landowner and stakeholder consultation including engagement with Elected Members has been undertaken to inform this process.
- 2.6 The Fund requires that a minimum of 10% match funding be provided for the project. This will be met by the £3m Recovery and Renewal Funding and Investment capital allocation approved by Cabinet on 15 June 2021. The overall project budget includes the estimated costs for the:
- Development of the Full Business Case;
 - Design and tender process;
 - Project management and legal staffing costs;
 - Land acquisition process; and
 - Construction of the route.
- 2.7 A parallel landowner negotiation and Compulsory Purchase Order (CPO) process is proposed to progress the land requirements for the project. This is to ensure that the land acquisition can be achieved, and the project delivered within the funding timescales. The preference will however be to negotiate and reach agreement with the landowners on the purchase of the land. A land agent was appointed to support landowner engagement to date. A report will be submitted to Council seeking approval for the CPO process.
- 2.8 An inception meeting was held with representatives from UK Government and the Department for Transport on 15 December 2021 and further feedback received in January 2022. This outlined the requirements in relation to the Business Case and

project management and will inform the project's development. It is envisaged that recruitment will commence for the project's staffing requirements in early 2022.

3. Proposals

3.1 That Cabinet:

- (a) Notes and approves the acceptance of the grant award of £23.7m for the B714 Upgrade under the Levelling Up Fund,
- (b) Approves the delivery of the B714 Upgrade, subject to securing the necessary consents and permissions; and
- (c) Notes the progress made to date.

4. Implications/Socio-economic Duty

Financial

- 4.1 The Council requires to provide 10% match funding for the overall project. This will be met by the £3m Recovery and Renewal Fund capital allocation approved by Cabinet on 15 June 2021. The DfT is providing development funding from the overall allocation to support the development of the project to Outline Business Case stage. This will provide 90% of the costs to this stage with the remaining 10% being met from the Council's capital allocation. This will assist in managing the financial risk to the Council in developing the project.

Human Resources

- 4.2 The estimated cost of the staffing requirements for the project were included in the application and business case submitted. This included project management and legal staffing requirements to support the land acquisition process. It is envisaged that recruitment will commence and informed by the Fund's requirements in early 2022.

Legal

- 4.3 A parallel landowner negotiation and Compulsory Purchase Order (CPO) process is proposed to progress the land requirements for the B714 project. This is to ensure that the land acquisition can be achieved, and the project delivered within the funding timescales. This is proposed due to the length of the route, number of landowners and timescales for delivery. The preference will however be to negotiate and reach agreement with the landowners on the purchase of the land.

The estimated cost of the CPO process was included within the funding application and business case submitted. Initial discussions are underway with the landowners on the section at Girthill and Yonderhouses. A report will be submitted to Council seeking approval for the CPO process.

Equality/Socio-economic

- 4.4 The project will assist in meeting our socio-economic duty as set out in the Fairer Scotland Duty. It seeks to reverse economic, social and physical decline and reduce socio-economic disadvantage. It aims to build community wealth and tackle local

deprivation by improving connectivity to support economic development and the repopulation of our islands which will contribute to the regeneration of our communities.

Environmental and Sustainability

- 4.5 The project aligns with the recently approved Environmental Sustainability and Climate Change Strategy. The upgraded B714 project will also reduce the impact of transport on our communities, will see improved electric vehicle charging availability and enhanced active travel between the Three Towns and the Garnock Valley. In particular, it will also reduce the volume of traffic travelling through Kilwinning past four schools, reducing pollution, congestion and the potential for accidents.

Key Priorities

- 4.6 The project will contribute to achieving a wide range of the Council Plan outcomes. It will contribute to the ambitions of an inclusive, growing and enterprising economy; North Ayrshire is well-connected with effective infrastructure; and for a sustainable, vibrant, welcoming and attractive environment.

Community Wealth Building

- 4.7 The project will contribute to Community Wealth Building and in particular will have a significant positive impact on the Council's ambitions under the following pillars.

Procurement: Local supply chain opportunities will be created through the project. For future procurement exercises related to the project, the EDR Business Development team will review opportunities for the North Ayrshire business base and provide supplier development support as required.

Fair Employment: The project will create employment opportunities particularly within the construction sector. Where North Ayrshire is the contractor for services, through our enhanced Community Benefits approach we will ensure the creation of local training and work experience opportunities. Furthermore, the upgrade of the B714 will provide enhanced connectivity to help those from rural areas access work.

Financial Power: The project will invest in localities and leverage external national investment into North Ayrshire.

