BUDGET PAPERS for Cabinet / Council 1 March 2017

NORTH AYRSHIRE COUNCIL

Agenda Item Budget Paper 1

1 March 2017

Cabinet / North Ayrshire Council

Title:

General Services Revenue Estimates 2017/18 to 2019/20 and Capital Investment programme 2017/18 to 2025/26

Purpose:

To advise Cabinet/Council on (a) the Council's revenue spending requirements and anticipated funding for the years 2017/18 to 2019/20; (b) the level of reserves and fund balances held by the Council; (c) options to address the funding gap; and (d) the draft Capital Investment Programme to 2025/26.

Recommendation:

That Cabinet:

- (a) notes the revenue funding gap and proposals, including charging, from 2017/18 to 2019/20;
- (b) considers the allocation of £3.809m of non-recurring investment funds in 2017/18;
- (c) considers the proposed amendment to Council Tax levels for 2017/18 outlined at 2.3;
- (d) considers a deminimus level of unearmarked reserves of 2%:
- (e) considers the draft Capital Investment Programme to 2025/26; and
- (f) refers the report to Council for determination.

That Council:

- (a) notes the anticipated funding available to meet expenditure requirements;
- (b) considers the allocation of £3.809m of non-recurring investment funds in 2017/18;
- (c) approves the Council's expenditure requirements for 2017/18 and notes the indicative requirements for 2018/19 and 2019/20:
- (d) notes the level of reserves and fund balances held by the Council and approves any contributions to/from these;
- (e) agrees efficiencies and savings to ensure a balanced budget for 2017/18;
- (f) agrees increases to Council fees and charges;
- (g) determines the level of Council Tax for 2017/18;
- (h) agrees the removal of Council Tax discount for second homes from 2017/18:
- (i) notes the anticipated funding gap for 2018/19 and

2019/20;

- (j) approves a deminimus level of unearmarked reserves of 2%;
- (k) considers the equality impact of any proposed service changes;
- (I) approves the Capital Investment Programme to 2025/26; and
- (m) approves the budget matrix for 2017/18.

1. Executive Summary

Introduction

- 1.1 Section 32 (10) of the Local Government Finance Act 1992 requires Councils to determine the levels of expenditure to be incurred in the forthcoming financial year. This report provides Members with an overview of the Council's anticipated financial position on the General Fund revenue budget for the next three financial years, 2017/18 to 2019/20. It also sets out the information required to enable the Council to set its budget for 2017/18. Members are required to bring forward proposals to deliver a balanced budget for the current financial year.
- 1.2 As in previous years, a number of Members' seminars were held between November 2016 and January 2017. At these seminars, Members were provided with information on the financial pressures faced by the Council and options for achieving a reduction in expenditure to ensure services are delivered within available resources.

Revenue Budget

1.3 When the Council set its budget for 2016/17 on 17 February 2016 the decisions taken resulted in a balanced budget for 2016/17 with indicative gaps of £3.836m and £17.000m for 2017/18 and 2018/19 respectively. The revenue budget exercise for this year has concluded a full review of the previous projections for 2017/18 and 2018/19 and provided analysis for 2019/20. For 2017/18 the review provides a balanced budget for 2017/18 with indicative funding gaps remaining for 2018/19 and 2019/20 of £16.834m and £14.891m respectively.

- 1.4 The estimated funding gap as noted above is based on;
 - Continued uncertainty in the global economy, an anticipated slowdown in UK economic growth combined with its dependence on other economies;
 - Continued uncertainty on the impact of the UK's withdrawal from the EU;
 - A 2.1% reduction in Scottish Government grant for 2017/18 with further estimated reductions of between 3.5% and 5.0% in each of 2018/19 and 2019/20, this would result in budget reductions of between £9.222m and £13.174m for 2018/19 and between £8.900m and £12.714m for 2019/2020;
 - Release of previously earmarked reserves to provide temporary funding in 2017/18 with a sustainable solution required for 2018/19;
 - A 3% increase to all Council Tax bands for each year 2017/18, 2018/19 and 2019/20;
 - Additional Council Tax yield based on the application of Scottish Government statutory revisions to Council Tax bands from 2017/18:
 - Removal of the current 10% Council Tax discount on second homes from 2017/18;
 - Anticipated net pressures of £13.205m, £4.422m and £8.931m over financial years 2017/18, 2018/19 and 2019/20;
 - Delivery of previously approved savings of £3.929m for 2017/18, £0.377m for 2018/19 and 0.450m for 2019/20;
 - Approval of new savings of £2.986m in 2017/18 and future year consequentials; and
 - Proposed increases in charging.
- 1.5 Detail is provided on the anticipated level of earmarked and unearmarked reserves. Based on the probable outturn as at the end of November 2016 it is anticipated that the Council will have projected unearmarked reserves of £11.721m, 3.7% of planned expenditure, at the end of the financial year, reflecting the position at 31 March 2016 of £8.950m and the in year projected underspend of £2.771m. This is within the recommended range of 2% to 4% (£6.4m to £12.7m) for general reserves. Following review, Earmarked Reserves are required to meet anticipated commitments.
- 1.6 The report notes the main financial risks that require to be kept under review to ensure the Council remains financially sustainable. This has been identified by the Accounts Commission as a key focus area for the Council's external auditors.

Health and Social Care Partnership

1.7 The Scottish Government has confirmed that £250m of additional support provided through the NHS Integration Fund during 2016/17 has been included within the base line for 2017/18. This funding was allocated to meet demand and demographic pressures and partially meet the the cost of the Living Wage for all social care workers. This funding has been increased by £107m for 2017/18 to support the full year costs of the Living Wage, disregarding the value of war pensions from social care financial assessments and pre-implementation work in respect of the new carers legislation. North Ayrshire HSCP's share of this additional funding will be £3.130m.

Capital Investment Programme

- 1.8 A review of the capital investment programme has been undertaken. As part of the review all funding sources were considered, assessing the impact over the remaining years of the plan:
 - General capital grant support reflects the grant allocated in the most recent Finance Circular, updated for an additional resource allocation to local authorities announced on 2 February 2017;
 - specific funding has been provided for cycling, walking and safer streets and vacant and derelict land:
 - funding for early years has not yet been distributed;
 - £3.427m will be allocated from the Capital Fund to support the Capital Investment programme;
 - no assumptions have been made about external funding, however, all appropriate funding sources will be explored.

2. Background

2.1 Financial Context

- 2.1.1 The Council carries out its medium term financial planning on a rolling three year basis; this is supported by the Council's Long Term Financial Strategy which covers the period to 2022/23. Work has commenced to complete the refresh of this during 2017/18. In setting the budget Members need to consider the medium and longer term financial context for the Council and the ongoing financial pressures and challenges facing the public sector.
- 2.1.2 UK growth levels are amongst the strongest of any G7 country with the Bank of England forecasting growth levels of around 1.3% 1.8% over the next three years. This is slower growth than previously forecast. Alongside this, consumer spending is projected to slow from previous strong rates. The Consumer Price Index measure of inflation rose towards the end of 2016 and is projected to reach 2% within the first half of 2017, this erodes the purchasing power of budgets.

- 2.1.3 The UK's financial environment is closely linked to the performance of the wider global economy. Although the short term global outlook has improved, this is counterbalanced by more elevated risks and volatility in the sterling exchange rate which is expected as a result of uncertainty on the United Kingdom's future relationship with the European Union.
- 2.1.4 In addition to economic performance, other factors which may influence the availability of funding for local government include:
 - UK and Scottish Governments' priorities including protection of Health and Police and the resultant impact on funding for local government services,
 - Utilisation of financial powers arising from the Scotland act 2012,
 - The impact of welfare reforms.

2.2 Funding

Local Government Settlement

- 2.2.1 The provisional Scottish Government budget for 2017/18 was published on 15 December 2016. Funding support from the Scottish Government comprises: general revenue grant; non domestic rate income; specific grant and additional resources to support health and social care which is included within the Health settlement. On 2 February 2017 the Scottish Government announced an additional resource allocation to local authorities. The provisional settlement, when published, is subject to Parliamentary approval. It is anticipated that the finance order will be laid before Parliament in early March 2017.
- 2.2.2 North Ayrshire Council's Scottish Government funding support for 2017/18 is £266.978m and is subject to the requirements outlined in 2.2.4. This includes £263.494m detailed in the Local Government Finance Settlement plus a further £3.484m of additional funds announced on 2 February 2017. It is assumed that the additional funds are non-recurring and will not form part of the base settlement for 2018/19.

2.2.3 The initial Settlement is a reduction in the core funding of £9.2m compared to the 2016/17 settlement. This has been partly offset by the additional non recurring funding of £3.484m. In addition funding of £7.8m has been received linked to new national expenditure requirements including the Pupil Equity Fund, £4.340m and Community Justice Social Work, £3.200m.

The expected additional core funding for North Ayrshire includes:

- £0.695m in respect of the teachers induction scheme;
- £1.083m in respect of Council Tax Reduction funds not yet distributed; and
- £1.339m in respect of Discretionary Housing Payments.
- 2.2.4 The Council will also receive allocations in respect of a number of funds which have not yet been distributed including;
 - further Council Tax Reduction resources:
 - additional Discretionary Housing Payments resources;
 - Temporary Accommodation funding previously received from the Department of Works and Pensions (DWP) which has now been devolved to the Scottish Government;
 - funding for the expansion of early learning and childcare to 1,140 hours.

As in previous years, it is assumed that the costs of under occupation will be met in full by the Scottish Government.

- 2.2.5 The Scottish Government's grant offer included a number of measures which authorities are required to agree to in return for the full funding outlined in the Settlement. This included:
 - A 3% cap on the increase to Council Tax following the removal of the Council Tax freeze;
 - nationally maintaining the overall pupil: teacher ratio at 13.7 and securing places for all relevant probationers;
 - funding from the Pupil Equity Fund to be additional to current spending on schools and to be used at the discretion of schools to close the poverty attainment gap; and
 - limit the reduction in council contributions to Integration Authorities to £80m across Scotland, for North Ayrshire this is a limit of £2.340m.

Failure of local authorities to agree to these measures will result in a less favourable settlement. The potential financial impact should the Council choose not to accept these measures is not known at this time.

2.2.6 For 2018/19 and 2019/20, the core assumption is that the level of grant support will reduce by 3.5% per annum, £9.222m and £8.900m respectively. If the level of grant support is reduced by 5% per annum this would result in additional grant reductions of £3.952m and £3.814m for 2018/19 and 2019/20. In applying the current assumptions for 2018/19 and 2019/20, Members should remain alert to issues highlighted in 2.1. It is anticipated that the Scottish Government will publish its draft budget for 2018/19 to 2019/20 in Autumn 2017 with local authority allocations being announced in December 2017.

2.3 Council Tax

- 2.3.1 The Council Tax freeze, which has maintained Council Tax at 2007/08 levels for nine years, is no longer a criteria to secure Sottish Government funding and local authorities have discretion to increase Council Tax by up to 3%. In addition, the Scottish Government has introduced legislation to amend the Council Tax bands from April 2017. This will result in a change to the ratio to Band D for properties within bands E, F, G and H. A letter has been issued to households affected by this change.
- 2.3.2 Based on budgeted collection rates of 96.5%, the total estimated Council Tax Income for 2017/18 is £52.281m, net of council tax reductions. Further increases of 3% per annum for each of 2018/19 and 2019/20 will increase Council Tax income to £54.521m and £56.840m, respectively. The additional yield includes:
 - Revised Council Tax Bands, £1.904m;
 - Anticipated growth in the Council Tax base of £0.386m for 2017/18, £0.346m for 2018/19 and £0.357m for 2019/20;
 - The proposed increase in Council Tax of 3% resulting in an additional £1.819m for 2017/18, £1.850m for 2018/19 and £1.916m for 2019/20:
 - Additional income from removal of the 10% discount in respect of second homes, £0.189m in 2017/18, £0.195m in 2018/19 and £0.201m in 2019/20; and
 - Additional Council Tax yield from the long term empty property levy of £0.315m for 2017/18 and future years.

2.3.3 The proposed budget will result in the following Council Tax charges in 2017/18 for each property band (excluding charges or water and sewage):

		2016/17	Council Tax		2017/18
Band	Valuation (at 1991 levels)	Council Tax	Reforms	3% Increase	Council Tax
Α	Under £26,999	£768.00	£0.00	£23.04	£791.04
В	£27,000 to £34,999	£896.00	£0.00	£26.88	£922.88
С	£35,000 to £44,999	£1,024.00	£0.00	£30.72	£1,054.72
D	£45,000 to £57,999	£1,152.00	£0.00	£34.56	£1,186.56
Е	£58,000 to £79,999	£1,408.00	£105.60	£45.41	£1,559.01
F	£80,000 to £105,999	£1,664.00	£208.00	£56.16	£1,928.16
G	£106,000 to £211,999	£1,920.00	£336.00	£67.68	£2,323.68
Н	Over £212,000	£2,304.00	£518.40	£84.67	£2,907.07

2.4 Use of Earmarked Reserves

2.4.1 As part of the overall financial review, consideration has been given to the current level of earmarked reserves relative to the underlying requirements. This identified £3.441m to be applied in 2017/18 to reduce the in year deficit. This provides temporary funding with a recurring solution required for 2018/19.

2.5 Income Summary

2.5.1 Total funding available to the Council to finance its expenditure plans is as follows: -

	2017/18	2018/19	2019/20
	£m	£m	£M
Aggregate External Finance	266.978	254.272	245.372
Additional Aggregate External Finance due:			
Teachers' Induction Scheme	0.695	0.695	0.695
Council Tax Reduction Scheme	1.083	1.083	1.083
Discretionary Housing Payments	1.339	1.339	1.339
Council Tax	52.092	54.326	56.639
Additional Council Tax Income from Second homes	0.189	0.195	0.201
Contribution from Earmarked Reserves	3.441	-	-
Total	325.817	311.910	305.329

2.6 Expenditure Requirement

- 2.6.1 The revised expenditure requirements for 2017/18 is £328.803m and is summarised in Appendix 1. This reflects the 2016/17 base budget adjusted to reflect the outcome of a full review of service pressures, previously approved savings and baseline budget adjustments. The main assumptions and pressures are noted below:
 - costs of continuing the current level of service;
 - significant inflationary pressures, including pay and pressures linked to pension auto enrolment:
 - introduction of the apprenticeship levy;
 - the financial implication of decisions already taken by the Council;
 - a reduction in loan charges incurred as a result of the Council's current and proposed capital programme and results from the loans fund modelling tool.

In establishing the expenditure requirements, no provision has been made for general non pay inflation.

- 2.6.2 Base budget adjustments are detailed in Appendix 2.
- 2.6.3 As part of the 2016/17 revenue budget, savings were approved for 2017/18, these are detailed at Appendix 3. As part of the 2017/18 budget exercise these have been reviewed:
 - the IJB has reassessed the ability to deliver £1.159m of the previously approved savings with a revised projection of £0.883m;
 - £0.450m relating to the creation of an arms length trust to deliver community engagement for Connected Communities services has been rephased to 2019/10 to allow further work on delivery options;
 - £0.077m of savings in relation to the redesign of Cash Collection services is no longer achievable; and
 - £0.055m relating to the Irvine Bay Regeneration Company has been rephased to 2018/19.
- 2.6.4 Additional general revenue grant income for 2017/18 has resulted in a £3.809m non-recurring investment fund and the favourable impact of the Non Domestic Rates Revaluation for Council properties.
- 2.6.5 The expenditure requirements identified for 2017/18 to 2019/20 are summarised in Appendix 1, with further details provided in Appendix 4. Based on this, the anticipated expenditure, including the non-recurring investment fund of £3.809m, exceeds available funding by £2.986m in 2017/18 with further shortfalls of £18.328m and £15.511m forecast for 2018/19 and 2019/20, respectively. The latter two years funding gap is based on a 3.5% reduction to grant funding.

2.7 Health and Social Care Partnership

- 2.7.1 As part of the financial settlement, the Scottish Government indicated that, in addition to the £250m of funding provided during 2016/17, funding of £107m would be channelled via the Health Board to support Health and Social Care Partnerships (HSCP) in 2017/18. The main elements of this funding are;
 - £100m to meet the costs of the Living Wage and sleepovers;
 - £5m to meet the cost of disregarding the value of war pensions from social care financial assessments; and
 - £2m in respect of new carers legislation.

North Ayrshire HSCP's share of the funding for 2016/17 was £7.228m with a further £3.130m allocated for 2017/18.

- 2.7.2 The proposal for the HSCP within the draft budget includes previously approved savings of £0.883m, new savings proposals of 1.486m and investment of £3.868m to meet service pressures, resulting in a proposed net increase in the contribution to the HSCP of £1.499m. This offers a significant level of protection compared to the terms of the settlement which allows a potential reduction in the Council's 2016/17 contribution of £2.340m.
- 2.7.3 Information on the service pressures, exclusive of the living wage and revised charging proposal, and proposed new savings options is provided at Appendix 5. The final decision on resource allocation sits with the IJB.

2.8 Efficiencies and Savings Proposals

2.8.1 As noted in paragraph 2.6.4 there is a funding gap in each of the financial years 2017/18 to 2019/20. There is a requirement to set a balanced budget for 2017/18. Proposals for efficiencies and savings have been made which can deliver a balanced budget for 2017/18, after applying £3.441m of earmarked reserves. There are estimated budget shortfalls of £16.834m and £14.891m in 2018/19 and 2019/20, based on a 3.5% reduction in grant funding, rising to £20.787m and £18.705m if the grant reduction is 5%. Proposed efficiencies and savings, excluding the HSCP, are summarised at Appendix 6. Work is already underway to identify options to bridge the anticipated funding gaps in 2018/19 and 2019/20.

- 2.8.2 The Council's corporate policy for charging for Council services has a presumption that charges will be increased annually at least in line with inflation unless there is a clear case for not doing so. The revenue budget savings identified in Appendices 5 and 6 reflect the additional income which will be secured through these proposals. In some areas service charges are proposed which are based on the recharge of actual cost. There are also some services where, for a variety of reasons, it is proposed to apply an increase by more or less than the rate of inflation.
- 2.8.3 Appendix 7 contains a list of the charges which are proposed to be increased on 1 April 2017 in line with inflation. Inflationary increases will be based on the Consumer Price Index (C.P.I.) at October of each preceding year. Some statutory charges are set at a national level and are, therefore, outwith the scope of this report.

2.9 Revenue Budget - Objective and Subjective Analysis

- 2.9.1 The Codes of Financial Practice outline categories of service delivery, known as the Objective Analysis, and categories of expenditure type, known as the Subjective Analysis. Based on the budget presented within this report the budget matrix for 2017/18 is attached in Appendix 8.
- 2.9.2 Once this matrix is approved, services must spend in line with this and any subsequent significant and planned variation to this budget (i.e. virement) must be approved by Cabinet.
- 2.9.3 Services delivered by North Ayrshire Council on behalf of the IJB will be delegated to the Integrated Joint Board with appropriate reporting throughout the year to North Ayrshire Council.

2.10 **Probable Outturn 2015/16**

2.10.1 Based on the revenue budget monitoring report for 2016/17 at the end of November 2016, a year end underspend of £2.771m (0.9%) is forecast. The factors contributing to this were reported to Cabinet on 17 January 2017. A further update on this will be provided to Cabinet on 14 March 2017. Further consideration will be given to the current year underspend when the Council approves its Accounts for the year to 31 March 2017 in June 2017.

