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## NORTH AYRSHIRE COUNCIL

5 March 2020

### North Ayrshire Council

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<b>Title:</b>	<b>Capital Investment Programme 2020/21 to 2027/28</b>
<b>Purpose:</b>	To advise Council on the Capital Investment Programme to 2027/28
<b>Recommendation:</b>	That Council (a) approves the Capital Investment Programme to 2027/28 included in appendix 3 (b) notes that the programme will be updated on an on-going basis with the next major review in 2020/21 including a refresh of the Capital Investment Strategy and (c) notes the recommendation to earmark funds within the General Services Revenue Estimates 2020/21 to 2022/23 report to Council for the purpose of creating a Climate Fund, supporting Community Wealth Building and creating an Infrastructure Fund.

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## 1. Executive Summary

- 1.1 This report outlines the recommendations of the refresh of the Capital Investment Programme carried out during 2019/20. The next full review of the programme will be carried out in 2020/21.
- 1.2 The refresh has incorporated all funding sources to 2027/28, including assumed levels of general capital grant, specific grants, external funding, capital fund and a prudent assessment of the level of capital receipts to 2027/28. The balance of funding required to deliver the capital programme will be met through prudential borrowing and this is anticipated at £98.720m over the period.
- 1.3 The review of loans fund advances as outlined in the Treasury Management and Investment Mid-Year report presented to Cabinet on 26 November 2019, identified the sum of £9.800m from the Prudential Investment Fund. Following the Finance Settlement and to address the shortfall in funding through the reduction in general capital grant, the sum of £8.800m has been transferred to unearmarked reserves, with the balance of £1.000m retained to support funding of the current programme. Included in the General Services Revenue Estimates 2020/21 to 2022/23 report to Council dated 5 March 2020 is the recommendation to earmark funds for the purpose of;
  - Creating a Climate Fund - £5.000m
  - Supporting Community Wealth Building - £1.200m
  - Creating an Infrastructure Fund - £2.600m, supplemented by a revenue contribution of £0.186m, to create a Fund balance of £2.786m.

Although not included in the proposed Capital Investment Programme to 2027/28, it is recognised that, subject to Council approval on 5 March 2020, investment in these specific areas will include expenditure of a capital nature and will therefore be considered for inclusion into the Capital Investment Programme during 2020/21.

1.4 The refresh considered the current programme and takes cognisance of subsequent changes across the following areas:-

- Changes to funding from core capital grant and other sources of income.
- A review of spending profiles across key capital projects to support the Council's priorities as reflected in the Council Plan 2019-2024.
- Revised levels of investment across projects, taking cognisance of Council priorities, external funding sources and investing in core assets through asset management plans.
- New areas of investment.

1.5 The proposed revised Capital Investment Programme aligned to the Council Plan priorities is attached in Appendix 3 will deliver a total programme of £269.137m to 2027/28.

1.6 Compliance with Regulation and the Prudential Code requires assurance to be provided on affordability and sustainability of the Capital Investment Programme. This is provided in the Treasury Management and Investment Strategy (TMIS) which follows this report on the Council agenda. The TMIS recognises that this will require to be kept under review to ensure the underlying assumptions continue to apply.

1.7 In addition to the TMIS there is also a requirement for the Council to publish a Capital Investment Strategy (CIS). The Capital Investment Strategy was approved by Council on 27 February 2019 and provides the framework which supports the Capital Investment Programme to 2027/28. A refresh of the strategy will be undertaken as part of the next major review of the Capital Investment Programme during 2020/21.

1.8 The programme will continue to be reviewed on an on-going basis by Cabinet with any additional funding brought forward for approval as appropriate.

## **2. Background**

2.1 Capital Investment Programme 2020/21 to 2027/28

2.1.1 At its meeting on 27 February 2019 Council approved the Capital Investment Programme for the period to 2019/20 to 2027/28. A refresh of the programme was undertaken during 2019/20. This report contains the outcome of the refresh. The next major review of the programme will be undertaken during 2020/21 along with a refresh of the Capital Investment Strategy.

## 2.2 Capital Grant Funding

2.2.1 The Local Government Finance Circular 1/2020 dated 6 February 2020 confirmed the level of general capital grant as £27.565m for 2020/21. This includes £17.554m capital flood grant to support the current schemes. The level of net general capital grant is therefore £10.011m which represents a reduction of £2.364m from 2019/20. Projected at this level to 2027/28 totals £80.088m, which represents an anticipated reduction of £18.912m.

2.2.2 In addition to the general capital grant, a number of specific grants are also available to the Council:

- £1.323m to tackle Vacant and Derelict Land with projects requiring Scottish Government approval. This allocation builds on prior year allocations, elements of which are subject to anticipated carry forward.
- £0.222m, to fund cycling, walking and safer streets (CWSS).
- An additional £2.900m to support the ongoing expansion of Early Learning and Childcare.