5. Consultation

- 5.1 The project has been informed by the Regeneration Delivery Plan (RDP). The RDP sets out the Council's priorities for regeneration over the next 5 years and was the subject of extensive consultation including workshops with Council Officers; workshops with Elected Members; reports to and feedback from North Ayrshire Ventures Trust and the Community Wealth Building Expert Panel; and public engagement via Consul. It was also informed by the Locality Partnerships' priorities and previous public consultation exercises including Charettes.
- 5.2 Further consultation and engagement will be undertaken with local communities and stakeholders on the development of the Final Business Case and detailed design.

Initial consultation has been undertaken with Elected Members, landowners, transport providers, transport industry and community organisations to inform this process.

- 5.3 Letters of support were received for the submission of the funding application from a range of sources including: the Rt Hon Patricia Gibson MP; Kenneth Gibson MSP; Jamie Greene MSP; and the Nuclear Decommissioning Authority.

RUSSELL McCUTCHEON
Executive Director (Place)

For further information please contact **Louise Kirk, Senior Manager Regeneration**, on **01294 324766**.

Background Papers

Cabinet Report – Levelling Up Fund, 15 June 2021

Cabinet Report, Levelling Up Fund – Round 2, 2 November 2021

NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title:	Supporting Unaccompanied Asylum-Seeking Children in North Ayrshire
Purpose:	To provide an update on the local and national position regarding unaccompanied asylum-seeking children (UASC) and to seek approval for the support arrangements proposed within North Ayrshire for accommodating UASC as part of the national humanitarian response.
Recommendation:	<p>It is recommended that Cabinet:</p> <ul style="list-style-type: none"> (a) notes the significant work undertaken in recent years to support a number of UASC and families resettling in North Ayrshire, and notes the escalating humanitarian crisis in Kent; (b) notes and endorses the accommodation of one UASC in January 2022 placed with a supported carer and approves the accommodating of a further UASC when an appropriate supported carer becomes available; (c) notes and agrees participation in the recently announced mandated rota set by the UK Government as part of the revised National Transfer Scheme (NTS), which will potentially see up to a further 6 UASC being accommodated within North Ayrshire in the first year; (d) notes the support models which will be considered by the established officer task group to identify the most appropriate support for each individual UASC within North Ayrshire based on their specific needs; (e) notes the funding outlined within paragraph 4.1 which will be received to assist the delivery of appropriate UASC support; (f) agrees to receive further updates as the humanitarian response continues.

1. Executive Summary

- 1.1 North Ayrshire Council has a strong track record of providing accommodation and support to assist individuals and families resettling from a number of countries including Syria and Afghanistan. Since 2015, North Ayrshire has welcomed 42 Syrian families and 8 Afghan Families, a total of 238 individuals.

- 1.2 For a number of months, an escalating humanitarian crisis has been emerging in Kent which has seen significant numbers of unaccompanied asylum-seeking children (UASC) crossing the Channel seeking asylum in the UK. In response to this, and working with COSLA over recent months, a North Ayrshire multi-service officer taskforce was established. The UASC taskforce comprised of staff from across a variety of services and has been meeting regularly to discuss and explore what support could be offered from North Ayrshire to aid this humanitarian crisis. In recent weeks shortly prior to the festive break, there was a further unexpected rise in the number of UASC arriving in the UK, placing a significant further burden on Local Authorities in the southeast of England.
- 1.3 In Scotland, a successful Local Authority voluntary assistance scheme was agreed with COSLA and had been operating for a number of months up to December 2021. This has enabled UASC to be placed across various local authorities that were able to assist. As part of the voluntary rota, North Ayrshire was allocated 2 UASC to be accommodated.
- 1.4 During December 2021, and during the continuing escalation of the emerging crisis, an appropriate supported carer became available within North Ayrshire who was able to assist. Based on the urgency of the evolving situation and the availability of a supported carer, together with the backlog of young people awaiting transfers through the voluntary rota, arrangements were made for one UASC to be placed in North Ayrshire with the available supported carer. Furthermore, it is hoped there will be the potential to take a further UASC shortly based on the anticipated availability of a further suitable supported carer. An active recruitment plan has also been put in place to attract additional supported carers to assist further.
- 1.5 As a result of the increasing international arrivals of UASC in Kent, in December 2021 the UK Government announced it would be implementing a mandated rota for placing UASC. The mandated rota was deemed unavoidable by the UK Government due to the varying levels of support being offered across the UK. There are currently over 350 UASC awaiting to be resettled from the south of England to various parts of the UK, some of whom are being accommodated in hotels.
- 1.6 If Council's accommodated UASC prior to the commencement of the mandated scheme, then this number will be deducted from their national mandated allocation. The mandated allocation of UASC to be accommodated in North Ayrshire could potentially be up to 8 UASC per year. This is dependent however on the numbers arriving in Kent and also on how quickly UASC can be placed in local authorities UK wide.
- 1.7 Each individual UASC has unique support needs depending on their age and other circumstances. This predicates the specific support model appropriate in each case. Further work continues to be progressed by the established officer task group to identify appropriate support models to accommodate each individual UASC within North Ayrshire based on their specific needs.