2.11 Reserve and Fund Balances

2.11.1 General Fund Balance

The projected accumulated balances on the Council's Funds and Reserves at 31 March 2017 are outlined in the table below, with the majority of these being earmarked for specific purposes. As can be seen from the table the value of reserves is anticipated to increase during 2016/17. The continued risk and uncertainty beyond 2017/18 and the challenge in delivering future efficiencies in the context of the level of savings which have been delivered to date, indicates the importance of the Council maintaining a sufficient level of reserves. The External Audit annual report on the 2015/16 audit noted that the increased level of reserves contributed to the financial sustainability of the Council by enabling the Council to effectively manage and plan service delivery over the longer term. The Accounts Commission has identified financial sustainability as a key focus area for Councils' external auditors.

		Transfer	Transfer		Projected		
	Balance At	Approved at	Included in		Balance at	Anticipated	Projected
	31 March	Cabinet	Budget	Revised	31 March	Future	Future
	2016	17 Jan 2017	Paper	Balance	2017	Spend	Balance
	£m	£m	£m	£m	£m	£m	£m
General Fund Not Earmarked	8.950	-	-	8.950	11.721	-	11.721
<u>General Fund</u> <u>Earmarked</u>							
Education DMR	0.584	-	-	0.584	0.584	0.584	
Affordable Housing	3.486	(0.700)	-	2.786	3.846	3.538	0.308
Project Specific Funds	8.299	(0.487)	(3.441)	4.371	4.371	4.371	-
Loans Fund Reserve	-	0.816	-	0.816	0.816	0.816	-
Equal Pay	1.011	-	-	1.011	1.011	1.011	-
Change and Service Redesign Fund	5.505	(0.367)	-	5.138	5.138	5.138	-
Commonwealth and Commemorative Fund	0.051	-	-	0.051	0.051	0.051	-
Total Earmarked Fund	18.936	(0.738)	(3.441)	14.757	15.817	15.509	0.308
Total General Fund Balance	27.886	(0.738)	(3.441)	23.707	27.538	15.509	12.029

2.11.1.1<u>Unearmarked Reserve</u>

At 31 March 2016, the Council had unearmarked reserves of £8.950m. Taking account of the probable outturn at 2.10, the unearmaked reserve is projecting a balance of £11.721m at 31 March 2017. The balance on unearmarked reserves is 3.7% of planned expenditure, which is within the recommended range of 2% - 4% (£6.4m - £12.7m) for general reserves, as such Members should ensure that unearmarked reserves do not fall below 2%.

2.11.1.2Earmarked Reserves

Comments on the key earmarked funds are as follows:

- Affordable Housing these funds arise from Council Tax collected from second home owners and will assist with new affordable housing in future years and the purchase of houses on the open market.
- Project-specific funds these funds were carried forward as part of the closure of the Accounts for 2015/16, to allow for the completion of specific projects after 31 March 2016. £3.441m of reserves have been released to contribute to the funding package available for 2017/18.
- Loans Fund Reserve resources have been earmarked to smooth the revenue implications of loan charges across the period of the Capital Investment Programme.
- Equal Pay no claims have been settled during 2016/17.
- Change and Service Redesign Fund resources have been earmarked to meet the costs of implementing the Council's Transformation Programme.

2.11.2 Specific Reserves

		Transfer		Projected		
	Balance at	Approved at		Balance at	Anticipated	Projected
	31 March	Cabinet	Revised	31 March	Future	Future
Specific Reserves	2016	17 Jan 2017	Balance	2017	Spend	Balance
	£m	£m	£m	£m	£m	£m
Repairs and Renewals Fund	0.286	-	0.286	0.286	0.286	-
Insurance Fund	2.598	-	2.598	2.598	2.598	-
Capital Fund	12.729	(5.473)	7.256	7.256	7.256	-
Total	15.613	(5.473)	10.140	10.140	10.140	_

Comments on the specific reserves are as follows:

- Repairs and Renewals Fund the remaining balance is required to support works in relation to PPP Schools.
- Insurance Fund the current balance on this Fund aligns with the 2015 actuarial valuation, provision for uninsured claims and outstanding liabilities insured through Municipal Mutual Insurance pre-local government reorganisation. A review of the fund was undertaken during 2016 and £0.675m was transferred to earmarked funds and is utilised as part of the funding package for 2017/18.
- Capital Fund the majority of the £7.256m projected balance on the Capital Fund at 31 March 2017 has been earmarked to fund the capital investment programme.

2.12 Local Government in Scotland Financial Overview 2015/16

- 2.12.1 Audit Scotland recently published the Local Government in Scotland Financial Overview 2015/16 report which includes a number of key messages, including:
 - a reinforcement of the message of anticipated reduction to grant funding;
 - the need to continue to develop sustainable medium and long term financial plans aligned to key outcomes;
 - the need to develop further the Council's transformation programme as incremental change will not be sufficient or sustainable in bridging the anticipated funding gap;
 - the need for an appropriate level of unearmarked reserves, recognising the uncertainty and significant financial challenge that Councils face;
 - in future external audit will assess the financial sustainability of the Council:
 - continued robust financial discipline across services;
 - Health and Social Care Partnership to deliver outcomes within an agreed financial envelope.

2.13 Capital Investment Programme 2017/18 to 2025/26

2.13.1 At its meeting on 17 February 2016 Council approved a revised Capital Investment Programme for the period to 2020/21 and indicative plans to 2025/26. Progress on the current Capital Investment Programme continues to be reported to Cabinet.

2.13.2 Capital Grant Funding

The Finance Settlement confirmed that the level of general capital grant which would be available for 2017/18 at £29.748m. This includes an allocation of £15.640m in respect of the Millport Coastal Flood Protection and Upper Garnock Flood Protection Schemes which has been reprofiled from 2018/19 and is in advance of our planned expenditure on these projects, in addition £1.000m has been allocated for these schemes for 2017/18. The balance of the General Capital Grant allocation for 2017/18 is confirmed as £13.108m, which is £0.158m less than the 2016/17 allocation. On 2 February 2017 the Scottish Government announced an additional resource allocation to local authorities which increased the General Capital Grant allocation by £0.700m to £13.808m for 2017/18. It is assumed that the additional funds are non-recurring and will not form part of the base settlement for 2018/19. The settlement also confirmed that £2.735m of 2016/17 general capital grant previously reprofiled would not be made available during 2017/18.

In addition to the general capital grant, a number of specific capital grants are also available to the Council:

- Cycling, walking and safer streets (CWSS), £0.188m
- Vacant and Derelict Land, £1.750m with projects requiring approval by Scottish Government

Distribution of an additional £30.000m funding to support the expansion of early learning and childcare to 1,140 hours is outstanding.

2.13.3 Capital Receipts

A review of capital receipts has been carried out to confirm the level and phasing anticipated in support of the capital investment programme.

2.13.4 Capital Fund

The projected draw on the Capital fund to support the Capital investment Programme during 2016/17 is £5.473m, leaving £7.256m available to support the programme in future years.

2.13.5 External Funding

The current draft capital investment programme does not include any external funding given the high level of uncertainty around securing this; however any funding secured will allow aspirational projects to advance or reduce prudential borrowing, creating flexibility within the revenue budget.

2.13.6 Prudential Borrowing

The difference between the Council's capital investment programme and funding from the above sources results in new prudential borrowing, creating pressure on the revenue budget.

2.14 Review of the Capital Investment Programme to 2025/26

- 2.14.1 A review of the capital programme has been undertaken and has resulted in the re-profiling of a number of projects to better reflect current projected timelines, including:
 - Upper Garnock Flood Protection reprofiled to commence construction from 2019/20;
 - Property Lifecycle Investment reprofiled to allow works within schools to be carried out during holiday periods; and
 - Projects reprofiled to reflect current projected programme, including the Moorpark Primary Extension, Learning Disabled Day Centre, and Town Centre Regeneration projects.
- 2.14.2 A full analysis of the changes to the programme is included at Appendix 10.
- 2.14.3 The 2017/18 specific grant allocation in respect of Vacant and Derelict Land has been confirmed at £1.750m. The key objectives of the fund are to tackle long term vacant and derelict land, stimulate economic growth and job creation, develop a diverse sustainable environment with a focus on temporary and permanent greening and support communities to flourish and tackle inequalities. Work is underway to develop projects to be funded from this allocation and will be the subject of a future Cabinet report.

2.14.4 Summary of Key Investment

Investment in Learning Environment;

- Delivering high quality learning environments at Irvine Royal Academy, Kilwinning Academy and Auchenharvie Academy;
- Development of the Secondary School Estate including Largs Campus and Ardrossan Academy;
- Development of state of the art school provision for young people with additional support needs;
- Extension to Moorpark Primary School.

Support for the Economy including;

- Quarry Road Phase 1 comprising the completion of town centre office and incubator space to support new businesses is due for completion during 2017/18;
- Irvine Enterprise Area acquisition of key strategic land assets and the provision of new commercial and industrial space to develop the physical infrastructure available within North Ayrshire;
- Investment in our Town Centres:
- Ayrshire Growth Deal proposed investment across the three Ayrshire local authorities in partnership with the Scottish and UK governments. As part of the Budget 2017 announcement, the Scottish Government undertook to consider the scope for a potential deal.

Health and Social Care Partnership

 Tarryholme Drive Project is a partnership initiative between North Ayrshire Council and NHS Ayrshire & Arran. The projects aligns with the Strategic Housing Investment Plan 2017 - 2022 and includes the development of a new Learning Disability Day Service and community mental health resources.

Supporting the Environment

 Flood Protection - The Millport Coastal and Upper Garnock flood protection schemes are designed to reduce the risk of flooding to residential and non residential properties in Millport, Kilbirnie, Glengarnock and Dalry. An 80% grant contribution for 2017/18 and 2018/19 has been confirmed within the General Capital Grant.

Life Cycle Investment

In addition to the specific projects outlined above significant investment has been included within the plan to ensure the Council continues to invest in its existing asset base. This includes; roads, lighting, bridges, property, cemeteries and vehicles.

2.14.5 Aspirational Projects

The projects which have been included within the aspirational list at Appendix 11 are recognised as being important to support delivery of the Council's key outcomes. However, in the current financial environment, these projects are not being recommended until additional funding can be identified. The only revision to those projects previously identified is in relation to the Enhancing the Learning Environment - Secondary Estate programme, elements of which have been added to the revised capital programme as detailed at 2.14.4.

Summary

- 2.14.6 The capital investment programme, including proposed funding, is attached in Appendix 12 for the period 2017/18 to 2025/26. This confirms £215.154m of investment over this period. The capital investment aligns with the Council's key priorities and core asset management plans.
- 2.14.7 The programme aligns with the availability of Government grants and prudential borrowing which is deliverable within the three year revenue budget proposed for 2017/18 to 2019/20. Prudential borrowing costs associated with this programme are included within the 2017/18 to 2019/20 revenue budgets and the loans fund reserve. The long term affordability of this borrowing is also highlighted in the Treasury Management and Investment Strategy.

3. Proposals

3.1 That Cabinet:

- (a) notes the revenue funding gap and proposals, including charging, from 2017/18 to 2019/20;
- (b) considers the allocation of £3.809m of non-recurring investment funds in 2017/18:
- (c) considers the proposed amendment to Council Tax levels for 2017/18 outlined at 2.3:
- (d) considers a deminimus level of unearmarked reserves of 2%;
- (e) considers the draft Capital Investment Programme to 2025/26; and
- (f) refers the report to Council for determination.

3.2 That Council:

- (a) notes the anticipated funding available to meet expenditure requirements;
- (b) considers the allocation of £3.809m of non-recurring investment funds in 2017/18;
- (c) approves the Council's expenditure requirements for 2017/18 and notes the indicative requirements for 2018/19 and 2019/20;
- (d) notes the level of reserves and fund balances held by the Council and approves any contributions to/from these;
- (e) agrees efficiencies and savings to ensure a balanced budget for 2017/18;
- (f) agrees increases to Council fees and charges;
- (g) determines the level of Council Tax for 2017/18;
- (h) agrees the removal of Council Tax discount for second homes from 2017/18;
- (i) notes the anticipated funding gap for 2018/19 and 2019/20;
- (j) approves a deminimus level of unearmarked reserves of 2%;
- (k) considers the equality impact of any proposed service changes;
- (I) approves the Capital Investment Programme to 2025/26; and
- (m) approves the budget matrix for 2017/18.

4. Implications

Financial:

The financial implications are as outlined in the report. Members require to approve a package of efficiencies and savings totalling £2.986m for 2017/18 together with a 3% increase to Council Tax and the removal of Council Tax discount on second homes to deliver a balanced budget. Any increase in expenditure above that outlined in the draft budget will also require to be funded.

The failure of local authorities to agree to the measures outlined in the Scottish Government's grant offer will result in a less favourable settlement.

The significant risks around the Council budget relate to:

- the potential impact of the current economic climate
- uncertainty around future funding levels
- impact of demographic changes
- impact of welfare reform
- future workforce costs
- delivery of all approved savings; and
- managing service delivery within approved resources.

The revised capital programme is based on a number of assumptions around the availability of financing; capital grant, capital receipts and the capital fund. Given the forward projection for 9 years it will be essential to keep the cost of future projects under review.

The revenue implications of the capital investment plan can be met from within the budgets proposed for 2017/18, 2018/19 and 2019/20. There are also a number of assumptions underpinning the current revenue projection including; the level of loans fund support, the level of future interest rates, delivery of the programme within the timelines outlined in the plan and continuation of the loans fund reserve to smooth the revenue implications across the life of the plan.

It will be necessary to keep the assumptions under review over the life of the plan.

Human Resources:	Decisions already taken will result in a reduction to the work force of 46.75 fte with a further 29.14 fte from new savings proposals. This excludes decisions taken by the IJB related to the HSCP. Any reduction to the work force will be dealt with through effective management of vacancies, redeployment, voluntary early retirement and voluntary redundancy. This will be effected by engagement and participation with the Trade Unions on a Service by Service basis to develop and agree implementation plans.
Legal:	The Council is required to set a balanced budget for 2017/18.
Equality:	Where the Council is making decisions in relation to its spending priorities, it is obliged to comply with the public sector equality duty set out in the Equalities Act 2010. To meet this requirement, where necessary, the Council must assess the impact of applying a new policy or decision against key groups and at the point where the decision is made Elected Members must have sufficient information to assess that impact. A summary of the equality impact of all efficiencies and savings is provided at the following link. http://naconnects.north-ayrshire.gov.uk/elected-members/eia-for-budget-proposal/eia-for-budget-proposal.aspx A number of projects within the revised capital investment programme will make a positive contribution to the Council's commitment to Equalities.
Environmental &	All projects included within the revised capital
Sustainability:	investment programme will be delivered to minimise environmental impact and maximise sustainability.
Key Priorities:	The programme will support delivery of the outcomes outlined in the Council Plan 2015-2020
Community Benefits:	Council will maximise delivery of Community Benefits from its Capital Investment Programme

5. Consultation

5.1 The key issues within this report have been presented to members, relevant officers and the Trade Unions.

LAURA FRIEL

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Executive Director (Finance and Corporate Support)

Reference:

For further information please contact Laura Friel, Executive Director (Finance & Corporate Support) on 01294 324554

Background Papers

General Services Revenue Estimates 2016/17 to 2017/18 - Council -17 February 2016.

Capital Investment programme 2016/17 to 2025/26 - Council - 17 February 2016

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Summary Position

		et Summary Posit	ion				
Funding	2017/18 £000's	Consequentials £000's	2018/19 Rephased/New £000's	Total £000's	Consequentials £000's	2019/20 Rephased/New £000's	Total £000's
Aggregate external finance	266,978	254,272	2000 \$	254,272	245,372	2000 S	245,372
	200,010	20 1,2.12		20 .,2. 2	2.0,0.2		0,0
Additional aggregate external finance due :							
Teachers' Induction Scheme	695	695		695	695		695
Council Tax Reduction (10% Not Yet Distributed)	1,083	1,083		1,083	1,083		1,083
Discretionary Housing Payments	1,339	1,339		1,339	1,339		1,339
Council Tax Income	51,134	53,339		53,339	55,622		55,622
Council Tax Income from 2nd homes	958	987		987	1,017		1,017
Council Tax Income from 2nd homes (additional 10%)	189	195		195	201		201
Contribution from General Reserves	3,441	-		-	-		-
Total Funding Available	325,817	311,910	-	311,910	305,329	-	305,329
Expenditure	2017/18		2018/19	•		2019/20	<u> </u>
	201710	Consequentials	Rephased/New	Total	Consequentials	Rephased/New	Total
	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Base Budget	315,598	325,817		325,817	311,910		311,910
Less Base Budget Adjustments							
Protecting and enhancing the environment for future generations	(152)			-			-
Helping all of our people to stay safe, healthy and active	(250)	(105)		(105)			-
Ensuring people have the right skills for learning, life and work	(278)	(105)		(105)			-
Underpinning our priorities	(707)	(96)		(96)	(13)		(13)
Corporate Savings	(133)			-			-
Total Base Budget Adjustments	(1,520)	(306)	-	(306)	(13)	-	(13)
Less Savings Previously Approved							
Protecting and enhancing the environment for future generations	(1,709)	(171)		(171)			-
Helping all of our people to stay safe, healthy and active	(204)	(150)		(150)			-
Ensuring people have the right skills for learning, life and work	(69)			-			-
Working together to develop stronger communities	(267)			-		(450)	(450)
Growing our economy, increasing employment and regenerating towns	(1,234)		(55)	(55)			-
Underpinning our priorities	(446)			-			-
Total Savings Previously Approved	(3,929)	(321)	(55)	(377)	-	(450)	(450)

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Summary Position

Funding	2017/18		2018/19			2019/20	
		Consequentials	Rephased/New	Total	Consequentials	Rephased/New	Total
Add Investment - Contractual/Unavoidable	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Protecting and enhancing the environment for future generations	430		118	118		296	296
Helping all of our people to stay safe, healthy and active	509		(9)	(9)			-
Ensuring people have the right skills for learning, life and work	607		1,206	1,206		310	310
Growing our economy, increasing employment and regenerating towns	280		(280)	(280)			-
Corporate Investment	1,586		4,071	4,071		3,336	3,336
Total	3,613	-	5,107	5,107	-	3,941	3,941
Total	0,010		2,121	0,107		5,5	0,041
Add Investment - National/Local Pressures							
Protecting and enhancing the environment for future generations	100			-			-
Ensuring people have the right skills for learning, life and work	205		112	112		359	359
Working together to develop stronger communities	5		27	27			-
Underpinning our priorities	202		74	74		67	67
Total	452	-	212	212	-	426	426
New National Expenditure Requirements							
Protecting and enhancing the environment for future generations	40			-			-
Helping all of our people to stay safe, healthy and active	3,236			-			-
Ensuring people have the right skills for learning, life and work	4,520			-			-
Total	7,796	-	-	-	-	-	-
Total Expenditure Requirements	11,861	-	5,319	5,319	-	4,368	4,368
Add Provision for Flexibility							
Additional Investment / Unidentified Pressures	3,809	(3,809)	1,500	(2,309)		3,500	3,500
Total	3,809	(3,809)	1,500	(2,309)	-	3,500	3,500
Adjustments to the Contribution to the HSCP	2,985	-	2,094	2,094	-	1,526	1,526
		(4.400)	0.050		(40)	0.044	
Total Adjustments	13,205	(4,436)	8,858	4,422	(13)	8,944	8,931
Total Expenditure Requirement	328,803	321,380	8,858	330,238	311,897	8,944	320,841
(Surplus)/Deficit for Year	2,986	9,470	8,858	18,328	6,568	8,944	15,511
(55.19.5). 5. 1041	2,500	.,,,,,	.,,,,,	. 5,320	.,		10,011

