

Integration	Joint E	Board
16th	March	2023

Subject: 2022-23 – Month 10 Financial Performance

Purpose: To provide an overview of the IJB's financial performance as at

month 10 (January) including an update on the estimated financial

impact of the Covid-19 response.

Recommendation: It is recommended that the IJB:

(a) notes the overall integrated financial performance report for the financial year 2022-23 and the current overall projected year-end

underspend of £1.181m;

(b) notes the progress with delivery of agreed savings;

(c) notes the remaining financial risks for 2022-23, including the

impact of remaining Covid-19 estimates and costs; and

(d) approves the budget reductions which are detailed at paragraph

2.11.

Glossary of Terms	
NHS AA	NHS Ayrshire and Arran
HSCP	Health and Social Care Partnership
MH	Mental Health
CAMHS	Child & Adolescent Mental Health Services
BRAG	Blue, Red, Amber, Green
UNPACS	UNPACS, (UNPlanned Activities) – Extra Contractual Referrals
NRAC	NHS Resource Allocation Committee
GAE	Grant Aided Expenditure
PAC	Performance and Audit Committee
MARAC	Multi Agency Risk Assessment Conference

1.	EXECUTIVE SUMMARY
1.1	The report provides an overview of the financial position for the Partnership and outlines the projected year-end outturn position informed by the projected expenditure and income commitments; these have been prepared in conjunction with relevant budget holders and services. It should be noted that, although this report refers to the position at the end of January, further work is undertaken following the month end to finalise projections, therefore the projected outturn position is as current and up to date as can practicably be reported.
1.2	The projected outturn is a year-end underspend of £1.181m (0.4%) for 2022-23. This includes the financial impact of the local authority pay award but excludes the NHS

	pay award; this has been agreed but confirmation of the amount of additional Scottish Government funding is still awaited.
1.3	From the core projections, overall, the main areas of pressure are learning disability care packages, residential placements for children, supplementary staff in wards and Unplanned Activities (UnPACs) within the lead partnership for mental health.
2.	CURRENT POSITION
2.1	The report includes an overview of the financial position including commitments against the available resource, explanations for the main budget variances and an update on progress in terms of savings delivery.
	The report also includes detail of the estimated costs and potential financial impact of the Covid-19 response.
	FINANCIAL PERFORMANCE – AT MONTH 10
2.2	At Month 10 against the full-year budget of £276.985m there is a projected year-end underspend of £1.181m (0.4%). The Integration Scheme outlines that there is an expectation that the IJB takes account of the totality of resources available to balance the budget in year. Following this approach, an integrated view of the financial position should be taken, however it is useful to note that this overall position consists of a projected underspend of £1.541m in social care services and a projected overspend of £0.360m in health services.
	Appendix A provides the financial overview of the Partnership position. The sections that follow outline the significant variances in service expenditure compared to the approved budgets.
	The projections for some areas will be subject to fluctuations as they depend on recruitment plans for new funding and also the capacity of providers to take on work.
2.3	Health and Community Care Services
	Against the full-year budget of £83.220m there is a projected underspend of £0.105m (0.1%) which is a favourable swing of £0.527m and the main variances are:
	a) Care home placements including respite placements (net position after service user contributions and charging order income) are projected to underspend by £1.034m which is a favourable movement of £0.031m.
	The budgeted number of permanent placements is 778 and at month 10 there are 762 placements. The projection assumes that the current number of placements will continue to increase to 770 placements by the end of the year. Within the projection there is an assumption that recent placements which do not have a completed financial assessment (often due to the pressure to discharge from hospital) are costed with 50% of the cases at the current average cost of a placement and 50% at the gross or interim funded rate. It is likely that there will still be some cases being gross or interim funded at the year end. Their actual cost will not be known until the FA1 financial assessment is completed and this can impact on the final position.

The level of income recovered from charging orders was under recovered in 2021-22 but an online position is assumed at month 10 as the income received to date is in line with the target.

- b) Care at home (in house and purchased) is projected to be £0.108m underspent which is a favourable movement of £0.112m. The position is made up of an underspend in purchased care at home as providers are not always able to accept referrals due to staffing / recruitment issues and an overspend in the in-house service. As there are vacant posts some of the current capacity is being met by existing staff working additional hours and casual staff. Bank staff are being offered contracts and additional staff are being recruited which will replace the need for existing staff to work additional hours.
- c) Community alarms are projected to be £0.093m underspent which is an adverse movement of £0.003m.
- d) Reablement services are projected to be £0.219m underspent which is a favourable movement of £0.061m due to vacancies.
- e) Care at Home Charging Income is projected to under recover by £0.084m (no movement) due to an ongoing shift towards personal care which is non chargeable. This is after applying £0.076m of Covid funding.
- f) Physical Disability Care Packages (including residential and direct payments) projected overspend of £0.062m in community care packages, £0.165m in direct payments and £0.243m for residential placements. This is an overall favourable movement of £0.090m.
- g) Purchased day care is projected to underspend by £0.071m (no movement) due to a revised contract.
- h) Anam Cara is projected to overspend by £0.090m which is a favourable movement of £0.084m. The overspend is due to covering vacancies and sickness absence.
- i) Integrated Island Services is projected to be £0.280m overspent which is a £0.154m adverse movement. The overspend is mainly due to additional accommodation costs for mainland staff working at Montrose House due to local recruitment challenges and additional agency costs to ensure the required staffing levels.
- j) District Nursing is projected to overspend by £0.130m due to an overspend on supplies and reduced national uplift funding.
- k) Rehab wards are projected to overspend by £0.270m (Redburn ward £0.310m overspent and Douglas Grant £0.040m underspent), £0.058m adverse movement from month 7. The overspend at Redburn is due to cover costs for vacancies as well as supplementary staffing for patients who require one to one support.
- I) Wards 1 and 2 are projected to overspend by £0.140m (ward 1 £0.060m overspend and ward 2 £0.080m overspend) which is an adverse movement of £0.100m due to increased use of supplementary staffing.

m) Cumbrae Lodge Continuing Care beds are projected to underspend by £0.185m which is a favourable movement of £0.185m. This is due to a reduced charge to reflect the reduction in beds used during the transition to the new service.