2. Background

- 2.1 In September 2015 the Council responded to an urgent request from the UK Government and COSLA's Strategic Migration Partnership to assist refugees

displaced from Syria. As a result, the Council made a humanitarian commitment to resettle 100 refugees by March 2020, in line with the UK Government's targeted timescales.

- 2.2 A Syrian Refugee Task Force was established to provide strategic direction and ensure delivery of operational support across all services that would engage with and support the Syrian families. North Ayrshire Council has fully participated in the Syrian Resettlement Programme and, due to meeting its initial target numbers earlier than expected, increased its pledge on two further occasions, taking the overall total to 201 refugees (41 families). The Council met this target and the resettlement of 201 refugees was complete at the end of February 2020.
- 2.3 On 17 June 2019, the UK Government confirmed its ongoing commitment to resettlement post 2020, announcing plans for a new UK Resettlement Scheme which would see thousands more refugees provided with a route to protection. The new scheme is open to refugees identified by the United Nations High Commissioner for Refugees (UNHCR) to be in need of resettlement to the UK because of their vulnerability; the scheme does not have a specific geographical focus.
- 2.4 The Council agreed to participate in the new UK Resettlement Scheme and made a commitment to provide a safe haven for a further 30 refugees (6 families) by March 2021. Due to COVID-19 restrictions on movements both overseas and in the UK, the resettlement programme was paused in March 2020 as it was not possible to undertake any refugee resettlement activity.
- 2.5 The Home Office has since recommenced refugee resettlement arrivals throughout the UK and as a result a further Syrian family is due to be resettled in North Ayrshire in January 2022.
- 2.6 During summer 2021 the UK Government also introduced a scheme to relocate locally engaged staff (LES) who worked with UK armed forces in Afghanistan as the local situation in Afghanistan had become increasingly volatile. North Ayrshire Council has fully supported this scheme and at its meeting in August 2021 Cabinet agreed to welcome five Afghan LES and their families. It was also agreed that the Afghan relocation scheme should take priority over the UK Resettlement Scheme. The first two Afghan families arrived and have successfully resettled within the Irvine area. A further three properties have also been identified and prepared for resettling Afghan families and discussions are ongoing with the Home Office to identify further Afghan families for resettlement within these properties.
- 2.7 Since 2015, North Ayrshire has welcomed 42 Syrian families and 8 Afghan Families, a total of 238 individuals. We have received a total of 93 adults and 145 children. All children are engaged in education or early years provision. The comprehensive support networks put in place by the Council's officer taskforce are operating well, and the children have been able to attend school within a few days of arriving. 18 families have been settled within the 3 Towns (Ardrossan, Saltcoats and Stevenston), 22 families have been settled within Irvine/Kilwinning and 10 families have been settled within the Garnock Valley (Dalry / Kilbirnie).
- 2.8 Further to the agreed resettlement schemes, the spontaneous arrival of UASC into North Ayrshire can and has taken place. Since 2018 there have been 7 Vietnamese young males who have arrived in North Ayrshire claiming asylum. All of the young

people were initially placed in a children's house and 4 moved to independent living supported by staff from Throughcare.

North Ayrshire's multi-agency approach to supporting UASC

- 2.9 During October 2016 the Council received an urgent request to respond to the humanitarian crisis unfolding in Calais and to offer a place of safety to children and young people displaced from the container camps. The Council responded positively to this request and made plans to accommodate one child under 16 in a children's unit and five 16–17 year-olds in a 5 bed children's house at Nethermains, Kilwinning.
- 2.10 More recently, and for a number of months now, an escalating humanitarian crisis has been emerging in Kent which has seen significant numbers of unaccompanied asylum-seeking children (UASC) crossing the Channel seeking asylum in the UK. In response to this, and working with COSLA over recent months, a specific North Ayrshire multi-service officer UASC taskforce was established. A successful Local Authority voluntary assistance scheme was agreed with COSLA and has been operating for a number of months until December 2021. This has enabled UASC to be placed across various local authorities that were able to assist thus far. As part of the voluntary rota, North Ayrshire was allocated 2 UASC to be accommodated. The North Ayrshire UASC taskforce adopted the successful principles of partnership working previously established and comprises of staff from across a variety of services including Children, Families and Justice Services, Education and Housing. It has been meeting regularly to discuss and explore what support could be offered from North Ayrshire to aid this UASC humanitarian crisis.
- 2.11 The officer taskforce has considered a number of accommodation and support models which could be offered to assist in the UASC crisis detailed in Appendix 1. Each individual UASC has unique needs which must be considered. In addition, it is often the case that UASC require to be accommodated with little prior notification due to the urgency of the situation. It is therefore important to establish and consider a number of different models of care and support to ensure the offering is suitable and appropriate for each individual.

