

Subject: **Alcohol and Drug Partnership Annual Report 2018-2019**

Purpose: To brief the IJB on the annual report submitted to the Scottish Government as part of local reporting arrangements with the Alcohol and Drug Partnership (ADP).

Recommendation: To take cognizance of the reporting and outcomes in relation to the ministerial priorities, updates, and future planning which will assist in shaping the upcoming new ADP strategy.

Glossary of Terms

ADP	Alcohol and Drug Partnership
HSCP	Health and Social Care Partnership
NHS AA	NHS Ayrshire and Arran

1.	EXECUTIVE SUMMARY
1.1	The annual ADP Report (Appendix 1) has been submitted to the Scottish Government in line with the 30 th September 2019 deadline. A range of partners were asked to provide their service delivery input in line with the delivery Plan commitments outlined in the 2015-2018 ADP Strategy.
1.2	<p>The ADP financial commitments are outlined within the Annual Report and detail the specific areas of spend required by Scottish Government. Throughout the document the development and initiatives outlined are financed by these funds. The underspend outlined (£131,000) is in the main, due to vacancies.</p> <p>The report requires underspend proposals to be outlined and this work has begun. They will be cross referenced with the upcoming ADP strategy and in line with specific Ministerial Priorities.</p>
1.3	<p>Priority1 – DAISy Implementation.</p> <p>The Scottish Government intend to implement a service user recording system (DAISy Drug and Alcohol Information System) along with an outcomes-based recovery web reporting Tool (ROW, Recovery Outcome Web) in all services where possible. This will ensure consistency in data reporting and cleansing through NHS Information Services Division. All services require training and implementation plans to roll out.</p>
1.4	<p>Priority 2 – Tackling Alcohol and Drug Related Deaths</p> <p>A local Drug Death Prevention Group has been established and has developed an action plan to prevent drug related deaths. Key improvement areas include further enhancing the work in relation to the supply of Naloxone, working in a whole systems approach with families and communities, continued support of community recovery activities, promotion of peer support and the value of 'lived experience' and the provision of a newly tendered service for early intervention and prevention (Turning Point Scotland).</p>

1.5	<p>Priority 3 – Ensuring a proactive approach to responding to prisoners and associated throughcare who experience alcohol/drugs problems.</p> <p>The partnership has robust links to prisons, Justice services and Community Justice Ayrshire. New developments include peer led recovery groups within prisons, gap analysis of individuals returning to Ayrshire placed in outer prison facilities and links upon liberation. The North Ayrshire Drug and Alcohol Recovery Services (NADARS) have developed a partnership clinic focussing on those who are most at risk and have complex needs. This clinic will engage with those upon liberation to ensure all support needs are in place.</p>
1.6	<p>Priority – 4 Continued implementations of activity based on recommendations within the Care Inspection report and evidence of Quality Principles for Alcohol and Drug Services. The NADARS service recently employed 4 new full time permanent staff members who have lived experience of substance use who are now in recovery. All HEAT and Local Delivery Plan standards have been met included quick access to treatment and delivery of Alcohol Brief Interventions. .</p>
1.7	<p>Formal arrangements for Working with Partners</p> <p>The report outlines the strategic reporting structures of the ADP and responsibility in relation to scrutiny by the chief officer's group.</p> <p>The wider subgroups and linked groups provide an exchange of communication and actions which flow to and from the ADP.</p>
2.	BACKGROUND
2.1	<p>The Scottish Government requires all ADP's to submit annual reports to evidence progress made within the partnership and ensure public funds disbursed are used accordingly within ministerial priorities in relation to alcohol and drugs. People with experience of problem alcohol/drug use and those affected are involved in the planning, development and delivery of services.</p> <p>.</p>
3.	PROPOSALS
3.1	<p>The IJB is asked to acknowledge the report submitted and its responses to the Scottish Government and the current ADP Strategy. This report will further inform the new ADP strategy (2019 – 2024) to be delivered along with the assessment of need.</p>
3.2	<u>Anticipated Outcomes</u>
	<p>The annual report outlines the response to the Scottish Government priorities and delivers on the expectations in line with the strategy and the delivery framework set out for ADP's.</p> <p>Looking forward, our new strategy will include delivery plans, an improvement plan, a risk register and an ambition of enhanced governance and reporting arrangements with the Chief Officers Group, CPP Board and IJB.</p> <p>The new strategy also features greater collaboration on a pan Ayrshire basis through the Community Justice Ayrshire, an Ayrshire Health and Justice group and, where appropriate, co-ordination with the three Ayrshire ADP's. Additionally, there is a focus on continuous improvement through engagement with and learning from key groups and agencies including the Scottish Drugs Forum, Scottish Recovery Consortium, Scottish Families Affected by Alcohol and Drugs, the Drugs Death Task Force, Alcohol Focus Scotland and Public Health Scotland.</p>