2.2.3 A ring fenced £50.000m National Heat Networks Early Adopters Challenge Fund has been established to support local authorities who are ready to bring forward investment ready heat network projects. The fund will have an intervention rate of 50%, requiring local authorities to match fund, and seeks to make progress towards a reduction in greenhouse gas emissions.

2.2.4 On 27 February 2020 the Scottish Government announced further funding to be made available to local authorities, including;

- £15m specific grant capital funding for cycling, walking and safer streets (CWSS). For NAC the share is £0.373m
- £25m additional funding for energy efficiency area based schemes. The distribution for this will be discussed at COSLA.

## 2.3 Capital Receipts

2.3.1 A revised projection of capital receipts has been undertaken to 2027/28. This is estimated at £10.964m across two main areas:

- £5.058m of capital receipts anticipated in the early years of the proposed development at Montgomerie Park with the latter year receipts flowing through the Capital Fund supporting the phasing of the total programme;
- General capital receipts of £5.906m, which is based on the current assessment of anticipated asset sales;

## 2.4 Capital Fund

2.4.1 The Capital Fund together with the Prudential Investment Fund supports the overall phasing of the Capital Investment Programme. In order to consolidate this funding, during 2019/20 the balance of the Prudential Investment Fund was

transferred to the Capital Fund. It is forecast that a total of £1.533m will be required to Support the Capital Investment Programme to 2027/28 from the Capital Fund.

## 2.5 External Funding

2.5.1 The draft programme includes funding from the Scottish and UK Government to support the Ayrshire Growth Deal. The funding profile covers a 10 year and 15 year period respectively and extends beyond the current Capital Investment Programme timeframe to 2027/28. The investment amount currently incorporated in the programme for a community campus in Ardrossan continues to represent the North Ayrshire Council contribution. Once the project scope, deliverables and financials are finalised, the Capital Investment Programme will be updated to reflect the full investment profile and associated funding from the Scottish Government.

## 2.6 Prudential Borrowing

2.6.1 The difference between the Council's Capital Investment Programme and funding from the above sources is met through prudential borrowing. The proposed revision to the Capital Investment Programme will be delivered within the current loan charges revenue budget and the Capital Fund. The Capital Fund allows the Council to smooth the revenue implications of funding its Capital Investment Programme.

## 2.7 Refresh of the Capital Investment Programme to 2027/28

2.7.1 The refresh incorporates the re-profiling of a number of projects to better reflect current projected timelines and revised levels of investment that take cognisance of the Council's key priorities as outlined in the Council Plan 2019-2024, funding availability and lifecycle maintenance requirements informed through asset management plans. Included in Appendix 2 is a summary of all the changes from the 2019/20 approved Capital Investment Programme.

### Re-Profile Projects

- Ayrshire Growth Deal – The Capital Investment Programme has been updated to incorporate anticipated gross investment levels across the key strategic projects including;
  - Irvine Harbourside Ardeer (The Great Harbour)
  - I3 Flexible Business Space
  - Marine Tourism
  - I3 Digital Automation
  - Ardrossan (International Marine Science and Environmental Centre)
  - Hunterston – Centre for Low Carbon Energy and Circular Economy

### Revised Level of Investment

- Early Learning Childcare Expansion – Further investment of £2.900m specific grant from the Scottish Government has been incorporated into the Capital Investment Programme and allocated across a number of early years facilities in 2020/21 to continue the expansion programme and support delivery of 1,140 free childcare hours by August 2020.
- Vacant and Derelict Land funding – A total of £1.323m specific grant was included in the 2020/21 finance settlement to continue to address issues with vacant and derelict land. This builds on existing investment to support the programme of land remediation and economic regeneration.
- Cycling, Walking and Safer Streets – The settlement included £0.222m specific grant for environmentally sustainable investment to support travel and associated infrastructure. A further £0.373m was announced by the Scottish Government on 27 February 2020 taking the revised level of investment to £0.595m in 2020/21.
- Largs Promenade Sea Wall – Additional investment of £0.500m required to complete essential infrastructure works in 2020/21.

### Lifecycle Investment

Informed by the asset management plans, significant investment has been included in the Capital Investment Programme to ensure the Council continues to invest in its core assets and infrastructure. This includes roads, lighting, bridges, property, cemeteries and vehicles. Appendix 2 outlines changes to the approved 2019/20 Capital Investment Programme and they are summarised below:

- Re-profile roads expenditure by increasing investment by £0.500m per annum from 2020/21 to 2023/24. This is required to maintain a steady state road condition, as informed by recommendations set out in the recent Road Condition Index survey. For reasons of affordability within the current Capital Investment Programme, reduced levels of investment of £0.500m per annum from 2024/25 to 2027/28 have been forecast at this time.
- Re-profile the lighting investment across each year, taking cognisance of age and condition of the lighting network and to support the current work programme. The result of which is an increase in investment to 2027/28 of £0.250m.

