



**North Ayrshire Health and Social Care Partnership**  
**Minute of virtual Integration Joint Board meeting held on**  
**Thursday 17 December 2020 at 10.00 a.m.**

**Present**

Councillor Robert Foster, North Ayrshire Council (Chair)  
Bob Martin, NHS Ayrshire and Arran (Vice-Chair)  
Councillor Timothy Billings, North Ayrshire Council  
Adrian Carragher, NHS Ayrshire and Arran  
Councillor Anthea Dickson, North Ayrshire Council  
Jean Ford, NHS Ayrshire and Arran  
Councillor John Sweeney, North Ayrshire Council

Alison Sutherland, Interim Chief Officer  
Caroline Cameron, Chief Finance and Transformation Officer  
Dr Callum Morrison, Acute Services Representative  
Alistair Reid, Lead Allied Health Professional Adviser  
David Thomson, Associate Nurse Director/IJB Lead Nurse  
Dr. Louise Wilson, GP Representative

David Donaghey, Staff Representative (NHS Ayrshire and Arran)  
Louise McDaid, Staff Representative (North Ayrshire Council)  
Graham Searle, Carers Representative (Depute for Marie McWaters)  
Clive Shephard, Service User Representative  
Glenda Hanna, Independent Sector Representative  
Vicki Yuill, Third Sector Representative  
Janet McKay, Chair, Garnock Valley HSCP Locality Forum

**In Attendance**

Joe Cullinane, Leader, North Ayrshire Council  
Thelma Bowers, Head of Mental Health  
Michelle Sutherland, Partnership Facilitator  
Neil McLaughlin, Manager (Performance and Information Systems)  
Mhairi McCandless, Clinical Project Coordinator (NSAIS)  
Karen Andrews, Team Manager (Governance)  
Angela Little, Committee Services Officer  
Euan Gray, Committee Services Officer

**Apologies for Absence**

John Rainey, NHS Ayrshire and Arran  
Marie McWaters, Carers Representative

## **1. Chair's Remarks**

The Chair advised that interviews for the post of Director of North Ayrshire Health and Social Care Partnership would be taking place today and tomorrow and he hoped to be able to advise of the outcome shortly.

## **2. Declarations of Interest**

There were no declarations of interest in terms of Standing Order 7.2 and Section 5.14 of the Code of Conduct for Members of Devolved Public Bodies.

## **3. Minutes/Action Note**

The accuracy of the Minutes of the meeting held on 19 November 2020 were confirmed and the Minutes signed in accordance with Paragraph 7 (1) of Schedule 7 of the Local Government (Scotland) Act 1973.

## **4. Community Wealth Building**

The Leader of the Council provided a presentation on Community Wealth Building (CWB). CWB aims to enhance local wealth and the creation of fair jobs, maximising the potential of all our places through working in partnership with our communities and businesses.

The presentation provided information on:-

- CWB Strategy Objectives – Community Wealth Building Council, procurement, fair employment, land and assets financial power and plural ownership of the economy;
- Progressing CWB via the CWB Commission, 9 new CWB roles, £8.8m Investment Fund, CB Expert Advisory Panel, Ayrshire Growth Deal and the Anchor Charter
- Anchor institutions to develop resilient and inclusive local economies;
- The NHS as an Anchor institution and opportunities from local spend through commissioned services, SMEs, social enterprises and co-operatives, employment and training and HSCP's role in renewal.

Members asked questions and were provided with further information in relation to:-

- The opportunity for the HSCP to sign the Anchor charter as a stand-alone body;
- The role of Business Support in the procurement process to enhance local spend;
- Procurement opportunities for the Third Sector to secure more public sector contracts;
- Involvement of the third Sector in the CWB network;
- A community bank that would offer a range of services including mortgages and business loans; and
- The examination of recruitment process by Anchor institutions to maximise local employment.

Noted.

The Leader left the meeting at this point.

## **5. Director's Report**

Submitted report on developments within the North Ayrshire Health and Social Care Partnership.

The report provided an update on the following areas:-

- Flu vaccinations and Covid Vaccination Programme (FVCV)
- Spreading some festive cheer with the Ghillie Dhu Crew;
- Connecting Scotland;
- Christmas Present Appeal;
- Mental Welfare Commission announced visit;
- Dirrans Centre- Investors in People Awards;
- Covid Update;
- Updates since the last IJB on the Care Oversight Group, Delayed Discharges, the operation of services within the Partnership and the PPE Hub;
- Testing Expansion Plan;
- Care Home Visitor Testing – Early Adopter Sites;
- Social Care Covid19 Bonus Payment; and
- Sustainability Payments – Care Homes.