2.4 Mental Health Services

Against the full-year budget of £88.169m there is a projected overspend of £1.237m (1.4%) which is an adverse movement of £0.497m. This excludes any potential variance on the Mental Health Recovery and Renewal Funding where any underspend will be earmarked at the year-end for use in 2023-24. The main variances are:

- a) Learning Disabilities are projected to overspend by £1.205m and the main variances are:
 - Care Packages (including residential and direct payments) projected overspend of £0.451m in community care packages, £0.282m in direct payments and £0.147m for residential placements. This is an overall favourable movement of £0.187m. Community Learning Disability Care packages are proving to be one of the most challenging areas to address overspends. The data from CM2000 will be reported back to the service to allow them to see where care has deviated from the planned level and focus reviews to those areas.
 - Residential Respite is projected to overspend by £0.126m (£0.022m favourable movement). The overspend reflects funding the new facility (Roslin House) to full capacity (£0.069m) and increased energy costs (£0.057m).
 - Trindlemoss non-employee costs are projected to underspend by £0.199m which is a favourable movement of £0.110m. This partly relates to budgets set aside for the running costs of the pool.
- b) Community Mental Health services are projected to underspend by £0.532m (adverse movement of £0.069m) which is mainly due to an underspend of £0.450m in community packages (including direct payments) and an underspend in residential placements of £0.135m.
- c) The Lead Partnership for Mental Health is projecting to be £0.594m overspent which is an adverse movement of £0.555m and the main variances are as follows:
 - A projected overspend in Adult Inpatients of £0.200m which is an adverse movement of £0.306m. This overspend is mainly due to overspends in supplementary staff (which reduced from month 7), staff in redeployment and reduced bed sale income.
 - The UNPACS (Unplanned Activities) budget is projected to overspend by £1.320m (£0.120m adverse movement due to increased enhanced observations) based on current number of placements remaining until the year end. These placements are for individuals with very specific needs that require a higher level of security and/or care from a staff group with a particular skill set/competence. There are no local NHS secure facilities for women, people

with a learning disability or people with neurodevelopmental disorder. This can necessitate an UNPACs placement with a specialist provider which can be out-of-area. The nature of mental health UNPACS spend is that it is almost exclusively on medium or long term complex secure residential placements which are very expensive so a small increase in placements can have a high budgetary impact. Due to the complexity and risk involved, transitions between units or levels of security can take many months. Applications to approve a placement are made to the Associate Medical Director for Mental Health who needs to be satisfied that the placement is appropriate and unavoidable prior to this being agreed.

- A projected overspend in MH Pharmacy of £0.100m (no movement) due to an increase in substitute prescribing costs.
- Learning Disability Services are projected to overspend by £0.275m (no movement). This is mainly due to high usage of supplementary staffing, cross-charging for a LD patient whose discharge has been delayed and redeployment staffing costs. Supplementary staffing costs relate to backfill for sickness, increase and sustained enhanced observations and vacancies. The enhanced observations are reviewed on a daily basis however, due to the individuals being acutely unwell at present, this level of enhanced observations has been maintained for a lengthy period of time. The projection assumes that we begin cross charging another HSCP for the ongoing costs of the person detailed above where, despite having extensive time to identify an alternative placement there has been no solution identified.
- Elderly Inpatients are projected to overspend by £0.134m (no movement) mainly due to the reduced use of supplementary staffing.
- The reduction in National Insurance contributions has resulted in a part year saving to the Lead Partnership of £0.148m which is included in the projection.
- The Innovation Fund is projected to underspend by £0.145m which is favourable movement of £0.145m. This is due to slippage within some of the projects and not all of the funding was allocated.
- Band 2 to 3 regrading there is a projected overspend of £0.350m relating to back dated cost for the Band 2 – 3 regrade. This is an estimate and it is assumed that the total cost of £0.700m is split 50/50 between lead and nonlead services.
- The turnover target for vacancy savings for the Lead Partnership is held within the Lead Partnership as this is a Pan-Ayrshire target. There is a projected over-recovery of the vacancy savings target of £1.701m in 2022-23, further information is included in the table below:

Vacancy Savings Target	(£0.481m)
Projected to March 2023	£2.182m
Over/(Under) Achievement	£1.701m

The current projection to the year-end is informed by the recruitment plans and the confidence in recruitment success and realistic timescales for filling individual vacancies.

The areas contributing to this vacancy savings position are noted below:

- Adult Community Health services £0.192m
- Adult Inpatients £0.200m
- CAMHS £0.600m

- Mental Health Admin £0.370m
- Psychiatry £0.100m
- Psychology £0.680m
- Associate Nurse Director £0.040m

2.5 Children and Justice Services

Children's Services

Against the full-year budget of £38.023m there is a projected overspend of £2.978m (7.8%) which is an adverse movement of £0.477m. The main variances are:

- a) Care Experienced Children and Young People is projected to overspend by £2.985m which is an adverse movement of £0.534m. The main areas within this are noted below:
 - Children's residential placements are projected to overspend by £3.196m prior to Covid funding and projected to overspend by £2.300m after £0.896m of Covid funding. This is an adverse movement of £0.285m. We started 22/23 with 23 placements and there are currently 29 placements. It is assumed that all current placements are continuing until the end of the year.
 - Fostering placements are projected to underspend by £0.236m (£0.060m favourable movement). This is based on the budget for 115 places and 115 actual placements (of which 6 are Covid related and are funded through the Covid-19 funding) since the start of the year. Although we are at the number of budgeted placements this was not the case throughout the year when we were under the budgeted level. Recruitment of foster carers is an active priority for the team, both to limit the requirement for external foster placements and reduce pressures elsewhere on the service. This is promoted through regular targeted recruitment campaigns, community awareness raising and daily presence on various social media platforms. Our active recruitment strategy is gaining some interest and we are actively pursuing a number of enquiries as a result.
 - Fostering Xtra placements are projected to be on-line (no movement) after applying £0.086m of Covid funding. The projection is based on the budget for 30 placements and 33 current placements.
 - Private Fostering placements are projected to be £0.047m underspent (no movement) based on the budget for 17 placements and 13 current placements.
 - Kinship placements are projected to underspend by £0.137m which is an adverse movement of £0.043m and this is based on the budget for 376 places and 351 current placements.
 - Adoption placements are projected to overspend by £0.087m (£0.015m adverse movement). This is based on the budget for 56 places and 62 actual placements.
 - b) Children with disabilities residential placements are projected to overspend by £0.414m which is an adverse movement of £0.241m. This is based on an increased number of placements (12) which are expected to continue until the end of the year and an increase in the rates paid for some of the placements.
 - c) Residential respite placements are projected to overspend by £0.444m which is an adverse movement of £0.035m. These short-term placements are used

- to prevent an admission to full residential care. There is one placement continuing at month 10 but it is expected to cease 13 March 2023.
- d) Children's Houses Employee Costs are projected to overspend by £0.310m due to the additional overtime costs.