### New Investment

- Carefirst – There is a requirement to replace the aging CareFirst case management system to a fit for purpose modern equivalent to continue to support current service provision and enable future service developments. The current application has been in use since 2001, and

although it has been upgraded to a web platform, the supplier does not offer any functional development support with the current application which is outwith statutory reporting requirements. An estimated £0.500m is included in the programme.

- Ardrossan Harbour landside – As part of the programme of landside works at the Ardrossan Harbour development an additional £3.000m has been allocated to the Capital Investment Programme. In terms of funding, the costs will be met from revenue generated from the terminal building and car park.
- The review of loans fund advances as outlined in the Treasury Management and Investment Mid-Year report presented to Cabinet on 26 November 2019, identified the sum of £9.800m from the Prudential Investment Fund. Following the Finance Settlement as outlined in 2.2.1, and to address the shortfall in funding through the reduction in general capital grant, the sum of £8.800m has been transferred to unearmarked reserves, with the balance of £1.000m retained to support funding of the current programme. It should be noted that included in the General Services Revenue Estimates 2020/21 to 2022/23 report to Council dated 5 March 2020 is the recommendation to earmark funds for the purpose of;
  - Creating a Climate Fund - £5.000m
  - Supporting Community Wealth Building - £1.200m
  - Creating an Infrastructure Fund - £2.600m, supplemented by a revenue contribution of £0.186m, to create a Fund balance of £2.786m

Although not included in the proposed Capital Investment Programme to 2027/28, it is recognised that, subject to Council approval on 5 March 2020, investment in these specific areas will include expenditure of a capital nature and will therefore be considered for inclusion into the capital investment programme during 2020/21.

2.8 The current approved Capital Investment Programme to 2027/28 is attached at Appendix 1. A refresh of the programme has been undertaken as outlined above and the changes are included in Appendix 2. The revised Capital Investment Programme covering the period from 2020/21 to 2027/28 and aligned to the Council Plan priorities is included in Appendix 3. This will deliver a total programme of investment of £269.137m.

2.9 Treasury Management and Investment Strategy (TMIS)

2.9.1 Compliance with Regulation and the Prudential Code requires assurance to be provided on affordability and sustainability of the Capital Investment Programme. This is provided in the Treasury Management and Investment Strategy (TMIS) which follows this report on the Council agenda. The TMIS recognises that this will require to be kept under review to ensure the underlying assumptions continue to apply.

## 2.10 Capital Investment Strategy

2.10.1 In addition to the TMIS there is also a requirement for the Council to publish a Capital Investment Strategy (CIS). The CIS was approved by Council on 27 February 2019 and provides the overarching framework which supports the programme to 2027/28. A refresh of the strategy will be undertaken as part of the next major review of the Capital Investment Programme during 2020/21.

## 2.11 Revenue Implications

2.11.1 The revenue implications for Montgomerie Park, Annick and Moorpark primary schools and the new ASN campus have been incorporated in the Medium Term Financial Plan 2020/21 to 2022/23. Revenue implications associated with the community campus in Ardrossan and the Ayrshire Growth Deal will be reported when the financial analysis is completed and business cases are finalised.

## 3. Conclusion

3.1 The Capital Investment Programme for the period 2020/21 to 2027/28, including proposed funding is attached at Appendix 3. This confirms £269.137m investment over this period. The capital investment aligns with the Council's key priorities as set out in the Council Plan 2019-2024, core asset management plans and the Capital Investment Strategy.

3.2 The programme is affordable based on the estimated funding streams set out in the 2020/21 to 2022/23 revenue budget, the Long Term Financial Outlook considered at Council on 4 October 2017 and the Capital Fund. The long term affordability of the Programme is highlighted in the Treasury Management and Investment Strategy.

3.3 Subject to Council approval on 5 March 2020, investment to support a Climate Fund, Community Wealth Building and an Infrastructure Fund will include expenditure of a capital nature and will therefore be considered for inclusion into the Capital Investment Programme during 2020/21.

## 4. Proposals

4.1 That Council (a) approves the Capital Investment Programme to 2027/28 included in appendix 3 (b) notes that the programme will be updated on an ongoing basis with the next major review in 2020/21 including a refresh of the Capital Investment Strategy and (c) notes the recommendation to earmark funds within the General Services Revenue Estimates 2020/21 to 2022/23 report to Council for the purpose of creating a Climate Fund, supporting Community Wealth Building and creating an Infrastructure fund.