Support network and arrangements required for UASC

- 2.12 In addition to the accommodation models explored, each individual UASC has unique and wider support needs in addition to their accommodation needs depending on their age, nationality and other circumstances. The North Ayrshire multi-service officer UASC taskforce has significant collective strengths and experience in providing appropriate supports for vulnerable individuals and families resettling in North Ayrshire. This has been gained through the delivery of a range of previous and ongoing resettlement programmes. This support required can include:
- **School/college places** – UASC will likely be aged to attend school which will provide both social and educational support. There will be a requirement for appropriate additional resource by way of an English as an Additional Language teacher (EAL) to support any young people moving into the area.
 - **Interpreter** - The requirement for and availability of interpreters will vary dependent on languages spoken by UASC. The UASC who were settled in North Ayrshire in 2016 received English lessons via ESOL in schools. Arrangements for the provision of additional English classes for the

individuals can also be made as required to assist in understanding of their studies.

- **Additional social work/Administration staff** - Given the specific nature of the young people's life experience and trauma – from their own countries and in the journey to the UK – each UASC will have unique and specific individual needs and requirements. There is likely to be a requirement for specific support to assist in required visits to consult with lawyers, medical appointments and support required to build relationships in the community to help the young people integrate.
- **Access to intensive counselling support as required.**
- **Consideration will be given to the young people who wish continuing care** as the Council has a duty of care to support care experienced young people up to age 26. Continuing Care Legislation would also apply to UASC as they are deemed 'looked after and accommodated' and may require access to support until they are 26 years of age.
- **Inform Care Inspectorate** if/when young people are received into our care.

2.13 Despite the number of potential support models being identified and also despite a desire to support UASC over the past year, until now, North Ayrshire was not able to offer any placements as the pressure within our own systems in terms of spaces within our children's houses, tenancies, foster carers or supported carers was maximised.

2.14 However, during December 2021, an appropriate supported carer became available within North Ayrshire who was able to assist. Based on the urgency of the evolving situation and the availability of a supported carer, together with the backlog of young people awaiting transfers through the voluntary rota, arrangements were quickly made for one UASC to be placed in North Ayrshire with the available supported carer commencing January 2022. The Home Office confirmed the UASC arriving in North Ayrshire in January is a 17-year-old male from Iraq. Comprehensive support arrangements, as required, have quickly been mobilised to meet the needs of this young person.

2.15 It is hoped there will be the potential to take a further UASC within the next few months based on the anticipated availability of a further suitable supported carer. The support model for this young person, and any future UASC received into our care, will require planning on an individual basis to best meet their needs in addition to careful consideration of their age, religion, cultural needs, language and dietary requirements. It is intended that additional supported carer capacity will be created through the active recruitment plan in place.

UK Government mandated UASC support scheme and rota

2.16 As a result of the increasing arrivals of UASC in Kent, in December 2021 the UK Government announced it would be implementing a mandated rota for placing UASC. The mandated rota was deemed unavoidable due to the varying levels of support voluntarily being offered across the UK. There are currently over 350 UASC awaiting to be resettled from the south of England to various parts of the UK, some of whom are being accommodated in hotels.

2.17 Officers continue to liaise with COSLA to support the arrival of UASC in North Ayrshire.

It is understood UASC will be allocated to each UK area in 'cycles'. It is understood Scotland will be allocated 11 UASC per cycle. Each rota has a total of 650 UASC so will see around 8-10 cycles per rota. Once the first rota is completed it will begin again. Officers anticipate each rota will complete over approximately a 2-month period, but this will be determined by the number of arrivals. If Council's accommodated UASC voluntarily prior to the commencement of the mandated scheme, then this number will be deducted from their national mandated allocation. The mandated allocation of UASC to be accommodated in North Ayrshire could potentially be up to 8 UASC per year. This is heavily dependent however on the numbers arriving in Kent and also on how quickly UASC can be placed in local authorities UK wide.

2.18 Funding is available to Local Authorities to support UASC resettling in their area. The funding levels are detailed at para 4.1 which is intended to help local authorities accommodate and support vulnerable children arriving in Scotland under the revised National Transfer Scheme (NTS). It must be used to benefit UASC arriving in Scotland either as part of the voluntary NTS or through alternative routes of entry. Funds can be utilised by local authorities to cover costs including, but not limited to:

- Staffing - the hiring of new staff or the paying of overtime to existing staff;
- Translation services - covering any translation costs incurred;
- Estate upgrades - undertaking estate maintenance; and
- Practical support - appropriate clothing, travel fees, wellbeing excursions, education materials.