2.6 **ALLIED HEALTH PROFESSIONALS (AHP)**

AHP services are projected to underspend by £0.132m due to underspends in non-employee costs.

2.7 CHIEF SOCIAL WORK OFFICER

There is a projected underspend of £1.704m due to a projected underspend in the Carers Strategy funding. This is a favourable movement of £0.712m.

2.8 MANAGEMENT AND SUPPORT

Management and Support Services are projected to underspend by £3.260m which is a favourable movement of £0.405m. The main areas of underspend are:

- An over-recovery of payroll turnover of £2.400m for social care services and an over-recovery of payroll turnover of £0.606m for health services as outlined in the table below.
- The reduction in National Insurance contributions has resulted in a part year saving to the Non-Lead Partnership of £0.148m and £0.150m for social care which is included in the projection for Management and Support.
- The additional saving in LD day care employee costs has transferred to the HSCP strategy code and will be proposed as a saving for 2023/24.
- Band 2 to 3 regrading for non-lead services— there is a projected overspend of £0.350m relating to back dated cost for the Band 2 – 3 regrade. This is an estimate and it is assumed that the total cost of £0.700m is split 50/50 between lead and non-lead services.
- The 2022-23 budget included a budgeted surplus on the social care side offset by a budgeted deficit on the health side of the budget. The net impact is neutral but Appendix A will show this position for each element.

The turnover targets and projected achievement for the financial year for Health and Social Care services out with the Lead Partnership is noted below:

	Social Care	Health Services
Vacancy Savings Target	(2.014m)	(1.183m)
Projected to March 2023	4.414m	1.789m
Over/(Under) Achievement	2.400m	0.606m

The position in the table above reflects the assumption in the current financial projections. For social care, a total of £3.769m (187% of annual target) has been achieved to date. The turnover achieved to date is higher than usual as the 22/23 budget included investment in various areas of staffing and these posts are not fully recruited to yet.

The health vacancy projection to the year-end is based on the month 10 position and is informed by the recruitment plans and confidence in recruitment to posts for the remainder of the year.

The areas contributing to the health and social care vacancy savings are spread across a wide range of services with vacancy savings being achieved in most areas. The main areas at month 10 are:

- Learning Disability £0.523m
- Management and Support £0.561m
- Community Care Service Delivery £0.574m
- Rehab and Reablement £0.454m
- Locality Services £0.340m
- Integrated Island Services £0.360m
- Community Mental Health £0.242m

There have been no intentional plans to pause or delay recruitment and services have actively continued to recruit; in some service areas it has proven difficult to fill posts.

The turnover target for the North Lead Partnership for Mental Health services is detailed within the Lead Partnership information at section 2.4.

2.9 LOCAL AUTHORITY PAY AWARD SHORTFALL

The recently agreed local government pay award was not fully funded. The total cost of the pay award was £4.384m against the budgeted increase of £2.077m. The additional cost of £2.307m will be partially met by additional recurring Scottish Government funding of £1.866m and the gap of £0.441m will be an in-year overspend with the recurring cost being factored into the 23/24 budget.

There is also an additional cost in relation to the additional day of leave as some frontline posts will require to be covered during this leave. The annual estimated cost of this is £0.120m and it is assumed that £0.050m has still to be incurred before the year end and this is included in the 22/23 projected outturn.

2.10 Savings Progress

a) The approved 2022-23 budget included £0.683m of savings.

BRAG Status	Position at Budget Approval	Position at Month 10
	£m	£m
Red	-	0.060
Amber	0.060	-
Green	0.623	-
Blue	-	0.623
TOTAL	0.683	0.683

b) The main area to note is that red savings of £0.060m relating to adoption allowances will not be achieved but this is accounted for in the projected

outturn. The review of allowances is complete, but the benefit will not be realised until future years as the changes will apply to future cases.

Appendix B shows the full Transformation Plan for 2022/23 which has been agreed by the Transformation Board; the Board is in place to provide oversight and governance to the programme of service change. A focus of the Board is to ensure plans are in place to deliver savings and service change, with a solution focussed approach to bringing programmes back on track.

Not all the service changes on the Transformation Plan have savings attached to them but there is an expectation that they will lead to service improvements. The Plan is critical to the ongoing sustainability and safety of service delivery and to supporting the delivery of financial balance in future.

Appendix C provides an overview of those service changes which do have financial savings attached to them and the current BRAG status around the deliverability of each saving.

2.11 **Budget Changes**

The Integration Scheme states that "either party may increase it's in year payment to the Integration Joint Board. Neither party may reduce the payment in-year to the Integration Joint Board nor Services managed on a Lead Partnership basis.... without the express consent of the Integration Joint Board."

Appendix D highlights the movement in the overall budget position for the Partnership following the initial approved budget.

Reduction Requiring Approval:

- 1) Training Grades Reduction £0.029m
- 2) Franking Transfer to Acute £0.001m
- 3) AHP Clinical Admin to South HSCP £0.021m
- 4) ADP Reduction £0.324m
- 5) A&E Liaison Funding to South and East HSCP £0.139m
- 6) Foxgrove Revenue Costs £0.014m
- 7) Transfer to Capital Bladder Scanner £0.008m
- 8) Buvidal Funding Pharmacist to Acute £0.014m
- 9) MDT Reduction £0.006m
- 10)TEC Contribution £0.053m
- 11)Covid Funding returned to the Scottish Govt £8.263m
- 12)Carer Support to Education £0.020m

2.12 NHS – Set Aside and Pan Ayrshire Services

<u>Lead Partnerships:</u>

The IJB outturn position is adjusted to reflect the impact of Lead Partnership services. The outturn for all Lead Partnership services is shared across the 3 Partnerships on an NRAC basis; this position is currently the default pending further work to develop a framework to report the financial position and risk sharing across the 3 Partnerships in relation to hosted or lead service arrangements, which has been delayed by the requirement to focus efforts on the Covid response.

The final outturn in relation to North Lead Partnership services would not be fully attributed to the North IJB as a share would be allocated to East and South Partnerships; similarly, the impact of the outturn on East and South led services will require to be shared with North. At Month 10 the MH lead partnership is projected to overspend by £0.594m (£0.192m NRAC share for East and £0.183m for South). The information reported for South and East is the month 9 info as they do not report at month 10.