## **5. Implications/Socio-economic Duty**

### **Financial**

- 5.1 The revised capital programme is based on a number of assumptions around the availability of finance including capital grant and capital receipts. Given the forward projection to 2027/28 it is essential that these and the cost of projects is kept under review.

There are a number of assumptions underpinning the current revenue projection including; the level of Capital Fund support, the level of future interest rates, delivery of the programme within the timelines outlined in the programme and application of the Capital Fund to smooth the revenue implications across the life of the plan.

### **Human Resources**

- 5.2 No direct implications.

### **Legal**

- 5.3 No direct implications.

### **Equality/Socio-economic**

- 5.4 Where the Council is making decisions in relation to its spending priorities, it is obliged to comply with the public sector equality duty set out in the Equalities Act 2010. To meet this requirement, the Council assesses the impact of applying a decision against key groups to ensure that certain groups are not disadvantaged by those decisions.

A number of the projects within the revised capital programme, will make a positive contribution to the Council's commitment to equalities.

### **Environmental and Sustainability**

- 5.5 All projects within the revised plan will be delivered to minimise the impact on the environment and maximise sustainability. Subject to Council approval, the creation of a Climate Fund will have a sustainable environmental impact.

### **Key Priorities**

- 5.6 The Capital Investment Programme 2020/21 to 2027/28 supports delivery of the outcomes as outlined in the Council Plan 2019-2024.

### **Community Wealth Building**

- 5.7 The Council will aim to maximise opportunities within the context of the 5 pillars of Community Wealth Building from its investment programme. In particular,



progressing Ayrshire Growth Deal projects will make a positive contribution to economic regeneration across the region.

## **6. Consultation**

- 6.1 A full consultation has taken place with all Executive Directors to identify and refine capital investment plans within the context of the key priorities set out within the Council Plan 2019-2024. The draft programme has been shared with all Elected Members as the programme has been developed.

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For further information please contact Mark Boyd (Head of Finance) on insert 01294 324560.

## **Background Papers**

None

Appendix 1 Current programme 2020/21 to 2027/28

Appendix 2 Proposed Changes 2020/21 to 2027/28

Appendix 3 Revised programme 2020/21 to 2027/28



North Ayrshire Council Revised Capital Programme 2020/21 - 2027/28 (BASE)											
Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Revised 28/29	Revised 29/30	Total £
<b>Sub Total</b>	<b>3,851,032</b>	<b>103,163</b>									<b>3,954,195</b>
<b>Place</b>											
Roads Improvement / Reconstruction	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	3,200,000	3,200,000			26,200,000
Lighting	750,000	750,000	750,000	750,000	1,250,000	1,250,000	1,250,000	1,250,000			8,000,000
Upper Garnock FPS	6,891,889	7,681,891	350,000								14,923,780
Millport Coastal FPS	202,592	13,310,109	12,635,000	665,000							26,812,701
Millport Pier		49,920	300,000								349,920
Millburn FPS	30,000	942,283	24,000								996,283
Bridges infrastructure programme	602,949	560,000	560,000	560,000	560,000	560,000	560,000	560,000			4,522,949
Largs Promenade Seawall	538,080	26,618									564,698
Parking Charges & DPE	200,000										200,000
Property lifecycle investment	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000			10,500,000
Industrial portfolio	430,713										430,713
Woodlands Primary Playingfield Drainage	130,425										130,425
CCTV General	91,719										91,719
Improvement grants	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000			4,000,000
Cemetery extns, walls & infra			785,000	112,000	35,000	200,000					1,132,000
Knadgerhill Cemetery Extension	558,610										558,610
Kilwinning Cemetery	599,000										599,000
Vehicles	1,800,000	1,500,000	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000			14,300,000
Shewalton landfill								163,000			163,000
Irvine High Street	214,649										214,649
Irvine High Street Shop Fronts	150,000										150,000
Millport Cars	232,000										232,000
Montgomerie Park Masterplan	1,000,000		600,000	500,000	625,000	625,000	625,000	625,000			4,600,000
Lochshore, Kilbirnie	1,054,858	55,000									1,109,858
VDLF - Ardrossan North Shore	239,089										239,089
VDLF - I3 Irvine Enterprise	391,981										391,981
Ardrossan Harbour & Landside	850,000										850,000
Quarry Road Phase 2	23,862										23,862
Cycling / Walker / Safer Streets	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000			1,480,000
Access Paths Network Programme	50,000	50,000	50,000								150,000
Irvine Enterprise Area	100,599										100,599
<b>Sub Total</b>	<b>22,368,015</b>	<b>30,160,821</b>	<b>22,789,000</b>	<b>9,322,000</b>	<b>9,705,000</b>	<b>9,870,000</b>	<b>9,820,000</b>	<b>9,983,000</b>			<b>124,017,836</b>
<b>Growth &amp; Investment</b>											
Ayrshire Growth Deal	839,145	1,000,000	1,000,000	1,258,325	1,813,962	1,794,380	2,390,000	2,227,000			12,322,812
<b>Sub Total</b>	<b>839,145</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,258,325</b>	<b>1,813,962</b>	<b>1,794,380</b>	<b>2,390,000</b>	<b>2,227,000</b>			<b>12,322,812</b>