3. Proposals

3.1 It is proposed that Cabinet:

- a) notes the significant work undertaken in recent years to support a number of UASC and families resettling in North Ayrshire, and notes the escalating humanitarian crisis in Kent;
- b) notes and endorses the accommodation of one UASC in January 2022 placed with a supported carer in North Ayrshire and approves the accommodating of a further UASC when an appropriate supported carer becomes available;
- c) notes and agrees participation in the recently announced mandated rota set by the UK Government as part of the revised National Transfer Scheme (NTS) which will potentially see up to a further 6 UASC being accommodated within North Ayrshire in the first year;
- d) notes the support models which will be considered by the established officer task group to identify the most appropriate support for each future individual UASC within North Ayrshire based on their specific needs;
- e) notes the funding outlined within paragraph 4.1 which will be received to assist the delivery of appropriate UASC support;
- f) agrees to receive further updates as the humanitarian response continues.

4. Implications/Socio-economic Duty

Financial

- 4.1 Additional funding for local authorities accommodating UASC arriving in Scotland is provided which is £11,000. This is a one-off payment from the Scottish Government. A payment of £143 per night will also be received from the Home Office for each UASC placed in North Ayrshire.

Human Resources

- 4.2 The recruitment of additional Supported Carers and social work staff will be carried out within Children, Families and Justice Services as appropriate to meet demand.

Legal

- 4.3 When an unaccompanied asylum-seeking child presents in a local authority area, and the local authority accommodates the child for 24 hours, they become looked after by that accommodating local authority which then has ongoing responsibilities to that young person under the relevant legislation, notably; the Children (Scotland) Act 1995, Children and Young People (Scotland) 2014 and The Looked After Children (Scotland) Regulations 2009.

Equality/Socio-economic

- 4.4 The proposals in this report were recently equality impact assessed.

Environmental and Sustainability

- 4.5 None.

Key Priorities

- 4.6 The supporting arrangements proposed to assist in the ongoing humanitarian crisis meet a number of principles outlined within the Council plan.

Community Wealth Building

- 4.7 None.

5. Consultation

- 5.1 Consultation has taken place with members of the UASC Taskforce from across a range of Council services, all of whom are supportive of the proposals.

RUSSELL McCUTCHEON
Executive Director (Place)

For further information please contact **Alison Sutherland, Head of Service**, on 01294 317727.

Background Papers

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Unaccompanied Asylum-Seeking Children – Potential Support Models

North Ayrshire Council's officer task group has considered and identified the undernoted potential support models which could be utilised to support UASC depending on the specific needs of each individual.

Model 1: Foster Care/Adult Placement Service/ Throughcare/Aftercare Services

Key features

- Foster carers used to support UASCs under 16.
- Adult placement service for over 16.
- Agencies providing fostering or adult placement require registration with the Care Inspectorate.

There is currently no available capacity. A foster care recruitment campaign is underway with the hope that it may be an available option going forward.

Model 2: Children's Houses

Key features

- Care in a residential setting with high levels of 24/7 staffing.
- For young people under 16.
- Requires registration with the Care Inspectorate and careful recruitment and vetting procedures.

This model, whilst appropriate, cannot be utilised unless there is available space within our Children's Houses. Whilst adaptations were considered to potentially increase capacity/availability of rooms, this was not considered viable due to the impact on existing occupants. At the current time, all of 4 houses are at full capacity. The taskforce will continue to consider this a potential support option as and when spaces become available.

Model 3: Hub and Spoke Model / Satellite Flats

Key features

- Several clustered flats across the local authority are identified for the young people.
- Support staff are employed to visit the young people but are not based on site.
- Out of hours service provided either by the support staff or contracted out to ensure 24/7 cover for emergencies.
- Support workers provide general encouragement and support with practical, social and emotional matters in a flexible, person-centred holistic manner.
- Support is also offered to access health services and counselling if appropriate.

- Young people are supported to develop independent living skills with a view to moving on and preparation for their futures.
- Young people are sign-posted to local services such as gyms, colleges and transport and communal activities are organised to support forming social connections.
- This model is age-dependent on age of UASC.
- This model is also dependent on accommodation becoming available.