East HSCP –the month 9 position is a projected £0.969m underspend of which £0.359m (37%) is attributable to North. The main variances are:

Primary Care and Out of Hours Services (Lead Partnership)

There is a projected underspend of £0.793m on the Primary Care Lead Partnership budget and is due largely to projected underspends in Primary Care, Primary Medical Services and Dental services where staffing numbers are running at less than establishment. The projected underspend within Dental services is largely due to reduced staffing costs in Childsmile and within the Dental management team, with both service areas running with vacancies. In addition, there are reduced costs within Primary Care contracting and support, largely due to staffing turnover, as well as projected savings in diabetic retinopathy services and East Ayrshire Community Hospital medical and general pharmaceutical services.

These reduced costs are partially offset by additional costs in the GP element of Out of Hours services, as well as additional costs in the overnight nursing service, with work ongoing to address as far as possible over the course of the 2022/23 financial year. Ayrshire Urgent Care Services costs related to the Covid-19 pandemic are recharged against the Local Mobilisation Plan (Community Clinical Hub). As highlighted previously in this report, projected costs for 2022/23 require to be reduced as far as possible, with a recovery plan, to ensure costs can be contained within budget going forward.

Prison and Police Healthcare (Lead Partnership)

The £0.176m projected underspend at month 9 is largely due to net staffing savings. Medical contracts at both Prison and Police have reduced and is contributing to the projected underspend. These contracts have been renegotiated with 2021/22 being the first year of the new contract for Prison and Police Custody. A review of the prison service is being undertaken and it is anticipated that surplus funds will go towards improving staffing levels within the prison.

Other Lead Services

The £0.100m projected outturn is online with budget and relates to anticipated charges for services from Marie Curie. All three Ayrshire IJBs approved additional funding of £0.004m on a non-recurring basis as part of their 2022/23 budgets to increase the overall budget from the £0.088m baseline. This additional funding is required to offset identified cost pressures and to meet service demands from 1 April this year. The non-recurring nature of the approved uplift reflects that a service review is to be undertaken in 2022/23.

South HSCP – projected overspend of £0.130m of which £0.048m will be allocated to North. The overspend is mainly due to an overspend in the community store and continence service offset by vacancies in the Family Nurse Partnership.

Set Aside: - an approach has yet to be decided on for 22/23, which may be used as a "shadow year" for using current year activity. This will depend on how representative the activity is felt to be. By default, inflation will be applied to the 2021/22 budget. The annual budget for Acute Services is £400.4m. The directorate is overspent by £11.7m, caused by increasing overspends on agency medical and nursing staff, together with increasing drug expenditure. These have been required due to the level of operational pressure being experienced, in common with many other areas in Scotland.

There is a material underlying deficit caused by:

- Unachieved efficiency savings
- High expenditure on medical and nursing agency staff, high rates of absence and vacancies causing service pressure.
- High numbers of delayed discharges and high acuity of patients.

The IJBs and the Health Board work closely in partnership to maintain service and improve performance.

2.13 FINANCIAL RISKS

There are a number of ongoing financial risk areas that may impact on the 2022-23 budget during the year, these include:

- High risk areas of low volume / high-cost services areas e.g. Learning Disability care packages, children's residential placements and complex care packages.
- Progress with the work to develop set aside arrangements and the risk sharing arrangements agreed as part of this.
- Ongoing implementation costs of the Scottish Government policy directives
- Lead / hosted service arrangements, including managing pressures and reporting this across the 3 IJBs.
- The impact on Lead Partnership and acute services from decisions taken by other Ayrshire areas.
- The impact and implementation of the National Care Service.
- The NHS pay award has been settled for 2022-23 but confirmation of additional Scottish Government funding is awaited.
- The current extremely high levels of inflation
- Supported Accommodation funding has been included in the budget for the new developments but the adequacy of the funding will only be known when the final occupants are agreed.
- Fire dampener compensation (Woodland View) the final level of compensation has still to be agreed and the £0.306m previously assumed in the projection has been removed due to the uncertainty surrounding this.

These risks have been monitored throughout 2022-23 and the financial impact reported through the budget monitoring report.

2.14 COVID-19 – FINANCE MOBILISATION PLAN IMPACT

Summary of position

From the outset of the pandemic the HSCP acted very swiftly to respond and developed a mobilisation plan detailing the additional activities to support our response, alongside the estimated financial impact. Financial returns were submitted to the Scottish Government on a regular basis during 2020-21 and 2021-22, on the premise that any additional costs aligned to mobilisation plans would be fully funded. This process will continue during 2022-23 with returns moving from quarterly to monthly. Covid funding of £13.321m was carried forward from 2021-22 for use in services delegated to the Partnership during 2022-23 and the costs outlined below will be met from this funding. Any unused funding will be reclaimed by the Scottish Government and redistributed to Health Boards for Covid-related costs in non-delegated services.

2.15 **Mobilisation Plan and Funding Position**

The initial month 3 mobilisation plan cost submission was submitted in July and estimated the costs to be £4.067m to March 2023. The changes since month 3 are summarised in the table below with the main area being payments to providers to reflect the payments made to date and the extension of part of the scheme to 31st March 2023. The costs remain estimates as the situation continually evolves there will be a further update submitted each month.

The main areas of cost are summarised below:

Service Area	Initial Month 3 Return £m	Month 4 Return £m	Month 5 Return £m	Months 6,7,8,9 Return £m	Month 10 Return £m
Payments to Providers	1.100	1.100	1.953	2.143	2.143
PPE	0.418	0.418	0.419	0.326	0.265
Additional Staff	1.317	1.317	1.315	1.318	1.318
Loss of Income	0.246	0.246	0.246	0.210	0.210
Children & Families	0.957	0.957	0.957	1.107	1.107
Other Areas	0.029	0.029	0.015	0.015	0.015
TOTAL	4.067	4.067	4.905	5.119	5.058

Based on the projected spend, £8.263m of funding has now been reclaimed by Scottish Government. IJBs have been advised by Government that a year-end reconciliation and balancing adjustment will be conducted in the event that too much or too little funding has been retained.

2.16 Provider Sustainability Payments and Care Home Occupancy Payments

COSLA Leaders and Scottish Government have agreed an approach to supporting the social care sector to ensure that reasonable additional costs will be met. We have been making payments to commissioned social care providers in line with the agreed national principles for sustainability and remobilisation payments to social care providers during COVID 19.

Care Home Occupancy Payments - The Scottish Government ceased these payments at the end of October 2021 but exceptions were made following the Omicron outbreak and limited payments were made to eligible care homes. Meetings are being held with each care home to discuss ongoing sustainability and to provide support.