North Ayrshire Council Revised Capital Programme 2020/21 - 2027/28 (BASE)											
Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Revised 28/29	Revised 29/30	Total £
<b>Other</b>											
Flexibility / Infrastructure Fund						295,620	350,000	350,000			995,620
<b>Sub Total</b>						<b>295,620</b>	<b>350,000</b>	<b>350,000</b>			<b>995,620</b>
<b>TOTAL EXPENDITURE</b>	<b>56,705,288</b>	<b>56,039,817</b>	<b>36,786,950</b>	<b>22,090,325</b>	<b>12,708,962</b>	<b>12,560,000</b>	<b>12,560,000</b>	<b>12,560,000</b>			<b>222,011,342</b>
	Revised 20/21 £	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25-26 £	Revised 26/27 £	Revised 27/28 £	Revised 28/29 £	Revised 29/30 £	Total £
<b>INCOME</b>											
Prudential Borrowing	19,103,158	26,538,429	22,942,274	7,676,552	148,962						76,409,375
Specific Grants -Early Learning & Childcare	2,575,610	1,024,837									3,600,447
Specific Grants - Cycling, Walking & Safer Streets	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000			1,480,000
Specific Grants - Vacant & Derelict Funding	631,070										631,070
Specific Grants - Flooding	17,073,000	11,120,000									28,193,000
General Capital Grant	12,375,000	12,375,000	12,375,000	12,375,000	12,375,000	12,375,000	12,375,000	12,375,000			99,000,000
Capital Fund	1,374,000	159,000									1,533,000
Grants & Contributions	100,599										100,599
Sale of land & buildings	2,288,000	3,617,700									5,905,700
Sale of vehicles	20,000	40,000	40,000								100,000
Montgomerie Park Receipts	979,851	979,851	1,244,676	1,853,773							5,058,151
<b>TOTAL INCOME</b>	<b>56,705,288</b>	<b>56,039,817</b>	<b>36,786,950</b>	<b>22,090,325</b>	<b>12,708,962</b>	<b>12,560,000</b>	<b>12,560,000</b>	<b>12,560,000</b>			<b>222,011,342</b>

North Ayrshire Council Proposed Changes to Capital Programme 2020/21 - 2027/28									
Project Description	Changes 20/21	Changes 21/22	Changes 22/23	Changes 23/24	Changes 24/25	Changes 25/26	Changes 26/27	Changes 27/28	Total £
<b>EXPENDITURE</b>									
<b>Communities</b>									
Early Learning & Childcare Future Projects	762,600								762,600
St Bridgets Early Years	94,579								94,579
Castlepark Early Years	15,936								15,936
West Kilbride Early Years	184,927								184,927
Mayfield PS Early Years	146,529								146,529
Beith PS Early Years	320,774								320,774
Skelmorlie PS Early Years	305,352								305,352
Garnock Campus Early Years	63,164								63,164
St John Ogilvie Early Years	150,847								150,847
Fairlie Early Years	163,008								163,008
Dreghorn Early Years	117,545								117,545
Cumbræ Early Years	60,864								60,864
Largs Campus Early Years	38,000								38,000
Lamlash Early Years		300,000							300,000
Moorpark Early Years	5,000								5,000
Winton Early Years	20,000								20,000
Pirnmill Early Years	51,755								51,755
Shiskine Early Years	53,420								53,420
Corrie Early Years	25,700								25,700
Kilmory Early Years	20,000								20,000
<b>Sub Total</b>	<b>2,600,000</b>	<b>300,000</b>							<b>2,900,000</b>
<b>Health &amp; Social Care Partnership</b>									
Care First Replacement	250,000	250,000							500,000
<b>Sub Total</b>	<b>250,000</b>	<b>250,000</b>							<b>500,000</b>
<b>Place</b>									
Roads Improvement / Reconstruction	500,000	500,000	500,000	500,000	(500,000)	(500,000)	(500,000)	(500,000)	250,000
Lighting		500,000	500,000	250,000	(250,000)	(250,000)	(250,000)	(250,000)	500,000
Largs Promenade Seawall	500,000								(13,000)
Shewalton landfill								(13,000)	(13,000)
VDLF 20-21 Allocation	1,323,000								1,323,000
Ardrossan Harbour & Landside	3,000,000								3,000,000
Cycling / Walker / Safer Streets	410,000								410,000
<b>Sub Total</b>	<b>5,733,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>750,000</b>	<b>(750,000)</b>	<b>(750,000)</b>	<b>(750,000)</b>	<b>(763,000)</b>	<b>5,470,000</b>