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Summary Position

		et Summary Posit	ion				
Funding	2017/18		2018/19			2019/20	
	£000's	Consequentials £000's	Rephased/New £000's	Total £000's	Consequentials £000's	Rephased/New £000's	Total £000's
Less New Savings Proposed							
Protecting and enhancing the environment for future generations	(188)	(191)		(191)			-
Ensuring people have the right skills for learning, life and work	(624)	(203)		(203)			-
Working together to develop stronger communities	(352)			-			-
Underpinning our priorities	(336)	(295)		(295)	(241)		(241
Total	(1,500)	(688)	-	(688)	(241)	-	(241)
HSCP New Savings	(1,486)	(806)	-	(806)	(379)	-	(379)
Revised Expenditure Requirement	325,817	319,886	8,858	328,744	311,277	8,944	320,220
Revised (Surplus)/Deficit for Year if all Savings Proposals are Accepted (Based on 3.5% Grant Reduction)	(0)	7,976	8,858	16,834	5,947	8,944	14,891
Deficit if Grant Reduction 5%		11,929	8,858	20,787	9,761	8,944	18,705
Net Contribution to the HSCP							
Net Adjustments to the Contribution to the HSCP	1,499	(806)	2,094	1,288	(379)	1,526	1,147
HSCP Living Wage							
HSCP Living Wage Requirements	3,062		2,492	2,492		2,411	2,411
Additional funding for Living Wage	3,130		-	-		-	-
Shortfall	(68)		2,492	2,492		2,411	2,411

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Base Budget Adjustments

Council Objective/Service	Base Budget Adjustment	Reference	2017/18 £	2018/19 £	2019/20 £
Protecting and enhancing the environment Place Place Place Place Place Total	t for future generations Introduction of more fuel efficient vehicles in the fleet Use revolving CEEF Fund to fund projects. Increased Fuel Efficiency Energy savings from further introduction of biomass heating	SBB-PL-16-23 SBB-PL-16-20 SP-PL-17-11 SP-PL-17-28	(35,000) (15,000) (27,000) (75,000) (152,000)		-
Helping all of our people to stay safe, healt Place Place Total	thy and active Savings in SPT contract for mainstream school transport provision through improved journey planning and more efficient use of resources Rough Sleepers - phased reduction of budget	SBB-PL-16-14 SP-PL-17-34	(50,000)	(105,000)	
Ensuring people have the right skills for le Education and Youth Employment Education and Youth Employment Education and Youth Employment Place	Introduce 1.5% staff turnover in Early Years Centres Reduce payment to Childminders budget Reduce payments to private providers budget Review of School Transport	SP-EY-17-05 SP-EY-17-07 SP-EY-17-08 SP-PL-17-12	(66,942) (12,308) (49,231) (150,000)	(41,838) (7,692) (30,769) (25,000)	
Total Working together to develop stronger com	munities		(278,481)	(105,299)	-
Total					-
Growing our economy, increasing employr	ment and regenerating towns				
Total			-	-	-
Underpinning our priorities Chief Executive and Democratic Services Place Place Place Education & Youth Employment Finance and Corporate Support Finance and Corporate Support	Democratic & Administration - remove non-payroll budgets Staff Turnover/Vacancy Moratorium Review of overtime within Place NDR Revaluation NDR Revaluation Early payment discounts from suppliers Customer Services & Registration - reduction in non-payroll budgets	SP-CX-17-06 SBB-PL-17-05 SBB-PL-16-18 SBB-FCS-16-03 SP-FCS-17-04	(100,000) (264,984) (276,210) (90,032)	(69,949)	(4,800)
Finance and Corporate Support Finance and Corporate Support Finance and Corporate Support All Services Total	People & Transformation - reduction in non-payroll budgets Finance Services - reduction of non payroll budgets Additional DHP Grant Funding Review of Catering Expenditure	SP-FCS-17-05 SP-FCS-17-19	(4,749) (2,250) 43,000 (11,500) (706,725)	(5,700)	(7,990)
Corporate Base Budget Adjustments Council Wide Total	Contribution to Affordable Housing Reserve		(133,000) (133,000)	-	-
TOTAL BASE BUDGET ADJUSTMENTS			(1,520,206)	(305,948)	(12,790)

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Savings Already Approved

Council Objective/Service	Saving	Reference	2017/18 £	2018/19 £	2019/20 £
Protecting and enhancing the envir	onment for future generations				
Place	Installation of low energy light bulbs to street lighting	SP-PL-15-01	(104,000)		
Place	Closure of Automatic Public Conveniences	SP-PL-15-06	(218,000)		
Place	Review of Roads Service and alignment with Streetscene	SP-PL-15-14	(150,000)		
Place	Building Cleaning Review Stage 2 as part of the asset rationalisation programme	SP-PL-15-16	(50,000)		
Place	Reduce frequency of street cleansing by 10 %	SP-PL-15-18	(180,000)		
Place	Reduction in provision of grounds maintenance services - hanging baskets, floral displays, mown verges, mowing frequencies	SP-PL-15-19	(200,000)		
Place	Rationalisation of Property Assets	SP-PL-15-23	(165,168)	(171,409)	
Place	Reduction in major property maintenance	SP-PL-15-25	(375,000)		
Place	Reduction in planned property maintenance	SP-PL-15-26	(118,000)		
Place	Reduce the opening hours at Household Waste Recycling Centres to reflect service demand	SP-PL-16-11	(59,147)		
Place	Closure of all Public Toilets	SP-PL-16-25	(55,000)		
Place	Increase charges for Largs Car Park		(10,000)		
Place	Utilise Largs Car Park Fund to Contibute to Largs Toilet		(25,000)		
Total			(1,709,315)	(171,409)	-
Helping all of our people to stay sat	e, healthy and active				
Place	Review of Play Park provision, reducing from 106 to 60	SP-PL-15-24	(50,000)		
Place	Withdrawal of funding for CHA to supply breakfast packs within Victoria Hostel	SP-PL-16-01	(4,000)		
Economy and Communities	Reduced operational costs in new Irvine leisure centre	SP-ES-12-23	(150,000)	(150,000)	
Total			(204,000)	(150,000)	-
Ensuring people have the right skill	Is for learning, life and work				
Education and Youth Employment	Cease the Pan Ayrshire Technician Service	SP-ES-15-11	(26,922)		
Place	Introduction of a pre-order facility for school meals within primary schools resulting in reduced food wastage.	SP-PL-16-13	(18,810)		
Place	Rationalise primary school meals menu options. Reduction of the current 4 choices to 3.	SP-PL-16-12	(23,100)		
Total			(68,832)	-	-
Working together to develop strong	ger communities				
Economy and Communities	Creation of an arms length trust to deliver community engagement for Connected Communities services.	SP-EC-17-06			(450,000)
Economy and Communities	Refocus chidren's outreach services to deliver literacy and play.	SP-EC-16-05	(267,000)		
Total			(267,000)	-	(450,000)

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Savings Already Approved

Council Objective/Service	Saving	Reference	2017/18 £	2018/19 £	2019/20 £
Growing our economy, increasing empl	oyment and regenerating towns				
Place	Review of commercial waste service to improve commercial focus of service including pricing structure and market share	SP-PL-15-11	(50,000)		
Economy and Communities	Cease Payments to Irvine Bay Regeneration Company	SP-EC-16-06	(684,900)	(55,100)	
Economy and Communities	Maximise ESF Management Charge	SP-EC-16-07	(199,000)		
Economy and Communities	Reduction in marketing budget within Economic Growth	SP-EC-16-08	(20,000)		
Economy and Communities	A rationalisation of research budgets with future research studies being funded direct from project budgets	SP-EC-16-09	(100,000)		
Economy and Communities	A reduction in business support budgets within Innovation, International and Early Stage Growth. Future support will be the subject of external funding applications.	SP-EC-16-10	(180,000)		
Total	Tarianing approaches.		(1,233,900)	(55,100)	-
Underpinning our priorities					
Finance and Corporate Support	Base budget realignment of Council Tax, NDR and Benefit Operations	SP-FCS-15-01	(60,000)		
Finance and Corporate Support	Revised phasing of savings previously agreed	SP-FCS-15-03	(52,341)		
Finance and Corporate Support	Redesign of Cash Collection services and the development of alternative arrangements for Municipal Bank services.	SP-FCS-15-05	(12,690)		
Finance and Corporate Support	Financial Management Structure Review	SBB-FCS-16-01	(18,585)		
Finance and Corporate Support	5 % Channel shift of customer enquiries over the next two years	SBB-FCS-16-04	(30,000)		
Finance and Corporate Support	Business Support Transformation	SBB-FCS-16-07	(40,000)		
Finance and Corporate Support	Corporate Procurement - efficiencies from new FMS system	SBB-FCS-16-09	(24,000)		
Finance and Corporate Support	Review discretionary spend including training and development	SBB-FCS-16-11	20,000		
Finance and Corporate Support	Corporate Fraud - Income generation through delivery of a shared service	. SP-FCS-16-12	(8,800)		
Place	Reduce cleaning in offices and schools from 5 days to 4 days per week with the exception of essential areas (toilets etc)	SP-PL-16-16	(220,000)		
Total			(446,416)	-	-
TOTAL SAVINGS PREVIOUSLY APPROV	VED		(3,929,463)	(376,509)	(450,000

Council Objective/Service	Investment	Category	Reference	2017/18 £	2018/19 £	2019/20 £		
Protecting and enhancing the environment for future generations								
Place	Electrical power - street lighting - Inflationary increases	Contractual/Unavoidable	BID-PL-17-06	26,397	39,595	46,194		
Place Place	Site disposal fees - increase in charges Cemetery maintenance	Contractual/Unavoidable Contractual/Unavoidable	BID-PL-17-08 BID-PL-17-10	7,500	7,500 15,000	7,500 15,000		
Place	Waste Disposal and Treatment	Contractual/Unavoidable	BID-PL-17-07	360,794	56,404	227,409		
Place	Recyclates Income	Contractual/Unavoidable	BID-PL-17-09	35,000				
Sub Total				429,691	118,499	296,103		
Place	Extension of Environmental Enforcement Pilot	National/Local Pressures	BID-PL-17-01	100,000				
Sub Total				100,000	-	-		
Economy and Communities	Tobacco and Electronic Cigarette Control	New National Expenditure Requirements		40,000				
Sub Total				40,000	-	-		
Total				569,691	118,499	296,103		
Helping all of our people to stay safe, healt	hy and active							
Chief Executive and Democratic Services	Health Improvement Officer - withdrawal of NHS funding	Contractual/Unavoidable	BID-CX-17-02	9,366	(9,366)			
Finance and Corporate Support	Impact of Revised Benefits Cap	Contractual/Unavoidable		500,000				
Sub Total				509,366	(9,366)	-		
Sub Total				-	-	-		
Finance and Corporate Support	Scottish Welfare Fund New National Expenditure Requirements		equirements	36,000				
HSCP	Community Justice Social Work	New National Expenditure Requirements		3,200,000				
Sub Total				3,236,000	-	-		
Total				3,745,366	(9,366)	-		

Council Objective/Service	Investment	Category	Reference	2017/18 £	2018/19 £	2019/20 £		
Ensuring people have the right skills for learning, life and work								
Education and Youth Employment	Annual indexation costs relating to PPP contract	Contractual/Unavoidable	BID-EY-16-01	212,320	256,708	234,994		
Education and Youth Employment	Garnock Campus - Increased Operating Costs	Contractual/Unavoidable	BID-EY-16-02	299,250				
Education and Youth Employment / Place	Largs Campus - Increased Operating Costs	Contractual/Unavoidable	BID-EY-17-01 & BID- PL-17-02	95,608	901,038	30,592		
Place	Moorpark PS - Increased Operating Costs	Contractual/Unavoidable	BID-PL-17-04		26,655	20,267		
Place	Dykesmain PS - Increased Operating Costs	Contractual/Unavoidable	BID-PL-17-05		21,993	23,733		
Sub Total			_ _	607,178	1,206,394	309,586		
Education and Youth Employment	Early Years - upgrade staff at smaller nurseries	National/Local Pressures	BID-EY-17-02	45,000				
Education and Youth Employment	Early Years - additional staff running costs at Garnock Campus	National/Local Pressures	BID-EY-17-05	103,250				
Education and Youth Employment	Early Years - additional staff running costs at Loudoun Montgomery school	National/Local Pressures	BID-EY-17-06	57,000				
Education and Youth Employment	Early Years - additional staff running costs at Largs Campus	National/Local Pressures	BID-EY-17-07		19,000	209,000		
Education and Youth Employment	Early Years - additional staff running costs at Dykemains PS	National/Local Pressures	BID-EY-17-08			150,000		
Education and Youth Employment	Early Years - staff running costs at Whitlees Community Centre	National/Local Pressures	BID-EY-17-09		93,000			
Sub Total	Community Commo		_ _	205,250	112,000	359,000		
Education and Youth Employment	Early Learning and Childcare	New National Expenditure Requirements		342,000				
Education and Youth Employment	Free School Lunch Extension	New National Expenditure Requirements		98,000				
Education and Youth Employment	GIRFEC	New National Expenditure Requirements		(260,000)				
Education and Youth Employment	Pupil Equity Fund	New National Expenditure Requirements		4,340,000				
Sub Total				4,520,000	-	-		
Total			<u>-</u>	5,332,428	1,318,394	668,586		

Council Objective/Service	Investment	Category	Reference	2017/18 £	2018/19 £	2019/20 £	
Working together to develop stronger communities							
Chief Executive and Democratic Services	Boundary Review	Contractual/Unavoidable	BID-CX-16-01	62,000			
Sub Total				62,000	-	-	
Chief Executive and Democratic Services	Locality Planning Assistant	National/Local Pressures	BID-CX-17-01	5,309	26,546		
Sub Total	, ,			5,309	26,546	-	
Total				67,309	26,546	-	
Growing our economy, increasing employm	ent and regenerating towns			01,000	20,010		
	· ·						
Economy & Communities	Scottish Open	Contractual/Unavoidable		280,000	(280,000)		
Sub Total				280,000	(280,000)	-	
Place	Increase in Rental Income in Commercial Rents due to the active management of	National/Local Pressures	BID-PL-17-11	(61,000)			
Sub Total	voids			(61,000)	-	-	
Total				219,000	(280,000)	-	
Underpinning our priorities							
Finance and Corporate Support	Server storage and maintenance	Contractual/Unavoidable	BID-FCS-16-01	20,000			
Finance and Corporate Support	Annual maintenance FMS replacement	Contractual/Unavoidable	BID-FCS-17-01	35,590			
Finance and Corporate Support Chief Executive and Democratic Services	Remove recharge to Housing Services Licensing Board Income	Contractual/Unavoidable Contractual/Unavoidable	BID-FCS-17-02 BID-CX-17-03	70,000 13,000			
Chief Executive and Democratic Services	Licensing Board Income	Contractual/Onavoidable	DID-OX-17-03	138,590			
Finance and Corporate Support	Benefit Admin Subsidy Reduction	National/Local Pressures	BID-FCS-16-02	82,040	73,836	67,273	
Finance and Corporate Support	Virtual Desktop	National/Local Pressures	BID-FCS-16-03	34,000			
Finance and Corporate Support	Web Authors	National/Local Pressures	BID-FCS-17-03	49,961			
Finance and Corporate Support	Secondary Internet Circuit	National/Local Pressures	BID-FCS-17-04	10,000			
Finance and Corporate Support	Digital Services	National/Local Pressures	BID-FCS-17-05	45,000			
Chief Executive and Democratic Services	Remove Records Management Assistant post	National/Local Pressures	BID-CX-17-04	(18,536)			
	post			202,465	73,836	67,273	
Total				341,055	73,836	67,273	

Council Objective/Service	Investment	Category	Reference	2017/18 £	2018/19 £	2019/20 £
Corporate Inflationary Pressures						
Council Wide	Loan charges	Contractual/Unavoidable		(285,000)		-
Council Wide	Apprenticeship Levy	Contractual/Unavoidable		605,875	-	-
Council Wide	Employee Issues	Contractual/Unavoidable		1,576,688	1,868,306	1,892,565
Council Wide	Living Wage	Contractual/Unavoidable		79,164	591,170	707,344
Council Wide	Pension Fund Changes - auto enrolment impact	Contractual/Unavoidable		482,615	937,186	-
Council Wide	Corporate issues (energy,fuel, NDR)	Contractual/Unavoidable		(873,631)	674,479	735,726
Total				1,585,711	4,071,141	3,335,635
TOTAL REVENUE EXPENDITURE REQUIREMENTS			11,860,560	5,319,050	4,367,597	

North Ayrshire Council Revenue Budget 2017/18 Health and Social Care Partnership

			Reference	2017/18		2018/19			2019/20	
Council Objective/Service	Expenditure Requirements			£	Consequentials £	Rephased/New £	Total £	Consequentials £	Rephased/New £	Total £
Integrated Health and Social Care	Contractual Inflation - National Care Home	Contractual/Unavoidable	BID-HSCP-17-05a	482,628		460,896	460,896		472,418	472,418
Partnership Integrated Health and Social Care Partnership	Contract & Community Alarms Apprenticeship Levy	Contractual/Unavoidable		182,379			-			-
Integrated Health and Social Care Partnership	Employee Issues including Living Wage	Contractual/Unavoidable		434,182		629,455	629,455		671,935	671,935
Integrated Health and Social Care Partnership	Pension Fund Changes - auto enrolment impact	Contractual/Unavoidable		145,276		285,334	285,334			-
Sub Total				1,244,465	-	1,375,685	1,375,685	-	1,144,353	1,144,353
Integrated Health and Social Care Partnership	Demographic Pressure - Older People including Care and Equipment	National/Local Pressures	BID-HSCP-17-01	1,369,589		312,064	312,064		291,960	291,960
Integrated Health and Social Care Partnership	Demographic Pressure - Mental Health	National/Local Pressures	BID-HSCP-17-02	82,196		37,169	37,169		37,131	37,131
Integrated Health and Social Care Partnership	Demographic Pressure - Learning Disability	National/Local Pressures	BID-HSCP-17-03	310,726		284,833	284,833		310,726	310,726
Integrated Health and Social Care Partnership	Demographic Pressure - Children	National/Local Pressures	BID-HSCP-17-04	700,687		170,724	170,724		171,422	171,422
Integrated Health and Social Care Partnership	Sheltered Housing Hubs for Vennel Gardens, Montgomery Court, Three Towns, Largs and Dalry	National/Local Pressures	BID-HSCP-17-18	160,000		80,000	80,000		160,000	160,000
Sub Total	Largs and Dairy			2,623,198	-	884,790	884,790		971,239	971,239
Total				3,867,663	-	2,260,475	2,260,475	-	2,115,592	2,115,592
	Savings Approved		Reference	2017/18		2018/19			2019/20	
	·			£	Consequentials £	Rephased/New £	Total £	Consequentials £	Rephased/New £	Total £
Helping all of our people to stay safe, he	ealthy and active									
Integrated Health and Social Care Partnership	Savings Approved February 2016			(882,520)		(166,400)	(166,400)		(590,000)	(590,000)
Total				(882,520)		(166,400)	(166,400)	-	(590,000)	(590,000)
	Saving to be Approved		Reference	2017/18	Consequentials	2018/19 Rephased/New	Total	Consequentials	2019/20 Rephased/New	Total
				£	£	£	£	£	£	£
Integrated Health and Social Care Partnership	Proposed Savings 2017/18 - 2019/20			(1,486,113)	(806,294)		(806,294)	(378,866)		(378,866)
Total				(1,486,113)	(806,294)		(806,294)	(378,866)		(378,866)
Net adjustment to Contribution to the HS	SCP			1,499,030	(806,294)	2,094,075	1,287,781	(378,866)	1,525,592	1,146,726

