

**Cunninghame House
Irvine**

12th February 2015

Shadow Integration Board

You are requested to attend a meeting of the Shadow Integration Board to be held on **Thursday 12th February 2015 at 10.00 a.m.**, in **Council Chambers, Cunninghame House, Irvine**, to consider the following business.

Business

- 1. Apologies**
Invite intimation of apologies for absence.
- 2. Declaration of Interest**
- 3. Minutes / Action Note**
Submit the minutes of the meeting of the Shadow Integration Board held on 22nd January 2015 and action note (copy enclosed).
- 4. Matters Arising**

Reports for Approval

- 5. Integrated Care Fund**
Submit report by David Rowland, Head of Health & Community Care, NAHSCP on the Integrated Care Fund (copy enclosed).
- 6. Inaugural Meeting – Integration Joint Board**
Submit report by Lisbeth Raeside, Interim Project Manager on the arrangements for the Inaugural Meeting of the Integration Joint Board (copy enclosed).

Reports to Note

- 7. Director's Report**
Submit report by Iona Colvin, Director NAHSCP on development within the NAHSCP (copy enclosed).
- 8. Any Other Competent Business**
- 9. Date of Next Meeting**
The next meeting will be held on Thursday 12th March 2015 at 10.00 a.m., in the Council Chambers, Cunninghame House, Irvine.

Shadow Integration Board

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Voting Members

Mr Stephen McKenzie (Chair)	NHS Ayrshire & Arran
Councillor Anthea Dickson (Vice-Chair)	North Ayrshire Council
Dr Carol Davidson	NHS Ayrshire & Arran
Mr Bob Martin	NHS Ayrshire & Arran
Dr Janet McKay	NHS Ayrshire & Arran
Councillor Peter McNamara	North Ayrshire Council
Councillor Robert Steel	North Ayrshire Council
Councillor Ruth Maguire	North Ayrshire Council

Professional Advisors

Mr Derek Barron	Lead Nurse/Mental Health Advisor
Ms Iona Colvin	Director North Ayrshire Health & Social Care Partnership
Dr Ken Ferguson	GP Representative
Ms Laura Friel	Corporate Director - North Ayrshire Council
Mr Stephen Brown	Chief Social Work Officer- North Ayrshire Council
Ms Kerry Gilligan	Lead Allied Health Professional Advisor
Mr Derek Lindsay	Director of Finance NHS Ayrshire and Arran

Stakeholder Representatives

Mr Nigel Wanless	Independent Sector Representative
Mr David Donaghey	Staff Representative - NHS Ayrshire and Arran
Ms Louise McDaid	Staff Representative - North Ayrshire Council
Mr Martin Hunter	Service User Representative
Ms Fiona Thomson	Service User Representative
Ms Marie McWaters	Carers Representative
Ms Sally Powell	Carers Representative
Mr Jim Nichols	Third Sector Representative

NORTH AYRSHIRE SHADOW INTEGRATION BOARD – ACTION NOTE

Thursday 22nd January 2015 at 10.00 a.m, Council Chambers, Cunninghame House, Irvine

Present :	Stephen McKenzie (Chair), Anthea Dickson (Vice Chair), Lesley Aird, Derek Barron, Stephen Brown, Iona Colvin, Carol Davidson, David Donaghey, Ruth Maguire, Bob Martin, Louise McDaid, Janet McKay, Peter McNamara, Marie McWaters, Jim Nichols, Robert Steel, Fiona Thomson, Nigel Wanless
In Attendance :	Karen Andrews, Karen Broadfoot, Jo Gibson, Janine Hunt, Eunice Johnstone, Samantha McEwan, Fiona Neilson, Lisbeth Raeside, David Rowland, Annie Weir
Apologies :	Kerry Gilligan, Martin Hunt, Sally Powell, Ken Ferguson, Derek Lindsay

No.	Agenda Item / Summary of Discussion	Action	Status	Officer
1.	Violence Against Women Strategy	Agreed that the Violence Against Women Strategy be discussed at a future meeting of the SIB.		Stephen Brown
2.	Strategic Plan Consultation	Consultation responses will be collated at the end of the consultation period (28 th February), circulated to SIB members on 10 th March and submitted to the SIB on 12 th March.	Agenda – 12-3-15	Jo Gibson
		Draft Strategic Plan to be submitted to the first meeting of the Integration Joint Board	Agenda – 9-4-15	Jo Gibson

No.	Agenda Item / Summary of Discussion	Action	Status	Officer
3.	Strategic Planning Group Membership	Jim Nichols and Jo Gibson to submit a report to the Integration Joint Board on the neighbourhood representatives on the SPG.	Agenda – IJB – tbc	Jim Nichols/ Jo Gibson
4.	Integrated Care Fund	Ideas and Innovation Fund – Business Cases to be returned by 30 th January 2015, evaluated by 2 nd February and submitted to SIB on 12 th February 2015.	Agenda – 12-2-15	David Rowland
		Service redesign proposals to be discussed with the HSCP SMT and submitted to the SIB meeting on 12 th February 2015 for discussion.	Agenda – 12-2-15	David Rowland
5.	Adult Protection/Child Protection Committees	The relationship between the APC and CPCs to be consider at a future IJB.	Agenda – IJB – tbc	David Rowland
6.	HSCP Management Structure	Proposed HSCP structure to be tabled at the SIB meeting on 12 th March 2015.	Agenda – 12-3-15	Iona Colvin
7.	Criminal Justice Arrangements	A report on the Criminal Justice arrangements to be submitted to a future SIB meeting for consideration.	Agenda – SIB/IJB – tbc	Iona Colvin
8.	Care Opinion Event	Details of the event to be circulated to Elected Members for information.	Completed.	Karen Andrews

No.	Agenda Item / Summary of Discussion	Action	Status	Officer
9.	Integration Scheme	A summary of the Integration Scheme to be presented to a future SIB/IJB	Agenda – IJB – tbc	Lisbeth Raeside/ Eunice Johnstone
10.	Date of Next Meeting			
	The next meeting will be held on Thursday 12 th February 2015 at 10.00 a.m., Council Chambers, Cunninghame House, Irvine.			