3.3	<u>Measuring Impact</u>
	<p>The ADP strategy contains a key set of delivery commitments, informed by the ADP strategy framework priorities and outcomes. This report adheres to the improvement goals set within that.</p> <p>The ADP reports quarterly to Scottish Government and has key performance measures within the HSCP Performance and Audit Committee report also.</p>
4.	IMPLICATIONS

Financial:	The ADP is supported by Scottish Government monies. The upcoming strategy will continue to identify need locally and funding in response to that in line with the delivery framework.
Human Resources:	The Alcohol and Drugs Partnership works across agencies with a wide range of staff.
Legal:	Nil
Equality:	The ADP Strategy and Delivery Plan has been through the Equality Impact Assessment Process.
Children and Young People	<p>Senior management within the HSCP in Children and Families have been consulted and contributed to this report.</p> <p>The Rights, Respect and Recovery Strategy, the outcomes of which the ADP will be tested against, has a clear focus on Getting It Right For Children, Young People and Families.</p>
Environmental & Sustainability:	The ADP, by focussing its work on prevention and early intervention and locality-based recovery programmes contributes to this.
Key Priorities:	The ADP strategy helps support the delivery of the North Ayrshire HSCP Strategic Plan.
Risk Implications:	The ADP is focussed on preventing harm in people affected by alcohol and drugs, their families and carers.
Community Benefits:	The ADP is committed to working within a Recovery Orientated Systems of Care and Whole Systems approach model to incorporate wider benefits to the community and Community Planning Priorities.

Direction Required to Council, Health Board or Both <i>(where Directions are required please complete Directions Template)</i>		
	1. No Direction Required	√
	2. North Ayrshire Council	
	3. NHS Ayrshire & Arran	
	4. North Ayrshire Council and NHS Ayrshire & Arran	

5.	CONSULTATION
5.1	All ADP members and partners were consulted in relation to the production of the Annual Report.
6.	CONCLUSION
6.1	The 2018 - 2019 ADP annual report provides information in relation to finance, key priority areas and partnership working. The continued rise in drug related deaths and

our responses are ever shifting and changing. The ADP Drug Death Prevention Group have several improvement actions in place which requires multi-agency support. The continued commitment by the ADP in relation to peer support and creation of new recovery referral pathways is further enhanced by the tender for the new Turning Point, Scotland Service - Prevention, Early intervention And Recovery service (PEAR).

For more information please contact Paul Main paulmain@north-ayrshire.gov.uk or
Thelma Bowers at thelmabowers@north-ayrshire.gov.uk

APPENDIX 1

ADP ANNUAL REPORT 2018-19 (NORTH AYRSHIRE ADP)

Document Details:

ADP Reporting Requirements 2018-19

1. Financial framework
2. Ministerial priorities
3. Formal arrangements for working with local partners

Appendix 1 Feedback on this reporting template.

In submitting this completed Annual Report we are confirming that this has been signed off by both the ADP Chair and Integrated Authority Chief Officer.

The Scottish Government copy should be sent by **30 September 2019** for the attention of Amanda Adams to: alcoholanddrugdelivery@gov.scot copied to Amanda.adams@gov.scot

July 2019

v1

1. FINANCIAL FRAMEWORK - 2018-19

Your report should identify all sources of income (excluding Programme for Government funding) that the ADP has received, alongside the funding that you have spent to deliver the priorities set out in your local plan. It would be helpful to distinguish appropriately between your own core income and contributions from other ADP Partners. It is helpful to see the expenditure on alcohol and drug prevention, treatment & recovery support services as well as dealing with the consequences of problem alcohol and drug use in your locality. You should also highlight any underspend and proposals on future use of any such monies**.