North Ayrshire Council Revenue Budget 2017/18 Revenue Budget Savings to be Approved

Council Objective/Service	Saving	Reference	2017/18 £	2018/19 Consequentials £	2019/20 Consequentials
Protecting and enhancing the environ	nment for future generations		Ł	Ł	Ł
Place	Garden Tidy Scheme - cease service or increase charges	SP-PL-17-01	(5,000)		
Place	Cemetery Provision - increase charges by 5%	SP-PL-17-02	(22,000)		
Place	Winter Maintenance - introduction of route based forecasting	SP-PL-17-07	(10,000)	(50,000)	
Place	Review of sign illumination in line with revised regulations	SP-PL-17-08	(7,000)	(,)	
Place	5% increase of Fees & Charges across Roads service	SP-PL-17-09	(2,600)		
Place	Organic Waste - reduction from weekly to fortnightly collection	SP-PL-17-15	(105,000)	(105,000)	
Place	Increase Special Uplift charges to achieve break even over 2 years	SP-PL-17-17	(36,000)	(36,000)	
Total	miorada apasa apini sinaigas te asmere bisak even even 2 years	01 12 17 17	(187,600)	(191,000)	-
Ensuring people have the right skills	for learning, life and work				
Education and Youth Employment	Reduce librarian staffing by 50%	SP-EY-17-01	(120,235)	(40,100)	
Education and Youth Employment	Reduce music service by 10%	SP-EY-17-02	(35,977)	(22,846)	
Education and Youth Employment	Reduce centrally held ICT budget	SP-EY-17-03	(60,000)	(==,0 10)	
Education and Youth Employment	Reduce various budgets across Education	SP-EY-17-04	(25,860)	(16,163)	
Education and Youth Employment	Reduce CPD training budgets by 20%	SP-EY-17-06	(40,959)	(8,320)	
Education and Youth Employment	Cease payments for supervisory meals in schools	SP-EY-17-09	(29,233)	(18,270)	
Education and Youth Employment	Reduce payments to parent councils	SP-EY-17-10	(3,470)	(2,168)	
Education and Youth Employment	Performance Management - removal of post	SP-EY-17-11	(56,962)	(2,100)	
Education and Youth Employment	Remove supported study budgets from secondary schools	SP-EY-17-12	(28,504)	(17,815)	
Education and Youth Employment	Remove determined to succeed budgets from secondary schools	SP-EY-17-13	1 1 1	* * *	
	· · · · · · · · · · · · · · · · · · ·	SP-EY-17-13 SP-EY-17-17	(50,035)	(31,272)	
Education and Youth Employment	Reduce School non payroll budgets Review School Technician Services		(100,000)	(45.700)	
Education and Youth Employment Total	Review School rechinician Services	SP-EY-17-24	(73,231)	(45,769)	-
Working together to develop stronger	r communities		(= , ==,	(-))	
Economy and Communities	Community Facilities - reorganisation of support staff	SP-EC-17-01	(51,239)		
Economy and Communities	Community Developments - redesign staff and budgets	SP-EC-17-01	(145,084)		
•	Information and Cultural Services - redesign to reflect new facilities	SP-EC-17-02 SP-EC-17-03	(155,594)		
Economy and Communities	information and Cultural Services - redesign to reflect new facilities	3P-EC-17-03			
Total			(351,917)		-
Underpinning our priorities					
Chief Executive and Democratic Services	Policy, Performance and CPP restructure	SP-CX-17-03	(35,457)	(66,738)	(98,496)
Chief Executive and Democratic Services	Legal and Licensing restructure	SP-CX-17-05	(5,548)	(98,141)	(50,874)
Finance and Corporate Support	Audit, Risk and Insurance - reduced staffing and increased income	SP-FCS-17-01	(70,795)		
Finance and Corporate Support	Change Team - reduced staffing	SP-FCS-17-02	(27,000)		
Finance and Corporate Support	Remove Corporate Training Budget in HR & OD	SP-FCS-17-03	(37,000)		
Finance and Corporate Support	Customer & Digital Services - introduction of performance management tool	SP-FCS-17-07	(9,287)		
Finance and Corporate Support	Reduction of staffing and services within ICT	SP-FCS-17-12	(50,280)	(129,680)	
Place	New commercial opportunities - letting and catering	SP-PL-17-20	(20,000)		
Place	Restructure teams within PMI following service review	SP-PL-17-27	(56,000)		(92,000)
Place	Reduced Staff Travel from sustainable business travel	SP-PL-17-38	(25,000)		
Total			(336,367)	(294,559)	(241,370)
TOTAL SAVINGS TO BE APPROVED			(1,500,350)	(688,282)	(241,370)

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
			(16/17)	(17/18)	Increase	
						Comments
					(70)	Comments
Democratic & Administration	Legal - Licensing	Amendment of Licence Partnership	£110.00	£110.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Amendment or Duplicate Licence	£30.00	£30.00	0.0%	No change
			Total fee varies	Total fee varies		
			between £75 -	between £75 -		
			£310, depending			
			on the no. of	on the no. of		
Democratic & Administration	Legal - Licensing	Animal Boarding Licence	boarding animals.	boarding animals.	0.0%	No change
			Licensing get	Licensing get		
			between £50 -	between £50 -		
			£285	£285		
Decreased in O. Advision and	Level Provider	Parling Office (Tile a bling access)	£300.00	£300.00	0.00/	Newhork
Democratic & Administration	Legal - Licensing	Booking Office (with public access)				No change
Democratic & Administration	Legal - Licensing	Booking Office (without public access)	£200.00	£200.00 £395.00		No change
Democratic & Administration	Legal - Licensing	Breeding of Dogs Licence (New)	£395.00			No change
Democratic & Administration	Legal - Licensing	Breeding of Dogs Licence (Renewal)	£160.00 £245.00	£160.00 £245.00		No change
Democratic & Administration	Legal - Licensing	Cinema Licence				No change
Democratic & Administration	Legal - Licensing	Dangerous Wild Animals	£0.00	£0.00		No change
Democratic & Administration	Legal - Licensing	Duplicate Licence	£30.00	£30.00	0.0%	No change
			Various fees for	Various fees for		
Decree with 0 Administration	Land Constan	5'	£105 to £229	£105 to £229	0.00/	Newhork
Democratic & Administration	Legal - Licensing	Fireworks Storage Licence (under 250 kg)	depending on	depending on	0.0%	No change
			term and renewal	term and renewal		
Damasantia 8 Administration	Land Linearing	Harras in Markinla Commention Lineares (North	or new £840.00	or new	0.00/	No shaara
Democratic & Administration	Legal - Licensing	House in Multiple Occupation Licence (New)	1840.00	£840.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Indoor Sports Entertainment Licence (Temporary)	£600.00	£600.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Indoor Sports Entertainment Licence (when another NAC Licence is held)	£150.00	£150.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Indoor Sports Entertainment Licence (when no other NAC Licences are held)	£300.00	£300.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Knife Dealers Licence	£300.00	£300.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Late Hours Catering Licence	£110.00	£110.00		No change
Democratic & Administration	Legal - Licensing	Market Operators Licence	£340.00	£340.00		No change
		Metal Dealers Licence (Premises & Itinerant) or				
Democratic & Administration	Legal - Licensing	Exemption Warrant	£105.00	£105.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Pet Shop Licence	£175.00	£175.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Private Hire Car Driver Licence (3 years)	£175.00	£175.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Private Hire Car Licence (1 year)	£310.00	£310.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Private Hire Car Licence (3 years)	£520.00	£520.00	0.0%	No change
Domogratic & Administratic -	Logal Licensing	Public Entertainment Licence (Commercial or	£230.00	£230.00	0.00/	No change
Democratic & Administration	Legal - Licensing	Community Premises)	1230.00	1230.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Public Entertainment Licence (Commercial Premises	£350.00	£350.00	0.00/	No change
Democratic & Auministration	regai - Licensing	with Fairground)	1330.00	1330.00	0.0%	ino change

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
			(16/17)	(17/18)	Increase	
						Comments
		Public Entertainment Licence (Fairground / Circus /			(70)	Comments
Democratic & Administration	Legal - Licensing	Temporary Event)	£195.00	£195.00	0.0%	No change
			Total fee is £2430	Total fee is £2430		
			+ variable	+ variable		
			dependent upon	dependent upon		
		Public Entertainment Licence (Major Event - Pop	proposed size of	proposed size of		
Democratic & Administration	Legal - Licensing	Concert etc)	the event and	the event and	0.0%	No change
		,	number of persons	number of		
			proposed to			
			attend.	to attend.		
Democratic & Administration	Legal - Licensing	Registration to sell non medical poisons (new)	£22.00	£22.00	0.09/	No change
		•				
Democratic & Administration	Legal - Licensing	Registration to sell non medical poisons (renewal)	£11.00	£11.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Replacement Door Sign	£15.00	£15.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Replacement Licence resulting from change of	£12.00	£12.00	0.0%	No change
Democratic & Administration	Legal - Licensing	address Replacement Plate	£30.00	£30.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Replacement Tariff Card	£12.00	£12.00		No change
			£17.00	£17.00		
Democratic & Administration	Legal - Licensing	Replacement Taxi / Private Hire Car Driver Badge				No change
Democratic & Administration	Legal - Licensing	Replacement Window Stickers	£5.00	£5.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Request to be added to waiting list (for a Taxi Licence)	£7.00	£7.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Riding Establishment Licence (New)	£395.00	£395.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Riding Establishment Licence (Renewal)	£315.00	£315.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Second Hand Dealers Licence (New)	£210.00	£210.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Second Hand Dealers Licence (Renewal)	£110.00	£110.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Sex Shop Licence	£1,785.00	£1,785.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Skin Piercing or Tattooing Licence (with Premises)	£315.00	£315.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Skin Piercing or Tattooing Licence (without Premises)	£265.00	£265.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Street Trader Employee Licence (3 years)	£120.00	£120.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Street Trader Employee Licence (Temporary)	£90.00	£90.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Street Trader Operator - Substitute Vehicle	£45.00	£45.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Street Trader Operator (Temporary)	£165.00	£165.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Street Trader Operator Licence	£150.00	£150.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Substitution of Vehicle	£110.00	£110.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Taxi Driver Licence (1 year)	£75.00	£75.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Taxi Driver Licence (3 years)	£175.00	£175.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Taxi Licence (1 year)	£335.00	£335.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Taxi Licence (3 years)	£580.00	£580.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Variation of a Licence	£50.00	£50.00	0.0%	No change
Democratic & Administration	Legal - Licensing	Zoo Licence	£265.00	£265.00	0.0%	No change

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
			(16/17)	(17/18)	Increase	
						Comments
Democratic & Administration	Legal - Licensing	Venison Dealer	£110.00	£110.00	` '	No change
Democratic & Administration	Legal - Licensing	Venison Employee / Agent	£60.00	£60.00		No change
Democratic & Administration	Legal - Licensing	Game Dealers	£4.20	£4.20		No change
Democratic & Administration	Legal - Licensing	Poisons alteration	£5.60	£5.60		No change
Democratic & Administration	Legal - Licensing	Private hire car driver's licence 1 yr	£75.00	£75.00		No change
Economy & Communities	Connected Communities	Hire of table linen	£5.40	£5.40		No change
Economy & Communities	Connected Communities	Hire of twinkle curtain	£68.25	£68.25		No change
Economy & Communities	Connected Communities	Hire of Red Carpet	£33.85	£33.85	0.0%	No change
Economy & Communities	Connected Communities	tea coffee and biscuits	£1.30	£1.30	0.0%	No change
Economy & Communities	Connected Communities	Store Requests, hires and deliveries	£30.00	£30.00	0.0%	No change
Economy & Communities	Connected Communities	Stores hire of tables go pack	£5.00	£5.00	0.0%	No change
Economy & Communities	Connected Communities	Stores hire of tables round	£10.00	£10.00	0.0%	No change
Economy & Communities	Connected Communities	Inflatable hire package	na	£120.00	0.0%	No change
Economy & Communities	Connected Communities (Community Facilities)	Party Package Civic Centre	£143.00	£143.00	0.0%	No change
Economy & Communities	Connected Communities	Wedding packages - Ceremony	£750.00	£750.00	0.0%	No change
Economy & Communities	Connected Communities	Wedding packages - Reception only	£538.00	£538.00	0.0%	No change
Economy & Communities	Connected Communities (Arran Outdoor)	Holidays 3 days/2 nights (4 people)	£406.00	£410.00	1.0%	CPI (Rounded to nearest £)
Economy & Communities	Connected Communities (Arran Outdoor)	Holidays 4 days/3 nights (4 people)	£609.00	£614.00	0.8%	CPI (Rounded to nearest £)
Economy & Communities	Connected Communities (Arran Outdoor)	Holidays 5 days/4 nights (4 people)	£812.00	£819.00	0.9%	CPI (Rounded to nearest £)
Economy & Communities	Connected Communities (Arran Outdoor)	Bed and breakfast (adult)	£40.60	£40.97	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Bed and breakfast (child)	£20.30	£20.48	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Dinner, bed and breakfast (adult)	£50.75	£51.21	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Dinner, bed and breakfast (child)	£25.38	£25.60	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Half day activity (adult)	£50.75	£51.21	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Half day activity (child)	£35.53	£35.84	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Full day activity (adult)	£96.43	£97.29	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Full day activity (child)	£71.05	£71.69	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	NAC School Group 5 days/4 nights (per person)	£164.43	£165.91	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Other school Group 5 days/4 nights (per person)	£328.86	£331.82	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	NAC School Group 3 days/2 nights (per person)	£86.28	£87.05	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Other school Group 3 days/2 nights (per person)	£172.55	£174.10	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Commercial large classroom	£36.54	£36.87	0.9%	Increased by CPI

Directorate	Service	Charge Description	Current Charge (16/17)		Increase	
					(%)	Comments
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Family Function large classroom	£21.32	£21.51	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire NAC large classroom	£19.29	£19.46	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire general meeting large classroom	£11.77	£11.88	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Childcare large classroom	£6.39	£6.45	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Disabled/charity large classroom	£4.26	£4.30	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Commercial small chartroom	£18.27	£18.43	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Family Function small chartroom	£10.66	£10.75	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire NAC small chartroom	£9.64	£9.73	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire genral meeting small chartroom	£5.89	£5.94	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Childcare small chartroom	£3.25	£3.28	1.0%	Increased by CPI
Economy & Communities	Connected Communities (Arran Outdoor)	Room hire Disabled/charity small chartroom	£2.13	£2.15	0.9%	Increased by CPI
Economy & Communities	Connected Communities (Arts)	Studio 1 - Commercial	£21.90	£22.50	2.8%	Increase reflects demand
Economy & Communities	Connected Communities (Arts)	Studio 1 - Non-Commercial	£15.40	£15.50	0.6%	Increase limited to protect community use
Economy & Communities	Connected Communities (Arts)	Studio 2 - Commercial	£15.90	£16.50	3.8%	Increase reflects demand
Economy & Communities	Connected Communities (Arts)	Studio 2 - Non-Commercial	£6.20	£6.25	0.9%	Increase limited to protect community use
Economy & Communities	Connected Communities (Arts)	Theatre Hire - Commercial	£59.60	£61.00	2.4%	Increase reflects demand
Economy & Communities	Connected Communities (Arts)	Theatre Hire - Non-Commercial	£35.90	£36.25	1.0%	Increase limited to protect community use

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
Directorate	Service	Charge Description	(16/17)	(17/18)	•	
					Increase (%)	Comments
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 1 user (eg Commercial Activities) - SMALL ROOM	£18.40	£18.50	0.5%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 1 user (eg Commercial Activities) - LARGE ROOM	£36.85	£37.05	0.5%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 2 user (eg Family Functions) - SMALL ROOM	£10.75	£10.80	0.5%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 2 user (eg Family Functions) - LARGE ROOM	£21.50	£21.60	0.5%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 3 user (eg Agency Letting) - SMALL ROOM	£9.70	£6.00	-38.1%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 3 user (eg Agency Letting) - LARGE ROOM	£19.45	£12.00	-38.3%	NAFCA agreed rates. Currently hall lets are under recovering and this range of increases will not generate additional income. It is designed to generate interest
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 4 user (eg Adult Sports Groups) - SMALL ROOM	£5.95	£6.00	0.8%	which in turn may generate increased levels of income.
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 4 user (eg Adult Sports Groups) - LARGE ROOM	£11.85	£12.00	1.3%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 5 user (eg Pre 5 groups) - SMALL ROOM	£3.30	£3.30	0.0%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 5 user (eg Pre 5 groups) - LARGE ROOM	£6.45	£6.45	0.0%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 6 user (eg Disabled org's) - SMALL ROOM	£2.15	£2.30	7.1%	
Economy & Communities	Connected Communities (Community Facilities)	Hall lets, Letting Commission and School Letting - Category 6 user (eg Disabled Org's) - LARGE ROOM	£4.30	£4.35	1.2%	
Economy & Communities	Connected Communities (Country Parks)	Shop Stock	£1.70	£1.70	0.0%	No changes. Currently under a more detailed review.
Economy & Communities	Connected Communities (Country Parks)	Campsite	£7.73	£7.73	0.0%	No changes. Currently under a more detailed review.
Economy & Communities	Connected Communities (Country Parks)	Cottage Lets	£400.67	£400.67	0.0%	No changes. Currently under a more detailed review.
Economy & Communities	Connected Communities (Country Parks)	Events Fields	£95.79	£95.79	0.0%	No changes. Currently under a more detailed review.