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**North Ayrshire Health and Social Care Partnership
Minute of Shadow Integration Board meeting held on
Thursday 22nd January 2015 at 10.00 a.m., Council Chambers,
Cunninghame House, Irvine**

Present :

Stephen McKenzie (Chair),
Councillor Anthea Dickson (Vice Chair),
Lesley Aird, Head of Finance, North Ayrshire Council
Derek Barron, Lead Nurse/Mental Health Advisor
Stephen Brown, Chief Social Work Officer, NAHSCP
Iona Colvin, Director, NAHSCP
Dr Carol Davidson, NHS Ayrshire & Arran
David Donaghey, Staff Representative, NHS Ayrshire & Arran
Councillor Ruth Maguire, North Ayrshire Council
Bob Martin, NHS Ayrshire & Arran
Louise McDaid, Staff Representative
Dr Janet McKay, NHS Ayrshire & Arran
Councillor Peter McNamara, North Ayrshire Council
Marie McWaters, Carers Representative
Jim Nichols, Third Sector Representative
Councillor Robert Steel, North Ayrshire Council
Fiona Thomson, Service User Representative
Nigel Wanless, Independent Sector Representative

In Attendance :

Karen Andrews, Business Support Officer
Karen Broadfoot, Clerical Assistant
Jo Gibson, Principal Manager, Planning & Performance, NAHSCP
Janine Hunt, Principal Manager, Business Support, NAHSCP
Eunice Johnstone, Planning Manager, NHS Ayrshire & Arran
Samantha McEwan, Scottish Patient Safety Programme, NHS Ayrshire & Arran
Fiona Neilson, Senior Finance Manager, NHS Ayrshire & Arran
Lisbeth Raeside, Project Manager
David Rowland, Head of Health and Community Care, NAHSCP
Annie Weir, Programme Manager

1.	PRESENTATION – SCOTTISH PATIENT SAFETY PROGRAMME – MENTAL HEALTH	
	The Board received a presentation by Samantha McEwan, Scottish Patient Safety Programme, NHS Ayrshire & Arran in relation to the Scottish Patient Safety Programme within Mental Health.	

	<p>The presentation provided information on the approach used by NHS Ayrshire and Arran in relation to the programme aimed at reducing harm experienced by individuals in receipt of care from mental health services.</p> <p>Members asked questions and received clarification in relation to :-</p>	
	<p>Sharing learning and progress with staff and patients through,</p> <ul style="list-style-type: none"> • patient forum meetings in acute wards; • A development day is planned for May 2015 to feedback success from the wards. • National Events scheduled to share learning nationally. 	
3.	APOLOGIES	
	<p>Apologies were received from Kerry Gilligan, Lead AHP, Martin Hunter, Service User Representative, Sally Powell, Carers Representative, Ken Ferguson, GP Representative, Derek Lindsay, Director of Finance, NHSAA.</p>	
4.	DECLARATION OF INTEREST	
	<p>In terms of Standing Order 7.2 and Section 5.14 of the Code of Conduct for Members of Devolved Public Bodies, Dr Janet McKay, Voting Member declared an interest in Item 9 and Item 10.</p>	
5.	MINUTES/ACTION NOTE – 18th DECEMBER 2014	
	<p>Agreed without amendment.</p>	
6.	MATTERS ARISING	
6.1	Violence Against Women Strategy	
	<p>Stephen Brown confirmed that a response to the Strategy has been submitted on behalf of the NAHSCP and NHS Ayrshire & Arran.</p>	
	<p>It was agreed that this would be discussed at a future meeting of the SIB.</p>	<p>Stephen Brown Agenda – SIB - tbc</p>

6.2	Strategic Plan Consultation	
	Jo Gibson advised that the programme of consultation is ongoing. The Senior Management Team are engaging with staff/providers through existing meeting arrangements wherever possible. A public event is planned for end of February 2015. Jim Nichols and Martin Hunter have been asked to assist with this event.	
	A staff consultation event has been planned for April 2015. A survey monkey questionnaire has been issued and feedback is now being received.	
	The consultation closes at the end of February which leaves 10 days to pull responses together and circulate to SIB members on 10 th March and for discussion at the SIB meeting on 12 th March 2015.	Jo Gibson Agenda – SIB – 12-3-15
	A draft Strategic Plan will be submitted to the first meeting of the Integration Joint Board in April.	Jo Gibson Agenda – IJB – 2-4-15
	The Chair conveyed thanks to all those involved in bringing the Strategic Plan and consultation events together.	
6.3	Strategic Planning Group – Membership	
	Jo Gibson and Cllr Dickson will discuss the local authority lead on the Strategic Planning Group.	
	Jim Nichols and Jo Gibson will submit a report to the Integration Joint Board on the neighbourhood representatives.	Jo Gibson/ Jim Nichols Agenda – IJB - tbc
7.	STANDING ITEMS	
7.1	Integrated Care Fund	
	David Rowland provided an update on progress on the Integrated Care Fund. The three streams of the Integrated Care Fund were agreed at the last SIB meeting, namely :-	
	<ul style="list-style-type: none"> Reshaping Care for Older People 	
	<ul style="list-style-type: none"> Redesign Workstream – Change Team 	
	<ul style="list-style-type: none"> Ideas and Innovation Fund 	