A) Total Income from all sources

Funding Source (If a breakdown is not possible please show as a total)	preventing and reducing alcohol and drug use, harm and related deaths
Scottish Government funding via NHS Board baseline allocation to Integration Authority	£1,302,676
Additional funding from Integration Authority (excludes Programme for Government Funding)	
Funding from Local Authority	
Funding from NHS (excluding NHS Board baseline allocation from Scottish Government)	£462,922
Total Funding from other sources not detailed above	
Carry forwards	
Total (A)	£1,765,598

B) Total Expenditure from sources

	preventing and reducing alcohol and drug use, harm and related deaths
Prevention (include community focussed, early years, educational inputs/media, young people, licensing objectives, ABIs)	£513,933
Treatment & Recovery Support Services (include interventions focussed around treatment for alcohol and drug dependence)	£924,516
Dealing with consequences of problem alcohol and drug use in ADP locality	£196,149
Total (B)	£1,634,598

C) 2018-19 Total Underspend from all sources: (A-B)

July 2019

v1

Income (A)	Expenditure (B)	Under/Overspend
£1,765,598	£1,634,598	£131,000 Under

D) 2018-19 End Year Balance from Scottish Government earmarked allocations (through NHS Board Baseline)

	* Income £	Expenditure £	End Year Balance £
2018-19 investment for preventing and reducing alcohol and drug use, harm and related deaths	£1,765,598	£1,634,598	£131,000
Carry-forward of Scottish Government investment from previous year (s)			

Note: * The income figure for Scottish Government should match the figure given in table (a), unless there is a carry forward element of Scottish Government investment from the previous year.

Note **Underspend Proposals

The ADP is currently reflecting on the overall budget position and they are in the process of identifying the allocation of non-recurring funding with partners. Early proposals include a prison Navigator Programme in collaboration with the Scottish Violence Reduction Unit, Community Justice Ayrshire to enhance pathways, support and risk management upon liberation.

Plans are being developed for a community engagement event to allow for a Participatory Budget initiative process in relation to prevention of drug deaths implementing a whole systems approach for the community. The main focus on this PB process will be to involve and be informed by individuals, families and communities with lived experience.

2. MINISTERIAL PRIORITIES

Please describe in bullet point format your local Improvement goals and measures for delivery in the following areas during 2018-19:

PRIORITY	*IMPROVEMENT GOAL 2018-19 This should include your percentage target for each priority area where applicable.	PROGRESS UPDATE Maximum of 300 words for each priority. This should include percentage of delivery against target	ADDITIONAL INFORMATION Maximum of 150 words
1. Preparing Local Systems to Comply with the new Drug & Alcohol Information System (DAISy)	<ul style="list-style-type: none"> Ensure processes are in place to prepare for the implementation for the new DAISy system 	<p>All services have reviewed their systems, processes and paperwork and are prepared to enter data into DAISy. This includes any relevant services based within the prison.</p> <p>We have reviewed our compliance with the 12 weeks follow up review data in preparation for DAISy. We have also implemented the ROW tool as a local outcome measure.</p> <p>The North Ayrshire ADP is on target for commencement of DAISy.</p>	<p>Awaiting implementation of DAISy in January 2020.</p> <p>We have identified staff to undertake the DAISy 'Train for Trainers course'. Still awaiting training dates.</p>
2. Tackling drug and alcohol related deaths (DRD & ARD)/risks in your local ADP area. Which includes - Increasing the reach and coverage of the	<ul style="list-style-type: none"> Set up a North Ayrshire specific Drug Death Prevention Group; 	<p>During 2018, The North Ayrshire Drug Death Prevention Group (DDPG) was convened as an ADP local subgroup of the larger pan-Ayrshire Drug Death Prevention Group. This inclusive group</p>	<p>The group meets bi-monthly but will convene quickly in the event of any local adverse activity</p>