Sustainability payments – the most recent guidance issued in September 2022 continued the reduced the scope of what providers can claim for and also outlined deadlines for claims to be submitted. The main costs that can be claimed relate to testing and vaccination and this is extended to 31st March 2023. The Social Care Staff Support Fund was also extended to 31st March 2023 (previously to 30th September 2022).

The sustainability payments are a significant cost in our mobilisation plan and the timely submission by providers and assessment of claims is key to ensuring we can accurately estimate the financial cost and ensure the costs are reclaimed from the Scottish Government. Quarter 3 claims must be submitted by 28th February 2023 and quarter 4 claims must be submitted by 30th April 2023 and providers have been informed about this. The breakdown of payments made in 2022-23 up to 31st January 2023 are shown in the tables below:

PROVIDER SUMMARY	NCHC Care Homes	Other	Total
Total Number of Providers	17	49	66
Number contacting NAC	17	14	31
Providers Supported to date	17	14	31

OUTSTANDING CLAIMS	NCHC Care Homes	Other	Total
Total Number of Claims	-	1	1
Value of Claims	-	897	897

SUPPORT PROVIDED	NCHC Care Homes	Other Services £	TOTAL £
Occupancy Payments	81,650	0	81,650
Staffing	681,442	251,586	933,029
PPE, Infection Control	181,354	47,703	229,057
Other	170,969	7,894	178,863
TOTAL	1,115,415	307,183	1,422,599

2.17 **RESERVES**

The IJB reserves position is summarised in the table below with full detail given in Appendix E.

The opening 'free' general fund balance of £7.248m is held as a contingency balance, this equates to around 2.5% of the IJB budget for 2021-22 which is above the lower target level of 2%.

The full outstanding debt to North Ayrshire Council of £2.321m has now been repaid; the increased payment was funded by a transfer of budget from the Council so there was no detriment to the IJB financial position.

	Genera Rese		Earmarked Reserves				
	Debt to NAC	Free GF	SG Funding	Non-SG Funding £m	HSCP	Total	
	£m	£m	£m £m £m		£m		
Opening Balance - 1 April 2022	(2.321)	7.248	23.106	0.699	0.500	29.232	
In year movements at month 10	2.321	(0.800)	(8.263)	-	-	(6.742)	
Revised Balance	=	6.448	14.843	0.699	0.500	22.490	

These balances will be adjusted after the year-end to reflect the actual use of reserves during 2022-23 and the updated carry forward position.

A review of earmarked reserves has taken place and has identified £1.252m of balances which can be released. IJB will be asked to approve the use of these in supporting a balanced budget position for 2023-24.

3. PROPOSALS

3.1 Anticipated Outcomes

Continuing to closely monitor the financial position will allow the IJB to take corrective action where required to ensure the Partnership can deliver services in 2022-23 from within the available resource, thereby limiting the financial risk to the funding partners.

The estimated costs and funding in relation to the Covid-19 response also require to be closely monitored to ensure that the IJB can plan for the impact of this and to ensure that the IJB is in the position to re-claim funding to compensate for the additional costs.

3.2 **Measuring Impact**

Ongoing updates to the financial position will be reported to the IJB throughout 2022-23.

4. IMPLICATIONS							
Financial:	The financial implications are as outlined in the rep Against the full-year budget of £276.985m there is projected underspend of £1.181m. The report outlines main variances for individual services.	s a					
Human Resources:	The report highlights vacancy or turnover savings achieved to date. Services will review any staffing establishment plans and recruitment in line with normal practice when implementing service change and reviews as per agreement with the IJB, there is no intention to sustain this level of staffing capacity reduction on a recurring or planned basis.						
Legal:	None						
Equality:	None						
Children and Young People	None						
Environmental &	None						
Sustainability:							
Key Priorities:	None						
Risk Implications:	Para 2.13 highlights the financial risks. The report falls in line with the agreed risk appearatement which is a <u>low</u> -risk appetite in respect adherence to standing financial instructions, financial controls and financial statutory duties and a <u>high</u> -appetite in relation to finance and value for money.	to icial					
Community Benefits:	None						
Direction Required to	Direction to: -						
Council, Health Board or	No Direction Required						
Both	North Ayrshire Council						
	3. NHS Ayrshire & Arran						
	4. North Ayrshire Council and NHS Ayrshire & Arran	$\sqrt{}$					

5.	CONSULTATION
5.1	This report has been produced in consultation with relevant budget holders and the Partnership Senior Management Team.
	The IJB financial monitoring report is shared with the NHS Ayrshire and Arran Director of Finance and North Ayrshire Council's Head of Finance after the report has been finalised for the IJB.
6.	CONCLUSION
6.1	It is recommended that the IJB:
	 (a) notes the overall integrated financial performance report for the financial year 2022-23, the overall projected year-end underspend of £1.181m; (b) notes the progress with delivery of agreed savings; (c) notes the remaining financial risks for 2022-23;

(d) approves the budget reductions which are detailed at para 2.11.

For more information please contact:

Paul Doak, Head of Finance and Transformation at pdoak@north-ayrshire.gov.uk or Eleanor Currie, Principal Manager – Finance at <u>eleanorcurrie@north-ayrshire.gov.uk</u>