	The NAHSCP bid, based on the above approach, was submitted to the Scottish Government for comment. The final submission is due by 23 rd January 2015. To date no feedback has been received from the Scottish Government.	
	David Rowland provided an update on the above streams as follows :-	
	<u>RCOP</u>	
	David Rowland confirmed that those staff affected by the termination of the RCOP funding have been engaged with HR processes. Nigel Wanless advised that the business case templates for the Ideas and Innovation Fund include risk assessments which include HR implications.	
	<u>Ideas and Innovation Fund</u>	
	The first sift of the submissions to the fund took place on 12 th January 2015. The Joint Improvement Team chaired this meeting to ensure transparency.	
	The proposals have now been scored and ranked and the total value of the proposals amounts to £1.5million. Full business cases will now be sought from those who proceed to the next round.	
	Business Cases must be returned by 30 th January 2015, evaluated by 2 nd February and submitted to the SIB on 12 th February 2015 for discussion.	David Rowland Agenda – SIB – 12-2-15
	Some of the proposals submitted were around service redesign and these will be discussed with the NAHSCP Senior Management Team and submitted to the SIB meeting on 12 th February 2015 with recommendations for these.	David Rowland Agenda – SIB – 12-2-15
	The Chair and Vice Chair asked for their thanks to be conveyed to everyone involved in this process.	
8.	FINANCIAL MANAGEMENT REPORT AS AT 30TH NOVEMBER 2014	
	Submitted report by Lesley Aird, Head of Finance and Fiona Neilson, Senior Manager (Finance) on the financial management position as at 30 th November 2014.	
	The report was noted.	

9.	ADULT SUPPORT AND PROTECTION – BIENNIAL REPORT	
	Submitted report to note by John Paterson, Chair, North Ayrshire Adult Protection Committee on the ASP Biennial Report submitted to the Scottish Government.	
	David Rowland highlighted three key points within the report, namely :-	
	<ul style="list-style-type: none"> • The stability and continuity of the Convenor and staff within the APC. 	
	<ul style="list-style-type: none"> • From 2012 to 2014 the North Ayrshire APC had achieved or exceeded all of its targets and intended outcomes in relation to the 2012-2014 workplan. 	
	<ul style="list-style-type: none"> • The pressures within the service led to a sharp increase in the number of ASP referrals. 	
	Members asked questions and received clarification in relation to the reasons for the increase in referrals. David Rowland advised that there is no underlying cause in terms of service users, but most around the use of criteria across partner agencies. The APC will continue to work to firm up the criteria and thresholds across agencies.	
	The relationship with the Integration Joint Board and the Adult Protection and Child Protection Committees will need to be considered. This will be brought back to the IJB for further discussion.	David Rowland Agenda – IJB - tbc
10.	DIRECTOR'S REPORT	
	Submitted report to note by Iona Colvin, Director, North Ayrshire HSCP to advise Board members of developments within the partnership to date.	
	Members asked questions and sought clarification in relation to :-	
	<ul style="list-style-type: none"> • Management Structure. The PSMT are trying to develop the structures across the three partnerships to allow staff to have the maximum opportunities. The proposed structure will be brought to the SIB meeting on 12th March 2015 for noting. 	Iona Colvin Agenda – SIB – 12-3-15

	<ul style="list-style-type: none"> Criminal Justice Arrangements. A report on the CJ arrangements will be brought to a future SIB meeting for consideration. 	Iona Colvin Agenda – SIB - tbc
	<ul style="list-style-type: none"> Care Opinion Event – this has been widely publicised and is open to all. Details of the event will be circulated to Elected Members. 	Karen Andrews
11.	INTEGRATION SCHEME	
	Submitted report to note by Lisbeth Raeside, Interim Project Manager on the Integration Scheme between NHS Ayrshire and Arran and North Ayrshire Council.	
	NHS Ayrshire & Arran and North Ayrshire Council will establish, through the Integration Scheme, a legal agreement which will establish the HSCP as a legal entity.	
	The Integration Scheme was approved by North Ayrshire Council on 20 th January 2015 and will be submitted to NHS Board on 2 nd February 2015. Thereafter the Scheme will be submitted for review and approval by Scottish Ministers.	
	It was agreed that a summary of the Integration Scheme will be presented to a future SIB/IJB.	Lisbeth Raeside/ Eunice Johnstone Agenda – SIB/IJB - tbc
	The SIB members conveyed thanks to all those involved in the preparation of the Integration Scheme.	
12.	PROGRAMME RISK REGISTER	
	Submitted report by Annie Weir, Programme Manager on the Programme Risk Register for the NAHSCP.	
	The report was noted.	
13.	DATE OF NEXT MEETING	
	The next Shadow Integration Board will be held on Thursday 12th February 2015 at 10.00 a.m., Council Chambers, Cunninghame House, Irvine.	