July 2019

v1

<p>national naloxone programme for people at risk of opiate overdose, including those on release from prison and continued development of a whole population approach which targets harder to reach groups and focuses on communities where deprivation is greatest.</p>	<ul style="list-style-type: none"> • Increase the availability of Naloxone across North Ayrshire • Utilise peer workers to target and engage with individuals 	<p>has met regularly and has developed an Action Plan focussing on specific priority areas:</p> <ul style="list-style-type: none"> • Caring for people in contact with services • Reaching those not in contact with services. • Reducing Risk • Working with Families and Communities <p>Across North Ayrshire there has been an increased focus in widening the use and supply of Naloxone. In the last year over 220 Naloxone kits were distributed which was an increase from previous years. It was reported that 13 lives have been saved in North Ayrshire though the administration of Naloxone. This figure will be higher but unfortunately many 'saves' go unreported. There is an opportunity to widen the availability and access to Naloxone across the H&SCP and North Ayrshire Council and we would expect as a minimum target to increase delivery of 60 kits in the next year (a proposal is currently being developed).</p>	<p>or increase risk within the community that may require or benefit from partnership response</p> <p>Further work and analysis with Police Scotland in relation to data available and drug deaths are taking place.</p> <p>The ADP are testing our processes against the SDF Staying Alive (2019) Good Practice Indicator 1</p> <p>Increased Naloxone distribution will be a key priority for the ADP during 2019/20. The ADP are testing</p>
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	<p>not known to service or not currently engaged in service;</p> <ul style="list-style-type: none"> • Ensure that the new service being procured by the ADP has outcomes relating to early intervention, assertive outreach and supporting harder to reach groups. 	<p>During 2018/19, the North Ayrshire Drug and Alcohol Recovery Service (NADARS) reviewed its staffing skill mix and, based on positive Peer Support initiatives implemented by the ADP, complemented its Addiction Service workforce by recruiting to 4 full time permanent Recovery Development Workers (previously known as Peer Recovery Workers). Through this staff group and other peer workers, there has been a pro-active targeting of individuals not known to service and those who have 'dropped' out of service. Pro-active support has been offered across 3 Community Cafes in North Ayrshire and within HMP Kilmarnock whilst peer workers have also set up recovery support groups focussing not only on alcohol and drug recovery but also Blood Borne Virus identification and treatment support.</p> <p>During 2018/19 the ADP commissioned a new service which focuses on the following priority areas: Area 1 – Identification, education and prevention Area 2 – Brief Intervention and psycho-social support Area 3 – Ongoing Recovery support for individuals, carers and families</p>	<p>our processes against the SDF Staying Alive (2019) Good Practice Indicator 8</p> <p>A pilot has been proposed to take place in HMP Kilmarnock where individuals will receive nasal naloxone (Nyxoid) for their possession, thus increasing the numbers of those liberated with access to naloxone</p> <p>The ADP has inbuilt within a new service specification that: the required skill mix is a minimum of one third of the workforce secured for individuals with lived experience of alcohol/drug use and in recovery i.e. Peer Support Workers.</p>
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			<p>The commissioning and procurement process have been completed, with a new service provider (Turning Point, Scotland) commencing in August 2019.</p>
<p>3. Ensuring a proactive and planned approach to responding to the needs of prisoners affected by problem drug and alcohol use and their associated through care arrangements, including women</p>	<ul style="list-style-type: none"> • Support the implementation plan of the Community Justice Ayrshire (CJA) Local Improvement Plan through the Health & Justice Thematic Group. • Working in partnership with the CJA further develop the service user involvement model for people involved in community justice services. • Develop peer-led support approaches for individuals involved with justice services 	<p>Attendance at the HMP Kilmaronock 'community links' drop-in sessions to engage with men prior to liberation, and then linking them into community supports as required.</p> <p>Delivery of a peer-led recovery group within HMP Kilmaronock</p> <p>Links made with HMP Greenock and HMP Polmont to identify any gaps in provision for people returning to Ayrshire post-liberation.</p> <p>Contribute to the development of the practice guide to service user</p>	<p>The work of Community Justice Ayrshire and their 9 areas of focus in their CJLOIP (which include 'gender specific approaches' and 'keeping out of the justice system') has significant crossover with the ADP. This will be developed further with the collaboration with the ADP, SVRU and CJA project at HMP Bowhouse and also through a pan</p>

July 2019

v1

	<p>who have alcohol or drug issues, including individuals in HMP Kilmarnock.</p>	<p>involvement (SUI) in justice settings in association with the University of Strathclyde and CYCJ.</p> <p>Share the learning from the SUI project to date through contribution to pan-Ayrshire SUI events, and celebrate success achieved to date.</p> <p>NADARS have implemented a test of change partnership clinic to engage with individuals with the most complex needs. The clinic will include those being liberated from prison who are in receipt of a methadone prescription. The clinic will promote and maximise client opportunity for review with their prescriber and offer the opportunity to have a conversation with essential partner agencies who may support them in their recovery journey. By introducing this approach, it is hoped that this will promote stability and expedite recovery for each client involved. The service would aim to stabilise all clients involved with this more supportive approach and refer them back to mainstream management.</p>	<p>Ayrshire health and justice group which will develop areas for diversion of prosecution and consistency in practices with SAS / NHS.</p>
<p>4. Continued implementation of improvement activity at a local level, based on the individualised recommendations within the</p>	<ul style="list-style-type: none"> Increasing involvement and referrals by statutory drug and alcohol services to peer support services. 	<p>NADARS now employ 4 full time peer recovery workers. This development has enhanced pathways across services and strengthened links between statutory</p>	<p>In recent years the Partnership has benefitted from the experience of</p>