Directorate	Service	Charge Description	Current Charge (16/17)	Proposed Charge (17/18)		
			(10/17)	(17/10)	Increase (%)	Comments
Economy & Communities	Connected Communities (Country Parks)	Fishing Permits	£27.81	£27.81	0.0%	No changes. Currently under a more detailed review.
Economy & Communities	Connected Communities (Country Parks)	Racquet Hall	£17.51	£17.51	0.0%	No changes. Currently under a more detailed review.
Economy & Communities	Economic Growth (Planning Services)	Planning Search fees	£86.00	£86.80	0.9%	CPI (Rounded to nearest 10p)
Economy & Communities	Economic Growth (Planning Services)	Press Adverts Arran	£80.00	£80.00	0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	Press Adverts Mainland	£175.00	£175.00	0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	All Planning Application fees:			0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	Operations:				No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	eg Construction of buildings - planning permission in principle	£401.00	£401.00	0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	eg The erection of buildings - planning permission in principle	£401.00	£401.00	0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	eg The erection of buildings - where the area of gross floor space to be created does not exceed 40 sq	£202.00	£202.00	0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	Uses of land:			0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Planning Services)	eg The change of use of a building	£401.00	£401.00	0.0%	No statutory increases currently planned
Economy & Communities	Economic Growth (Strategic Planning)	Construction Consent Amendments	£279.00	£281.50	0.9%	CPI (Rounded to nearest 10p)
Economy & Communities	Economic Growth (Strategic Planning)	Supply of Traffic Count data	£172.00	£173.50	0.9%	CPI (Rounded to nearest 10p)
Economy & Communities	Heritage	Genealogy pre 1874 - one line of family tree	£41.00	£41.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1874 - two lines of family tree	£82.00	£82.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1874 - three lines of family tree	£117.00	£117.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1874 - four lines of family tree	£158.00	£158.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1900 - one line of family tree	£47.00	£47.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1900 - two lines of family tree	£94.00	£94.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1900 - three lines of family tree	£136.00	£136.00	0.0%	No change
Economy & Communities	Heritage	Genealogy pre 1900 - four lines of family tree	£183.00	£183.00	0.0%	No change

Directorate	Service	Charge Description	Current Charge	Proposed Charge	
			(16/17)	(17/18)	Increase
					(%) Comments
Economy & Communities	Heritage	Genealogy pre 1920 - one line of family tree	£48.00	£48.00	0.0% No change
Economy & Communities	Heritage	Genealogy pre 1920 - two lines of family tree	£96.00	£96.00	0.0% No change
Economy & Communities	Heritage	Genealogy pre 1920 - three lines of family tree	£139.00	£139.00	0.0% No change
Economy & Communities	Heritage	Genealogy pre 1920 - four lines of family tree	£187.00	£187.00	0.0% No change
Economy & Communities	Heritage	Genealogy post 1935 - one line of family tree	£54.00	£54.00	0.0% No change
Economy & Communities	Heritage	Genealogy post 1935 - two lines of family tree	£108.00	£108.00	0.0% No change
Economy & Communities	Heritage	Genealogy post 1935 - three lines of family tree	£157.00	£157.00	0.0% No change
Economy & Communities	Heritage	Genealogy post 1935 - four lines of family tree	£211.00	£211.00	0.0% No change
Economy & Communities	Libraries	Hessian Bags	£2.00	£2.00	0.0% No change
Economy & Communities	Libraries	Magnifying Sheets	£1.80	£1.80	0.0% No change
Economy & Communities	Libraries	Scotlands People Start up Vouchers	£7.00	£7.00	0.0% No change
Economy & Communities	Libraries	Scotlands People top vouchers	£5.60	£5.60	0.0% No change
Economy & Communities	Libraries	USB Pens	£5.00	£5.00	0.0% No change
Economy & Communities	Libraries	Tea/Coffee	£1.00	£1.00	0.0% No change
Economy & Communities	Libraries	Street Plans	£2.50	£2.50	0.0% No change
Economy & Communities	Libraries	Posters	£1.50	£1.50	0.0% No change
Economy & Communities	Libraries	4 Posters	£5.00	£5.00	0.0% No change
Economy & Communities	Libraries	Books Not Returned			Charge is based on actual cost of the item
Economy & Communities	Libraries	Audio/Visual Not Returned			Charge is based on actual cost of the item
Economy & Communities	Libraries	Late charges - 6p per book per day adult max £3	£0.06	£0.06	0.0% No change
Economy & Communities	Libraries	Late charges - 1p per book per day for young adult	£0.01	£0.01	0.0% No change
Economy & Communities	Libraries	Late charges - CD's 6p per day max £3	£0.06	£0.06	0.0% No change
Economy & Communities	Libraries	Late charges - DVD's £1.50 for every week late max	£1.50	£1.50	0.0% No change
Economy & Communities	Libraries	Late charges - Day 1 (new release) DVD's £1.75 every	£1.75	£1.75	0.0% No change
Economy & Communities	Libraries	Lost and Damaged Books			Charge is based on actual cost of the item
Economy & Communities	Libraries	Lost and Damaged Audio			Charge is based on actual cost of the item
Economy & Communities	Libraries	Book Sales (NAC Stock)			Charge is based on actual cost of the item
Economy & Communities	Libraries	Photocopying - A3/A4 first 30 sheets.	£0.10	£0.10	0.0% No change
Economy & Communities	Libraries	Photocopying - A3/A4 between 31 and 100 copies.	£0.07	£0.07	0.0% No change
Economy & Communities	Libraries	Photocopying - A3/A4 greater than 100 copies.	£0.05	£0.05	0.0% No change
Economy & Communities	Libraries	Photocopying - Doubled sided per sheet.	£0.20	£0.20	0.0% No change
Economy & Communities	Libraries	Fax Charges - Outward to UK	£0.50	£0.50	0.0% No change
Economy & Communities	Libraries	Fax Charges - Outward to Europe & USA first sheet	£1.20	£1.20	0.0% No change
Economy & Communities	Libraries	Fax Charges - Outward to Europe & USA 2 sheets or more.	£0.60	£0.60	0.0% No change
Economy & Communities	Libraries	Fax Charges - Outward to Rest of the world per sheet.	£1.50	£1.50	0.0% No change

Directorate	Service	Charge Description	Current Charge	Proposed Charge	
			(16/17)	(17/18)	Increase
					(%) Comments
Economy & Communities	Libraries	Fax Charges - to receive a fax per sheet	£0.50	£0.50	0.0% No change
Economy & Communities	Libraries	DVD Lending Service - DVD's per Week hire.	£1.50	£1.50	0.0% No change
Economy & Communities	Libraries	DVD Lending Service - Day ones (New releases) 2 nights hire.	£1.75	£1.75	0.0% No change
Economy & Communities	Libraries	Audio Charges - CD	£0.25	£0.25	0.0% No change
Economy & Communities	Libraries	Colour Photocopying - A3 per sheet	£1.60	£1.60	0.0% No change
Economy & Communities	Libraries	Colour Photocopying - A4 per sheet	£0.80	£0.80	0.0% No change
Economy & Communities	Libraries	Room Hire - business purpose per hour	£6.00	£6.00	0.0% No change
Economy & Communities	Libraries	Room Hire - community purpose per hour	£3.00	£3.00	0.0% No change
Economy & Communities	Libraries	Room Hire - charity purpose per hour	£1.00	£1.00	0.0% No change
Economy & Communities	Libraries	Charges Computer Printout - black and white per sheet	£0.10	£0.10	0.0% No change
Economy & Communities	Libraries	Charges Computer Printout - black and white per sheet double sided	£0.14	£0.14	0.0% No change
Economy & Communities	Libraries	Charges Computer Printout - colour per sheet	£0.30	£0.30	0.0% No change
Economy & Communities	Libraries	Charges Computer Printout - students and pupils to allow free use for homework	£1.00	£1.00	0.0% No change
Economy & Communities	Libraries	Workshops	£2.00	£2.00	0.0% No change
Economy & Communities	Protective Services (Building Standards)	Clearance Certificates	£233.00	£235.10	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Building Standards)	Searches	£86.10	£86.90	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Building Standards)	Section 50 Certificates	£106.40	£107.40	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Building Standards)	Section 89 Certificates	£405.20	£408.80	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Bacteriological Swimming Pool Sampling	£34.30	£34.60	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Chemical Swimming Pool Sampling	£78.80	£79.50	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Pest Control - Fumigations/Sprays for heavy infestations e.g. bedbugs, fleas (Charge per Visit)	£68.10	£68.70	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Pest Control Charge - Insects (Domestic)	£34.00	£34.30	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Pest Control Charge - Rates/Mice/Insects (Commercial)	£55.30	£55.80	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Pest Control Charge - Rats/Mice/Squirrels (Domestic)	£55.30	£55.80	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Pest Control Charge - Wasp Nests/Bees	£34.00	£34.30	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Food Hygiene Training Delegate Charge	£25.30	£25.50	0.8% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Section 50 Certificates	£106.40	£107.40	0.9% CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Environmental Health)	Health Certificate for export to China	£30.40	£30.70	1.0% CPI (Rounded to nearest 10p)

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
			(16/17)	(17/18)	Increase	
5	Burtani' - Can'ana (Fariana ana taliha lila)	Dell Char Bankaralling for	67.60	67.70		Comments
Economy & Communities	Protective Services (Environmental Health)	Daily Stray Dog kennelling fee	£7.60	£7.70	1.3%	No change
Economy & Communities	Protective Services (Trading Standards)	Liquid fuel measuring instruments - first meter tested	£136.00	£137.20	0.9%	CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Trading Standards)	Liquid fuel measuring instruments - each additional meter tested during same visit	£84.00	£84.80	1.0%	CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Trading Standards)	All other weighing and measuring equipment - one officer on site (per hour)	£73.50	£74.20	1.0%	CPI (Rounded to nearest 10p)
Economy & Communities	Protective Services (Trading Standards)	All other weighing and measuring equipment	£117.50	£118.60	0.9%	CPI (Rounded to nearest 10p)
Education and Youth Employment	Early Years	Wraparound Charges	£3.70	£3.70	0.0%	No change
Education and Youth Employment	Music Services	Tuition Fee	£180.00	£198.00	10.0%	Increase per saving proposal SP-EY-17-02
Finance & Corporate Support	Registration Services	Private Citizenship Ceremonies - during office hours	£110.00	£120.00	9.1%	No change
Finance & Corporate Support	Registration Services	Private Citizenship Ceremonies - during office hours	£210.00	£220.00		No change
Finance & Corporate Support	Registration Services	Civil Marriages / Partnerships at Registration Office	£385.00	£395.00		No change
Finance & Corporate Support	Registration Services	Civil Marriages /I Partnerships at Registration Office	£230.00	£240.00		No change
Finance & Corporate Support	Registration Services	All Ceremonies at approved venues - fee for	£375.00	£385.00		No change
Finance & Corporate Support	Registration Services	All Ceremonies at approved venues - fee for	£425.00	£435.00		No change
Finance & Corporate Support	Registration Services	Guest Supplement: during office hours when more	£105.00	£115.00		No change
Finance & Corporate Support	Registration Services	Naming & Renewal of Vows Ceremonies conducted at	£240.00	£250.00		No change
Finance & Corporate Support	Registration Services	Naming & Renewal of Vows Ceremonies conducted at	£290.00	£300.00		No change
Finance & Corporate Support	Registration Services	Civil Marriage/Partnership & Naming Ceremony	£515.00	£515.00		No change
Finance & Corporate Support	Registration Services	Civil Marriage/Partnership & Naming Ceremony	£575.00	£575.00		No change
Finance & Corporate Support	Registration Services	Civil Marriage/Partnership & Naming Ceremony	£500.00	£500.00		No change
Finance & Corporate Support	Registration Services	Guest supplement: during office hours when more	£210.00	£210.00		No change
Health & Social Care	Adults	Care at Home Adults	£11.60	£11.70		CPI (Rounded to nearest 10p)
Health & Social Care	Adults	Day Care (purchased and provided)	£11.60	£11.70		CPI (Rounded to nearest 10p)
Health & Social Care	Adults	Day Care (charges to Other Las)	£208.10	£210.00	0.9%	CPI (Rounded to nearest 10p)
Health & Social Care	Adults and Older People	Guest Room Charges at Sheltered Housing	£5.00	£5.00		CPI (Rounded to nearest 10p)
Health & Social Care	Adults and Older People	Community Alarms service - mainland	£4.30	£4.30		CPI (Rounded to nearest 10p)
Health & Social Care	Adults and Older People	Community Alarms service - Arran	£2.10	£2.10		CPI (Rounded to nearest 10p)
Health & Social Care	Adults and Older People	Meals on Wheels	£2.80	£2.80		CPI (Rounded to nearest 10p)
Health & Social Care	Older People	Care at Home Older People per hour	£11.60	£11.70		CPI (Rounded to nearest 10p)
Health & Social Care	Older People	Day Care (purchased and provided) Older People	£11.60	£11.70		CPI (Rounded to nearest 10p)
Place	E&RS - Bereavement Service	Internment of Sixteen and Over	£570.00	£599.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Purchase of Exclusive Right of Burial (New Lair)	£570.00	£599.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Purchase of Exclusive Right of Burial (Woodland Area)	£570.00	£599.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Internment of Cremated Remains	£201.00	£211.00	5.0%	Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Memorial Foundation	£152.00	£160.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Memorial Foundation and Re-erect	£218.00	£229.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Dis-internments	£838.00	£880.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Internment on common ground	£218.00	£229.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Purchase of Exclusive Right of Burial - Cremated	£201.00	£211.00		Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Purchase of Exclusive Right of Burial - Cremated	£201.00	£211.00		Increase per saving proposal SP-PL-17-02

Directorate	Service	Charge Description	Current Charge	Proposed Charge	
			(16/17)	(17/18)	Increase
					(%) Comments
Place	E&RS - Bereavement Service	Purchase of Exclusive Right of Burial - Private Baby Lair	£201.00	£211.00	5.0% Increase per saving proposal SP-PL-17-02
Place	E&RS - Bereavement Service	Internment of Sixteen and Over (Saturdays and Public	£855.00	£898.00	5.0% Increase per saving proposal SP-PL-17-02
Place	E&RS - FM	Secondary School meals	£2.00	£2.00	0.0% No planned increase in 2017/18. Subsequent increases per savings
Place	E&RS - FM	Primary School meals	£2.00	£2.00	0.0% No planned increase in 2017/18. Subsequent increases per savings
Place	E&RS - Largs Car Park	Car park Charges - up to 1 hour	£1.00	£1.00	0.0% Increase charges per previously approved saving
Place	E&RS - Largs Car Park	Car park Charges - over 1 hour up to 3 hours	£3.00	£3.20	6.7% Increase charges per previously approved saving
Place	E&RS - Largs Car Park	Car park Charges - over 3 hours	£4.00	£4.20	5.0% Increase charges per previously approved saving
Place	E&RS - Streetscene Services	Grass Cutting Scheme	£61.00	£71.00	16.4% Increase charges per saving proposal SP-PL-17-01.Increase includes VAT
Place	E&RS - Transport Services	Car Inspection	£26.50	£26.70	0.8% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	MOT Class 4	£47.80	£48.20	0.8% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	MOT Class 5	£63.80	£64.40	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	MOT Class 7	£53.20	£53.70	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	Tachograph Calibration	£48.90	£49.30	0.8% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	Tachograph 2 year Inspection	£34.00	£34.30	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	Tachograph 6 year Inspection	£48.90	£49.30	0.8% CPI (Rounded to nearest 10p)
Place	E&RS - Transport Services	Per hire charge for transport hires to external groups.	£20.00	£20.00	0.0% No change.
Place	E&RS - Transport Services	Vehicle Inspections - Taxi	£79.70	£79.70	0.0% No change.
Place	E&RS - Transport Services	Vehicle Inspections - Taxi Retest	£47.80	£47.80	0.0% No change.
Place	E&RS - Waste Services	New/Replacement of Waste Bins Domestic 240 Litre	£38.90	£39.30	1.0% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	New/Replacement of Waste Bins Commercial 360	£64.20	£64.80	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	New/Replacement of Waste Bins Commercial 1100 Litre	£327.20	£330.10	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	New/Replacement of Waste Bins Commercial 1280	£380.70	£384.10	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	Uplift Commercial White Goods per item	£42.50	£42.90	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	Bin Repair - lid supplied & lock fixed cost	£121.00	£122.10	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	BIN Repair - front wheels supplied and fitted cost	£63.20	£63.80	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	Bin Repair - back wheels supplied and fitted cost	£68.50	£69.10	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	Replacement of Waste Bins	£38.90	£39.30	1.0% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	New/Replacement of Waste Bins	£26.80	£27.00	0.7% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	New/Replacement of Waste Bins	£263.40	£265.80	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	New/Replacement of Waste Bins	£273.50	£276.00	0.9% CPI (Rounded to nearest 10p)
Place	E&RS - Waste Services	Special Uplift Charges	£13.50	£18.50	37.0% Increase per saving proposal SP-PL-17-17
Place	E&RS - Waste Services	Special Uplift individual item Charges	£2.70	£3.78	40.0% Increase per saving proposal SP-PL-17-17
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Residual	£4.72	£5.12	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Residual	£7.07	£7.67	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Residual	£12.97	£14.08	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Residual	£21.62	£23.47	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Residual	£25.22	£27.38	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Residual	£5.09	£5.53	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
		Sub-Contracted Commercial Collection Residual		00.00	2017/18 - Increase to cover CPI Increase Tandfill tay increase and meet
Place	E&RS - Waste Services	Waste 360 Litre bin	£7.63	£8.28	previously approved efficiency proposals. (SP-PL-15-11)
p.l.	5000 W + 0 +	Sub-Contracted Commercial Collection Residual	04	645.10	2017/18 - Increase to cover CPI Increase Tandfill tax increase and meet
Place	E&RS - Waste Services	Waste 660 Litre bin	£13.99	£15.19	previously approved efficiency proposals. (SP-PL-15-11)

Directorate	Service	Charge Description	Current Charge	Proposed Charge	
			(16/17)	(17/18)	Increase
					(%) Comments
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Residual	£23.34	£25.34	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Residual	£27.22	£29.55	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
		Commercial Refuse Scheduled Bin Uplift			2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Food/Organic 140 Litre Bin	£4.02	£4.20	4.5% efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift	£14.36	£15.01	4.5% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Subcontractor Commercial Refuse Scheduled Bin	£5.10	£5.33	4.5% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	SubcontractorCommercial Refuse Scheduled Bin Uplift	£18.19	£19.01	4.5% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Charity Refuse Scheduled Bin Uplift Residual Waste	£2.36	£2.56	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Charity Refuse Scheduled Bin Uplift Residual Waste	£3.54	£3.84	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Charity Refuse Scheduled Bin Uplift Residual Waste	£6.49	£7.04	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Charity Refuse Scheduled Bin Uplift Residual Waste	£10.81	£11.73	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Charity Refuse Scheduled Bin Uplift Residual Waste	£12.61	£13.69	8.55% 2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
		Service 1280 Litre Bin			previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Charity Scheduled Bin Uplift Mixed Recylate Service	£1.81	£1.94	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Diago	E&RS - Waste Services	Charity Scheduled Bin Uplift Mixed Recylate Service	£2.71	£2.91	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&R3 - Waste Services	360 Litre Bin	12.71	12.91	efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Charity Scheduled Bin Uplift Mixed Recylate Service	£4.98	£5.34	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
riace	EARS - Waste Services	660 Litre Bin	14.50	15.54	efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Charity Scheduled Bin Uplift Mixed Recylate Service	£8.28	£8.88	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&R3 - Waste Services	1100 Litre Bin	10.20	10.00	efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Charity Scheduled Bin Uplift Mixed Recylate Service	£9.63	£10.33	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Charity Scheduled Bin Uplift Food/Organic 140 Litre	£2.01	£2.10	4.5% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Charity Scheduled Bin Uplift Food/Organic 500 Litre	£7.18	£7.50	4.5% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Mixed	£3.61	£3.87	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
riace	EARS - Waste Services	Recylate Service 240 Litre Bin	15.01	15.67	efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Mixed	£5.42	£5.82	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Mixed	£9.93	£10.65	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Mixed	£16.56	£17.77	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Mixed	£19.26	£20.67	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Residual		£3.23	New charge for smaller container servicing
riace	EWN3 - Waste Services	Waste 140 Litre bin		13.23	New Charge for Smaller container servicing
Place	E&RS - Waste Services	Charity Refuse Scheduled Bin Uplift Residual Waste		£1.49	Now charge for smaller container servicing
Place	E&R3 - Waste Services	Service 140 Litre Bin		11.49	New charge for smaller container servicing
Place	E&RS - Waste Services	Sub-Contracted Charity Residual Waste 140 Litre bin		£1.62	New charge for smaller container servicing
		, , , , , , , , , , , , , , , , , , , ,		-	
Place	E&RS - Waste Services	Commercial Refuse Scheduled Bin Uplift Residual	£2.75	£2.99	2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
		Waste Service 140 Litre Bin	22.73		previously approved efficiency proposals. (SP-PL-15-11)
		Direct Disposal inclusive of Scottish Landfill tax			2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	(external customers) PER Te	£121.41	£131.79	8.6% previously approved efficiency proposals. (SP-PL-15-11)
		, , , , , , , , , , , , , , , , , , , ,			
Place	E&RS - Waste Services	Sack Sales Pre-Paid - Trade Recycling per 100	£100.00	£107.30	7.3% 2017/18 - Increase to cover CPI Increase and meet previously approved
					efficiency proposals. (SP-PL-15-11)