Model 4: Residential house for 16-17 year olds with onsite support

Key features

- A residential house made up of self-contained flats with onsite support which is staffed 24/7.
- Peer support and support provided by the voluntary sector agency who manage the house to progress towards independent living.
- Support workers provide general encouragement and support with practical, social and emotional matters in a flexible, person-centred holistic manner.
- They also support young people to access health services, other forms of support and counselling if appropriate.
- Young people are supported to develop independent living skills with a view to moving on and preparation for their futures.
- The support arrangements - Housing Support or Care at Home require registration with the Care Inspectorate. Good practice suggests there should be a separate occupancy agreement for the young person.

Careful consideration of each UASC situation will be required regarding the appropriateness of this model. Given the trauma experienced by individuals, it is likely individual UASC would be better placed with a family or supported carer.

Model 5: Supported Carer

Key features

- Preferred model due to levels of support that can be provided by a supported carer. This model ensures the young person lives in a welcoming and homely environment and has the opportunity to live in a family home.
- Supported carers typically accommodate older young people aged 16-18 years which is likely to suit the needs profile of UASC arriving in the UK.
- The supported carer model is dependent on carer availability – an active recruitment campaign for supported carers underway at the current time.

NORTH AYRSHIRE COUNCIL

25 January 2022

Cabinet

Title: North Ayrshire Blue Economy

Purpose: This report outlines progress in developing a strategic proposition for North Ayrshire's Blue Economy, encompassing Ayrshire Growth Deal investment at Hunterston and Ardrossan (International Marine Science and Environment Centre)

Recommendation: It is recommended that Cabinet approves: -

- i) the strategic direction of development for the blue economy
- ii) the establishment of a Memorandum of Understanding between the Council and University of Stirling to develop related project activity
- iii) the expansion of the existing Hunterston MOU between the Council, Peel Ports and Scottish Enterprise to also include Crown Estate Scotland.

1. Executive Summary

- 1.1 This report sets out progress in developing a national scale, blue economy opportunity for North Ayrshire.
- 1.2 Through project development related to Ayrshire Growth Deal and work related to support the transition of the decommissioning of Hunterston B nuclear station to capture opportunities and mitigate adverse impacts on jobs, a clear gap in the national blue economy is apparent, which North Ayrshire assets, infrastructure and strategic investment plans related to the Ayrshire Growth Deal can capitalise on. The blue economy opportunity has strong alignment with the Local Development Plan and the Council's Climate Change Strategy and will provide skills employment and business growth opportunities.
- 1.3 This report sets out the nature of the blue economy opportunity and seeks approval to develop a strategic programme of work to unlock this opportunity. This includes seeking early stage partnership with University of Stirling to strengthen academic partnership and collaboration in North Ayrshire and advance the blue economy innovation components. The report also seeks approval to expand the existing MOU partnership agreement at Hunterston between the Council, Peel Ports and Scottish Enterprise to include Crown Estate Scotland.

2. Background

- 2.1 The Ayrshire Growth Deal, which was signed in November 2020, committed £250m to the Ayrshire region co-funded by UK and Scottish Governments and the three Ayrshire Councils. North Ayrshire's portfolio of growth deal projects includes an £18m investment towards Hunterston and a £10.5m marine science centre at Ardrossan. Since the deal signing, blue economy sector analysis has been developed to provide a concise and coherent blue economy strategy that provides a context for developing Ayrshire Growth Deal project activity for Hunterston and IMSE.
- 2.2 In developing the Blue Economy offer and strategic proposition for Hunterston, an extensive amount of research, analysis and partner engagement has taken place to understand how the assets at Hunterston can deliver wider strategic economic benefit locally, regionally, and nationally. In particular the following activities have been completed: -
- Ekosgen Blue Economy Research
 - University of Stirling Research: Developing an International Marine Science and Environment Centre
 - Completion of Memorandum of Understanding partnership between North Ayrshire Council, Peel Ports Group, Scottish Enterprise
 - Academic, industry and landowner engagement

North Ayrshire Blue Economy

- 2.3 In relation to the wider blue economy sector development work, it has been identified that there is a clear growth potential in the sector within the Firth of Clyde, and which has local, regional, national and potentially global opportunities and will play a critical role in meeting net zero targets. The blue economy strategic analysis identifies that there is a unique identity to the nature of the blue economy with significant growth and development capacity for North Ayrshire in the following sub-sectors: -
- Marine Engineering, Service Capacity, Infrastructure
 - Marine Data and Environmental Monitoring: Clyde Living Laboratory
 - Marine Aquaculture, Seaweed & Biotech
 - Marine and Coastal Energy (Offshore Wind & Hydrogen)
 - Marine Tourism
- 2.4 The ability to capture growth within these blue economy sub sectors is based on the geography of the coast and marine environment, islands, proximity to markets, land assets and infrastructure; with Hunterston providing a nationally significant cluster of blue economy assets.
- 2.5 Through research and analysis, barriers were identified that are preventing, or would continue to prevent, capacity to capture growth. It is notable that at present, North Ayrshire has an estimated 1% share of the national blue economy. This highlights that despite having a strong cluster of assets, the benefits are not being captured in North Ayrshire in terms of economic activity, and particularly business base, jobs, and skills. Barriers identified include lack of academic presence (identified as a primary barrier), industry and market, land and assets ownership and property/commercial innovation space.