Shadow Integration Board 12 February 2015

Subject: Integrated Care Fund

Purpose: To outline the proposals for the Integrated Care Fund

Recommendation:

- a) The Shadow Integration Board approves the proposals for spending on the Ideas and Innovation Fund.
- b) The Shadow Integration Board approves the proposal to hold the unallocated moneys from the Ideas & Innovation Fund in reserve, to be used to support areas of service re-design or innovation throughout the year.

1.	Introduction
1.1	In July 2015, the Scottish Government launched its Integrated Care Fund. Although building on the Reshaping Care for Older People Change Fund the new fund relates more broadly to adult care and support services that will support the delivery of improved outcomes from health and social care integration, help drive the shift towards prevention and tackle inequalities.
2.	Current Position
2.1	The Integrated Care Fund is available only for one year (2015/16). The funding allocated to the North Ayrshire Partnership through this fund is £2.89million. In the original guidance it states applications for the fund must be made to the Scottish Government by 12 December 2014, however this was later extended by Scottish Government until 24 January 2015. The application was signed off by representatives of the Shadow Integration Board as well as the third and independent sectors after the SIB on 22 January 2015.
2.2	At its meeting on the 30 October 2014 the Shadow Integration Board agreed that the Integrated Care Fund process should meet the following objectives: <ul style="list-style-type: none"> • Enable Partnership service re-design • Continue Re-Shaping Care for Older People Change Fund initiatives that would benefit a wider population • Provide an opportunity for innovation & creativity

2.3	<p><u>Service Re-design</u></p> <p>In order to ensure the existing services and pathways are aligned to meet the requirements of the Strategic Plan, it will require realignment or redesign of existing services and pathways. The priority areas for redesign include Adult Mental Health, CAMHS, Addictions, better use of beds, Care at Home, Rehab and Reablement Hub and formation of teams to meet the needs of GP Practice populations.</p>
	<p>It is anticipated that the integration of services and streamlining of pathways will lead to efficiencies and improved service provision within the existing available resources. A short-term Change Team will be established to take this forward and achieve this. At the SIB meeting on 18 December 2014, it was agreed that a short-term Change Team (detailed in appendix one) is required for the period of 1 year for £802,488.</p>
2.4	<p><u>Re-Shaping Care For Older People Change Fund</u></p> <p>The Officer Locality Group (Adults and Older People) has overseen the Reshaping Care for Older People Change Fund. The four Lead Officer representatives from third sector, independent sector, social care and health were tasked with evaluating the existing Re-Shaping Care For Older People Change Fund initiatives and presenting proposals for those projects that should be sustained for a further 12 months to conduct more extensive evaluation and determine whether they should be mainstreamed beyond 31 March 2016. At the SIB meeting on 18 December 2014, it was agreed to continue 9 projects totalling £941,888 (outlined in appendix two).</p>
2.5	<p><u>Innovation & Ideas Fund</u></p> <p>At its meeting on the 30 October 2014 the Shadow Integration Board agreed to provide opportunities for innovation & creativity. This would see the launch of a short term Innovation & Ideas Fund to support the identification of suitable initiatives that met the six Integrated Care Fund principles as well as our strategic planning priorities. It was agreed that the third and independent sectors would administer the process to develop recommendations for the allocation of the Innovation & Ideas Fund on behalf of the North Ayrshire Health and Social Care Partnership.</p>
	<p>The SIB noted that the funding for the Innovation & Ideas Fund would be agreed after costings would be finalised for the Service Re-design and Reshaping Care for Older People elements of the application were completed. At the SIB meeting on 18 December 2014, it was agreed the funding available for the Ideas and Innovation Fund would be £1,145,624.</p>
	<p>The SIB agreed the four Lead Officer representatives who had evaluated the Reshaping Care for Older People Change Fund would be asked to undertake the evaluation of the ICF applications.</p> <p>This would be undertaken through a 2 stage process:</p> <ul style="list-style-type: none"> • Identification of ideas for the ICF Fund • Further development of short listed ideas into business cases

	Both parts of the process were overseen by Rab Murray of the Joint Improvement Team (JIT), who acted as an independent adviser and a critical friend.
	<p><u>Ideas & Innovation Stage 1</u></p> <p>The four leads independently evaluated the 94 ICF ideas received against evaluation criteria. These project ideas were approximately 5 times in excess of the potential funding available and equated to £5,579,690.52.</p>
	The four leads and JIT representative attended a Group Review Session on the 12 January 2015. At this session, the four leads reviewed the amalgamated feedback, undertook further discussion and sense checking of the proposals and identified 35 projects to further develop into business cases.
	These projects equated to a proposed budget of just under £1.5m, to ensure enough ideas would be generated to meet the proposed budget of £1,145,624 . Please see appendix 3 for list of applicants taken forward to business stage.
	In addition, it identified 7 ICF ideas that did not meet the criteria of the Ideas And Innovation Fund but more readily fitted into Service Redesign. These ideas were given to the Partnership Senior Management Team to review in terms of strategic fit and priority.
	<p><u>Ideas & Innovation Stage 2</u></p> <p>The projects were given 2 weeks to develop the ideas into a more detailed business case. The four leads independently evaluated the 35 business cases received. A Business Case Evaluation Session on the 2 February 2015, which was attended by the four leads and Rab Murray of JIT, who acted as an independent arbiter to ensure transparency.</p>
	<p>At this meeting, the four leads reviewed the amalgamated feedback and through further discussion reviewed the projects against the evaluation criteria and made one of 4 recommendations:</p> <ul style="list-style-type: none"> • Recommended • Further information required • Recommend with conditions • Not recommended <p>At this stage 9 applicants were not recommended due to the lack of fit with the ICF and strategic planning priorities or that it was agreed they did not represent value for money. A further application was identified as Service Redesign and was added to the review undertaken by Partnership Senior Management Team.</p>
3.	Proposals
3.1	<p>The group agreed the following recommendations</p> <ul style="list-style-type: none"> • 15 projects were recommended equating to £489,712 • 3 projects were recommended with conditions – due to potential dependencies on other projects, currently equating to £110,100 • 8 projects required further information to clarify funding or links to Pan-Ayrshire projects – currently equating to £441,976.