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
			(16/17)	(17/18)	Increase	
						Comments
Place	E&RS - Waste Services	Sack Sales Pre-Paid - Trade Waste per 100	£100.00	£108.55	8.6%	2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Tide:	Edits Waste Services	Sack Sales The Falla Trade Waste per 100	1100.00	1100.55	F	previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Special Uplift - uplift confidential waste	£5.00	£5.37	/ 3%	2017/18 - Increase to cover CPI Increase and meet previously approved
		' '				efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub contract Sack Sales Pre-Paid - Trade Recycling per 100	£108.00	£115.88	7.3%	2017/18 - Increase to cover CPI Increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub contract Sack Sales Pre-Paid - Trade Waste per 100	£108.00	£117.23	8 6%I	2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub-Contracted Charity Residual Waste 240 Litre bin	£2.55	£2.77	8.55%	2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub-Contracted Charity Residual Waste 360 Litre bin	£3.82	£4.15	8 55%	2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub-Contracted Charity Residual Waste 660 Litre bin	£7.00	£7.60	8.55% F	2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub-Contracted Charity Residual Waste 1100 Litre bin	£11.67	£12.67		2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Sub-Contracted Charity Residual Waste 1280 Litre bin	£13.61	£14.77		2017/18 - Increase to cover CPI Increase, Landfill tax increase and meet
Place	E&RS - Waste Services	Sub-Contracted Charity Mixed Recycling Waste 240	£1.96	£2.10		2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Charity Mixed Recycling Waste 360	£2.93	£3.14		2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Charity Mixed Recycling Waste 660	£5.36	£5.75		2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Charity Mixed Recycling Waste 1100 Litre bin	£8.94	£9.59	7.5%	2017/18 - Increase to cover CPI Increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub-Contracted Charity Mixed Recycling Waste 1280 Litre bin	£10.39	£11.15	/ 3%	2017/18 - Increase to cover CPI Increase and meet previously approved efficiency proposals. (SP-PL-15-11)
Place	E&RS - Waste Services	Sub-Contracted Charity Food/Organic Waste 140 Litre	£2.55	£2.66	4.5% 2	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Charity Food/Organic Waste 500 Litre	£9.10	£9.51	4.5%	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Mixed	£3.91	£4.19	7.3%	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Mixed	£5.85	£6.27	7.3%	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Mixed	£10.72	£11.50	7.3%	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Mixed	£17.87	£19.18	7.3%	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	E&RS - Waste Services	Sub-Contracted Commercial Collection Mixed	£20.78	£22.30	7.3%	2017/18 - Increase to cover CPI Increase and meet previously approved
Place	Roads	Section 56 Roads Opening Permit Vehicle Access	£60.00	£63.00	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Section 56 Road Opening Permit Other works	£170.00	£178.50	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Section 56 Road Opening Permit Other works	£80.00	£84.00	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Section 58 Road Occupation Permits Builders	£70.00	£73.50	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Section 58 Road Occupation Permits Cranes - for up to	£70.00	£73.50	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Section 58 Road Occupation Permits Scaffolding - for	£70.00	£73.50	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Section 85 Skip Permits - for up to 4 weeks	£42.00	£44.10	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Temporary Traffic Signal Permit (three way or more	£100.00	£105.00	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Temporary Traffic Signal Permit (three way or more	£100.00	£105.00	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Property Enquiry Adoption Plan	£30.00	£31.50	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	NRSWA Section 109 Permission	£260.00	£273.00	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	NRSWA Public Utility Sample Inspections	£36.00	£37.80	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	5 day Temporary Traffic Order (by notice)	£350.00	£367.50	5.0% I	ncrease per saving proposal SP-PL-17-09
Place	Roads	Emergency Temporary Traffic Order (by notice)	£350.00	£367.50	5.0%	ncrease per saving proposal SP-PL-17-09

Directorate	Service	Charge Description	Current Charge	Proposed Charge		
			(16/17)	(17/18)	Increase	
					(%)	Comments
Place	Roads	Temporary Traffic Orders (advertised in press). Advertising costs are extra.	£540.00	£567.00	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Supply of Traffic Count Data. Price per site.	£170.00	£178.50	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Supply / Use of information from the Saturn Traffic Model	£1,100.00	£1,155.00	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Neighbourhood Watch Signs	£30.00	£31.50	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Switching off Traffic Signals for third parties	£120.00	£126.00	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Amendments to Approved Road Construction Consents	£300.00	£315.00	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Temporary signs for events.	£80.00	£84.00	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	Signs for new Housing Developments	£310.00	£325.50	5.0%	Increase per saving proposal SP-PL-17-09
Place	Roads	H Bar Markings (Access protection markings)	£50.00	£52.50	5.0%	Increase per saving proposal SP-PL-17-09

		NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2017/18												
					SUMMA	RY BY DIRECTO	ORATE							
					SUB	JECTIVE ANALY	rsis							
DIRECTORATE	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000			
CHIEF EXECUTIVE SERVICE	3,109	6	114	14	925	397	0	2	0	(602)	3,965			
FINANCE & CORPORATE SUPPORT	12,957	1	1,653	41	685	1,587	51,525	4	0	(53,595)	14,858			
EDUCATION & YOUTH EMPLOYMENT	85,229	561	18,856	179	816	6,608	580	0	65	(1,693)	111,201			
HEALTH & SOCIAL CARE PARTNERSHIP	44,204	391	2,201	511	729	56,689	2,410	88	0	(20,098)	87,125			
PLACE	40,998	16,105	10,161	7,557	1,935	14,380	1,402	49	0	(36,071)	56,516			
ECONOMY & COMMUNITIES	11,479	326	1,011	163	300	7,609	0	21	0	(1,923)	18,986			
OTHER CORPORATE ITEMS	1,854	593	338	449	938	3,865	0	8,257	19,218	(2,346)	33,166			
TOTAL EXPENDITURE	199,830	17,983	34,334	8,914	6,328	91,135	55,917	8,421	19,283	(116,328)	325,817			
FUNDED BY:														
AEF	0	0	0	0	0	0	0	0	0	(272,453)	(272,453)			
COUNCIL TAX	0	0	0	0	0	0	0	0	0	(53,364)	(53,364)			
TOTAL FUNDING	0	0	0	0	0	0	0	0	0	(325,817)	(325,817)			

NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2017/18 **EDUCATION & YOUTH EMPLOYMENT** SUBJECTIVE ANALYSIS Supplies & **Employee Property** Transport Payments to Transfer Other Capital Costs Costs Services Costs Admin Costs other Bodies Payments Expenditure Financing Income TOTAL £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 OBJECTIVE ANALYSIS EARLY YEARS 8,963 9 667 15 103 1,784 0 0 11,541 PRIMARY EDUCATION 34,056 19 3,142 39 327 194 (55)37,722 SECONDARY EDUCATION 34,518 385 14,115 69 222 1,041 0 0 (617)49,733 ADDITIONAL SUPPORT NEEDS 4,576 670 38 39 2,736 0 0 (357)7,703 **EDUCATION - OTHER** 3,116 147 262 18 125 853 580 65 (664)4,502 561 18,856 816 580 65 (1,693)TOTAL 85,229 179 6,608 111,201

NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2017/18

FINANCE & CORPORATE SUPPORT SUBJECTIVE ANALYSIS

					002	OLO IIVL AIVAL	1010				
OBJECTIVE ANALYSIS	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
DIRECTOR & HEADS OF SERVICE	471	0	2	2	6	1	0	2	0	0	484
FINANCIAL SERVICES	1,696	0	87	1	11	1	0	0	0	(126)	1,670
CORPORATE PROCUREMENT	576	0	16	1	7	96	0	0	0	(20)	676
AUDIT & RISK	487	0	5	3	3	0	0	0	0	(99)	399
HUMAN RESOURCES	1,562	0	101	4	108	296	0	0	0	(308)	1,763
CHANGE	301	0	1	1	1	0	0	0	0	0	304
REVENUES & BENEFITS	2,033	0	165	4	391	1,153	51,280	1	0	(52,047)	2,980
ІСТ	2,416	1	1,125	17	21	10	0	0	0	(684)	2,906
CUSTOMER SERVICES & REGISTRATION	1,456	0	129	8	41	30	245	0	0	(299)	1,610
BUSINESS SUPPORT	1,959	0	22	0	96	0	0	1	0	(12)	2,066
TOTAL	12,957	1	1,653	41	685	1,587	51,525	4	0	(53,595)	14,858

TOTAL

£000

(2,084)

(8,765)

(729)

(6,108)

(1,995)

(123)

(11)

(20,098)

0

0

0

6,526

23,638

36,587

4,114

10,495

1,758

2,886

651

470

87,125

NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2017/18 **HEALTH & SOCIAL CARE PARTNERSHIP** SUBJECTIVE ANALYSIS Supplies & Transport Payments to Transfer Other Capital Services Costs Admin Costs Other Bodies **Payments** Expenditure Financing Income £000 £000 £000 £000 £000 £000 £000 £000 325 34 376 878 (283)

420

495

863

542

89

2,410

42

0

33

88

12,527

23,977

2,323

14,004

2,777

119

84

56,689

Employee

Costs

£000

5,174

11,776

20,189

652

1.978

857

2,533

762

283

44,204

OBJECTIVE ANALYSIS

MANAGEMENT & SUPPORT

CHILDREN AND FAMILIES

INDEPENDENT SERVICES

LEARNING DISABILITY

MENTAL HEALTH

CRIMINAL JUSTICE

ADDICTION SERVICES

CHANGE PROGRAMME

TOTAL

CHANGING CHILDRENS SERVICES FUND

OLDER PEOPLE'S SERVICES

Property

Costs

£000

18

219

31

17

104

391

357

455

948

28

49

35

2,201

237

110

18

17

15

58

15

511

144

95

35

16

23

31

729

			N	ORTH AYRSHIF	RE COUNCIL GE	ENERAL SERVIC	CES REVENUE	BUDGET 2017/18	8		
					SUB	PLACE	YSIS				
OBJECTIVE ANALYSIS	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
DIRECTOR & HEADS OF SERVICE	81		7	1	13	0	0	0	0	0	102
PHYSICAL ENVIRONMENT					 			1			
PROPERTY MANAGEMENT & INVESTMENT	2,664	0	64	27	24	509	0	0	0	(709)	2,579
HOUSING ASSETS & INVESTMENTS	1,492	0	81	57	28	81	0	0	0	(2,519)	(780)
PROPERTY RUNNING COSTS	0	9,558	1	0	157	37	0	0	0	(2,020)	7,733
PROPERTY MAINTENANCE	0	3,770	0	О	0	О	0	0	0	0	3,770
ROADS	3,750	18	1,863	75	182	1,496	0	2	0	(1,037)	6,349
STREETSCENE	5,911	463	449	119	49	274	0	0	0	(2,148)	5,117
OTHER HOUSING	3,046	1,310	68	56	92	2,229	1,402	(47)	0	(3,395)	4,761
COMMERCIAL SERVICES	1				 			1			ļ
MANAGEMENT AND ADMIN	(59)	0	41	10	24	О	0	1	0	0	17
INTERNAL TRANSPORT	1,370	28	131	6,792	16	2,144	0	2	0	(861)	9,622
WASTE SERVICES	4,288	6	579	147	1,024	5,776	0	71	0	(3,591)	8,300
FACILITIES MANAGEMENT	9,992	798	2,781	20	96	20	0	20	0	(2,395)	11,332
BUILDING SERVICES	8,463	154	4,096	253	230	1,814	0	0	0	(17,396)	(2,386)
TOTAL	40,998	16,105	10,161	7,557	1,935	14,380	1,402	49	0	(36,071)	56,516

			N	ORTH AYRSHIF	RE COUNCIL GI	ENERAL SERVIC	CES REVENUE	BUDGET 2017/1	8				
					ECON	OMY & COMMU	NITIES						
		SUBJECTIVE ANALYSIS											
OBJECTIVE ANALYSIS	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000		
CONNECTED COMMUNITIES	5,994	280	800	84	209	4,789	0	0	0	(669)	11487		
ECONOMIC GROWTH	5,485	46	211	79	91	2,820	0	21	0	(1,254)	7499		
TOTAL	11,479	326	1,011	163	300	7,609	0	21	0	(1,923)	18,986		

NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2017/18 OTHER CORPORATE ITEMS SUBJECTIVE ANALYSIS Supplies & **Employee Property** Transport Payments to Transfer Other Capital Costs Costs Services Costs Admin Costs other Bodies **Payments** Expenditure Financing Income TOTAL £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 £000 OBJECTIVE ANALYSIS JOINT BOARDS 3,471 3,471 PENSION COSTS 1,854 1,854 19,160 LOAN CHARGES AND CAPITAL CHARGES 19,218 (58)CENTRAL TELEPHONES 86 86 OTHER CORPORATE ITEMS 338 8,595 8,257 INSURANCE 593 449 852 394 (2,288)**FUNDS TO BE ALLOCATED** 593 338 0 TOTAL 1,854 449 938 3,865 8,257 19,218 (2,346)33,166

North Ayrshire Council Capital Budget 2017/18 - 2025/26 Approved Programme

Project Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Totals
Troject Bescription	£	£	£	£	£	£	£	£	£	£
Economy & Communities										
Irvine Enterprise Area	3,972,011	-	-	-	-	-	-	-	-	3,972,011
Town Centre Regeneration	3,106,422	1,050,000	50,000	50,000	50,000	50,000	-	-	-	4,356,422
Pennyburn Roundabout	-	-	-	1,000,000	1,000,000	-	-	-	-	2,000,000
Purchase of Strategic Assets	1,800,000	-	-	-	-	-	-	-	-	1,800,000
Ayrshire Growth Deal	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Quarry Road	2,555,000									2,555,000
Cycling / Walker / Safer Streets	188,000	188,000	226,000	188,000	188,000	188,000	-	-	-	1,166,000
Access Paths Network Programme	200,000	50,000	50,000	50,000	50,000	50,000	-	-	-	450,000
Car Park Strategy	102,357						-	-	-	102,357
Castles & Historic Monuments		75,000	100,000	100,000	100,000	100,000	-	-	-	475,000
Abbey Tower	45,000		-	-	-	-	-	-	-	45,000
St Bride's Chapel	100,000	25,000	-	-	-	-	-	-	-	125,000
Sub Total	13,068,790	2,388,000	1,426,000	2,388,000	2,388,000	1,388,000	1,000,000	1,000,000	1,000,000	26,046,790
Education & Youth Employment										
Glencairn Nursery adapts	700	-	-	-	-	-	-	-	-	700
Loudon Montgomery primary School nursery adapts	318,702	-	-	-	-	-	-	-	-	318,702
Dykesmains Primary School nursery adapts	1,125,302	-	-	-	-	-	-	-	-	1,125,302
Annick primary early years	-	1,000,000	1,000,000	-	-	-	-	-	-	2,000,000
Castlepark primary - remodelling	2,203	-	-	-	-	-	-	-	-	2,203
Moorpark Pimary - extension	2,970,000	-	-	-	-	-	-	-	-	2,970,000
Schools ICT investment	400,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,200,000
Secondary Estate / Enhancing the school env't	1,000,000	4,258,322	1,500,000	-	-	-	-	-	-	6,758,322
Garnock Campus - rephase	2,623,318	168,000	-	-	-	-	-	-	-	2,791,318
Irvine Royal / College adapts	897,759	-	-	-	-	-	-	-	-	897,759
Largs Academy	3,156,659	-	-	-	-	-	-	-	-	3,156,659
Ardrossan New Build	-	-	-	-	-	5,733,000	10,000,000	9,629,000	6,228,000	31,590,000
New Build - ASN School	-	2,000,000	10,000,000	8,148,000	4,908,000	-	-	-	-	25,056,000
Sub Total	12,494,643	7,776,322	12,850,000	8,498,000	5,258,000	6,083,000	10,350,000	9,979,000	6,578,000	79,866,965
Finance & Corporate Support		400.0	400.0	400.0	400.0	400.0	400.0	400.0	400.00-	0=6
PC replacement/virtual desktop	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	950,000
Microsoft office upgrade	191,140	275,000	275,000	-	-	-	-	-	-	741,140
Data rationalisation & storage	-	150,000	50,000	200,000	50,000	50,000	50,000	50,000	50,000	650,000
Agile working	50,000	75,000	50,000	25,000	25,000	25,000	25,000	25,000	25,000	325,000
Managed WAN services	50,000	-	-			-	-	-		50,000
Business continuity	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	400,000
Infrastructure enhancements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
Microsoft enterprise agreement		-	-	-	-	275,000	275,000	275,000	-	825,000
Sub Total	491,140	700,000	575,000	425,000	275,000	550,000	550,000	550,000	275,000	4,391,140

Project Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Totals
Health & Social Care Partnership										
Tarryholme Drive	4,575,738	-	-	-	-	-	-	-	-	4,575,738
HSCP ICT investment to support integration	175,000	-	-	-	-	-	-	-	-	175,000
Sub Total	4,750,738	-	-	-	-	-	-	-	-	4,750,738
Place										
Roads Improvement / Reconstruction	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	18,900,000
B714 upgrade	1,283,629	-,,	-,,	-,,	-,,	-,,	-,,	-,,	-,,	1,283,629
Lighting	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Upper Garnock flood protection	5,246,082	-	-	-	-	-	-	-	-	5,246,082
Millport Coastal flood protection	550,000	-	-	-	-	-	-	-	-	550,000
Bridges infrastructure prog	720,000	560,000	560,000	560,000	560,000	560,000	_	170,000	_	3,690,000
Millport Pier	-	500,000	-	-	-	-	_		_	500,000
Property lifecycle investment	5,970,000	3,000,000	-	_	-	-	-	-	-	8,970,000
Records Unit replacement	5,058	· · ·	-	-	-	-	-	-	-	5,058
Cunninghame House - phase 5	1,500	-	-	-	-	-	-	-	-	1,500
Industrial portfolio	200,000	200,000	200,000	200,000	-	-	-	-	-	800,000
Improvement grants	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	6,300,000
CCTV General	20,000	-	-	-	-	-	-	-	-	20,000
Cemetery extns, walls & infra	1,315,553	1,842,444	-	300,000	600,000	500,000	-	-	-	4,557,997
Vehicles	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
Shewalton landfill	68,000	455,000	512,000	-	-	-	-	-	-	1,035,000
Sub Total	21,179,822	12,357,444	7,072,000	6,860,000	6,960,000	6,860,000	5,800,000	5,970,000	5,800,000	78,859,266
Other										
Flexibility	<u> </u>	-	-	-	-	-	-	-	-	-
Sub Total		-	•	-	-	•	•	-	•	•
TOTAL	51,985,133	23,221,766	21,923,000	18,171,000	14,881,000	14,881,000	17,700,000	17,499,000	13,653,000	193,914,899