2.6 While unlocking the wider opportunity will require extensive collaboration and action by a range of stakeholders, it has been identified that there are 5 strategic interventions to be unlocked to be able to respond to barriers and capture the wider blue economy opportunity, as follows: -

- **Development of an Innovation Programme:** This intervention will be critical to establishing formal links to academic partners and providing innovation and R&D support for sustainable business growth, productivity gains and sustainable business practices. It is identified that development of an innovation programme will be essential to providing a viable scope for the IMSE facility and provides a platform to explore key concepts identified in analysis, including marine environmental monitoring capacity as well as innovation skills and technology to support nuclear decommissioning.
- **Land assets:** To unlock strategic land assets – particularly within the Hunterston Strategic Development Area – continued engagement with landowners will be required.
- **Hydrogen:** It is identified that the assets at Hunterston offer national capacity to deliver hydrogen production solutions, although at present, there appears to be no market capacity to unlock this opportunity. Given that hydrogen is part of all future net zero energy scenarios, it is proposed that the potential role for Hunterston is explored with key partners.
- **Commercial Innovation Space:** All aspects of research and engagement have identified the need for commercial space to support innovation activities. This will be essential to provide R&D and innovation space, space for start-up companies linked to sector development and supply chain activities. This will be critical to capturing the benefit of sector growth within North Ayrshire.
- **Market Enabling:** Partly reflecting the blue economy development work and Ayrshire Growth Deal, there has been a significant upturn in market inquiries at Hunterston in terms of volume of interest, credibility, and alignment to blue economy. The scale of impact of landing investment from inquiries is significant in terms of capital investment and jobs benefit in blue economy sectors that provide a range of skilled jobs. It is considered critical to support and maximise the benefit of inquiries that provide capacity to boost industry baseline and locate key companies in North Ayrshire.

Hunterston Strategic Proposition

2.7 In August 2020, EDF announced the accelerated decommissioning of the Hunterston B station, which will commence in January 2022. As a result, the Council sought the establishment of a ministerial taskforce to support the alignment of the accelerated decommissioning with Ayrshire Growth Deal investment. While, a taskforce was not established, the Council formed a Strategic Working Group with a range of senior public and private sector partners to steer the strategic direction of activity within the Hunterston Strategic Development Area, as identified in the Local Development Plan. The immediate priority established by the Strategic Working Group was developing a strategic proposition for Hunterston that clearly articulated how its strategic assets offered a competitive advantage locally, regionally, and nationally and that maximised the wider economic benefit of the Strategic Development Area.

- 2.8 Through research, analysis and engagement, the Hunterston Strategic Proposition emerged as a key asset within the wider blue economy opportunity, confirming its links with the Ayrshire Growth Deal funded International Marine Science and Environment Centre and other regional assets.
- 2.9 The Hunterston Strategic Proposition identifies key ‘value add’ themes where the assets at Hunterston have an apparent clear role in supporting national objectives around net zero and the blue economy. There is a wide range of blue economy activities can be supported at Hunterston recognising the range of infrastructure assets present and, therefore, the versatility of Hunterston to be able to support a wide range of high value activities. The Hunterston Strategic Proposition themes are identified as follows: -

Port Freight & Logistics	Hunterston is a strategically important deep-water port and the only deep-water port on the Scottish Mainland with capacity for import/export allowing access for large deep draft vessels supported by extensive industrially zoned hinterland with excellent utilities infrastructure
High Value Manufacturing	Next generation (Industry 4.0) technologies are frequently specialist and/or large-scale requiring market ready flexible sites providing for international/global company investment with high capacity on site utilities (energy/digital/rail/road) and access to international airports
Offshore Renewables	Scotland’s commitment to Net Zero and the ScotWind Licensing Round will drive major new investment in Off-shore Renewables requiring major investment in renewable energy manufacturing, along with port and related marine accessible marshalling, assembly, and deployment space
Hydrogen	Hydrogen technology and specifically blue/green hydrogen is fast emerging as a potential part of our energy mix. Scottish Enterprise have identified strategic site requirements for H2 manufacturing with Hunterston meeting all key requirements – Energy/Water Supply/ Site Scale/ Co-Location / Export Capacity.
Aquaculture Biotech	Aquaculture and biotechnology are witnessing major growth across Europe with large scale deployment of new land-based technologies complementing marine based Development of a ‘Living Lab’ for the Clyde would mirror wider initiatives and ensure our marine assets were sustainably managed.
Circular Economy	Development within the circular economy offers opportunity to be at the forefront of Zero Waste and securing significant investment in key sectors with net zero gains.
Clyde Living Laboratory	Living Laboratory is the establishment of a Clyde Array of environmental monitoring offering major environmental management/ climate change and cross sector commercial benefits using SMART technologies for sustainable resource management.