July 2019

v1

<p>Care Inspectorate Report, which examined local implementation of the <i>Quality Principles</i>.</p>	<ul style="list-style-type: none"> • The ADP to develop family inclusive practice is embedded across funded services. • Embedding a systematic approach to monitor performance improvement activity of all ADP funded services. • The ADP would benefit from further evaluation of timely access to services. 	<p>services and local recovery communities.</p> <p>North Ayrshire ADP work in partnership with individuals with lived experience of addiction and service providers to deliver recovery meetings. These are co-produced.</p> <p>In the commissioning of the new tier2/3 support services, North Ayrshire ADP stipulated that a percentage of the work force required to be made up of individuals with lived experience of addiction.</p> <p>The ADP have developed links with Scottish Families Affected by Alcohol and Drugs (SFAD). NADARS staff have attended an information session regarding family and bereavement support available and routinely offer this to service to family and carers.</p> <p>NADARS have been focusing on more welcoming family inclusive practice, in particular, regarding documentation and including families and carers to attend appointments. Suggestion boxes have also been placed within clinic settings to garner the views of family members and carers.</p>	<p>individuals with lived experience, many of whom who are now role models in recovery working in the voluntary and statutory sectors. Our learning from them and their contribution to the lives of people at risk of harm is significant. The Partnership is committed to continuing to learn from people with lived experience as well as examining feedback and good practice at a local, national and international level.</p>
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		<p>The new ADP funded tier2/3 support service will offer family and carer support, this was an explicit factor in the commissioning process.</p> <p>North Ayrshire ADP have worked with NAC commissioning and procurement department to refresh the current service level agreements, incorporating ADP outcomes and ministerial priorities and implement a robust monitoring process. This process will be carried out jointly with the commissioning and procurement team, and representatives from the ADP. This process will be monitored through the ADP Finance group.</p> <p>North Ayrshire ADP funded services continue to meet and exceed the national waiting time targets.</p> <p>As part of the new strategy development a large proportion of engagement took place with stakeholders, individuals using services and members of the community.</p>	
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* SMART (*Specific, Measurable, Ambitious, Relevant, Time Bound*) measures where appropriate

3. FORMAL ARRANGEMENT FOR WORKING WITH LOCAL PARTNERS

<p>What is the formal arrangement within your ADP for working with local partners including Integrated Authorities to report on the delivery of local outcomes?</p>	<p>As well as reporting to the North Ayrshire Community Planning Board the ADP now reports to the Chief Officer Group along with related updates on Child Protection, Adult Protection, MAPPA and Violence Against Women.</p> <p>This permits the work of the ADP to be scrutinised by the COG which is chaired by the local authority Chief Executive and has members including Director of H&SC and pan Ayrshire post holders including Chief Exec of NHS Ayrshire & Arran, police Divisional Commander.</p> <p>Similar reporting progresses to the Integrated Authority which will soon include updates on performance, improvement plans and escalating risks.</p> <p>Each of the ADP sub-groups has a designated section within the Delivery Plan, in order to demonstrate a clear focus on the delivery of actions contributing to the strategic priorities of Prevention, Protection, Recovery and Communities, incorporating national and local outcomes, Ministerial priorities, Opioid Replacement Therapy recommendations and local contribution to the Single Outcome Agreement.</p> <p>The ADP Delivery Plan is reviewed by each of the subgroups on a regular basis and a quarterly update is provided to the ADP Strategic Management Team. The ADP reports within the Health & Social Care Partnership/ Integration Joint Board structure.</p> <p>The ADP has representation within several strategic structures in order to highlight work taking place and contribution to cross cutting agendas. These include-</p> <ul style="list-style-type: none"> • Strategic Planning Group (H&SCP Strategic Priorities) • Children Services Strategic Plan • Safer North Ayrshire Partnership (CPP Local Outcome Improvement Plan) • Community Engagement Network • Housing First • Prison Reference Group
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	<ul style="list-style-type: none"> • BBV Managed Care Network • Community Justice Ayrshire • M.A.D (User Involvement Council) • FASD Steering Group • Education Representative in the Health & Wellbeing Group • Chief Officers Group
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In submitting this completed Investment Plan, we are confirming that this has been signed off by both the ADP Chair and Integrated Authority Chief Officer.

Paul Main, Chair, North Ayrshire Alcohol and Drug Partnership.

Paul Main..... Date.....

Stephen Brown, North Ayrshire Integrated Authority, Chief Officer.



Stephen Brown..... Date.....26 September 2019

APPENDIX 1:

1. **Please provide any feedback you have on this reporting template.**

Nothing of note to feedback