	<p>If accepted by the SIB, all proposals will undergo due diligence by the Third Sector Interface to ensure they meet the requirements of NHS Ayrshire & Arran procurement requirements. These projects are outlined in appendix four.</p>
	<p>Further clarification around projects will be undertaken by 6 February 2015. Assuming no changes are made to budgets due to this clarification, this equates to a total budget requirement of £1,041,788. However, an outstanding project of £15,000 requires further assessment and will therefore be treated as further information required. It should be noted that projects that require further information, may not be taken forward and this money would also be added to unallocated moneys. A verbal update of this position will be provided at the SIB Meeting on 12 February 2015.</p> <p>This leaves £103,836 unallocated funds in the proposed Ideas and Innovation budget.</p>
3.2	<p>The Partnership Senior Management Team has undertaken a review of the Service Redesign projects that did not meet the Ideas & Innovation Fund criteria.</p> <p>These were assessed in terms of the ICF criteria and five local strategic priorities and on that basis, all were supported. However, it was noted that within these proposals, there are some common themes between these and the wider redesign programme that can best be addressed through the incorporation of these initiatives within the wider change team activities. In addition these proposals required to be phased to ensure they were achievable.</p> <p>These proposals will therefore be delivered through either the existing resources allocated to the Change Team through the Integration Change Fund process or through the additional Delayed Discharge Funding that will be allocated to the Partnership from 01 April 2015.</p> <p>A paper detailing the proposed use of this additional funding will be presented to the Integration Joint Board at its meeting on 09 April 2015.</p>
3.3	<p>It is proposed by the Partnership Senior Management Team that the £103,836 of unallocated funds in the Ideas & Innovation Fund should be held as a contingency fund during 2015/16 to support the approved list of Ideas and Innovation Scheme proposals should they require additional funding or wish to expand their scope. Utilisation of this fund will require approval from Integration Joint Board who may also consider reallocating this to another aspect of the Integration Care Fund programme should priorities dictate.</p>
4.	Implications
4.1	<p>Financial Implications</p> <p>The Integrated Care Fund will further extend the financial envelope available to meet the Strategic Plan. On-going monitoring will be undertaken by the Integration Joint Board.</p>

4.2	<p>Human Resource Implications</p> <p>There are likely to be implications for some staff currently involved in delivering services no longer sustained under Reshaping Care for Older People. Individuals who were employed for specific projects will have no post as of 01 April 2015. David Rowland is working with Health and North Ayrshire Council HR colleagues to explore the implications and opportunities around this.</p>
4.3	<p>Equality Implications</p> <p>There are currently no implications for equality.</p>
4.4	<p>Environmental Implications</p> <p>There are currently no implications for the environment.</p>
4.5	<p>Implications for Key Priorities</p> <p>There are currently no implications for key priorities.</p>
5.	Consultations
5.1	<p>The four leads from the Ideas And Innovations Fund, plus a representative from JIT undertook the exercise to make the recommendations for the use of the ICF fund.</p> <p>In addition, the Partnership Senior Management Team have reviewed the additional Service Re-design proposals and made recommendations accordingly.</p> <p>Once staffing implications of the proposals have been fully worked out, we will engage and consult with affected staff and Trade Unions.</p>
6.	Conclusion
6.1	<p>The integrated Care Fund will provide the North Ayrshire Health & Social Care Partnership with additional resource to meet the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014. It is anticipated the fund will enable the development of existing service provision as well as provide the opportunity for innovation and creativity.</p>

For more information please contact David Rowland, Head of Service Health & Community Care on 01294 317797 or davidrowland@north-ayrshire.qcsx.gov.uk

Appendix 1

Service Redesign Resource Costs

Function	Estimated Total Cost
Programme Management (1.0 x FTE)	£55,000
Project Management (2 x FTE)	£106,000
Organisational Development	£60,000
Backfill for Professional Leadership (8 x FTE)	£378,000
Specialist Technical Posts – Data Analysis, Systems Analysis, etc – (4 x FTE)	£161,000
Total	£ 760,000

In addition a further £42,488 has been budgeted for external expert advice, experience and support that may be required on a consultancy basis.

This brings the total spend to **£802,488**.