North Ayrshire Council Proposed Changes to Capital Programme 2020/21 - 2027/28									
Project Description	Changes 20/21	Changes 21/22	Changes 22/23	Changes 23/24	Changes 24/25	Changes 25/26	Changes 26/27	Changes 27/28	Total £
<b>Growth &amp; Investment</b>									
Ayrshire Growth Deal	(1,000,000)	(1,000,000)	(1,000,000)	(1,258,325)	(1,813,962)	(1,794,380)	(2,390,000)	(2,227,000)	(12,483,667)
AGD - Irvine Harbourside Ardeer (The Great Harbour)	250,000	1,000,000	3,000,000	3,250,000	3,500,000	1,500,000	1,000,000	500,000	14,000,000
AGD - i3 Flexible Business Space	250,000	1,000,000	1,500,000	2,000,000	2,000,000	2,000,000	1,500,000	1,500,000	11,750,000
AGD - Marine Tourism		500,000	2,750,000	1,500,000	500,000			1,000,000	6,250,000
AGD - i3 Digital Automation & Testing Centre (DifiLab)	500,000	100,000	500,000	2,500,000		900,000			4,500,000
AGD - Ardrossan (IMSE)					2,000,000				2,000,000
AGD - Hunterston - Centre for Low Carbon Energy & Circular	100,000	1,000,000				1,400,000	4,000,000	5,000,000	11,500,000
<b>Sub Total</b>	<b>100,000</b>	<b>2,600,000</b>	<b>6,750,000</b>	<b>7,991,675</b>	<b>6,186,038</b>	<b>4,005,620</b>	<b>4,110,000</b>	<b>5,773,000</b>	<b>37,516,333</b>
<b>Other</b>									
Flexibility / Infrastructure Fund						(295,620)	1,226,000	(191,000)	739,380
<b>Sub Total</b>						<b>(295,620)</b>	<b>1,226,000</b>	<b>(191,000)</b>	<b>739,380</b>
<b>TOTAL EXPENDITURE</b>	<b>8,683,000</b>	<b>4,150,000</b>	<b>7,750,000</b>	<b>8,741,675</b>	<b>5,436,038</b>	<b>2,960,000</b>	<b>4,586,000</b>	<b>4,819,000</b>	<b>47,125,713</b>
	<b>Revised 20/21 £</b>	<b>Revised 21/22</b>	<b>Revised 22/23</b>	<b>Revised 23/24</b>	<b>Revised 24/25</b>	<b>Revised 25-26 £</b>	<b>Revised 26/27 £</b>	<b>Revised 27/28 £</b>	<b>Total £</b>
<b>INCOME</b>									
Prudential Borrowing	6,233,000	4,029,000	3,484,000	5,240,675	3,100,038	224,000			22,310,713
UK Government Grant - AGD		1,100,000		2,500,000	1,750,000	2,150,000	4,000,000	4,233,000	15,733,000
Scottish Government Grant - AGD		1,805,000	6,630,000	3,365,000	2,950,000	2,950,000	2,950,000	2,950,000	23,600,000
Specific Grants -Early Learning & Childcare	2,600,000	300,000							2,900,000
Specific Grants - Cycling, Walking & Safer Streets	410,000								410,000
Specific Grants - Vacant & Derelict Funding	1,323,000								1,323,000
Specific Grants - Flooding	481,000	(720,000)							(239,000)
General Capital Grant	(2,364,000)	(2,364,000)	(2,364,000)	(2,364,000)	(2,364,000)	(2,364,000)	(2,364,000)	(2,364,000)	(18,912,000)
<b>TOTAL INCOME</b>	<b>8,683,000</b>	<b>4,150,000</b>	<b>7,750,000</b>	<b>8,741,675</b>	<b>5,436,038</b>	<b>2,960,000</b>	<b>4,586,000</b>	<b>4,819,000</b>	<b>47,125,713</b>