- 2.10 In addition to the strategic proposition, it should be noted that a cutting-edge natural capital accounting process is underway at Hunterston to identify the capital value of environment assets and is a novel approach to harnessing the environmental capacity of the area. This approach is being co-developed with support from NatureScot and Scottish Enterprise.

Next Steps

- 2.11 It is considered that the blue economy opportunity identified is of a national scale in that it is likely to add to the national offer around blue economy activities; while offering capacity to create a step change in the local and regional economy, by securing high value sector growth, securing key academic and industry presence in North Ayrshire, and providing the lens to harness marine environment assets as a driver of a net zero region.
- 2.12 Approval of this paper will provide a platform to continue development of key stakeholder collaboration to unlock the opportunity identified and will enable engagement with Governments to provide a coherent strategic platform to develop Ayrshire Growth Deal project activity. Partnership with University of Stirling will provide a formal basis for collaborating with academic expertise to guide and shape this process; while inclusion of Crown Estate Scotland in the Hunterston Parc MOU will provide additional capacity to unlock the potential of the port at Hunterston, including working towards identifying property and commercial space interventions. The MOU to be established with University of Stirling is expected to be for an initial period of 24 months and split into 2 key phases; firstly, a co-production of the terms and scope of the innovation programme (circa 6 months) and the remainder developing innovation research and analysis to identify key market opportunities and galvanise partner and market demand. In a wider sense, capitalising on the blue economy offer will not be achievable through Council efforts alone, and reaching a clear strategic approach will enable wider academic, industry and community engagement to identify a broad range of partners to support the delivery of this vision.
- 2.13 It is important to note that the conclusions reached to this point are based on a rich platform of research, analysis, and industry/academic engagement; however, at this stage, this provides a coherent basis for further development of interventions - it does not propose fixed, developed projects. Subject to approval of this report, it is critical to further involve the local community through a community engagement plan.

3. Proposals

- 3.1 It is recommended that Cabinet approves: -
- i) the strategic direction of development for the blue economy
 - ii) the establishment of a Memorandum of Understanding between the Council and University of Stirling to develop related project activity
 - iii) the expansion of the existing Hunterston MOU between the Council, Peel Ports and Scottish Enterprise to also include Crown Estate Scotland.

4. Implications/Socio-economic Duty

Financial

- 4.1 There are no direct financial implications. The strategic approach to the blue economy will assist to shape proposals to emerge under the Ayrshire Growth Deal. Project development activity related to the proposals may require advance funding through Ayrshire Growth Deal, as allocated within approved capital budgets.

Human Resources

4.2 No direct implication.

Legal

4.3 The recommendations include the establishment of an MOU partnership with University of Stirling, which will be developed with support from Legal Services, to provide a framework for collaboration. An expansion of the existing Hunterston Parc MOU between the Council, Scottish Enterprise and Peel Ports is proposed to include Crown Estate Scotland.

Equality/Socio-economic

4.4 All project and programme work will be subject to equality impact assessment.

Environmental and Sustainability

4.5 Any statutory requirement related to environmental impact will be undertaken; however, in addition, a natural capital accounting process is being undertaken for Hunterston (detailed in paragraph 2.10) and will ensure impact on natural capital assets are fully considered.

Key Priorities

4.6 The blue economy programme will be a critical enabler of investment in place and people, targeting key inclusive growth barriers identified in the inclusive growth diagnostic prepared to support Ayrshire Growth Deal interventions.

Community Wealth Building

4.7 It is anticipated that the impact of the paper will support development of interventions that will support the Community Wealth Building strategy by supporting job creation and skills and employability opportunities, supporting investment in North Ayrshire, supporting a just transition to net zero and securing anchor institutions within North Ayrshire – all of which are likely to have positive equality impacts.

5. Consultation

5.1 The content of the report has been developed and informed by engagement with sector leads from and academic, private, and public sector perspective. Elected ward members have also been engaged through Hunterston update meetings. It is recommended that subject to the approval of this report, an ongoing programme of action is developed, which includes engagement with communities to shape and influence the wider programme development

Karen Yeomans
Director (Growth & Investment)

For further information please contact **Neale McIlvanney** on nealemcilvanney@north-ayrshire.gov.uk.