Appendix 2

North Ayrshire Reshaping Care for Older People Change Fund Legacy October 2014 Themes which Scored 1 or 2

Reshaping Care for Older People - Change Fund Legacy

PRIORITY	THEME	FUNDING REQUIRED	RESOURCE TRANSFER	RECOMMENDED ICF FUNDING
1	Dementia Care Home Liaison Nurses	£72,500	£72,500	
2	ICES	£485,000	£51,599	£433,401
	Arran Rehabilitation	£80,095	£80,095	
	Falls Trainer	£14,000		£14,000
3	Social Work Care at Home Out of Hours	£222,000		£222,000
4	Community Capacity*	£150,000		£90,000
5	Dementia Training	£39,189		£39,189
6	Enhanced District Nursing Out of Hours	£95,806	£95,806	
7	Care Home Development Worker Pan Ayrshire	£21,000		£21,000
8	LOTS Resource Workers	£71,298		£71,298
	Telecare Solutions			
9	Telecare Technician	£26,000		£26,000
	Heart Failure Nurse (one third)	£15,000		£15,000
10	Carers Strategy (Community Capacity)**			£10,000
		TOTAL	£300,000	£941,888

* £60,000 shortfall from existing resources

** £10,000 short -term contingency fund to support Carers Strategy until new contractual mechanisms are established

Appendix 3

Project Ideas Taken Forward to Business Stage	Sector	Budget
Blood Borne Virus Psychology Service	NHS	£27,040.00
Post Diagnostic Support	NHS	£65,553.00
Services to the Fullarton Community	NHS	£50,000.00
Hepatitis C Support and Peer Support Service	NHS	£37,000.00
Working alongside ICES, the Hub and LOTS teams	NHS	£25,000.00
Services to Redburn Caravan Park	NHS	£12,000.00
Exercise for Life	NHS	£10,000.00
On Yer Bike Ayrshire	3rd/LA	£50,000.00
North Ayrshire Recovery Café	LA	£30,000.00
Self-Management Support Network	NHS	£2,600.00
Ayrshire Home from Hospital Service (BRC)	3rd	£150,000.00
Weigh to Go North Ayrshire	NHS	£16,425.00
Delivery of Talking Mats	NHS	£13,089.00
Callcare 365	3rd	£24,000.00
NHS and NAC Addiction Services - Single point of contact	NHS	£94,600.00
Integrated Befriending	3rd	£20,700.00
Health Promoting Care Home (HPCH) Framework	Ind	£11,000.00
Food, Fluid and Nutrition for Care and Communities - the sustainability factor	NHS	£40,000.00
Positive Connections	3rd	£7,500.00
Rehabilitation, Health and wellbeing programme for Individuals with Multi-Morbidity	3rd	£70,232.00
Building links; increasing access to parenting support for adults with mental health difficulties	NHS	£92,809.00
Community Connectors	LA/3rd	£212,000.00
Talking about diabetes (for carers and home care staff)	NHS	£8,500.00
Medication management for paid / unpaid carers	NHS	£20,000.00
Foodtrain	3rd	£45,000.00
Community Guides and Outreach - Mental Health Supports	3rd	£58,188.00
The 3 Towns Growers Community Garden	3rd/LA	£44,520.00
GP Establishment	3rd	£15,600.00
Family Health and Wellbeing Programme	NHS	£3,000.00
Reducing admissions and post discharge support service	3rd/NHS	£60,000.00
Help Me Help You	3rd	£30,000.00
What's on Guides	LA	£18,000.00
Enhanced End of Life / Palliative Care Facility	Ind	£39,000.00
Staying Connected - Good Neighbours - Home from Hospital-On Ward	3rd	£38,000.00
Early Intervention from Custody (Women)	LA	£45,000.00
Care Homes Short Stay Step Up Services	Ind	£39,000.00
Total		£1,525,356.00

Appendix 4

Business Case Review

1.Name of Initiative - Recommended	Sector	Amount
Health Promoting Care Home (HPCH) Framework	Independent	£11,000
Post Diagnostic Support	NHS	£60,000
Ayrshire Home from Hospital Service (BRC)	3rd sector	£62,292
North Ayrshire Recovery Café	NAC	£30,000
Foodtrain	3rd Sector	£45,000
Delivery of Talking Mats	NHS	£13,089
Callcare 365	3rd Sector	£24,000
Medication management for paid / unpaid carers	NHS	£20,000
Enhanced End of Life / Palliative Care Facility	Independent	£39,000
Working alongside ICES, the Hub and LOTS teams	NHS	£25,000
Positive Connections	3rd Sector	£7,550
Early Intervention from Custody (Women)	NAC	£45,000
Staying Connected - Good Neighbours - Home from Hospital- On Ward	3rd Sector	£38,610
Whats on Guides	3rd Sector	£17,619
On Yer Bike Ayrshire	3rd Sector / NAC	£51,552
1. Total		£489,712.00

2. Name of Initiative – Recommended with Conditions	Sector	Amount
The 3 Towns Growers Community Garden	3rd Sector / NAC	£44,500
GP Establishment	3rd Sector	£15,600
Services to the Fullarton Community	NHS	£50,000
2. Total		£110,100.00

3. Name of Initiative – Further Information	Sector	Amount
Community Connectors	3rd Sector / NAC	£133,500
Weigh to Go North Ayrshire	NHS	£16,725
Talking about diabetes (for carers and home care staff)	NHS	£2,811
Hepatitis C Support and Peer Support Service	NHS	£41,000
Self-Management Support Network	NHS	£2,600
Food, Fluid and Nutrition for Care and Communities - the sustainability factor	NHS	£42,599
Services to Redburn Caravan Park	NHS	£12,000
Rehabilitation, Health and wellbeing programme for Individuals with Multi-Morbidity	NHS	£190,741
3. Total		£441,976.00

Total Ideas & Innovation Recommendations		Amount
1. Total – Recommended		£489,712.00
2. Total – Recommended with Conditions		£110,100.00
3. Total – Further Information		£441,976.00
ICF Total		£1,041,788.00

Ideas & Innovation Fund		Amount
Proposed Ideas & Innovation Budget		£1,145,624.00
Minus Total Ideas & Innovation Recommendations		£1,041,788.00
Unallocated		£103,836