2022-23 Budget Monitoring Repor	t–Objecti	ve Summ	nary as at							Арр	endix A
				2	022/23 Bud	get				I:-	
		Council			Health			TOTAL		Over/	Movement in
Partnership Budget - Objective Summary	Budget	Outturn	Over/ (Under) Spend Variance	Budget	Outturn	Over/ (Under) Spend Variance	Budget	Outturn	Over/ (Under) Spend Variance	(Under) Spend Variance at Period 7	projected variance from Period 7
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
COMMUNITY CARE AND HEALTH	66,479	65,944	(535)	16,741	17,171	430	83,220	83,115	(105)	422	(527)
: Locality Services	27,908	27,269	(639)	5,388	5,538	150	33,296	32,807	(489)	(191)	(298)
: Community Care Service Delivery	33,436	33,186	(250)	0	0	0	33,436	33,186	(250)	(90)	(160)
: Rehabilitation and Reablement	1,797	1,779	(18)	0	0	0	1,797	1,779	(18)	(3)	(15)
: Long Term Conditions	999	1,102	103	9,079	9,359	280	10,078	10,461	383	583	(200)
: Community Link Workers	195	184	(11)	0	0	0	195	184	(11)	(3)	(8)
: Integrated Island Services	2,144	2,424	280	2,274	2,274	0	4,418	4,698	280	126	154
MENTAL HEALTH SERVICES	31,078	31,811	733	57,091	57,595	504	88,169	89,406	1,237	740	497
: Learning Disabilities	21,498	22,703	1,205	453	453	0	21,951	23,156	1,205	1,330	(125)
: Community Mental Health	5,845	5,373	(472)	1,522	1,462	(60)	7,367	6,835	(532)	(601)	69
: Addictions	3,735	3,735	0	1,618	1,588	(30)	5,353	5,323	(30)	(28)	(2)
: Lead Partnership Mental Health NHS Area Wide	0	0	0	53,498	54,092	594	53,498	54,092	594	39	555
CHILDREN & JUSTICE SERVICES	34,053	37,031	2,978	3,970	3,970	0	38,023	41,001	2,978	2,501	477
: Irvine, Kilwinning and Three Towns	3,145	3,114	(31)	0	0	0	3,145	3,114	(31)	42	(73)
: Garnock Valley, North Coast and Arran	3,160	3,160	0	0	0	0	3,160	3,160	0	(29)	29
:Intervention Services	1,856	1,873	17	339	339	0	2,195	2,212	17	15	
: Care Experienced Children & Young people	22,061	25,047	2,986	0	0	0	22,061	25,047	2,986	2,451	535
: Head of Service - Children & Families	1,279	1,284	5	0	0	0	1,279	1,284	5	24	(19)
: Justice Services	2,385	2,385	0	0	0	0	2,385	2,385	0	0	C
: Universal Early Years	167	168	1	3,185	3,185	0	3,352	3,353	1	(2)	3
: Lead Partnership NHS Children's Services	0	0	0	446	446	0	446	446	0	0	C
CHIEF SOCIAL WORK OFFICER	2,560	856	(1,704)	0	0	0	2,560	856	(1,704)	(992)	(712)
PRIMARY CARE	0	0	0	51,117	51,117	0	51,117	51,117	0	0	C
ALLIED HEALTH PROFESSIONALS			0	8,701	8,569	(132)	8,701	8,569	(132)	(122)	(10)
COVID NHS	0	0	0	(0,-00)	(8,263)	0	(8,263)	(8,263)	0	•	C
MANAGEMENT AND SUPPORT COSTS	10,917	7,413	(3,504)	2,541	2,785	244	13,458	10,198	(3,260)	(2,855)	(405)
LOCAL AUTHORITY PAY AWARD SHORTFALL	0	491	491	0	0	0	0	491	491	561	(70)
OUTTURN ON A MANAGED BASIS	145,087	143,546	(1,541)	131,898	132,944	1,046	276,985	276,490	(495)	255	(750)
Return Hosted Over/Underspends East	0	0	0	0	(192)	(192)	0	(192)	(192)	(13)	(179)
Return Hosted Over/Underspends South	0	0	0	0	(183)	(183)	0	(183)	(183)	(12)	(171)
Receive Hosted Over/Underspends South	0	0	0	0	48	48	0	48	48	53	(5)
Receive Hosted Over/Underspends East	0	0	0	0	(555)	(359)	0	(359)	(359)	(360)	1
OUTTURN ON AN IJB BASIS	145,087	143,546	(1,541)	131,898	132,258	360	276,985	275,804	(1,181)	(77)	(1,104)

2022-23 Transformation Plan Appendix B

Savings reference number	Project	Project Description	Deliveribility Status	Saving/ Investment	Approved Saving 2022/23 £	Investment	Saving Delivered at Month 10 £	Projected Saving	Projected Shortfall 22/23 £
	Children, Families and Justice	<u> </u>		_	_				_
	Services								
SP/HSCP/20/1	Children and Young People - External Residential Placements	Monitor and review all placements with a view to reducing the overspend.	Amber	Saving			-	-	
SP/HSCP/20/4	Adoption Allowances	Montior Adoption Allowances. With a view to reduce the overspend	Red	Saving	59,535		-	-	59,535
SP/HSCP/20/19	Fostering - reduce external placements.	Monitor Fostering Placements with a view to reduce the overspend	Red	Saving			-	-	
	Transport review	Review of costs relating to taxi utilisation and implemenation of new electronic form. Aim to reduce transport budget in council. Links in with David Hammonds Tranformation Project.	Red	Saving					
	Grow internal fostering capacity	Review capacity of existing foster carers with a view of increasing existing capacity	Amber	Cost neutral					
NACSTA4030	Fostering Short Breaks	Develop an inhouse short break service to replace the commisioned service provided by Cornerstone.	Amber	Saving			-	-	•
	Mental Health and LD		<u> </u>						
	Transformation of CAMHS - CAMHS Specification	CAMHS have reviewed and updated referral guidance to align with the CAMHS National Specification. Some risks identified in order to facilitate the continued changes are accommodation, and recruitment of clinical staff.	Amber	Investment		1,091,463			
	Transformation of CAMHS - CAMHS Age 25	CAMHS are developing specific pathways to provide care and support up to the age of 25 where appropriate e.g. Eating Disorders, Neuro, Personality Disorders, Early Psychosis.		Investment		623,402			
	Transformation of CAMHS - CAMHS Waiting List	Two external providers have been procured to support Neuro waiting for assessment (Purple House	Amber	Investment		311,701			

Savings reference number	Project	Project Description	Deliveribility Status	Saving/ Investment	Approved Saving 2022/23 £	Investment	Saving Delivered at Month 10 £	Projected Saving	Projected Shortfall 22/23 £
	Transformation of CAMHS - CAMHS Psyc Waiting List	Clinical Director & Senior Manager agreed plan in order to reduce access to Psychiatry. In addition to this, 3 non-medical prescribers have been trained and are prescribing for ADHD clinics.	Amber	Investment		366,707			
	Transformation of CAMHS - Out of Hours Unscheduled Care	Recruitment and implementation of a new service to provide support to children and young people on an unscheduled basis. CAMHS are being commissioned by Paediatrics to deliver this service via Scottish Government funds.	Amber	Investment		86,294			
	Transformation of CAMHS - CAMHS Intensive Home Treatment	Recruitment is ongoing. Accommodation required to house team together. Ongoing development of policies and procedures for team in alignment with partners agencies	Amber	Investment		14,752			
	Transformation of CAMHS - CAMHS Liaison		Amber	Investment		129,073			
	Primary Care Mental Health investment	Creation of a business case to deliver Mental Health to Primary Care over the next 4 years. Allocation of funds will be incrementally incraesed over the duration of the next four years. North leading for Ayrshire.	Green	Investment		261,159			
	Continued review of models of care at Woodland View	A particular focus on rehabilation models of care for MH building on learning from Warrix Avenue. Development of a business case for ARBD is also underway. A test of change for ward 7B will be reported through this workstream.	Amber						
	Implementation of MAT standards	Programme of work to set up the systems required to report on Medical Assisted Treatment standards for Addictions. The programme will be run on a pan ayrshire basis led by North. The national direction was for this to be led by Public Health but they have not started any recruitment so North will take forward in the meantime.	Green	Investment					
	Complex Care Model - Independent living change fund	Recruit the Intensive Support Team agreed through this fund and monitor progress of assessments of out of area placements. A dynamic register should be developed and maintained which will feed into national data.	Amber	Investment		513,000			
	ACORN business model	Mental Health Rehabilitation service needing help to transition to a social enterprise. Now incoporated within Caring for Ayrshire.	Red	Saving	-		-	-	-
	Implementation of Trakcare Patient Management System in Community Services	Implementation of new information recording system for NHS to report on 18 weeks RTT. This will include development of new processes and transfer of data from current system to the new one. This will allow for better recording of clinical activity and inform future DCAQ work. Adult community mental health will go live first followed by other community teams currently utilisating Access databases. A Pan Ayrshire referral management service will be set up to embed the	Green	Cost neutral					
	Implementation of Unscheduled Care	Part of the national redesign of urgent care work. The aim of the mental health project is to deliver an integrated system to support mental health and wellbeing by utilising existing mental health services and enhancing their pathways for unscheduled mental health presentations.	Green	Investment					