North Ayrshire Council Capital Budget 2017/18 - 2025/26 Changes to Approved Programme

Project Description	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Totals
Farmannia (Camannia) a	£	£	£	£	£	£	£	£	£	£	£
Economy & Communities Montgomerie Park masterplan	(124,000)	124,000			_		_	_		_	
Access Paths Network programme	(690,000)	690,000									
Purchase of Strategic Assets	(030,000)	(1,800,000)	1,800,000	_		_		_			
Ayrshire Growth Deal	-	(1,000,000)	-	1,000,000	-	-	-	_			
Town Centre Regeneration	-	(2,323,048)	650,000	1,673,048	-	-	-	-			
Abbey Tower	(35,000)	35,000	-	-	-	-	-	-			
St Bride's Chapel	-	25,000	(25,000)	-	-	-	-	-			
Vacant and Derelict Land	-	1,750,000	-	-	-	-	-	-			1,750,00
	(849,000)	(2,499,048)	2,425,000	2,673,048	-	-	•	-		-	1,750,000
Education & Youth Employment											
Dykesmains Primary School nursery adapts	<u>-</u>	(375,302)	375,302	_	_	_		_		. <u>.</u>	
Early Learning & Childcare	(1,498,977)	-	1,498,977	_	_	_	_	_			
Loudon Montgomerie Primary School	(96,500)	96,500		_	_	_	_	_			
Corrie PS Annexe	(7,918)	30,300									(7,918)
Elderbank Primary School	(128,223)	128,223	_			_			•	_	(7,510)
Castlepark Remodelling	(34)	120,223		_		_			•	_	(34)
Moorpark Primary extension	(34)	(2,470,000)	1,970,000	500,000		Ī		_			(34)
				500,000	-	-	•	-		· •	•
Irvine Royal College Adapts	977	(977)	-	-	-	-	-	-		-	
Garnock Campus	- 20.000	168,000	(168,000)	-	-	-	-	-			•
New Build ASN School Stanecastle School	30,000 24	250,000	(280,000)	-	_	-		-			24
Secondary Estate / Enhancing the school env't	-	400,000	(798,500)	398,500	-	_		_		_	
	(1,700,651)	(1,803,556)	2,597,779	898,500	-	-		-		-	(7,928)
Finance & Corporate Support											
Data Rationalisation & Storage	-	150,000	(100,000)	100,000	(150,000)	-		_			
Microsoft office upgrade		(121,140)	121,140	· -	-	_		_			
Windows Server Migration	(45,000)	45,000	-	_	-	-	-	_			
Agile Working	(20,000)	20,000	-	-	-	-	-	-			
Managed WAN Services	(60,000)	60,000	-	-	-	-	-	-		-	
	(125,000)	153,860	21,140	100,000	(150,000)	-	-	-		-	
Health & Social Care Partnership											
Carefirst IT Development	(30,000)	30,000	-	-	-	-		-			
Homecare System	(102,320)	102,320	-	-	-	-	-	-			
Montrose House	(3,070)	-	-	-	-	-		-			(3,070
Tarryholme Drive		(2,287,869)	2,287,869	-	-	-	-	-			
	(135,390)	(2,155,549)	2,287,869	-	-	-		-		-	(3,070)

Project Description	2016/17 £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	Totals £
Place											
Bridges Infrastructure Programme	(60,000)	60,000	-	-	-	-	-	-	-	-	-
Upper Garnock flood protection	-	(4,946,082)	700,000	8,600,000	6,646,082	-	-	-	-	-	11,000,000
Millport Coastal flood protection	-	(350,000)	200,000	5,570,000	220,000	-	-	-	-	-	5,640,000
Millport Pier	-	-	(500,000)	500,000	-	-	-	-	-	-	-
B714 upgrade	-	(1,283,629)	-	-	-	1,283,629	-	-	-	-	
Records Unit Replacement	137	(137)	-	-	-	-	-	-	-	-	-
Cemetery extns, walls & infra	-	(162,000)	(530,000)	960,000	84,000	(261,000)	(438,000)	112,000	35,000	200,000	-
Property Lifecycle Investment	-	(3,470,000)	470,000	3,000,000	-	-	-	-	-	-	-
Cemetery extns, walls & infrastructure	-	(60,000)	-	-	-	-	-	-	-	-	(60,000)
Kilwinning Cemetery Works	10,000	50,000	-	-	-	-	-	-	-	-	60,000
Shewalton Landfill	-	380,000	(380,000)	-	-	-	-	-	-	-	-
	(49,863)	(9,781,848)	(40,000)	18,630,000	6,950,082	1,022,629	(438,000)	112,000	35,000	200,000	16,640,000
Others											
Other Flexibility	10,998	-	_	_	_	_	_	_	_	_	10,998
,	10,998	-	-	=	-	-	-	-	-	-	10,998
Total	(2.848.906)	(16.086.141)	7.291.788	22.301.548	6.800.082	1.022.629	(438.000)	112.000	35.000	200.000	18.390.000

North Ayrshire Council Revised Capital Budget 2017/18 - 2025/26 Aspirational Projects

Project Description	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	Totals £
Place										
Flood Risk Management Plan		-	-	-	-	1,020,000	-	-	-	1,020,000
Sub Total	-	-	-	-	-	1,020,000	-	-	-	1,020,000
Education & Youth Employment										
Montgomerie Park / Annick PS	200,000	5,000,000	5,000,000	2,000,000	-	-	-	-	-	12,200,000
New Early Years Centre - Irvine	-	600,000	1,000,000	1,000,000	-	-	-	-	-	2,600,000
Schools ICT Investment	318,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,118,000
Enhancing the Learning Environment in Secondary Schools	-	-	2,271,000	5,000,000	-	-	-	-	-	7,271,000
Sub Total	518,000	5,950,000	8,621,000	8,350,000	350,000	350,000	350,000	350,000	350,000	25,189,000
TOTAL	518,000	5,950,000	8,621,000	8,350,000	350,000	1,370,000	350,000	350,000	350,000	25,189,000

North Ayrshire Council Capital Budget 2017/18 - 2025/26 Revised Programme

Ducinet Description	2017/18	2040/40	2010/20	2020/24	2024 (22	2022/22	2022/24	2024/25	2025/26	Totals
Project Description	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	fotals
Economy & Communities	_	_	_	_	_	_	_	_	-	_
Irvine Enterprise Area	3,972,011	-	-	-	-	-	-	-	-	3,972,011
Town Centre Regeneration split between following projects :-										
- Irvine High Street	100,000	300,000	200,000	-	-	-	-	-	-	600,000
-Largs Master Plan	433,374	-	-	-	-	-	-	-	-	433,374
-Kilbirnie Cars	200,000	-	-	-	-	-	-	-	-	200,000
-Millport Cars	50,000	150,000	200,000	-	-	-	-	-	-	400,000
-Quarry Road (future phases)	· -	1,000,000	450,000	-	-	-	-	-	-	1,450,000
-Other	_	250,000	873,048	50,000	50,000	50,000	_	-	_	1,273,048
Montgomerie Park Masterplan	124,000	, , , , , , , , , , , , , , , , , , ,	, <u> </u>	, -	· -	· -	_	-	_	124,000
Pennyburn Roundabout	· -	-	-	1,000,000	1,000,000	-	_	-	_	2,000,000
Purchase of Strategic Assets	_	1,800,000	_	-	-	-	_	_	_	1,800,000
Ayrshire Growth Deal	_	1,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Quarry Road (Stage 1)	2,555,000	-	-	-	· · ·	· · ·	· · ·	· · ·	-	2,555,000
Cycling / Walker / Safer Streets	188,000	188,000	226,000	188,000	188,000	188,000	_	_	_	1,166,000
Access Paths Network Programme	890,000	50,000	50,000	50,000	50,000	50,000	_	_	_	1,140,000
Car Park Strategy	102,357	-	-	-	_	_	_	_	_	102,357
Castles & Historic Monuments		75,000	100,000	100,000	100,000	100,000	_	_	_	475,000
Abbey Tower	80,000	-	-	-	_	_	_	_	_	80,000
St Bride's Chapel	125,000	_	_	_	_	_	_	_	_	125,000
Vacant and Derelict Land	1,750,000	_	_	_	_	_	_	_	_	1,750,000
Sub Total	10,569,742	4,813,000	4,099,048	2,388,000	2,388,000	1,388,000	1,000,000	1,000,000	1,000,000	28,645,790
Education & Youth Employment										
Glencairn Nursery adapts	700	-	-	-	-	-	-	-	-	700
Loudon Montgomery primary School nursery adapts	415,202	-	-	-	-	-	-	-	-	415,202
Dykesmains Primary School nursery adapts	750,000	375,302	-	-	-	-	-	-	-	1,125,302
Early Learning & Childcare	-	1,498,977	-	-	-	-	-	-	-	1,498,977
Annick primary early years	-	1,000,000	1,000,000	-	-	-	-	-	-	2,000,000
Elderbank Primary School	128,223	-	-	-	-	-	-	-	-	128,223
Castlepark primary - remodelling	2,203	-	-	-	-	-	-	-	-	2,203
Moorpark Pimary - extension	500,000	1,970,000	500,000	-	-	-	-	-	-	2,970,000
Schools ICT investment	400,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,200,000
Secondary Estate - split between following projects :-										
-Secondary Estate - Auchenharvie Academy	750,000	1,709,822	991,000	-	-	-	-	-	-	3,450,822
-Secondary Estate - Kilwinning Aacademy	650,000	1,750,000	907,500	-	-	-	-	-	-	3,307,500
Garnock Campus	2,791,318	-	-	-	-	-	-	-	-	2,791,318
Irvine Royal / College adapts	896,782	-	-	-	-	-		-	-	896,782
Largs Academy	3,156,659	-	-	-	-	-	_	-	-	3,156,659
Ardrossan New Build	-	-	-	-	-	5,733,000	10,000,000	9,629,000	6,228,000	31,590,000
New Build - ASN School	250,000	1,720,000	10,000,000	8,148,000	4,908,000	-	-	-		25,026,000
Sub Total	10,691,087	10,374,101	13,748,500	8,498,000	5,258,000	6,083,000	10,350,000	9,979,000	6,578,000	81,559,688

Project Description	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	Totals £
Finance & Corporate Support										
PC replacement/virtual desktop	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	950,000
Microsoft office upgrade	70,000	396,140	275,000	-	-	-	-	-	-	741,140
Windows Server Migration	45,000	-		_	_	-	_	_	_	45,000
Data rationalisation & storage	150,000	50,000	150,000	50,000	50,000	50,000	50,000	50,000	50,000	650,000
Agile working	70,000	75,000	50,000	25,000	25,000	25,000	25,000	25,000	25,000	345,000
Managed WAN services	110,000	-	· <u>-</u>	· <u>-</u>	· -	-	· <u>-</u>	-	· -	110,000
Business continuity	· <u>-</u>	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	400,000
Infrastructure enhancements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
Microsoft enterprise agreement	-	-	-	-	-	275,000	275,000	275,000	-	825,000
Sub Total	645,000	721,140	675,000	275,000	275,000	550,000	550,000	550,000	275,000	4,516,140
Health & Social Care Partnership										
Carefirst IT Development	30,000	-	-	-	-	-	-	-	-	30,000
Home care system	102,320		-	-	-	-	-	-	-	102,320
Tarryholme Drive	2,287,869	2,287,869	-	-	-	-	-	-	-	4,575,738
HSCP ICT investment to support integration	175,000	-	-	-	-	-	-	-	-	175,000
Sub Total	2,595,189	2,287,869	-	-	-	•	•	-	-	4,883,058
Place										
Roads Improvement / Reconstruction	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	18,900,000
B714 upgrade	-	-	-	-	1,283,629	-	-	-	-	1,283,629
Lighting	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Upper Garnock flood protection	300,000	700,000	8,600,000	6,646,082	-	-	-	-	-	16,246,082
Millport Coastal flood protection	200,000	200,000	6,070,000	220,000	-	-	-	-	-	6,690,000
Bridges infrastructure prog	780,000	560,000	560,000	560,000	560,000	560,000	-	170,000	-	3,750,000
Property lifecycle investment	2,500,000	3,470,000	3,000,000	-	-	-	-	-	-	8,970,000
Records Unit replacement	4,921	-	-	-	-	-	-	-	-	4,921
Cunninghame House - phase 5	1,500	-	-	-	-	-	-	-	-	1,500
Industrial portfolio	200,000	200,000	200,000	200,000	-	-	-	-	-	800,000
Improvement grants	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	6,300,000
CCTV General	20,000	-	-	-	-	-	-	-	-	20,000
Cemetery extns, walls & infra	1,093,553	1,312,444	960,000	384,000	339,000	62,000	112,000	35,000	200,000	4,497,997
Kilwinning Cemetery Works	50,000	-	-	-	-	-	-	-	-	50,000
Vehicles	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
Shewalton landfill	448,000	75,000	512,000	-	-	-	-	-	-	1,035,000
Sub Total	11,397,974	12,317,444	25,702,000	13,810,082	7,982,629	6,422,000	5,912,000	6,005,000	6,000,000	95,549,129

Project Description	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	Totals £
CAPITAL FUNDING	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Totals
	£	£	£	£	£	£	£	£	£	£
Prudential Borrowing SUB TOTAL	1,549,934 1,549,934	10,722,110 10,722,110	23,858,548 23,858,548	9,517,526 9,517,526	63,910 63,910	(393,000) (393,000)	4,204,000 4,204,000	3,926,000 3,926,000	245,000 245,000	53,694,028 53,694,028
SCOTTISH GOVERNMENT FUNDING										
Specific Capital Grants Occling / Walking /Safer Streets	188,000	188,000	226,000	188,000	188,000	188,000				1,166,000
Cycling / Walking /Safer Streets Vacant & Derelict Land Funding	1,750,000	188,000	226,000	188,000	188,000	188,000	-	-	-	1,750,000
Capital Grants	1,730,000									1,730,000
General Capital Grant	30,448,000	13,108,000	15,843,000	13,108,000	13,108,000	13,108,000	13,108,000	13,108,000	13,108,000	138,047,000
SUB TOTAL	32,386,000	13,296,000	16,069,000	13,296,000	13,296,000	13,296,000	13,108,000	13,108,000	13,108,000	140,963,000
OTHER INCOME TO PROGRAMME Use of Funds Capital Fund										
General	450,000	-	-	-	-	-	-	-	-	450,000
Secondary Estate Learning Envt	-	1,973,000	-	-	-	-	-	-	-	1,973,000
B714 Upgrade	-	-	-	-	1,003,719	-	-	-	-	1,003,719
SUB TOTAL	450,000	1,973,000	-	-	1,003,719	•	•	•	-	3,426,719
CFCR										
Records Unit Replacement	5,058	-	-	-	-	-	-	-	-	5,058
Shewalton Waste	68,000	455,000	512,000	-	-	-	-	-	-	1,035,000
SUB TOTAL	73,058	455,000	512,000	-	•	•	•	•	-	1,040,058
Grants & Contributions										
Quarry Road - IRBC	600,000	-	-	-	-	-	-	-	-	600,000
SUB TOTAL	600,000	-	-	-	•	-	•	-	-	600,000
Capital Receipts										
Sale of Land and Buildings	800,000	4,027,444	3,745,000	2,117,556	1,500,000	1,500,000	500,000	500,000	500,000	15,190,000
Sale of Vehicles	40,000	40,000	40,000	40,000	40,000	40,000				240,000
SUB TOTAL	840,000	4,067,444	3,785,000	2,157,556	1,540,000	1,540,000	500,000	500,000	500,000	15,430,000
TOTAL CAPITAL PROGRAMME FUNDING	35,898,992	30,513,554	44,224,548	24,971,082	15,903,629	14,443,000	17,812,000	17,534,000	13,853,000	215,153,805

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Agenda Item Budget Paper 2

1 March 2017

Cabinet / North Ayrshire Council

Title:

Housing Revenue Account (HRA) Capital Investment Programme, Revenue Budget and Rent Levels for 2017/18

Purpose:

To advise the Cabinet / Council of the HRA capital investment programme and revenue budget for 2017/18 and the consequential rent levels.

Recommendation:

That Cabinet:

- (a) supports the proposals outlined in the report; and
- (b) refers the report to Council for approval.

That Council:

- (a) approves the HRA capital investment programme for 2017/18, as detailed in the attached Appendix 1;
- (b) approves the HRA revenue budget for 2017/18, as detailed in the attached Appendix 2;
- (c) approves a rent increase of 2.79% in 2017/18 for council houses (including sheltered housing);
- (d) approves a garage site increase of £0.07 per week and a lock-up increase of £0.15 per week to £2.77 and £5.53 per week respectively, equivalent to 2.79%;
- (e) approve an increase of 7.9% in sheltered housing service charges, as part of equalisation of the cost of service charges, for existing tenants; and
- (f) notes the indicative rent increases of 2.79% for 2018/19 and 2.93% for 2019/20.

1. Executive Summary

1.1 Under the terms of the Housing (Scotland) Act 1987, local authorities are required to maintain a Housing Revenue Account to record all income and expenditure related to the provision of Council houses.

- 1.2 An annual review of the HRA Business Plan was carried out during 2016 to assess the external and internal factors expected to impact on the HRA budget. Tenants have also been consulted on the budget proposals included within this report. This has resulted in a capital and revenue budget which delivers:
 - a capital investment programme which continues to maintain Scottish Housing Quality Standard and work towards achieving the Energy Efficiency Standard for Social Housing by 2020;
 - continued support of the delivery of the original target of 500 units of new build housing over the 10 year period to 31 March 2022 with 318 delivered by 31 March 2018;
 - support delivery of the recently approved commitment to build an additional 250 new build houses by 31 March 2022; and
 - £17.068m of property related expenditure within the revenue account.
- 1.3 In order to meet these commitments it is proposed to increase housing rents by 2.79% for 2017/18.
- 1.4 Detail is provided on the anticipated level of earmarked and unearmarked reserves. Based on the probable outturn as at the end of November 2016 it is anticipated that the HRA will have reserves of £11.796m at the end of the financial year, of which £1.000m (2.1%) is unearmarked. This is within CIPFA's recommended level of reserves which is between 2% 4%.
- 1.5 Full details of the capital and revenue budgets are contained in Appendix 1 and Appendix 2.

2. Background

- 2.1 A Special Meeting of the Council on 17 February 2016 gave consideration to rent levels for the three years to 2018/19. Members approved an increase of 1.5% for 2016/17 and indicative rent increases of 2.5% for 2017/18 and 2018/19.
- 2.2 The HRA Business Plan financial model was updated in 2016 to reflect the significantly improved stock condition levels together with the potential impacts of Welfare Reform. In addition the updated plan now provides for the commitment to build an additional 250 units over and above the original target of 500 new build housing units by 31 March 2022. The Business plan provides assurance of the financial sustainability of the Council's housing stock over the 30-year period it covers.