Appendix 5

Integrated Care Fund Total Budget						
	Tackling Inequalities	Integrating Services	Engaging Communities	Prevention & Early Intervention	Improving Mental Health	Total
RCOP						
ICES	£144,467	£144,467		£144,467		£433,401
Falls Trainer				£14,000		£14,000
OOHs Care at Home				£222,000		£222,000
Community Capacity			£90,000			£90,000
Dementia Training					£39,189	£39,189
Care Home Development Worker			£21,000			£21,000
Telecare				£41,000		£41,000
LOTS Resource Workers	£23,766	£23,766		£23,766		£71,298
Carers Strategy			£5,000	£5,000		£10,000
Category Total						£941,888
Service Redesign						
Adult Mental Health Services						
Child and Adolescent Mental Health Services						
Addiction Services						
Tailoring Services Around GP Practice Populations						
Rehabilitation and Reablement Hub						
Care at Home Review						
Category Total						£802,488
Innovation and Ideas Recommended						
Health Promoting Care Home (HPCH) Framework	£2,200	£2,200	£2,200	£2,200	£2,200	£11,000
Post Diagnostic Support		£30,000		£30,000		£60,000
Ayrshire Home from Hospital Service (BRC)		£62,292				£62,292
North Ayrshire Recovery Café	£15,000	£15,000				£30,000
Foodtrain	£45,000					£45,000
Delivery of Talking Mats	£3,273	£3,272		£3,272	£3,272	£13,089
Calcare 365		£0		£24,000		£24,000
Medication management for paid / unpaid carers	£6,667	£0	£6,667	£6,667		£20,000
Enhanced End of Life / Palliative Care Facility		£39,000				£39,000
Working alongside ICES, the Hub and LOTS teams		£12,500		£12,500		£25,000
Positive Connections	£3,775	£0			£3,775	£7,550
Early Intervention from Custody (Women)	£22,500	£22,500				£45,000
Good Neighbours - Home from Hospital-On Ward		£38,610				£38,610
What's on Guides		£17,619				£17,619
On Yer Bike Ayrshire	£12,888		£12,888	£12,888	£12,888	£51,552
Category Total						£489,712
Recommended with Conditions						
The 3 Towns Growers Community Garden	£14,833		£14,834		£14,833	£44,500
GP Establishment	£3,900	£3,900	£3,900	£3,900		£15,600
Services to the Fullarton Community	£25,000	£25,000				£50,000
Category Total						£110,100
Further Information						
Community Connectors		£66,750	£66,750			£133,500
Weigh to Go North Ayrshire	£8,363		£8,363			£16,725
Talking about diabetes				£2,811		£2,811
Hepatitis C Support and Peer Support Service	£13,667	£13,667		£13,667		£41,000
Self-Management Support Network		£650	£650	£650	£650	£2,600
Food, Fluid and Nutrition for Care and Communities		£10,650	£10,650	£10,650	£10,650	£42,599
Services to Redburn Caravan Park	£3,000	£3,000	£3,000	£3,000		£12,000
Rehabilitation, Health and wellbeing programme		£95,371		£95,371		£190,741
Category Total						£441,976
Unallocated						
Category Total	£20,767	£20,767	£20,767	£20,767	£20,767	£103,836
Total Commitment						£2,890,000

**Shadow Integration Board
12th February 2015**

Subject:	Inaugural Meeting of the North Ayrshire Integration Joint Board
Purpose:	To seek agreement of members of the Shadow Integration Board to the arrangements for the inaugural meeting of the North Ayrshire Integration Joint Board.
Recommendation:	That members of the Shadow Integration Board approve the arrangements for the inaugural meeting.

1. Introduction

- 1.1 The Integration Scheme for the North Ayrshire Integration Joint Board (IJB) has been submitted to Scottish Ministers for approval. Once the scheme has been approved and has been laid in parliament for the required 28 days the IJB can form. This report deals with the arrangements for the first meeting of the IJB.

2. Current Position

- 2.1 Informal indications from civil servants who were invited to review a draft version of the Integration Scheme are that it should be possible for the approval process to be completed by 1st April. This would allow the IJB to form on 2nd April.

3. Proposals

- 3.1 It is proposed that the first meeting of the Integration Joint Board is held on Thursday, 2nd April. Although there is a scheduled meeting of the Integration Joint Board on 9th April a separate inaugural meeting would allow the IJB to deal with a number of procedural issues that are required to establish the Board. The legal workstream is currently drawing up the list of agenda items for the meeting and the order in which they require to be taken. The agenda will include the approval of the Strategic Plan, which is necessary for the IJB to form. The plan will be considered in detail by the Shadow Integration Board at its March meeting but approval of the plan is reserved to the IJB.

An early formation of the IJB is also beneficial for management of budgets as it allows the IJB to assume its functions effectively from the beginning of the financial year.

4. Implications

Financial Implications

- 4.1 There are no financial implications arising directly from this report.

Human Resource Implications

- 4.2 There are no human resource implications arising directly from this report.

Legal Implications

- 4.3 The proposal contained in this report will ensure full compliance with all statutory requirements for the formation of the IJB.

Equality Implications

- 4.4 There are no equality implications.

Environmental Implications

- 4.5 There are no environmental implications.

Implications for Key Priorities

- 4.6 The integration of health and social care will contribute to the delivery of the “Healthy and Active North Ayrshire” priority in the 2013 - 2017 Single Outcome Agreement.