Savings reference number	rence		Deliveribility Status	Saving/ Investment	Approved Saving 2022/23 £	Investment	Saving Delivered at Month 10 £	Projected Saving	Projected Shortfall 22/23 £
	Health and Community Care								
	TEC Solutions	To appoint a temporarory 'Project Manager' post, who will oversee the procurement and installation of digital telecare	Green	Investment		50,000		-	-
	Analogue to Digital	Funding received for a Project Manager to manage the process of moving all services users from analogue to digital technology.	Amber	Investment		996,000			
SP/HSCP/20/17	Care at Home - Service Review	This project will incorporate the review of the care at home job role and any implications for service as a result as well as	Amber	Investment				-	-
	Hospital Team Model		Green						
	Arran Integrated Services model	Continue to work towards an Integrated Hub on Arran building on the frailty work and developing a single point of contact for all health and social care services. It is anticipated there will be a substantial amount of investment required and a business case will be developed.	Green						
	Primary Care Investment Fund	Remodel how we deliver primary care locally, ensuring that multi-disciplinary teams are available in each medical practice across North Ayrshire. This will help ensure that when needed local people will get the right care and support they need	Green	Investment					
	HSCP MDT - Community Health & Care	Implement HSCP MDTs across each of the localities to support GP practices and HSCP service coordinate care for those with the most complex needs. This approach will replace Older People Local Operational Teams.'							
	Develop Care at Home - Minimum data set	Scope all current recording processes for data and look to consolidate a dataset that can be used for all reporting needs.		Cost neutral					
	AHP Whole System redesign	Build on the learning from the recent AHP workforce exercise; to better understand the distribution and contribution of AHPs in health and care in North Ayrshire, to support future workforce planning that maximises this contribution for the benefit of the people of North Ayrshire.	Amber						
	Interim Beds	To utilise a one-off lump sum, provided by the Scottish Government, to provide interim beds, for a maximum of 6 weeks, for clients who will have an onward move to permanent care.	Green						

Savings reference number	Project	Project Description	Deliveribility Status	Saving/ Investment	Approved Saving 2022/23 £	Investment	Saving Delivered at Month 10 £	Projected Saving	Projected Shortfall 22/23 £
	Partnership Wide		l						
	Supported acc models - NAC housing/ Sleepover/ outreach model	Continue working with third sector providers to implement supported accommodation models in the community	Green	Saving				-	-
	SDS Review	Engage with all stakeholders to look at how we encourage a more innovative and person centred approach to SDS. Implement an SDS Review Learning Board to help progress.							
	Carers Review	Develop a resource release model for allocation of funds for carers as well as implement a short break service.	Amber	Saving			-	-	-
	Adult Complex Care Model - Call Monitoring	Review of call monitoring system for provision of adult community supports. This will include evaluation of current provision and development of a specification for future tender as the current contract is due to expire.							
	Implementation of Eclipse information system	Implementation of new information recording system for social care to replace Care First. This will include dedvelopment of new protocols and transfer of data from current system to the new one.							
	Money matters and GP Practice Welfare Rights service	Facilitate the introduction of a money advise service available within GP practices.		Investment		78,000			
	Payroll Turnover Inflation	Monitor slippage through staff turnover with a view to meeting the savings target.		Saving	301,201		301,201	-	-
	Business Support Review (linked to Care at home review)	Scope and review the remit of the business support unit and how it could be adapted to the benefit of all HSCP teams.							
	North Elderly Mental Health inpatients (lead partnership)	Agree the spend going forward for the recurring savings achieved through bed retraction from Ailsa.		Saving	321,000		321,000	-	-
	HSCP Challenge Fund - invest to save	Monitoring of all projects approved through the Challenge Fund with a focus on invest to save ideas.							
	Transitions	Improve transition pathways from Childrens to Adult services as well as into older adults in order to improve outcomes for service users.							
	Caring for Ayrshire	The focus for Caring for Ayrshire is to bring a greater proportion of health provision into local communities. The Caring for Ayrshire work will ensure local GP practices are fit for purpose and have the capacity to host multi-disciplinary teams and meet local health and care needs.		Investment					
	Advocacy Strategy	Refresh of Advocacy strategy with a view to incorporating both adult and childrens services.		Cost neutral					

2022-23 Savings Tracker

Appendix C

North Ayrshire Health and Social Care Partnership 2022/23 Savings

Savings ref number	Description	Deliverability Status at budget setting	Approved Saving 2021/22 £m	Deliverability Status Month 10	Saving Delivered @ Month 10 £m	Projected to Deliver during Year £m	Projected Shortfall £m	Comment
1	Adoption Allowances	Amber	0.060	Red	-	0.060	-	Currently projecting an overspend.
TOTAL SO	CIAL CARE SAVINGS	_	0.060		0.000	0.060	0.000	_

Savings ref number	Description	Deliverability Status at budget setting	Approved Saving 2021/22 £m	Deliverability Status Month 10	Saving Delivered @ Month 10 £m	Projected to Deliver during Year £m	Projected Shortfall £m		Comment
2	Payroll Turnover Inflation	Green	0.302	Blue	0.302		-	Achieved	
3	Elderly Mental Health inpatients (lead partnership)	Green	0.321	Blue	0.321	-	-	Achieved	
TOTAL HE	ALTH SAVINGS	_	0.623	-	0.623	0.000	0.000		
TOTAL NO	RTH HSCP SAVINGS	-	0.683	- -	0.623	0.060	0.000	· -	