Members asked questions and were provided with further information in relation to:-

- The vaccination of 380 care home staff in the first week of the programme at Ayr and Crosshouse hospitals and the positive feedback from the Vaccination Team on the care home staff who were professional, courteous and polite;
- The range of factors that are considered when assessing where to deploy the Mobile Vaccination Team, such as planning and co-ordinating the first and second vaccination visits to Care Homes, staggering vaccinations in each Care Home to ensure adequate staffing levels in the event any staff experience side-effects, confirmation that consent is in place for 25 residents within each Care Home to ensure the whole vaccination batch is used, and bespoke arrangements that will be made for Arran and Cumbrae;
- A further alert to staff to be aware of scams targeting those receiving the £500 bonus payment.

The Board agreed to (a) congratulate the Dirrans Centre on their fantastic achievement in winning the Platinum employer of the Year Award at the Investors in People Awards 2020; and (b) otherwise note the report.

## **6. Financial Performance**

Submitted report by Caroline Cameron, Chief Finance & Transformation Officer on the financial position of the North Ayrshire Health and Social Care Partnership.

Appendix A to the report provided the financial overview of the partnership position, with detailed analysis provided in Appendix B. Details of the savings plan were provided at Appendix C. Appendix D outlined the movement in the overall budget position for the partnership following the initial approved budget and the mobilisation plan submission was provided at Appendix E to the report.

Members asked questions and were provided with further information in relation to:-

- Savings to be achieved in Learning Disabilities;
- A review of care packages that will be undertaken to ensure support is at the appropriate level;
- The re-opening of respite for those at highest risk and alternative supports available in the community;
- The continuation of occupancy payments to providers until March 2021;
- Meetings arranged with Providers to discuss recovery plans and advice and guidance available from the Business Support Team;
- An additional member of staff for the Hospital Assessment Team to manage Care Home waiting lists and identify need earlier;
- Fair access agenda to manage the waiting times for those in the community waiting on a Care Home place;
- Monitoring of Covid activity in Care Homes by the Care Home Oversight Group and the importance of communication and building relationships with Care Home Managers; and
- Further detailed information that will be provided to Members at the January IJB Briefing

The Board agreed to note (a) the overall integrated financial performance report for the financial year 2020-21 and the overall projected year-end underspend of £0.807m at period 7; (b) the updated estimated costs of the Covid mobilisation plan of £8.5m, including savings delays, and the associated funding received to date; and (c) the financial risks for 2020-21, including the impact of Covid 19, and that there is no recommendation at this time to implement a formal Financial Recovery Plan for the IJB.

## **7. Budget Outlook 2020/21**

Submitted report by Caroline Cameron, Chief Finance & Transformation Officer on the Budget Outlook for 2020/21, highlighting the risks and providing an overview of the work ongoing to develop plans to allow a balanced budget to be presented to the IJB in March 2021. Appendix A to the report provided details of the estimated budget pressures.

The Board agreed to note the potential budget outlook for 2021-22 for North Ayrshire HSCP, including the work ongoing to develop plans to allow a balanced budget to be presented to the IJB in March 2021.

## **8. Ayrshire and Arran CAMHS Reform**

Submitted report by Thelma Bowers, Head of Service (Mental Health) on the progress against a programme of significant CAMHS reform work being undertaken in Ayrshire and Arran and aligned with key national policy and local priorities. The Extreme Teaming Handbook was attached at Appendix 1 to the report,

The Board agreed to note (a) the content of the report for awareness and assurance, (b) the actions progressed to respond to challenges and opportunities with the commissioning of an Extreme Team approach; and (c) that recommendations from this work will be developed at pace and presented to the Commissioner and the Strategic and Operational Planning Group at the end of the year.

## **9. Distress Brief Intervention Update**

Submitted report by Thelma Bowers, Head of Service (Mental Health) on the progress of Implementation of the Distress Brief Intervention Service. The report provided information on Penumbra, the local provider and funding for 2 years from the National Programme.

The Board agreed to (a) endorse and approve the implementation of the plan to support Distress Brief intervention across Ayrshire; and (b) to receive an update, including case studies, at a future meeting.

#### **10. National Secure Adolescent Inpatient Service (NSAIS)**

Submitted report by Mhairi McCandless, Clinical Project Coordinator (NSAIS) on the proposed name for the National Secure Adolescent Inpatient Service, launched in July 2020 and located within the grounds of Ayrshire Central Hospital.

The Board was advised that a newsletter will be circulated to the community in the next few weeks and plans are being made to publicise the new name 'Foxgrove'.

The Board agreed to approve the name of "Foxgrove" for the National Secure Adolescent Inpatient Service.

The meeting ended at 12 noon.