5. Consultations

- 5.1 The Chair and the Vice Chair of the Shadow Integration Board have been consulted with the proposal for an inaugural meeting on the IJB and are in agreement.

6. Conclusion

- 6.1 Arrangements for an inaugural meeting on 2nd April 2015 will enable the IJB to be established at the earliest possible opportunity.

For more information please contact Lisbeth Raeside, Interim Project Manager on 01294 317705 or email lraeside@north-ayrshire.gcsx.gov.uk

Shadow Integration Board
22nd January 2015

Subject: **Director's Report**

Purpose: To advise members of the North Ayrshire Shadow Integration Board of developments in the North Ayrshire Health and Social Care Partnership.

Recommendation: That members of the Shadow Integration Board note progress made to date.

1. Introduction

- 1.1 This report presents a high level overview for members of the Shadow Integration Board (SIB) of the work undertaken, both locally and with other Ayrshire partnerships, towards the establishment of the North Ayrshire Integration Joint Board.

2. Current Position

- 2.1 The Strategic Alliance Integration Sub-Group (SAISG) continues to meet weekly to co-ordinate work across the three local authorities and NHS Ayrshire & Arran.

National Developments

- 2.2 There are no new national developments to report.

Ayrshire Developments

- 2.3 The Integration Schemes for the three Ayrshire Partnerships have been approved by the three local authorities and the Board of NHS Ayrshire & Arran. The schemes were submitted to Scottish Ministers for review and approval on 2nd February. On the basis of informal feedback received from the Scottish Government Integration Implementation Team we are hopeful that the approval process will not be arduous.

North Ayrshire Developments

- 2.4 The consultation on the draft strategic plan is now well underway and the entire Partnership Senior Management Team are involved in consulting with staff, wider partners and the public. It is an ambitious schedule right through to the end of February but ensures that all interested parties are fully engaged with the plan

moving forward and provides real opportunity to hone and develop not only the plan itself but the action plan that will help us to deliver on the strategic priorities.

We are also creating opportunities for the public to have their say on the plan. A meeting will take place on **Monday 23rd February 2 - 4.30 in the Volunteer Rooms, Irvine** SIB members would be very welcome to attend. Please advise Annie Weir, Programme Manager, if you are able to attend.

- 2.5 Work has commenced in conjunction with the Council's Place Directorate to design the model for locality planning, including how we will identify the locality representatives for the Strategic Planning Group.
- 2.6 Some external support is being identified to assist us in mapping current opportunities for engaging with the public and bringing proposals for public engagement in the future. This work will also consider, at a high level, our engagement processes with staff, the third sector and the independent sector. The IJB will be kept informed as the work develops.
- 2.7 We continue to work with the other two partnerships in to develop the senior management structures. Thelma Bowers has been appointed as Head of Mental Health for the North and is expected to take up her appointment in April.

Service Developments

- 2.8 We participated in the formal launch of Care Opinion in North Ayrshire on 28 January with approximately 50 people at the launch event. We will be sharing the care opinion documentation with all of our Care at Home service users in the first instance before disseminating more widely as more supplies become available.
- 2.9 In response to growing demand for unscheduled care, we are piloting a new Care at Home Manager liaison post within the Care of the Elderly wards at Crosshouse Hospital. This individual will work with patients and their families to determine their support needs and liaise with Care at Home Teams and Ward staff to improve discharge planning. It is hoped that this post will be key to ensuring we make best use of our Care at Home capacity, using this to support people who are medically fit to return home.
- 2.10 We have also introduced additional short-term support by placing Care at Home Managers within the Emergency Department at weekends to support people presenting there to return home wherever possible. This involves working closely with the ED Team and the Red Cross Return to Home Service. Linked to this we are making provision for our on-call Care at Home Managers to work from the ED at peak times during weekday evenings so we can support people to return home where possible and appropriate.

We will monitor and report the activity of these teams and their effectiveness in reducing demand for unscheduled care over the coming months.

- 2.11 Montrose House opened in January and all residents have moved to the new facility. This is a modern residential and day service facility and options are being considered to ensure full use of the facility going forward.



3. Proposals

- 3.1 The Shadow Integration Board is asked to continue to support work undertaken to create and develop the North Ayrshire Health & Social Care Partnership

4. Implications

Financial Implications

- 4.1 There are no financial implications arising directly from this report.

Human Resource Implications

- 4.2 There are no human resource implications arising directly from this report. The human resource implications for each proposal for the Partnership will be considered as they are developed.

Legal Implications

- 4.3 Work undertaken to prepare for integration will ensure that North Ayrshire Council and NHS Ayrshire & Arran are able to comply with the requirements of the legislation.

Equality Implications

- 4.4 There are no equality implications.

Environmental Implications

- 4.5 There are no environmental implications.

Implications for Key Priorities

- 4.6 The integration of health and social care will contribute to the delivery of the “Healthy and Active North Ayrshire” priority in the 2013 - 2017 Single Outcome Agreement.

5. Consultations

- 5.1 No specific consultation was required for this report. User and public involvement is a key workstream for the development of the partnership and all significant proposals will be subject to an appropriate level of consultation.

6. Conclusion

- 6.1 The partners are making good progress in delivering the integration programme plan. Robust programme management arrangements are in place to ensure that key milestones are met.

For more information please contact Iona Colvin, Director, North Ayrshire Health & Social Care Partnership on 01294 317723 or icolvin@north-ayrshire.gsx.gov.uk