**North Ayrshire Council**  
**Revised Capital Programme 2020/21 - 2027/28**

Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Total £
<b>EXPENDITURE</b>									
<b>Communities</b>									
Early Learning & Childcare Future Projects	703,956								703,956
St Bridgets Early Years	610,679								610,679
Castlepark Early Years	15,936								15,936
Springside Early Years	247,885								247,885
St Peters Early Years	591,462								591,462
West Kilbride Early Years	184,927								184,927
Gateside Early Years	353,602								353,602
Irvine Early Years	925,205	1,024,837							1,950,042
Mayfield PS Early Years	146,529								146,529
Beith PS Early Years	320,774								320,774
Skelmorlie PS Early Years	305,352								305,352
Garnock Campus Early Years	63,164								63,164
St John Ogilvie Early Years	150,847								150,847
Fairlie Early Years	163,008								163,008
Dreghorn Early Years	117,545								117,545
Cumbræ Early Years	60,864								60,864
Largs Campus Early Years	38,000								38,000
Lamlash Early Years		300,000							300,000
Moorpark Early Years	5,000								5,000
Winton Early Years	20,000								20,000
Pirnmill Early Years	51,755								51,755
Shiskine Early Years	53,420								53,420
Corrie Early Years	25,700								25,700
Kilmory Early Years	20,000								20,000
Annick Primary Extension - Early Years Provision	1,613,297								1,613,297
Moorpark Primary	3,322,000	5,944,886							9,266,886
Montgomerie Park School	986,018	6,185,000	2,463,950						9,634,968
Schools ICT Investment	350,000	350,000	350,000	350,000	350,000	350,000			2,100,000
Kilwinning Estate Learning Envnt	1,150,000	286,199							1,436,199
Ayrshire College Development	200,000								200,000
Garnock Campus	8,512								8,512
Ardrossan New Build	800,000	9,159,010	10,000,000	11,000,000	590,000				31,549,010
New Build - ASN School	15,911,328	1,287,514							17,198,842
Castles & Historic Monuments	68,485								68,485
Abbey Tower	78,437								78,437
<b>Sub Total</b>	<b>29,663,687</b>	<b>24,537,446</b>	<b>12,813,950</b>	<b>11,350,000</b>	<b>940,000</b>	<b>350,000</b>			<b>79,655,083</b>

**North Ayrshire Council**  
**Revised Capital Programme 2020/21 - 2027/28**

Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Total £
<b>Finance &amp; Corporate Support</b>									
PC replacement/virtual desktop	150,000	86,000	60,000	60,000	100,000	100,000			556,000
Data rationalisation & storage						50,000			50,000
PSN Compliance	7,000								7,000
Agile working	152,003								152,003
Managed WAN services	4,000								4,000
Business continuity						50,000			50,000
Infrastructure enhancements						50,000			50,000
Digital Strategy	218,000								218,000
Technology Infrastructure	410,000	148,000	124,000	100,000	150,000				932,000
WAN	270,680	66,420							337,100
LAN/WiFi	947,500	195,500							1,143,000
Telephony	424,226	42,467							466,693
<b>Sub Total</b>	<b>2,583,409</b>	<b>538,387</b>	<b>184,000</b>	<b>160,000</b>	<b>250,000</b>	<b>250,000</b>			<b>3,965,796</b>
<b>Health &amp; Social Care Partnership</b>									
Care First Replacement	250,000	250,000							500,000
Residential & Respite Unit for Children	3,851,032	103,163							3,954,195
<b>Sub Total</b>	<b>4,101,032</b>	<b>353,163</b>							<b>4,454,195</b>
<b>Place</b>									
Roads Improvement / Reconstruction	3,800,000	3,800,000	3,800,000	3,800,000	2,800,000	2,800,000	2,700,000	2,700,000	26,200,000
Lighting	750,000	1,250,000	1,250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	8,250,000
Upper Garnock FPS	6,891,889	7,681,891	350,000						14,923,780
Millport Coastal FPS	202,592	13,310,109	12,635,000	665,000					26,812,701
Millport Pier		49,920	300,000						349,920
Millburn FPS	30,000	942,283	24,000						996,283
Bridges infrastructure programme	602,949	560,000	560,000	560,000	560,000	560,000	560,000	560,000	4,522,949
Largs Promenade Seawall	1,038,080	26,618							1,064,698
Parking Charges & DPE	200,000								200,000
Property lifecycle investment	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000	10,500,000
Industrial portfolio	430,713								430,713
Woodlands Primary Playingfield Drainage	130,425								130,425
CCTV General	91,719								91,719
Improvement grants	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
Cemetery extns, walls & infra			785,000	112,000	35,000	200,000			1,132,000
Knadgerhill Cemetery Extension	558,610								558,610
Kilwinning Cemetery	599,000								599,000
Vehicles	1,800,000	1,500,000	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000	14,300,000