- 2.3 As part of the annual review of the Business Plan consideration was given to the following factors:
 - Capital and revenue expenditure requirements
 - Council house building targets
 - Inflation
 - Outcome of tenants' consultation
 - Value for Money
 - Future challenges
 - Revenue and capital balances

Capital and Revenue Expenditure Requirements

- 2.4 The HRA Business Plan was updated during 2016 to identify the capital and revenue expenditure requirements for future years.
- 2.5 The proposed 2017/18 HRA capital programme of £53.105m is detailed in Appendix 1. As outlined in the appendix, the programme will be funded by a combination of capital receipts, capital funded from current revenue (CFCR), prudential borrowing and government grants.
- 2.6 The capital programme will result in a significant proportion of the housing stock receiving major repair or improvement works in 2017/18, including the following:

Programme	No. of properties		
	2017/18	2016/17 projected	
Installation of new double-glazed windows	46	100	
Roofing and rendering	816	830	
Insulated rendering	100	140	
Electrical rewiring	222	300	
Installation of new kitchens	768	836	
New central heating	350	650	
Installation of new bathrooms	705	673	

- 2.7 The capital programme also includes provision of £0.212m for the refurbishment of the new Kilwinning housing office.
- 2.8 The Prudential Code for Capital Finance in Local Authorities requires Councils to demonstrate that capital investment programmes and the level required to be funded by borrowing are affordable, prudent and sustainable. Performance Indicators which demonstrate these are included within the Treasury Management and Investment Strategy Report 2017/18.
- 2.9 The proposed 2017/18 HRA revenue budget is outlined in Appendix 2.

- Planned expenditure of £48.257m will mainly be funded by rental income and charges for services.
- 2.10 The revenue budget includes funding of £17.068m for property related expenditure in the year. This expenditure will assist the Council in maintaining its efficient and sector-leading performance in respect of management of void properties and responsive maintenance.
- 2.11 In order to meet the investment requirements of the 30 year Business Plan, including the Council house building programme; maintaining the SHQS; and working towards achieving the Energy Efficiency Standard for Social Housing by 2020, it is proposed to increase housing rents by 2.79% for 2017/18. The Business Plan indicates an anticipated rent increase of 2.79% for 2018/19 and 2.93% for 2019/20.

Council House Building

2.12 The revised Business Plan includes the recently approved addition of 250 new build houses to the original target of 500 houses over the 10 year period to 31 March 2022. Details of completed and planned projects until March 2018 are shown below.

Project Location	No. of properties	Actual / estimated completion date
General Needs:		·
St Beya Gardens, Millport	12	Completed September 2013
Redstone Avenue, Kilwinning	46	Completed June 2014
John Galt, Irvine	80	Completed March 2015
Stevenson Court, Largs	11	Completed March 2015
Dickson Drive, Irvine	8	Completed July 2015
Fencedyke, Irvine	35	Summer 2017
Dickson Drive, Irvine Phase 2	12	March 2018
Corsehill Sustainable House, Kilwinning	2	March 2018
Corsehill, Kilwinning	8	March 2018
Older People:		
Vennel Gardens (sheltered housing)	16	Completed November 2015
Montgomery Court, Kilbirnie (sheltered housing)	24	Completed January 2017
Glencairn House, Stevenston	28	March 2018
Canal Court, Saltcoats	36	March 2018
Totals	318	

Details of the remainder of the Council House build programme, including the additional 250 units can be found in the Strategic Housing Investment Plan as reported to Cabinet on 22 November 2016.

2.13 A sheltered housing refurbishment programme is also underway with work on site at Robert Service Court, Kilwinning (23 units) due to complete in June 2017 and work at Dickson Court, Beith (22 units) due to complete in March 2018.

Inflation

- 2.14 The main inflation factors that have been applied to expenditure in calculating the 2017/18 budget levels are:
 - Revenue Repairs 2%
 - Capital External Contracts 2%
 - Capital Major Projects 5%
 - Provision for Pay Awards 1%

Outcome of Tenants' Consultation

Rent Increase

- 2.15 Under the terms of the Housing (Scotland) Act 2001, councils are required to consult with tenants and have regard to the views expressed by those consulted prior to setting the rents.
- 2.16 In preparing the budget for 2017/18, two options for levels of rent increase/ further investment in the housing stock were identified by officers and these were considered by the Business Plan Implementation Group in October 2016. The options were subsequently included in the tenants' consultation exercise that took place in October and November 2016, namely to increase rents by either 2.79% or 3%. Further information on the options considered is included within the Tenancy Matters Newsletter as attached at Appendix 3.
- 2.17 Responses received from the tenants' consultation indicated a 55% preference for option 1, a rent increase of 2.79% for 2017/18.

Sheltered Housing Utility Charges

2.18 During the initial preparation of the Housing Revenue Account (HRA) 30 year business plan in 2010, an issue with the service charge income from sheltered housing units was highlighted. At this time, it was evident that there was a considerable gap between the income received from service charges and the actual cost of the energy supplied. Additionally, new HRA Guidance was issued by the Scottish Government in February 2014 which states that tenants must only pay for services which are used by them and expenditure must be fair and transparent. To address this historical shortfall, approval was given by Cabinet in February 2016 to increase service charges over a three year period with a review being undertaken at the end of this period to ensure all relevant charges are sufficiently covered.

Value For Money

2.19 The Council's average weekly rent is below the Scottish average Local Authority rent for 2016/17 (Council average is £66.52 compared to Scottish average of £67.74). The proposed rent increase for 2017/18 is expected to maintain the Council's position compared with the Scottish average. The Council's average rent is also significantly lower than the average for Registered Social Landlords within North Ayrshire. Details of the weekly rent charges are shown in the table below.

	Average Rent 2016/17
Scottish Average	£67.74
North Ayrshire Council	£66.52
East Ayrshire Council	£66.81
South Ayrshire Council	£69.98
ANCHO	£77.34
Cunninghame Housing Association	£82.45
Irvine Housing Association	£85.06

Future Challenges

Welfare Reform

- 2.20 The changes introduced by the Welfare Reform Act 2012 has placed pressure on the management of rent collection. Like most local authorities, a significant increase in rent arrears has been experienced during this period. This has partly stabilised, due to the mitigation of the under occupation charge through Discretionary Housing Payments (DHP) from the Scottish Government. The end of year position for 2015/16 was £887,212.70, an improvement on the previous year. However, £112,044.75 of this figure is attributed to tenants claiming Universal Credit. 203 of the 241 tenants claiming Universal Credit at 2015/16 year end were in arrears, with an average debt of £551.94. This is significantly higher than the £244.61 average debt per tenant.
- 2.21 Nonetheless, the Council performance in rent arrears management is very good. In 2015/16, gross rent arrears as a percentage of rent due was 3.23% (Scottish average was 5.26%). The estimated arrears within the 2017/18 budget assumes full DHP being available for under occupation.
- 2.22 The Welfare Reform Act 2012 poses significant risks to HRA income streams and therefore the HRA Business Plan. The DWP has announced Universal Credit Full Service implementation, for all three job centres in North Ayrshire, is currently scheduled for November 2017. Welfare Reforms place a number of pressures on tenants a high proportion of council tenants are on low income and approximately 60% are in receipt of Housing Benefit. The overall impact and the extent of developing proposals is expected to be significant upon tenants, the local economy and the Housing Revenue Account. The Corporate Welfare Reform Working Group has commissioned a report of the cumulative impact of welfare reforms in North Ayrshire.

- 2.23 The Scotland Act 2016 gives the Scottish Government powers to vary the frequency of Universal Credit payments and to make payment of rent direct to landlords, which if implemented will help mitigate rent arrears.
- 2.24 April 2019 will see the introduction of the capping of social housing rents at Local Housing Allowance levels. Where rent levels exceed the Local Housing allowance this could lead to a gap between the rent charged and the amount of Universal Credit for rent awarded by the DWP which may result in rent arrears.
- 2.25 Lastly, the temporary accommodation management fee payable within Housing Benefit and funded by the DWP will stop and funding will be devolved to Scottish Government from April 2017 which is anticipated to create a national funding gap of £26m per annum. The Council's share and the impact this will have on the provision of temporary accommodation is currently unknown but could result in high levels of rent arrears.
- 2.26 In order to continue to meet the priorities within the HRA Business Plan it is essential that the risks presented by welfare reform and uncertainties around future rental income are addressed. Therefore, £3m is earmarked within the HRA as a contingency to manage the impact of welfare reform.

Climate Change and Fuel Poverty

- 2.27 Around 25% of greenhouse gas emissions derive from houses. Measures to improve domestic energy efficiency in both new and existing housing stock will be crucial in meeting Scottish Government targets to reduce energy consumption. The Council continues to develop and implement a number of actions includes building new homes which are well insulated and inexpensive to heat and light, undertaking improvement works to our existing stock to increase energy efficiency, providing tenants with access to energy advice and switching services, and delivery of new capital projects generating renewable and/or low carbon energy for the benefit of tenants.
- 2.28 Further initiatives include:- a pilot programme involving retrofit of solar panel systems to 500 Council homes to reduce electricity bills for tenants and provide other benefits including carbon reduction. Officers are currently engaging with tenants on the project and developing the the procurement specification for this project, with anticipated roll out during 2017-18; a district heating system in central Irvine; and investigation of potential of alternative licensed energy supply options to provide reduced fuel bills for tenants.

- 2.29 The Scottish Government published the Energy Efficiency Standard for Social Housing (EESSH) in March 2014. The publication provides clear guidance in relation to the level of energy efficiency each Council owned house requires to achieve by 31 December 2020.
- 2.30 A full analysis of the cost associated with achieving the EESSH has been carried out. The Council will be able to deliver the requirements of the standard through the allocation of specific funding, to implement new improvement projects and initiatives and the continuation of current initiatives such as the Council's replacement central heating and external wall insulation programmes and identification of further external funding sources, including Energy Company Obligation (ECO) and Home Energy Efficiency Programme for Scotland (HEEPS) funding.
- 2.31 Approximately 92% of the Council's housing stock already complies with EESSH and energy improvement works such as cavity, wall or replacement central heating are planned for those properties which are not compliant.

Revenue and Capital Balances

2.32 The HRA revenue budgetary control report to 30 November 2016, submitted to the Cabinet meeting of 17 January 2017, advised Members that there is a projected HRA balance of £11.796m at 31 March 2016. The projected HRA balances at 31 March 2017 has an uncommitted balance of £1.000m equates to around 2.1% of revenue expenditure. An analysis of the HRA balances is shown below:

	Balance at 31 March 2015	Projected Balance at 31 March 2016
	£m	£m
Council House Building Fund	5.774	6.225
Welfare Reform	3.000	3.000
Contingency Balance	1.000	1.000
Sheltered Housing Unit Works	0.439	0.156
Major Refurbishment Works	1.300	0.762
Infrastructure Improvements	0.653	0.653
Uncommitted Balance	0.057	0.000
	12.223	11.796

3. Proposals

3.1 Cabinet is invited to:

- a. support the proposals outlined in the report;
- b. refer the report to Council for approval.

3.2 Council is invited to:

- a. approve the HRA capital investment programme for 2017/18, as detailed in the attached Appendix 1;
- b. approve the HRA revenue budget for 2017/18, as detailed in the attached Appendix 2;
- c. approve a rent increase of 2.79% in 2017/18 for council houses (including sheltered housing);
- d. approve a garage site increase of £0.09 per week and a lock-up increase of £0.14 per week to £2.77 and £5.53 per week respectively, equivalent to 2.79%;
- e. approve an increase of 7.9% in sheltered housing utility charges, as part of equalisation of the cost of service charges, for existing tenants; and
- f. notes the indicative rent increases of 2.79% for 2018/19 and 2.93% for 2019/20.

4. Implications

Financial:	The proposed rent increase of 2.79% in 2017/18 will result in the availability of significant resources to invest in the Council's housing stock, with total planned revenue expenditure of £48.257m and a capital programme totalling £53.105m in 2017/18. This will enable the Council to meet the outcomes and objectives contained within the Local Housing Strategy; increase the house building programme; to work towards the achievement of the EESSH standard; and to maintain the Scottish Housing Quality Standard.
	The Council's average weekly rent across all mainstream stock compares well against other Local Authorities housing providers. The Scottish average Local Authority rent for 2016/17 was £67.74 compared to the Council's average of £66.52. The proposed rent increase for 2017/18 is expected to maintain the Council's position compared with the Scottish average.
Human Resources:	None
Legal:	The Council has consulted with tenants on the proposed rent increases in line with the legal requirement to do so.
Equality:	The investment proposals outlined in the report will ensure the housing stock continues to support the needs of our tenants including those with accessibility issues due to age or disability.
Environmental & Sustainability:	These proposals support the Council's Environmental Sustainability and Climate Change strategy
Key Priorities:	Investment through the HRA capital programme and revenue budget supports and links to the following Council Plan 2015-2020 strategic priorities:
	 Supporting all of our people to stay safe, healthy and active; and Protecting and enhancing the environment for future generations
Community Benefits:	None

5. Consultation

- 5.1 Housing Services engaged in a programme of consultation with key stakeholders in order to gather their views of the current service provision and priorities for future service delivery. This engagement and consultation was facilitated in the main, through the Business Plan Implementation Group and the Tenants and Residents Network.
- 5.2 In addition a Consultation on the proposed rent increases (Appendix 3) was issued to 13,120 Council tenants via theTenants Newsletter in October 2016. The consultation period ran between October and November and tenants were asked to provide their views on two options for rent increases.

LAURA FRIEL

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Executive Director (Finance and Corporate Support)

Reference:

For further information please contact Laura Friel, Executive Director (Finance and Corporate Support) on 01294 324554

Background Papers

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North Ayrshire Council Draft HRA	A Capital plan 2017/18			
Pogramme Description	2017/18 New programmes for Approval	2017/18 Previously Approved Budget	Total 17/18 Programme	
3	£000	£000	£000	No. of Units
Council House Building				
New Build Glencairn	3,540	811	4,351	28
New Build-Canal Court	6,330	(453)	5,877	36
New Build Fencedyke	,,,,,	900	900	35
New General Needs	8,832		8,832	
Future house Builds C/Fwd	-,	3,305	3,305	
Sheltered Housing Building	9,900	ŕ	9,900	
Acquisition of Houses - Open Market	400		400	
Improvements to Existing Stock	0		0	
Window Replacement	159		159	
Bathroom Programme	1,944		1,944	
Kitchen Programme	2,200		2,200	
Other Capital Works	273	567	840	
Central Heating	1,081	300	1,381	
Insulated Re-rendering	1,064		1,064	
Electrical re-wiring	518	106	624	
Refurbishment Schemes	3,526		3,526	
Roofing and Rendering	3,681		3,681	
Kilwinning Housing Office	212		212	
Sheltered Housing Refurbs General	265		265	
Refurb Robert Service Court	0	1,103	1,103	23
Refurb Watt Court/Dickson Court	340		340	22
Energy Efficient Standard	1,061		1,061	
Professional Management Charges	1,139		1,139	
TOTAL EXPENDITURE	46,466	6,639	53,105	
Funded By:-	0		0	
Sale of Council houses	0		0	
Sale of assets	0		0	
CFCR	(15,346)		(15,346)	
Use of Reserves	(212)		(212)	
Other Income House Building	0		0	
Capital Grants -House Building	(10,146)	(1,012)	(11,158)	
Capital Grants -Energy Funding	0		0	
Affordabel Housing Contribution	(838)	(34)	(872)	
SG Empty Homes Loan	0		0	
Prudential Borrowing	0 (19,924)	(5,593)	0 (25,517)	
TOTAL INCOME	(46,466)	(6,639)	(53,105)	

	Draft HRA Revenue Budget 2017/18	
	Ocat Towns	2017/18
In a compa	Cost Type	(£'000s)
<u>Income</u>	Rents:	(47.405)
	Council houses	(47,185)
	Other rents	(374)
	Other Income:	(500)
	External recharges	(536)
	Internal recharges	(162)
Gross Income		(48,257)
Expenditure	Employee Costs	4,628
	Property Costs:	
	Responsive repairs	3,469
	Void expenditure	2,919
	Planned & Cyclical maintenance	5,421
	Estate Based Projects	209
	Roads & Lighting Maintenance	186
	Aids & adaptations	1,655
	Other property costs	3,209
	Supplies and Services	233
	Transport Costs	38
	Administration Costs	529
	Central Support Costs	1,288
	Payments to Other Agencies, Bodies and Persons	69
	Internal Services	1,218
	Capital Financing:	0
	CFCR	15,346
	Loan charges House Building	65
	Principal repayments	2,309
	Loans Fund interest	5,453
	Loans Fund expenses	71
	Revenue interest	(58)
Gross Expenditure	· •	48,257

The consultation on rent charges for North Ayrshire Council's houses in 2017/18 is your opportunity to give us feedback on the proposed rent charges.

YOUR VIEWS MATTER

We have outlined two options for rent charges for 2017/18 below:

Option 1	Option 2
Increase rents by 2.79%	Increase rents by 3.0%
The planned improvements for 2017/18 would include:	The planned improvements for 2017/18 would include:
 Invest £13m improving our homes Deliver 121 new build council houses Install 768 new kitchens Install 705 new bathrooms Invest £0.250m improving parking, pavements, roads and lighting 	 Invest £13m improving our homes Deliver 121 new build council houses Install 768 new kitchens Install 705 new bathrooms Invest £0.350m improving parking, pavements, roads and lighting
Average weekly rent increase £1.86*	Average weekly rent increase £1.99*

^{*}based on a typical weekly rent (52 weeks average for all stock).

Everyone pays rent, even if you receive housing benefit, so it is important that we recieve feedback from as many tenants as possible.

Problems paying your rent?

It is important that your rent is paid on time as it is this money that pays for the Council services you receive. If you have problems paying your rent we can help with debt and welfare rights, please contact us on 0300 999 4606

Did you know?

You can view your rent account 24 hours a day, 7 days a week online at the HUB.



Register at www.north-ayrshire.gov.uk

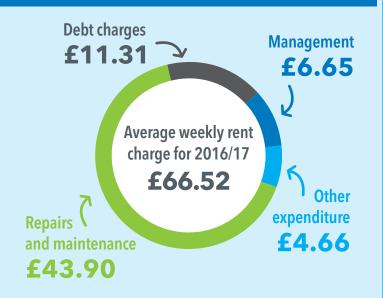
The easiest way to pay your rent is by direct debit

Call today on 01294 324603





How your rent is being spent in 2016/17



How do our rents compare for 2016/17?

North Ayrshire Council	£66.52
Scottish local authority average	£67.74
East Ayrshire Council	£68.61
South Ayrshire Council	£69.98
ANCHO	£77.34
Cunninghame Housing Association	£82.45
Irvine Housing Association	£85.06

Between April 2016 and March 2017, we plan to have completed around:







850 central heating system upgrades



180 properties with new windows



£1 m of energy efficiency improvements



830 roof/re

140 external wall insulation

830 roof/render improvements



RENT CONSULTATION 2017/18 – RESULTS

Total number of responses – 688

Total % of tenant responses – 5.25% (based on 13,100 tenants)

Option 1.	Responses	
Increase rents by 2.79% - average weekly rent increase £1.86	54.94%	378
Option 2.	Responses	
Increase rents by 3.0% - average weekly rent increase £1.99	45.06%	310

Housing performance information – how would you prefer to receive your copy?

Total number of responses – 554

Total % tenant responses - 4.24% (based on 13,100 tenants)

Printed and sent to your home address each year	77.80%	431
Online on the Council website	14.44%	80
By requesting a printed copy from the Council	1.62%	9
Picking up a copy at your local housing office	6.14%	34