2022-23 Budget Reconciliation

Appendix D

COUNCIL	Period	Permanent or Temporary	£'m
Initial Approved Budget			116.017
Base budget adjustments	1		(0.046)
Uploaded Budget			115.971
Resource Transfer	1	Р	26.228
Software Licences transfer to IT	3	Р	(0.002)
Montrose Cleaning Post to Facilities Management	3	Р	(0.014)
Software Licences transfer to IT	4	Р	(0.003)
Summer of Play Funding from Education	5	Т	0.056
Insurance – transfer to corporate	6	Р	(0.075)
Software Licences transfer to IT	6	Р	(0.006)
MARAC funding	6	Т	0.009
Pay Award Funding	7	Р	1.866
Commercial Waste - Corporate adjustment	7	Р	0.013
Family Wellbeing Fund	7	Т	0.959
Software Licences transfer to IT	7	Р	0.001
DWP income re CHIS	9	Р	0.008
Carer Support to Education	10	Т	(0.020)
ADP Funding to Money Matters	10	Т	0.098
Roundings			(0.002)
Budget Reported at Month 10			145.087

HEALTH	Period	Permanent or Temporary	£'m
Initial Approved Budget			163.988
Resource Transfer			(26.228)
Month 10-12 Adjustments			22.401
Adjust for Non-recurring funding			(22.408)
Full Year effect of Part Year Reductions			0.128
REVISED 22-23 BUDGET			137.881
Training Grade Adj – April	1	Р	(0.064)
Vire No 2 - East to North CAMHS Admin	1	Р	0.099
Band 2-4 SG Funding reduction	1	Р	(0.007)
AHP Clinical Admin Budget Transfer	2	Р	0.048
Dean Funding to Partnerships	2	Р	0.085
Prescribing Uplift	2	Р	1.631
Prescribing Cres	2	Р	(0.715)
Prescribing out non schedule 5	2	Р	(0.429)
Scottish Huntington's Post	3	Р	0.014
Daldorch Income Shortfall	3	Р	0.045
Community Store Contributions	3	Р	(0.006)
Iona/Lewis Patient to South	3	Т	(0.046)

NA : O : 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Р	(0.004)			
Marie Curie contract uplift	3		(0.004)			
Trakcare/Huntington's/ Daldorch	3	Р	0.086			
Staff Wellbeing Posts from OH&RD	4	Р	0.193			
Top Slicing Posts- Prescribing	4	P	(0.071)			
Admin Post transferred to Medical Records	4	Т	(0.034)			
Naloxone for Police Scotland	4	Т	0.026			
Dean Funding	5	Р	0.095			
Rx Top Slicing to Pharmacy	5	Р	(0.008)			
Uplift DOAC (Direct Oral Anticoagulant) Rebate	5	Р	0.06			
Uplift CRES to Primary Care Rebate Scheme	5	Р	0.068			
Dysphagia Post	5	Р	(0.021)			
ADP PSST Support	5	Т	0.008			
CAMHS Liaison Funding	5	Т	(0.350)			
Specialist Pharmacist in Substance Misuse	6	Т	0.012			
BBV (Blood Borne Virus) Funding	6	Т	0.242			
Maternal and Infant Nutrition Allocation	6	Т	0.020			
Dean Funding Pay Award	6	Р	0.061			
GP Office 365 Upgrade	6	Т	(0.137)			
HD200 Drug Tariff Reduction 2022-23	7	Р	(0.320)			
Medical Pay Award 2.5% Top Up	7	Т	0.170			
Training Grades Reduction	8	Р	(0.029)			
Pulmonary Rehab Physio Monies	8	Р	0.023			
Franking transfer to Acute	8	Р	(0.001)			
AHP Clinical Admin to South HSCP	9	Р	(0.021)			
ADP Reduction	9	Т	(0.324)			
District Nursing Funding	9	Т	0.037			
A&E Liaison funding rtn'd to South/East ADP's	9	Р	(0.139)			
Prescribing Uplift	9	Т	1.787			
NSAIS - Revenue Costs	9	Т	(0.014)			
Revenue to Capital - North Bladder Scanners	9	Т	(800.0)			
HD342 VETERAN MENTAL HEALTH SUPPORT	9	Т	0.105			
HD336 LD HEALTH CHECKS	9	Т	0.039			
BUVIDAL FUNDING 8A PHARMACIST TO ACUTE	9	Т	(0.014)			
MDT Reduction	9	Р	(0.006)			
TEC Contribution	10	Т	(0.053)			
COVID Funding returned to the Scottish Govt	10	Т	(8.263)			
Mental Health After Covid	10	Т	0.102			
Diabetes Prevention	10	Т	0.042			
Roundings	10	T	0.003			
Budget Reported at Month 10						
Budget Reported at Month 10						

COMBINED BUDGET MONTH 10	276.985	
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Opening Reserves Position in Detail

Earmarked Funds	
: Alcohol & Drug Partnership	890
: Mental Health Action 15	511
: Primary Care Improvement Fund	1,856
: 21-22 Budget Gap	0
: Challenge Fund	500
: Community Living Change Fund	513
: Covid19 Funding	13,321
: Neighbourhood Networks	145
: Mental Health Officer Development Grant	41
: NAC Recovery and Renewal – Mental Health Element	71
: Joint Equipment	5
: Nethermains Adaptations	40
: Supported Accommodation	50
: Care at Home Capacity	1,192
: Interim Care	1,046
: Trauma Training	50
: Trauma Trainer	48
: Family Wellbeing Fund	106
: Perinatal MH Nurse	65
: Unaccompanied Asylum-Seeking Children	11
: Multi-Disciplinary Teams	644
: Health Care Support Workers	144
: MH Recovery and Renewal	2,057
: Medical photography	4
: Data Sims	28
: School Nursing	56
: Buvidal	109
: AHP Winter Funding	51
: Perinatal and Infant Mental Health	86
: Cossette Funding	18
: Replacement Mattress Programme	78
: Expansion of Primary Care Estates	55
: GP Premises Improvements - tranches 1 and 2	81
: Mental Health Wellbeing in Primary Care	40
: Dental Practice Improvement	265
: Dental Winter Preparedness	128
Total Earmarked	24,305
Outstanding Debt	(2,321)
Unallocated General Fund	7,248
General Fund	29,232