**North Ayrshire Council**  
**Revised Capital Programme 2020/21 - 2027/28**

Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Total £
Shewalton landfill								150,000	150,000
Irvine High Street	214,649								214,649
Irvine High Street Shop Fronts	150,000								150,000
Millport Cars	232,000								232,000
Montgomerie Park Masterplan	1,000,000		600,000	500,000	625,000	625,000	625,000	625,000	4,600,000
Lochshore, Kilbirnie	1,054,858	55,000							1,109,858
VDLF 20-21 Allocation	1,323,000								1,323,000
VDLF - Ardrossan North Shore	239,089								239,089
VDLF - i3 Irvine Enterprise	391,981								391,981
Ardrossan Harbour & Landside	3,850,000								3,850,000
Quarry Road Phase 2	23,862								23,862
Cycling / Walker / Safer Streets	595,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	1,890,000
Access Paths Network Programme	50,000	50,000	50,000						150,000
Irvine Enterprise Area	100,599								100,599
<b>Sub Total</b>	<b>28,101,015</b>	<b>31,160,821</b>	<b>23,789,000</b>	<b>10,072,000</b>	<b>8,955,000</b>	<b>9,120,000</b>	<b>9,070,000</b>	<b>9,220,000</b>	<b>129,487,836</b>
<b>Growth &amp; Investment</b>									
Ayrshire Growth Deal	(160,855)								(160,855)
AGD - Irvine Harbourside Ardeer (The Great Harbour)	250,000	1,000,000	3,000,000	3,250,000	3,500,000	1,500,000	1,000,000	500,000	14,000,000
AGD - i3 Flexible Business Space	250,000	1,000,000	1,500,000	2,000,000	2,000,000	2,000,000	1,500,000	1,500,000	11,750,000
AGD - Marine Tourism		500,000	2,750,000	1,500,000	500,000			1,000,000	6,250,000
AGD - i3 Digital Automation & Testing Centre (DifiLab)	500,000	100,000	500,000	2,500,000		900,000			4,500,000
AGD - Ardrossan (IMSE)					2,000,000				2,000,000
AGD - Hunterston - Centre for Low Carbon Energy & Circular Economy	100,000	1,000,000				1,400,000	4,000,000	5,000,000	11,500,000
<b>Sub Total</b>	<b>939,145</b>	<b>3,600,000</b>	<b>7,750,000</b>	<b>9,250,000</b>	<b>8,000,000</b>	<b>5,800,000</b>	<b>6,500,000</b>	<b>8,000,000</b>	<b>49,839,145</b>
<b>Other</b>									
Flexibility / Infrastructure Fund							1,576,000	159,000	1,735,000
<b>Sub Total</b>							<b>1,576,000</b>	<b>159,000</b>	<b>1,735,000</b>
<b>TOTAL EXPENDITURE</b>	<b>65,388,288</b>	<b>60,189,817</b>	<b>44,536,950</b>	<b>30,832,000</b>	<b>18,145,000</b>	<b>15,520,000</b>	<b>17,146,000</b>	<b>17,379,000</b>	<b>269,137,055</b>
<b>INCOME</b>									
Prudential Borrowing	25,336,158	30,567,429	26,426,274	12,917,227	3,249,000	224,000			98,720,088
UK Government Grant - AGD		1,100,000		2,500,000	1,750,000	2,150,000	4,000,000	4,233,000	15,733,000

**North Ayrshire Council**  
**Revised Capital Programme 2020/21 - 2027/28**

Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Total £
Scottish Government Grant - AGD		1,805,000	6,630,000	3,365,000	2,950,000	2,950,000	2,950,000	2,950,000	23,600,000
Specific Grants -Early Learning & Childcare	5,175,610	1,324,837							6,500,447
Specific Grants - Cycling, Walking & Safer Streets	595,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	1,890,000
Specific Grants - Vacant & Derelict Funding	1,954,070								1,954,070
Specific Grants - Flooding	17,554,000	10,400,000							27,954,000
General Capital Grant	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	80,088,000
Capital Fund	1,374,000	159,000							1,533,000
Grants & Contributions	100,599								100,599
Sale of land & buildings	2,288,000	3,617,700							5,905,700
Sale of vehicles	20,000	40,000	40,000						100,000
Montgomerie Park Receipts	979,851	979,851	1,244,676	1,853,773					5,058,151
<b>TOTAL INCOME</b>	<b>65,388,288</b>	<b>60,189,817</b>	<b>44,536,950</b>	<b>30,832,000</b>	<b>18,145,000</b>	<b>15,520,000</b>	<b>17,146,000</b>	<b>17,379,000</b>	<b>269,137,055</b>

Council Plan 2019-2024 Priorities	Sum of Investment £
<b>A Council for the Future</b>	<b>£6,200,796</b>
An efficient Council that maximises resources and provides value for money	£6,200,796
<b>Aspiring Communities</b>	<b>£87,984,788</b>
Children and young people experience the best start in life	£83,462,356
Inclusive, growing and enterprising local economy	£430,713
Residents and communities are safe	£91,719
Residents and communities enjoy good life-long health and well-being	£4,000,000
<b>Inspiring Place</b>	<b>£174,951,471</b>
A sustainable environment	£53,372,684
Homes that meet residents' needs	£4,600,000
Vibrant, welcoming and attractive environment	£743,571
Well connected with effective infrastructure	£116,235,216
<b>Grand Total</b>	<b>£269,137,055</b>